Registered Company No. SC462621 (Scotland)
Registered Charity Number SC044487

COMPANIES HOUSE
21 DEC 2022
EDINBURGH MAILBOX

STRATHDEARN COMMUNITY DEVELOPMENTS
(Private company limited by guarantee without share capital)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2022

WEDNESDAY
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COMPANIES HOUSE

Strathdearn Community Developments

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	James Beatty (Appointed 3 February 2022) Libby-Jo Dempster (Appointed 3 February 2022) Carol James (Appointed 16 March 2022) George Macleod Vivian Roden
Company Secretary	Edward Cameron-Mackintosh (Resigned 14 October 2021) Elaine Macleod (Appointed 14 October 2021)
Company number	SC462621
Charity number (Scotland)	SC044487
Registered office	Company Secretary Strathdearn Village Hall Tomatin Inverness
Auditor	Johnston Carmichael LLP Clava House Cradlehall Business Park Inverness IV2 5GH
Bankers	Royal Bank of Scotland Inverness Chief Office 29 Harbour Road Inverness IV1 1YN
Solicitors	Macleod & MacCallum Limited Solicitors, Estate Agents and Financial Advisers 28 Queensgate Inverness IV1 1YN

Strathdearn Community Developments

CONTENTS

	Page
Trustees' report	2 – 6
Statement of trustees' responsibilities	7
Independent auditor's report	8 - 11
Statement of financial activities - Group	12
Statement of financial activities - Charity	13
Balance sheet - Group	14
Balance sheet - Charity	15
Statement of cash flows	16
Notes to the financial statements	17 - 35

Strathdearn Community Developments

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The trustees present their report and financial statements for the year ended 31 March 2022.

The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

Objectives and activities

The charity has been formed to benefit the community of Strathdearn as defined by the Strathdearn Community Council boundary ("the Community") with the following purposes, to be exercised following the principles of sustainable development (where sustainable development means development which meets the needs of the present without compromising the ability of future generations to meet their own needs), namely:

- To provide, or assist in providing, recreational facilities, and/or organising recreational activities, which will be available to members of the Community and the public at large with the object of improving the conditions of life of the Community.
- To advance community development, including urban or rural regeneration within the Community.
- To advance education of the Community about its environment, culture, heritage and/or history.
- To advance environmental protection or improvement including preservation, sustainable development and conservation of the natural environment, the maintenance, improvement, or provision of environmental amenities for the Community and/or preservation of buildings or sites of architectural, historic, or other importance to the Community.

Achievements and performance

Despite a very challenging start to the decade, Strathdearn Community Developments (SCD) has been able to continue to meet its purpose in supporting and bettering the community of Strathdearn through 2022. The timeline on a number of fronts has changed due to the effects the pandemic has had on areas such as the economy and supply chain but the commitment to developing the area and supporting its residents remains.

The community owned hall, *The Strathdearn*, opened in October 2019 with trading momentum building prior to the pandemic but it was not able to effectively do so for most of 2020 and 2021. However, during the summer of 2021, custom began to return with the spring and summer of 2022 exhibiting very strong sales with a previously unseen amount coming from out with the area. *The Strathdearn*, being owned by SCD and run by its trading subsidiary White River Trading Ltd (WRT), is a facility that is primarily for the benefit of the community. However, to be sustainable it requires customers from outside the area and it is extremely encouraging to be seen as a facility of choice for a wider and wider range of users. To ensure that local users of *The Strathdearn* are able to regularly access the facility, a community grant is used to provide it at a reduced hire rate to ensure it remains affordable for all types of events.

In partnership with Cycling Scotland and the Energy Saving Trust, SCD was able to introduce an electric bike provision designed to encourage a more healthy lifestyle. Launched in spring/summer 2022 and managed by *The Strathdearn*, the 6 x e-bikes, including the supporting infrastructure such as e-bike chargers, maintenance facilities and shelter are available to both locals and visitors. We hope to see these utilised more and more in the future. Both concessions and a similar community grant to that used for hiring *The Strathdearn* are available for qualifying users.

Strathdearn Community Developments

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The community owned shop and café that sits within *The Strathdearn* complex has evolved over the course of the last year. Unfortunately, the original operator of the café, which opened in summer 2020, was unable to overcome the challenges of the pandemic and closed the doors in the summer of 2021. However, the community was fortunate that a local company called *The 3 Bridges* took it over in July 2021. WRT was the operator of the community shop since 2016 and continued to do so when it moved into the same premises as the café. However, due to the ongoing challenges on making a standalone shop successful and with the resignation of key staff members, this forced a new approach. *The 3 Bridges* took over the operation of this in November 2021 and continues to provide a number of local young people with employment.

SCD is the recipient of three annual community benefit payments with the contract of a fourth having been paid in advance and in full by October 2020. The most recent contract with the Glen Kyllachy windfarm was concluded with SCD in December 2021. In recognising their shared objectives and the grant funding it received towards the building of *The Strathdearn,* SCD signed a memorandum of understanding with the Strathdearn Community Charitable Trust (SCCT) to pay a portion of the annual benefit received each year for a period of 10 years.

Progressing the affordable housing project has been very challenging given the supply and demand issues affecting the construction industry as well as the rising material costs following the pandemic and Brexit. This has led to the industry becoming quite risk averse. This has significantly impacted the affordable housing sector whereby projects across Scotland have either been paused or are continuing but with a great deal more barriers to overcome. Although this impact has been felt on the Tomatin project, which has caused a delay, SCD continues to work with The Highland Council, the Communities Housing Trust and The Scottish Government to work through the challenges. We are reviewing options on how we can still deliver the project within the financial constraints and changes that have been presented to us. However, on a positive note, we have secured our borrowing and also received additional grant funding in 2022. We are now working with our partners to agree the next steps and indications are looking favourable for a 2023 start. The demand is still strong for affordable housing and the community still see this as a top priority.

The paths project has been a long term one which was first initiated around 2007. A variety of plans and discussions including funding options have taken place over a number of years. It was agreed in 2021 that 2 sections could be delivered in a joint venture with The Highland Council and Safer Routes to School, which also included some traffic calming and a speed reduction gateway into Tomatin. This has now been completed and provides a safer environment for pedestrians, cyclists and horse riders passing through to access the main services (shop/café/sports and community hall). It encourages Active Travel and makes a contribution towards the challenges of communities becoming Net Zero. The new road and paths delivered at the north end of Tomatin by Transport Scotland may provide further opportunities to join sections of the north to the south end and these are currently being investigated.

Our refreshed Community Action Plan provided a mandate from the community to protect our open spaces for leisure, recreation, health and wellbeing purposes. Therefore, we have identified areas of land that fit in with these aspirations and are pursuing an application for a community woodland. We have been successful in achieving Stage 1 from the Scottish Land Fund. We continue to work with landowners and national bodies to identify and facilitate mutual benefits to be able to purchase areas for the community to hold in perpetuity for future generations.

Our partnership with Highland Homecare has been paused due to the many challenges of staff recruitment and retention which has been a common theme throughout the care industry. Our medical group endeavours to work with NHS Highland who are currently providing most of the care packages for Strathdearn residents.

The Moy subcommittee, comprising of a team of volunteers from the community, continued to meet throughout the year to manage the specific interests of the Moy, Lynebeg, Ruthven and Dalmagarry region. The subcommittee has focussed most of its attention in renovating and beautifying the area with considerable success. In 2021, a pilot scheme was launched that combined the services of a forestry ranger and Forestry Land Scotland with the aim of keeping local beauty spots tidy during busy periods. This scheme was successful and it was decided to further extend this. The barriers to developing a local meeting place continue to prevent much progress although temporary options may be possible. The subcommittee plans to meet again with the local population to discuss what projects should be prioritised on their behalf by SCD.

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The company continues to provide employment, both directly and indirectly, to a number of people via its projects, asset maintenance and amenities. As at August 2022, SCD and WRT as a group employ eight people in full and part time roles whilst engaging with others in self-employed / consultant capacities including the Financial Controller and the HR consultant. A majority of employees live within Strathdearn.

Financial Review

SCD is primarily funded by annual wind farm income that is to expended in ways that are charitable in law for the benefit of the Strathdearn community. The conditions associated with this income aligns with the company's purposes and supports the key objectives of the charity. For the income to be received annually, the charity must continue to diligently meet the conditions required by contract. In addition, the wind farms themselves must continue to generate electricity to the end of their respective contracted periods. These are the principal but very unlikely risks that face the charity.

The charity's subsidiary continues to require annual support from the parent company with the intent of becoming cost neutral by 2023 greatly affected by the coronavirus pandemic. However, the intent of becoming cost-neutral in three years following the "reset" of 2022 remains. The three year forecast for White River Trading Ltd has already been developed and will feed into the charity's five year forecast to finalise the Liquidity Contingency Plan (LCP). This is planned to ensure that the company retains sufficient funds to remain in a solvent position for a minimum of six months. This will also ensure that the company's liquidity is one of the main dictators that determines what can and cannot be achieved within a set timeframe.

The windfarm payments received by the 2021 financial year end included an advance payment taken from the end of the SSE windfarm community contract to counter the trading difficulties faced by White River Trading Ltd during the coronavirus pandemic. Rather than recognise the advance payment as income in the year it was received within the Financial Activities report, this has been re-categorised as a deferred payment in the balance sheet

During the year the charity generated a consolidated deficit of £84,171 (2021 – surplus of £312,609) and at the balance sheet date had consolidated net free unrestricted reserves (net of fixed assets) totalling £300,921 (2021 - £321,892).

Investment policy and objectives

The charity continues the policy of holding a small balance in two current accounts where possible with the majority of funds being held on deposit in easy access savings accounts in order to maximise return without disrupting cash flow.

Reserves policy

The charity's policy is to retain sufficient funds to cover its financial and legal obligations for a period of at least 6 months which the Trustees believe is sufficient to allow it to develop and expand its existing activities. The sum required will be re-assessed each year according to the activities being undertaken.

Total funds held at the year end amounted to £3,168,016 (2021 - £3,252,187) of which £5,169 (2021 - £23,376) related to restricted funds and £3,162,847 (2021 - £3,228,811) related to unrestricted funds including fixed assets of £2,861,926 (2021 - £2,910,981).

Donations and legacies

To March 2022, donations and legacies totalling £431,090 (2021 - 806,815) were received and these are detailed in note 3.

Future Plans

Entering a post-coronavirus environment, the challenges have not abated but they have evolved. A significant issue coming to the fore and being faced, not just by SCD but by the wider Strathdearn area, is the cost of living squeeze. We are yet to see how the winter of 2022 will unfold but certainly the cost of energy has begun to have a real effect on local businesses and households. *The Strathdearn* has seen the cost of electricity treble since 2019 with the community benefit adjustments not keeping pace. WRT has taken a number of measures to address this including having an energy usage assessment performed, changing behaviour and making enquiries about green energy supplementation. Reducing internal utility costs and taking measures to support the shop and café due to similar issues are both being prioritised by the company. As to wider measures of support to the local population, Strathdearn is fortunate to have access to a helping hand fund administered by SCCT to help those in most need. SCD is working with the shop to ensure basic affordable staples are stocked and is currently investigating options of community subsidised meals and "a take it and leave it" larder.

An updated community consultation for the next five years has also recently been published and in partnership with the community council and SCCT this will be used to develop a project and prioritisation plan for the years ahead.

It has been clear that one of the main provisions the local population would like to see is support given to new youth work and resources given to existing group interests. Trial activities with a dedicated worker for the youth were run over the summer of 2022 which has confirmed the demand in such areas. In response to efforts made by SCD, the SCCT has agreed to contribute over £100,000 to SCD over the next three years to develop this further.

Following the "reset" necessary after COVID, the board of White River Trading Ltd, now no longer a sub-set of SCD, continues to meet monthly with one of the main priorities being the reduction of dependence on SCD in order to become cost neutral after three years. The increased trade of hall hire of the facility has shown the potential of the business and WRT and SCD have recently entered into an agreement where WRT, as an expansion of its' services, has taken on the management of SCD's assets.

Strathdearn Community Developments is a forward-looking, innovative community body serving the people of Strathdearn. We are delighted to work closely with our fellow community bodies - Strathdearn Community Council and Strathdearn Community Charitable Trust. Our progress also relies on the support and contributions of other partners and stakeholders. We are very grateful for funding support from wind farm operators, Scottish Government and other sources. Equally, we are pleased to work in partnership with local landowners, regulators, advisors and a wide range of local and national contractors and suppliers. We thank them all.

Structure, governance and management

The charity is controlled by its governing document, memorandum and articles, and constitutes a company, limited by guarantee, as defined by the Companies Act 2006. None of the trustees have any beneficial interest in the company. All the trustees are members of the company and guarantee to contribute £1 in the event of a winding up.

Strathdearn Community Developments

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2022

The trustees, who are also the directors for the purpose of company law, and who served during the year and up to the date of signature of the financial statements were:

James Beatty (Appointed 3 February 2022)
Libby-Jo Dempster (Appointed 3 February 2022)
Carol James (Appointed 16 March 2022)
Stanley Falconer (Resigned 3 February 2022)
James Duncan (Resigned 3 February 2022)
Deborah MacKay (Resigned 3 February 2022)
George Macleod
Vivian Roden
Elizabeth Campbell (Resigned 3 February 2022)

Recruitment & appointment of new trustees

Trustees are appointed in accordance with the Articles of Association of the company. The directors of the company are the charity trustees for the purposes of charity law.

Organisation structure

The organisation has a board of trustees who meet regularly throughout the year and are responsible for the strategic direction and policy of the charity.

Disclosure of information to auditor

Each of the trustees has confirmed that there is no information of which they are aware which is relevant to the audit, but of which the auditor is unaware. They have further confirmed that they have taken appropriate steps to identify such relevant information and to establish that the auditor is aware of such information.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by the Board of Trustees and signed on their behalf.

.....
George S Macleod
Trustee
Dated: 03/11/2022

Strathdearn Community Developments

STATEMENT OF TRUSTEES' RESPONSIBILITIES

FOR THE YEAR ENDED 31 MARCH 2022

The trustees (who are also the directors of Strathdearn Community Developments for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Strathdearn Community Developments

INDEPENDENT AUDITOR'S REPORT

TO THE TRUSTEES AND MEMBERS OF STRATHDEARN COMMUNITY DEVELOPMENTS

Opinion

We have audited the financial statements of Strathdearn Community Developments (the 'parent charitable company') and its subsidiary (the "group") for the year ended 31 March 2022 which comprise the group statement of financial activities, the charity statement of financial activities, the group balance sheet, the charity balance sheet, the group statement of cash flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the group and parent charitable company's affairs as at 31 March 2022, and the group's and parent charitable company's incoming resources and application of resources including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulations 6 and 8 of the Charities Accounts (Scotland) Regulations 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF STRATHDEARN COMMUNITY DEVELOPMENTS

Other information

The other information comprises the information included in the trustees report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the trustees report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- The information given in the trustees' report, which includes the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The directors' report included within the trustees' report has been prepared in accordance with applicable legal requirements

Matters on which we are required to report by exception

In the light of knowledge and understanding of the group and the parent charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 require us to report to you if, in our opinion:

- adequate and proper accounting records have not been kept by the parent charitable company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent charitable company's financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemption in preparing the trustees' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the statement of trustees' responsibilities, set out on page 6 the trustees (who are also the directors of the parent charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Extent to which an audit is considered capable of detecting irregularities, including fraud.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory frameworks that are applicable to the group and parent charitable company, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The most relevant frameworks we identified include FRS 102, including the Charities SORP (FRS 102), the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006.

We gained an understanding of how the group and parent charitable company are complying with these laws and regulations by making enquiries of management. We corroborated these enquiries through our review of submitted returns, relevant correspondence with regulatory bodies and board meeting minutes and legal fees.

We assessed the susceptibility of the group's and parent charitable company's financial statements to material misstatement, including how fraud might occur, by meeting with management to understand where it was considered there was susceptibility to fraud. This evaluation also considered how management were remunerated and whether this provided an incentive for fraudulent activity. We considered the overall control environment and how management oversee the implementation and operation of controls. In areas of the financial statements where the risks were considered to be higher, we performed procedures to address each identified risk.

The following procedures were performed to provide reasonable assurance that the financial statements were free of material fraud or error:

- Performing audit work procedures over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing judgements made by management in their calculation of accounting estimates for potential management bias;
- Reviewing the level of and reasoning behind the group and parent charitable company's procurement of legal and professional services;
- Reviewing minutes of meetings of those charged with governance; and
- Discussion with management regarding the key laws and regulations which impact the charity.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE TRUSTEES OF STRATHDEARN COMMUNITY DEVELOPMENTS

Our audit procedures were designed to respond to the risk of material misstatements in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve intentional concealment, forgery, collusion, omission or misrepresentation. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities is available on the Financial Reporting Council's website at:. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members and trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members as a body and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Scott Jeffrey (Senior Statutory Auditor)

21 December 2022.

For and on behalf of Johnston Carmichael LLP

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Chartered Accountants

Statutory Auditor

Clava House
Cradlehall Business Park
INVERNESS
IV2 5GH

Johnston Carmichael LLP is eligible to act as auditor in terms of section 1212 of the Companies Act 2006.

Strathdearn Community Developments

GROUP STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income from:					
Donations and legacies	3a	239,812	191,278	431,090	806,815
Other trading activities	6	164,141	-	164,141	218,664
Investments	5	589	-	589	785
Total income		404,542	191,278	595,820	1,026,264
Expenditure on:					
Charitable activities	7a	296,249	66,176	362,425	322,678
Trading activities	6	296,791	-	296,791	364,562
Other	10a	20,775	-	20,775	26,415
Total expenditure		613,815	66,176	679,991	713,655
Net (expenditure)/income		(209,273)	125,102	(84,171)	312,609
Gross transfers between funds		143,309	(143,309)	-	-
Net movement in funds		(65,964)	(18,207)	(84,171)	312,609
Fund balances at 1 April 2021		3,228,811	23,376	3,252,187	2,939,578
Fund balances at 31 March 2022		3,162,847	5,169	3,168,016	3,252,187

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirement for an income and expenditure account under the Companies Act 2006.

Strathdearn Community Developments

CHARITY STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING THE INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	Unrestricted funds £	Restricted funds £	Total 2022 £	Total 2021 £
Income from:					
Donations and legacies	3b	239,812	191,278	431,090	806,815
Charitable activities	4	25,975	-	25,975	6,056
Investments	5	589	-	589	785
Total income		266,376	191,278	457,654	813,656
Expenditure on:					
Charitable activities	7b	308,344	66,176	374,520	380,168
Other	10b	103,046	-	103,046	192,155
Total expenditure		411,390	66,176	477,566	572,323
Net (expenditure)/income		(145,014)	125,102	(19,912)	241,333
Gross transfers between funds		143,309	(143,309)	-	-
Net movement in funds		(1,705)	(18,207)	(19,912)	241,333
Fund balances at 1 April 2021		3,155,393	23,376	3,178,769	2,937,436
Fund balances at 31 March 2022		3,153,688	5,169	3,158,857	3,178,769

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

The statement of financial activities also complies with the requirement for an income and expenditure account under the Companies Act 2006.

Strathdearn Community Developments

GROUP BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Tangible assets	11a		2,861,926		2,910,981
Current assets					
Stocks	12	6,872		7,365	
Debtors	13a	273,760		18,551	
Cash at bank and in hand		513,228		817,293	
		793,860		843,209	
Creditors: amounts falling due within one year	15a	(256,081)		(242,912)	
Net current assets			537,779		600,297
Total assets less current liabilities			3,399,705		3,511,278
Creditors: amounts falling due after more than one year	16		(230,259)		(257,661)
Provisions for liabilities	18		(1,430)		(1,430)
Net assets			3,168,016		3,252,187
The Funds of the Charity					
Restricted funds	20a		5,169		23,376
Unrestricted funds			3,162,847		3,228,811
			3,168,016		3,252,187

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Trustees on 03/11/2022

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George S Macleod

Trustee

Strathdearn Community Developments

CHARITY BALANCE SHEET

AS AT 31 MARCH 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Fixed assets					
Tangible assets	**11b**		2,861,926		2,907,464
Current assets					
Debtors	**13b**	258,524		8,838	
Cash at bank and in hand		506,868		749,060	
		765,392		757,898	
Creditors: amounts falling due within one year	**15b**	(238,202)		(228,932)	
Net current assets			527,190		528,966
Total assets less current liabilities			3,389,116		3,436,430
Creditors: amounts falling due after more than one year	**18**		(230,259)		(257,661)
Net assets			3,158,857		3,178,769
The Funds of the Charity					
Restricted funds	**20b**		5,169		23,376
Unrestricted funds			3,153,688		3,155,393
			3,158,857		3,178,769

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.
The financial statements were approved by the Trustees on 03/11/2022

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George S Macleod
Trustee

Strathdearn Community Developments

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2022

	Notes	2022 £	2022 £	2021 £	2021 £
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	**25**		(205,403)		962,660
Investing activities					
Purchase of tangible fixed assets		(56,160)		(76,763)	
Receipts from sales of tangible fixed assets		3,004		-	
Interest received		589		785	
Net cash used in investing activities			(52,567)		(75,978)
Financing activities					
Net repayment of borrowings		(14,364)		(257,971)	
New loans		-		-	
Finance costs		(19,731)		(26,415)	
Capital element of HP contracts		(11,999)		(11,998)	
Net cash used in financing activities			(46,094)		(296,384)
Net (decrease)/increase in cash and cash equivalents			(304,064)		590,298
Cash and cash equivalents at beginning of year			817,293		226,995
Cash and cash equivalents at end of year			513,228		817,293
Represented by:					
Cash at bank and in hand			513,228		817,293

1 Accounting policies

Charity information

Strathdearn Community Developments is a charitable company limited by guarantee incorporated in Scotland. The registered office is Strathdearn Village Hall, Tomatin, Inverness, IV13 7YN.

These financial statements reflect the consolidated results of the charity and its wholly owned subsidiary, White River Trading Limited.

1.1 Accounting convention

These financial statements have been prepared in accordance with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") Section 1A and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

The charitable company is a Public Benefit Entity as defined by FRS 102.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The charity is a qualifying entity for the purposes of FRS 102, being a parent of a group, where publicly available consolidated financial statements are prepared, which are intended to give a true and fair view of the assets, liabilities, financial position and surplus or deficit of the group. The charity has therefore taken advantage of exemptions from the following disclosure requirements and these financial statements reflect this information for the group only:

- Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues' – Carrying amounts, interest income/expense and net gains/losses for each category of financial instrument.

The charitable company has availed itself of S.396 of the Companies Act 2006, as permitted in paragraph 4 (1) of Schedule 1 of SI2008 No.409, and adapted the Companies Act formats to reflect the special nature of the charitable company's activities.

1.2 Going concern

The directors have prepared the financial statements on the going concern basis. The charity is reporting a consolidated deficit of £84,171 and group net assets of £3,168,016 at the balance sheet date.

The Directors have considered carefully the risks and uncertainties as a result of the global pandemic Covid-19 and have taken all necessary actions to ensure the safety of all customers and employees across the group, and for the long-term financial stability of the charitable company and group.

The Group, of which the charitable company is a member, is funded by windfarm income, donations, grants and trading activities undertaken within the subsidiary entity, as well as having secured loan facilities as detailed at note 14.

The directors and management have prepared cashflow forecasts through to March 2027, taking into consideration what they consider to be downside scenarios, having carefully considered the overall funding requirements throughout this period. Careful cash management and cost control has ensured that working capital has remained a priority, cash at bank and in hand has remained in a strong position of £513,228 at the balance sheet date, ensuring all liabilities are met as they fall due.

Therefore, the directors consider, after making appropriate enquiries and taking into consideration the economic outlook, that the group and charitable company will have adequate resources to continue in operation, meeting all financial obligations as they fall due. Consequently, the directors consider the going concern basis to remain appropriate.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the charity's objectives unless the funds have been designated for other purposes.

Restricted funds can only be used for restricted purposes within the objects of the group. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

1.4 Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

All donations in kind are included at cost and where they relate to assets are included in both income and the balance sheet in the year of donation/transfer.

Trading income represents net sale of goods, excluding Value Added Tax, arising from operating a village shop and is recognised at the point of the sale.

1.5 Expenditure

All expenditure is included on an accruals basis, inclusive of any VAT which cannot be recovered, and is recognised when there is a legal or constructive obligation to pay for expenditure. All costs have been directly attributed to one of the functional categories of resources in the Statement of Financial Activities.

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives on the following bases:

Land and Buildings	2% straight line (land is not depreciated)
Property improvements	20% straight line
Plant and equipment	33.33% reducing balance
Fixtures and fittings	15% reducing balance
Computer equipment	50% straight line

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in net income/(expenditure) for the year.

All assets costing in excess of £100 are capitalised.

1.7 Fixed asset investments

Fixed asset investments are initially measured at cost, and are subsequently measured at cost less impairment at each reporting date.

A subsidiary is an entity controlled by the charity. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.8 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.9 Stocks

Stocks are stated at the lower of cost and net realisable value. Cost, which comprise purchase price, are on first-in first-out basis. Overheads are charged to profit and loss as incurred. Net realisable value is based on the estimated selling price.

1.10 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks.

1.11 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method.

Basic financial liabilities

Basic financial liabilities, including creditors are initially recognised at transaction price and are subsequently carried at amortised cost using the effective interest method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.11 Taxation

The charity is exempt from corporation tax on its charitable activities.

The subsidiary has no tax liability due to losses available.

1.12 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

1.13 Retirement benefits

The Charity operates a defined contribution pension scheme. Contributions payable to the pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

Depreciation – useful life and residual value of tangible fixed assets

The depreciation of tangible fixed assets is a key area of estimation. The useful life and residual value of fixed assets is considered, and a depreciation rate applied accordingly. Details of the depreciation policies applied can be found in the accounting policies section of the notes to the financial statements. The depreciation charge for the group for the year amounts to £100,861 (2021 - £101,358) and the carrying value of fixed assets at the year-end amounts to £2,861,926 (2021 - £2,910,981).

3a Donations and legacies – Group

	Unrestricted funds	Restricted funds	Total 2022	Total 2021
	£	£	£	£
Windfarm income	239,812	175,000	414,812	749,523
Donations	-	-	-	8,279
Grant income	-	16,278	16,278	49,013
	239,812	191,278	431,090	806,815
For the year ended 31 March 2021				
Windfarm income	749,523	-		749,523
Donations	8,279	-		8,279
Grant income	-	49,013		49,013
	757,802	49,013		806,815

3b Donations and legacies – Charity

	Unrestricted funds	Restricted funds	Total 2022	Total 2021
	£	£	£	£
Windfarm income	239,812	175,000	414,812	749,523
Donations	-	-	-	8,279
Grant income	-	16,278	16,278	49,013
	239,812	191,278	431,090	806,815
For the year ended 31 March 2021				
Windfarm income	749,523	-		749,523
Donations	8,279	-		8,279
Grant income	-	49,013		49,013
	757,802	49,013		806,815

4 Charitable activities - Charity

	2022	2021
	£	£
Lease of premises	25,975	6,056
	25,975	6,056
Analysis by fund		
Unrestricted funds	25,975	
For the year ended 31 March 2021		
Unrestricted funds		6,056

5 Investments – Group and charity

	Unrestricted funds	Total 2022	Total 2021
	£	£	£
Interest receivable	589	589	785

All interest received in the current and prior year is unrestricted in nature.

6 Other trading activities - trading income and expenditure of subsidiary

Group	2022	2021
	£	£
Income (net of consolidation adjustments)		
Sales	164,141	218,664
Expenditure (net of consolidation adjustments)		
Cost of sales	201,103	214,808
Administration expenses	95,688	149,754
	296,791	364,562

Trading income and expenditure of the subsidiary in the current and prior year was unrestricted in nature.

7a Charitable activities - Group

	2022	2021
	£	£
Staff costs	52,686	31,995
Depreciation and impairment	99,270	101,358
Project expenditure	85,601	95,624
Insurance and repairs	18,455	4,516
Advertising	2,258	812
IT and office expenses	5,790	5,013
Sundry	5,185	279
Covid 19 expenditure	-	30,564
	269,245	270,161
Grants to Strathdearn Community Charitable Trust	30,000	-
Share of governance costs (see note 8)	63,180	52,517
	362,425	322,678
Analysis by fund		
Unrestricted funds	296,249	303,949
Restricted funds	66,176	18,729
	362,425	322,678

7b Charitable activities – Charity

	2022	2021
	£	£
Staff costs	52,686	60,869
Depreciation and impairment	96,061	96,743
Project expenditure	85,601	95,624
Insurance and repairs	18,455	7,569
Advertising	2,258	812
IT and office expenses	17,885	18,026
Sundry	6,482	719
Covid 19 expenditure	-	47,289
	279,428	327,651
Grants to Strathdearn Community Charitable Trust	30,000	-
Grants to White River Trading Limited	1,912	-
Share of governance costs (see note 8)	63,180	52,517
	374,520	380,168
Analysis by fund		
Unrestricted funds	308,344	353,963
Restricted funds	66,176	26,185
	374,520	380,168

8 Support costs – Group and charity

	Governance costs	2022	2021
	£	£	£
Audit fees	13,425	13,425	7,425
Legal and professional fees	12,407	12,407	14,092
Development projects	37,348	37,348	31,000
	63,180	63,180	52,517
Analysed between			
Charitable activities	63,180	63,180	52,517

9 Employees

Number of employees

The average monthly number employees during the year was:

	2022 Number	2021 Number
Group		
Total	9	11
Charity		
Total	1	1

Employment costs - Group	2022 £	2021 £
Wages and salaries	160,993	222,519
Other pension costs	6,469	8,180
	167,462	230,699

Employment costs - Charity	2022 £	2021 £
Wages and salaries	52,411	60,058
Other pension costs	275	811
	52,686	60,869

No employee received remuneration of more than £60,000 in either the current or prior year.

Wages recharged from White River Trading Limited were £26,688 (2021 - £28,874).

10a Other expenses - Group

	2022	2021
	£	£
Net loss/(gain) on disposal of tangible fixed assets	1,044	-
Financing costs	19,731	26,415
	20,775	26,415

Al other expenses in the current and prior year were unrestricted in nature.

10b Other expenses – Charity

	2021	2020
	£	£
Net loss/(gain) on disposal of tangible fixed assets	1,044	-
Financing costs	19,731	26,415
White River Trading Limited Subsidy	82,271	165,740
	103,046	192,155

All other expenses in the current and prior year were unrestricted in nature.

11a Tangible fixed assets - Group

	Freehold land and buildings	Leasehold improvements	Plant and equipment	Fixtures and fittings	Computers	Total
	£	£	£	£	£	£
Cost						
At 1 April 2021	2,861,694	10,222	95,227	123,768	10,175	3,101,086
Additions	3,736	13,597	32,510	4,338	1,979	56,160
Disposals	-	-	(7,401)	(1,700)	(1,831)	(10,932)
At 31 March 2022	2,865,430	23,819	120,336	126,406	10,323	3,146,314
Depreciation and impairment						
At 1 April 2021	90,010	8,102	51,420	32,228	8,345	190,105
Depreciation charged in the year	57,922	6,396	22,699	11,643	2,201	100,861
Depreciation eliminated on disposal	-	-	(4,901)	(656)	(1,831)	(6,578)
At 31 March 2022	147,932	14,498	70,027	43,215	8,716	284,388
Carrying amount						
At 31 March 2022	2,717,498	9,321	50,309	83,191	1,607	2,861,926
At 31 March 2021	2,771,684	2,120	43,807	91,540	1,830	2,910,981

11b Tangible fixed assets - Charity

	Freehold land and buildings	Leasehold improvements	Plant and equipment	Fixtures and fittings	Computers	Total
	£	£	£	£	£	£
Cost						
At 1 April 2021	2,861,694	10,222	73,741	123,768	10,175	3,079,600
Additions	3,736	13,597	32,510	4,338	1,979	56,160
Disposals	-	-	(4,594)	(1,700)	(1,831)	(8,125)
At 31 March 2022	2,865,430	23,819	101,657	126,406	10,323	3,127,635
Depreciation and impairment						
At 1 April 2021	90,010	8,102	33,450	32,228	8,346	172,136
Depreciation charged in the year	57,922	6,396	19,490	11,643	2,201	97,652
Eliminated in respect of disposals	-	-	(1,592)	(656)	(1,831)	(4,059)
At 31 March 2022	147,932	14,498	51,348	43,215	8,716	265,709
Carrying amount						
At 31 March 2022	2,717,498	9,321	50,309	83,191	1,607	2,861,926
At 31 March 2021	2,771,684	2,120	40,291	91,540	1,830	2,907,464

12 Stocks – Group

	2022	2021
	£	£
Raw materials and consumables	6,872	7,365

The stock balance in the charity at the year end was £Nil (2021 - £Nil).

13a Debtors - Group

	2022	2021
Amounts falling due within one year:	£	£
Trade debtors	248,971	1,545
Other debtors	12,714	13,021
Prepayments and accrued income	2,892	3,985
VAT recoverable	9,183	-
	273,760	18,551

13b Debtors - Charity

	2022	2021
Amounts falling due within one year:	£	£
Trade Debtors	248,971	-
Other debtors	7,172	7,406
Prepayments and accrued income	2,381	1,432
	258,524	8,838

14 Loans and overdrafts – Group and charity

	2022	2021
	£	£
Bank loans	227,665	242,029
Payable within one year	15,403	14,364
Payable after one year	212,262	227,665

The first Social Investment Scotland loan was repayable in monthly instalments and was fully paid in the year.

The second Social Investment Scotland loan is repayable by 144 monthly instalments starting from 12 months from the drawdown date. The last instalment is due in August 2032. Interest is charged at 7% per annum. The loan is secured over the Strathdearn Village Hall, Tomatin, Inverness IV13 3YN.

Amounts included above which fall due after five years are as follows:

Payable by instalments	128,928	144,332

15a Creditors: amounts falling due within one year - Group

	Notes	2022 £	2021 £
Bank loans	14	15,403	14,364
Obligations under finance leases		11,998	11,998
Other taxation and social security		-	3,379
Trade creditors		4,319	3,682
Deferred income	17	70,108	40,896
Other creditors		115,842	122,981
Accruals		38,411	45,612
		256,081	242,912

The obligations under hire purchase are secured over the assets the agreement relates to.
The loan is secured over the Strathdearn Village Hall, Tomatin, Inverness IV13 3YN.

15b Creditors: amounts falling due within one year - Charity

	Notes	2022 £	2021 £
Bank loans	14	15,403	14,364
Obligations under hire purchase		11,998	11,998
Other taxation and social security		-	1,040
Deferred income	17	70,108	40,896
Trade Creditors		31	-
Other creditors		115,842	122,981
Accruals		24,820	37,653
		238,202	228,932

The obligations under hire purchase are secured over the assets the agreement relates to.
The loan is secured over the Strathdearn Village Hall, Tomatin, Inverness IV13 3YN.

16 Creditors: amounts falling due after more than one year – Group and Charity

	Notes	2022 £	2021 £
Bank loans	14	212,262	227,665
Obligations under hire purchase		17,997	29,996
		230,259	257,661

The obligations under hire purchase are secured over the assets the agreement relates to.
The loan is secured over the Strathdearn Village Hall, Tomatin, Inverness IV13 3YN.

17 Deferred income – Group and charity

	2022	2021
	£	£
Other deferred income	70,108	40,896

	£
Balance as at 1 April 2021	40,896
Amount released to income earned from charitable activities	(40,986)
Amount deferred in year	70,108
Balance as at 31 March 2022	70,108

Deferred income comprises grant income received in respect of a future period. The income is released in accordance with the grant terms and conditions.

18 Provisions for liabilities and charges - Group

	2022	2021
	£	£
Accelerated capital allowances	1,430	1,430
	1,430	1,430

Movements in the year:	2021 £
Liability at 1 April 2021	1,430
Charge to statement of financial activities	-
Liability at 31 March 2022	1,430

19 Retirement benefit schemes

Defined contribution schemes

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The charge to income and expenditure in respect of defined contribution schemes was £6,469 (2021 - £8,180) for the group and £275 (2021 - £811) for the charity.

20a Restricted funds – Group and charity

The income funds of the group include restricted funds comprising the following unexpended balances of donations and grants held on trust for specific purposes:

		Movement in funds			
	Balance at 1 April 2021	Income	Expenditure	Transfers	Balance at 31 March 2022
	£	£	£	£	£
Big Bike Revival	117	-	(61)	-	56
Energy Saving Trust	-	16,278	(13,605)	-	2,673
HIE Resilience fund	3,802	-	(3,802)	-	-
HC Covid grant	-	-	-	240	240
Cycling Scotland	19,457	-	(18,708)	1,451	2,200
Community Fund	-	175,000	(30,000)	(145,000)	-
	23,376	191,278	(66,176)	(143,309)	5,169

Restricted funds represent monies received to provide a range of targeted activities.

Energy Savings Trust funding was received to purchase ebikes and related equipment.

HIE Resilience Fund is to be used in recovery with Covid 19.

Cycling Scotland fund is to be used to build an infrastructure for electric bikes to encourage a healthy lifestyle.

The Community Fund relates to the annual Glen Kyllachy wind farm payment that is to be used for charitable, educational, environmental and/or community purposes for the benefit of residents in Strathdearn Community Council areas. The income has been ring-fenced in accordance with the conditions of the contract. The conditions attached to the income align with the charity's objectives and the balance of funds has therefore been transferred to unrestricted reserves.

Comparative – Group and charity

		Movement in funds			
	Balance at 1 April 2020	Income	Expenditure	Transfers	Balance at 31 March 2021
	£	£	£	£	£
Big Bike Revival	548	-	(431)	-	117
HIE Resilience fund	-	29,056	(17,798)	(7,456)	3,802
HC Covid grant	-	500	(500)	-	-
Cycling Scotland	-	19,457	-	-	19,457
	548	49,013	(18,729)	(7,456)	23,376

21 Analysis of net assets between funds

Group	Unrestricted funds	Restricted funds	Total funds	Total funds
	2022	2022	2022	2021
Fund balances at 31 March 2022 are represented by:	£	£	£	£
Tangible assets	2,861,926	-	2,861,926	2,910,981
Current assets/(liabilities)	532,610	5,169	537,779	600,297
Long term liabilities	(230,259)	-	(230,259)	(257,661)
Deferred tax	(1,430)	-	(1,430)	(1,430)
	3,162,847	5,169	3,168,016	3,252,187

Charity	Unrestricted funds	Restricted funds	Total funds	Total funds
	2022	2022	2022	2021
Fund balances at 31 March 2022 are represented by:	£	£	£	£
Tangible assets	2,861,926	-	2,861,926	2,907,464
Current assets/(liabilities)	522,021	5,169	527,190	528,966
Long term liabilities	(230,259)	-	(230,259)	(257,661)
	3,153,688	5,169	3,158,857	3,178,769

Group	Unrestricted funds	Restricted funds	Total funds	Total funds
	2021	2021	2021	2020
Fund balances at 31 March 2021 are represented by:	£	£	£	£
Tangible assets	2,906,919	4,062	2,910,981	2,935,576
Current assets/(liabilities)	580,983	19,314	600,297	544,394
Long term liabilities	(257,661)	-	(257,661)	(538,962)
Deferred tax	(1,430)	-	(1,430)	(1,430)
	3,228,811	23,376	3,252,187	2,939,578

Charity	Unrestricted funds	Restricted funds	Total funds	Total funds
Fund balances at 31 March 2021 are represented by:	£	£	£	£
Tangible assets	2,903,402	4,062	2,907,464	2,927,444
Current assets/(liabilities)	509,652	19,314	528,966	548,954
Long term liabilities	(257,661)	-	(257,661)	(538,962)
	3,155,393	23,376	3,178,769	2,937,436

22 Related party transactions

Transactions with related parties

During the year, Strathdearn Community Developments made sales to its subsidiary, White River Trading Limited, of £27,130 (2021 - £14,695) and made payments of £120,341 (2021 - £223,230). Included in the payments to White River Trading Limited is a subsidy £82,271 (2021 - £165,740)

Trustees are not remunerated. No trustees (2021 – 0) received reimbursement of expenses.

During the year reimbursed expenses totalling £4,551 were made to Neacreath Limited, a company that George Macleod is also a director of.

During the year there were the undernoted transactions at arm's length with the Trustees and businesses associated with them. Not all travel costs are claimed by Trustees.

Remuneration paid to key management personnel totalled £24,287 (2021 - £44,301).

23 Ultimate controlling party

The ultimate controlling party is considered to be the Board of Trustees.

24 Subsidiaries - Charity

Details of the charity's subsidiaries at 31 March 2022 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held
White River Trading Limited (SC533675)	Scotland	Run Strathdearn Community Village Hall	Ordinary	100%
Strathdearn Limited (SC648242)	Scotland	Dormant subsidiary	Ordinary	100%
Strathdearn Trading Limited (SC651285)	Scotland	Dormant subsidiary	Ordinary	100%

Name of undertaking	Profit/(loss)	Capital and reserves	Turnover	Expenditure
	£	£	£	£
White River Trading Limited (SC533675)	(51,722)	21,696	259,199	310,921
Strathdearn Limited (SC648242)	-	1	-	-
Strathdearn Trading Limited (SC651285)	-	1	-	-

25 Cash generated from operating activities	2022 £	2021 £
Net movement in funds for the year	(84,171)	312,609
Adjustments for:		
(Gain)/loss on disposal of tangible fixed assets	1,044	-
Interest income	(589)	(785)
Interest paid	19,731	26,415
Depreciation and impairment of tangible fixed assets	100,706	101,358
Movements in working capital:		
Decrease/(increase) in stocks	493	(865)
(Increase)/decrease in debtors	(255,209)	544,148
Increase/(decrease) in creditors	12,592	(20,220)
Cash generated from/(absorbed by) operating activities	(205,403)	962,660

26 Analysis of changes in net (debt)/funds

Group

	At 1 April 2021 £	Cash flows £	Other non-cash changes	At 31 March 2022 £
Cash at bank and in hand	817,293	(304,065)	-	513,228
Loans falling due within one year	(14,364)	14,364	(15,403)	(15,403)
Loans falling due after more than one year	(227,665)		15,403	(212,262)
Obligations under finance leases	(41,994)	11,999	-	(29,995)
	533,270	(277,702)	-	255,568

27 Contingent assets

The charity has received approval of grant income up to £832,229 subject to certain conditions being met towards affordable housing. At the balance sheet date the conditions attached to the recognition of the income remain outstanding.

28 Contingent liabilities

During the year the charity signed a Memorandum of Understanding with Strathdearn Community Charitable Trust agreeing to pay an annual grant of £30,000 (index linked) for 10 years from the Glen Kyllachy wind farm income. The first payment was made in this financial year but the grant commitment is subject to certain conditions that can only be met annually and therefore the balance has not been recognised as a financial liability at the balance sheet date.