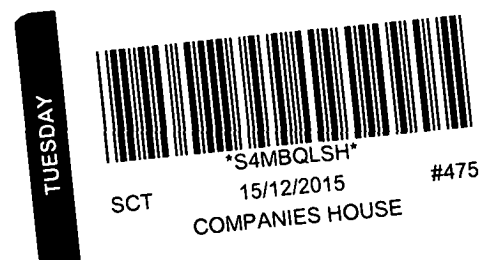


J. & R. GROUP LIMITED
FINANCIAL STATEMENTS
31 MARCH 2015



FOURM LIMITED
Chartered Accountants & Statutory Auditor
Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee
DD5 1NB

J. & R. GROUP LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

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J. & R. GROUP LIMITED
OFFICERS AND PROFESSIONAL ADVISERS

The board of directors	Mr J. P. Erasmus Mr R. W. Drummond
Registered office	113 Atholl Road Pitlochry Perthshire PH16 5AG
Auditor	FourM Limited Chartered Accountants & Statutory Auditor Stannergate House 41 Dundee Road West Broughty Ferry Dundee DD5 1NB
Bankers	Clydesdale Bank Nethergate House 158 Nethergate Dundee DD1 4DY
Solicitors	J & H Mitchell WS 51 Atholl Road Pitlochry PH16 5BU

J. & R. GROUP LIMITED
STRATEGIC REPORT
YEAR ENDED 31 MARCH 2015

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activity of the company during the year was to act as a holding company providing management services to, and renting property to its subsidiaries.

The principal activities of the subsidiary companies, Strathgarry Hotels & Leisure Ltd, McKays Hotel, Bar & Restaurant Limited, The Boat of Garten Hotel Limited are that of hotels and restaurants.

The subsidiary, J&R Projects Limited, was dormant during the year.

The group has seen continued improvement over the previous year following a period of hotel renovations and tailored marketing. The directors are happy with the results for the year and are confident that the group will remain profitable for the foreseeable future.

PRINCIPAL RISK AND UNCERTAINTIES

Market and economic risk

The group is exposed to seasonality in the trade with the majority of income generated from tourism in the area. The group tries to mitigate this by offering reduced rates during off peak times.

Funding and Liquidity Risk

The group aims to mitigate liquidity risk by managing cash generated by its operations and having access to adequate working capital borrowing facilities. Cash resources are monitored weekly to ensure funds are always available to meet the group requirements.

Interest Rate Risk

The group makes use of bank borrowings to finance its operations and is therefore susceptible to movements in interest rates. This is managed by entering into fixed rate agreements where possible.

RESULTS FOR THE YEAR

Sales for the year have increased by 6.5% to £2.8m. The directors consider this to be a positive result for the group.

DEVELOPMENT AND PERFORMANCE OF THE COMPANY'S BUSINESS OVER THE YEAR

The group continued with its principal activities based around the hospitality industry. The group continued to maintain and upgrade facilities to ensure a high standard of accommodation.

POSITION AT THE YEAR END

The group continued to perform well at the year end the directors are confident that this trend will continue.

KEY PERFORMANCE INDICATORS

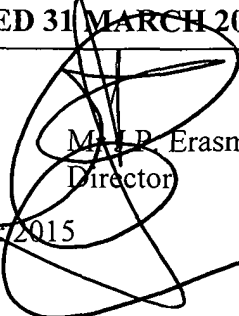
The group used a number of appropriate key performance measures to monitor the performance of the business during the 12 month period to 31 March 2015.

FUTURE DEVELOPMENTS

The group intends to continue to focus on its activities in the hospitality and leisure industry and does not envisage any significant changes to the operations of the group over the next 12 months.

J. & R. GROUP LIMITED
STRATEGIC REPORT *(continued)*
YEAR ENDED 31 MARCH 2015

Signed on behalf of the directors



M. P. Erasmus
Director

Approved by the directors on 24 November 2015

J. & R. GROUP LIMITED

DIRECTORS' REPORT

YEAR ENDED 31 MARCH 2015

The directors present their report and the financial statements of the group for the year ended 31 March 2015.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £307,392. The directors have not recommended a dividend.

DIRECTORS

The directors who served the company during the year were as follows:

Mr J. P. Erasmus

Mr R. W. Drummond

STRATEGIC REPORT

In accordance with section 414c(11) of the Companies Act 2006, the company has set out its strategic report at page two of these accounts.

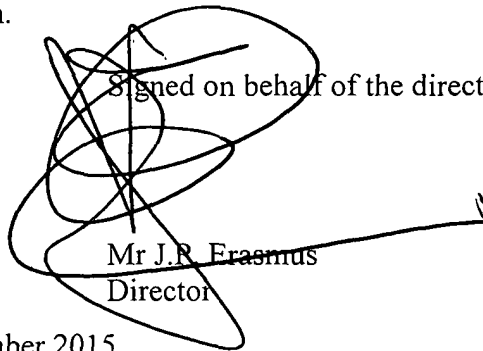
AUDITOR

FourM Limited are deemed to be re-appointed under section 487(2) of the Companies Act 2006.

Each of the persons who is a director at the date of approval of this report confirm that:

- so far as each director is aware, there is no relevant audit information of which the group's auditor is unaware; and
- each director has taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Registered office:
113 Atholl Road
Pitlochry
Perthshire
PH16 5AG


Signed on behalf of the directors
Mr J.P. Erasmus
Director

Approved by the directors on 24 November 2015

J. & R. GROUP LIMITED
STATEMENT OF DIRECTORS' RESPONSIBILITIES
YEAR ENDED 31 MARCH 2015

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

J. & R. GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF J. & R.
GROUP LIMITED
YEAR ENDED 31 MARCH 2015

We have audited the group and parent company financial statements ("the financial statements") of J. & R. Group Limited for the year ended 31 March 2015 on pages 8 to 25. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the directors' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

J. & R. GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF J. & R.
GROUP LIMITED *(continued)*
YEAR ENDED 31 MARCH 2015

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 31 March 2015 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

EMPHASIS OF MATTER - GOING CONCERN

In forming our opinion on the financial statements, we have considered the adequacy of the disclosures made in the going concern policy in note 1 of the financial statements. In view of the dependence on the group's bankers, we consider that it should be drawn to your attention but our audit opinion is not qualified in this respect.

QUALIFIED OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

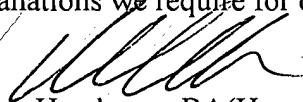
In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made.
- we have not received all the information and explanations we require for our audit.

Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee
DD5 1NB
24 November 2015


Karen Henderson BA(Hons) CA
(Senior Statutory Auditor)
For and on behalf of
FourM Limited
Chartered Accountants
& Statutory Auditor

J. & R. GROUP LIMITED
PROFIT AND LOSS ACCOUNT
YEAR ENDED 31 MARCH 2015

	Note	2015 £	2014 £
GROUP TURNOVER	2	2,862,545	2,688,627
Cost of sales		1,546,132	1,355,705
GROSS PROFIT		1,316,413	1,332,922
Administrative expenses		1,030,666	1,007,719
Other operating income	3	(144,428)	(11,333)
OPERATING PROFIT	4	430,175	336,536
Loss on disposal of fixed assets		—	(45,756)
		430,175	290,780
Interest receivable		17,667	—
Interest payable and similar charges	7	(97,432)	(196,575)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		350,410	94,205
Tax on profit on ordinary activities	8	43,018	25,880
PROFIT FOR THE FINANCIAL YEAR	9	307,392	68,325

All of the activities of the group are classed as continuing.

The company has taken advantage of section 408 of the Companies Act 2006
not to publish its own Profit and Loss Account.

The notes on pages 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES
YEAR ENDED 31 MARCH 2015

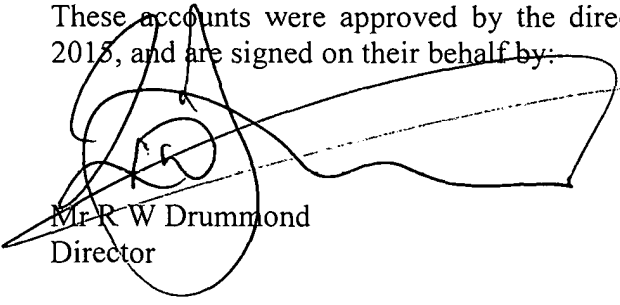
	2015 £	2014 £
Profit for the financial year attributable to the shareholders of the parent company	307,392	68,325
Unrealised profit on revaluation of certain fixed assets	—	881,307
Total gains and losses recognised since the last annual report	<u>307,392</u>	<u>949,632</u>

The notes on pages 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED**GROUP BALANCE SHEET****31 MARCH 2015**

	Note	2015 £	2014 £
FIXED ASSETS			
Intangible assets	10	312,204	338,904
Tangible assets	11	3,999,075	3,885,666
		<u>4,311,279</u>	<u>4,224,570</u>
CURRENT ASSETS			
Stocks	13	40,051	34,743
Debtors	14	210,577	86,253
Cash in hand		8,146	15,014
		<u>258,774</u>	<u>136,010</u>
CREDITORS: Amounts falling due within one year	15	<u>1,041,856</u>	<u>842,013</u>
NET CURRENT LIABILITIES		<u>(783,082)</u>	<u>(706,003)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>3,528,197</u>	<u>3,518,567</u>
CREDITORS: Amounts falling due after more than one year	16	<u>2,128,078</u>	<u>2,425,840</u>
		<u>1,400,119</u>	<u>1,092,727</u>
CAPITAL AND RESERVES			
Called up equity share capital	19	16	16
Share premium account	20	299,988	299,988
Revaluation reserve	20	927,063	927,063
Profit and loss account	20	173,052	(134,340)
SHAREHOLDERS' FUNDS	21	<u>1,400,119</u>	<u>1,092,727</u>

These accounts were approved by the directors and authorised for issue on 24 November 2015, and are signed on their behalf by:



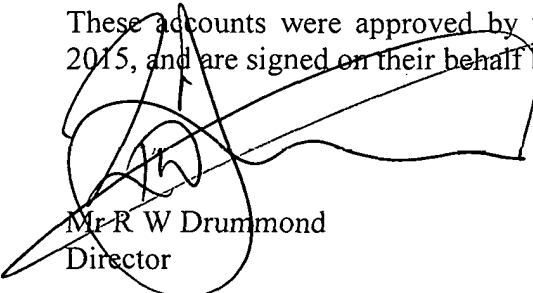
Mr R W Drummond
Director

The notes on pages 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED**BALANCE SHEET****31 MARCH 2015**

	Note	2015 £	2014 £
FIXED ASSETS			
Intangible assets	10	222,000	240,500
Tangible assets	11	3,802,889	3,822,048
Investments	12	208,005	208,005
		<u>4,232,894</u>	<u>4,270,553</u>
CURRENT ASSETS			
Stocks	13	10,000	3,463
Debtors	14	338,468	112,657
Cash in hand		77	105
		<u>348,545</u>	<u>116,225</u>
CREDITORS: Amounts falling due within one year	15	<u>1,194,423</u>	<u>927,516</u>
NET CURRENT LIABILITIES		<u>(845,878)</u>	<u>(811,291)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>3,387,016</u>	<u>3,459,262</u>
CREDITORS: Amounts falling due after more than one year	16	<u>2,055,206</u>	<u>2,377,644</u>
		<u>1,331,810</u>	<u>1,081,618</u>
CAPITAL AND RESERVES			
Called up equity share capital	19	16	16
Share premium account	20	299,988	299,988
Revaluation reserve	20	927,063	927,063
Profit and loss account	20	104,743	(145,449)
SHAREHOLDERS' FUNDS		<u>1,331,810</u>	<u>1,081,618</u>

These accounts were approved by the directors and authorised for issue on 24 November 2015, and are signed on their behalf by:


Mr R W Drummond
Director

Company Registration Number: SC318321

The notes on pages 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2015

	2015 £	2014 £
NET CASH INFLOW FROM OPERATING ACTIVITIES	337,031	395,110
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		
Interest receivable	17,667	-
Interest paid	<u>(97,432)</u>	<u>(196,575)</u>
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	(79,765)	(196,575)
TAXATION	(25,880)	(1,333)
CAPITAL EXPENDITURE		
Payments to acquire tangible fixed assets	(171,994)	(22,312)
Receipts from sale of fixed assets	<u>-</u>	<u>250</u>
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE	(171,994)	(22,062)
CASH INFLOW BEFORE FINANCING	59,392	175,140
FINANCING		
Repayment of bank loans	(87,209)	(127,255)
Net (outflow)/inflow from other short-term creditors	(6,430)	1,493
Net outflow from other long-term creditors	(180,078)	(8,572)
Repayment of directors' long-term loans	<u>(29,339)</u>	<u>(26,309)</u>
NET CASH OUTFLOW FROM FINANCING	(303,056)	(160,643)
(DECREASE)/INCREASE IN CASH	<u>(243,664)</u>	<u>14,497</u>
RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES		
	2015 £	2014 £
Operating profit	430,175	336,536
Amortisation	26,700	26,700
Depreciation	56,679	45,117
Loss on disposal of fixed assets	1,906	903
(Increase)/decrease in stocks	(5,308)	4,168
Increase in debtors	(124,324)	(14,449)
(Decrease) in creditors	<u>(48,797)</u>	<u>(3,865)</u>
Net cash inflow from operating activities	<u>337,031</u>	<u>395,110</u>

The notes on page 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2015

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2015	2014
	£	£
(Decrease)/increase in cash in the period	(243,664)	14,497
Net cash outflow from bank loans	87,209	127,255
Net outflow/(inflow) from other short-term creditors	6,430	(1,493)
Net cash outflow from other long-term creditors	180,078	8,572
Cash outflow from directors' long-term loans	29,339	26,309
	<u>59,392</u>	<u>175,140</u>
Change in net debt	59,392	175,140
Net debt at 1 April 2014	(2,748,681)	(2,923,821)
Net debt at 31 March 2015	<u>(2,689,289)</u>	<u>(2,748,681)</u>

ANALYSIS OF CHANGES IN NET DEBT

	At 1 Apr 2014	Cash flows	At 31 Mar 2015
	£	£	£
Net cash:			
Cash in hand and at bank	15,014	(6,868)	8,146
Overdrafts	(178,634)	(236,796)	(415,430)
	<u>(163,620)</u>	<u>(243,664)</u>	<u>(407,284)</u>
Debt:			
Debt due within 1 year	(182,132)	5,294	(176,838)
Debt due after 1 year	(2,402,929)	297,762	(2,105,167)
	<u>(2,585,061)</u>	<u>303,056</u>	<u>(2,282,005)</u>
Net debt	<u>(2,748,681)</u>	<u>59,392</u>	<u>(2,689,289)</u>

The notes on pages 14 to 25 form part of these financial statements.

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets.

Going concern

The group made a profit for the year, before tax, of £350,410 (2014 - £94,205) and has shareholders' funds of £1,400,119 (2014 - £1,092,727).

The directors consider that the going concern basis is still applicable for the preparation of the financial statements. The ability of the group to continue is dependent on the continuing support of the group's bankers and directors. The directors are confident that following a period of renovations, restructuring and further marketing, that the group will continue to be profitable.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company and all group undertakings. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over 20 years from the year of acquisition. The results of companies acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group financial statements by virtue of section 408 of the Companies Act 2006.

Turnover

The turnover shown in the profit and loss account represents income from the sale of food and beverage items, the use of hotel facilities and invoiced amounts for the supply of labour for building maintenance purposes during the year, exclusive of Value Added Tax.

Goodwill

Positive purchased goodwill arising on acquisitions is capitalised, classified as an asset on the Balance Sheet and amortised over its useful economic life. Where a reliable estimate of the useful life of goodwill or intangible assets cannot be made, the life is presumed not to exceed five years. Useful economic lives are reviewed at the end of each reporting period and revised if necessary, subject to the constraint that the revised life shall not exceed 20 years from the date of acquisition. The carrying amount at the date of revision is depreciated over the revised estimate of remaining useful economic life.

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

1. ACCOUNTING POLICIES *(continued)*

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - 20 years straight line

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost or revaluation of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Plant & Machinery - 15 years
Fixtures & Fittings - 15%-25% reducing balance
Equipment - 25% reducing balance

No depreciation has been charged in respect of Land and Buildings, as it is the opinion of the directors that the economic life of these assets is such that no material depreciation charge exists for the accounting period. This is not in accordance with the Financial Reporting Standard for Smaller Entities, which states all assets should be depreciated over their economic useful life.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Investments

Investments comprise of shares held in subsidiary companies. The investments are held at cost less any perceived diminution in value.

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the group.

An analysis of turnover is given below:

	2015	2014
	£	£
United Kingdom	<u>2,862,545</u>	<u>2,688,627</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

3. OTHER OPERATING INCOME

	2015	2014
	£	£
Rent receivable	15,817	11,333
Other income received	105,470	–
Other operating income	23,141	–
	<u>144,428</u>	<u>11,333</u>

4. OPERATING PROFIT

Operating profit is stated after charging:

	2015	2014
	£	£
Amortisation of intangible assets	26,700	26,701
Depreciation of owned fixed assets	56,680	45,117
Loss on disposal of fixed assets	1,906	903
Auditor's remuneration		
- as auditor	13,600	15,360
- for other services	12,880	13,870
Operating lease costs:		
- Other	<u>10,145</u>	<u>10,145</u>

Auditor's fees

The fees charged by the auditor can be further analysed under the following headings for services rendered:

	2015	2014
	£	£
Audit	13,600	15,360
Accountancy	10,510	11,200
Payroll	2,370	2,670
	<u>26,480</u>	<u>29,230</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

5. PARTICULARS OF EMPLOYEES

The average number of staff employed by the group during the financial year amounted to:

	2015	2014
	No	No
Catering staff	61	52
Administrative staff	2	2
Management staff	6	6
	<u>69</u>	<u>60</u>

The aggregate payroll costs of the above were:

	2015	2014
	£	£
Wages and salaries	1,004,623	880,541
Social security costs	72,818	59,634
	<u>1,077,441</u>	<u>940,175</u>

6. DIRECTORS' REMUNERATION

The directors' aggregate remuneration in respect of qualifying services were:

	2015	2014
	£	£
Remuneration receivable	<u>30,180</u>	<u>30,000</u>

7. INTEREST PAYABLE AND SIMILAR CHARGES

	2015	2014
	£	£
Interest payable on bank borrowing	94,101	195,545
Other similar charges payable	3,331	1,030
	<u>97,432</u>	<u>196,575</u>

8. TAXATION ON ORDINARY ACTIVITIES

(a) Analysis of charge in the year

	2015	2014
	£	£
Current tax:		
UK Corporation tax based on the results for the year at 20% (2014 - 20%)	43,018	25,880
Total current tax	<u>43,018</u>	<u>25,880</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

8. TAXATION ON ORDINARY ACTIVITIES *(continued)*

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 20% (2014 - 20%).

	2015	2014
	£	£
Profit on ordinary activities before taxation	<u>350,410</u>	<u>94,205</u>
Profit on ordinary activities by rate of tax	73,586	21,667
Expenses not deductible for tax purposes	36	128
Deferred tax	(30,427)	7,425
Utilisation of tax losses	(1,664)	(2,412)
Amortisation	1,722	1,886
Tax charged at lower rates	<u>(235)</u>	<u>(2,814)</u>
Total current tax (note 8(a))	<u>43,018</u>	<u>25,880</u>

9. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the financial statements of the parent company was £250,192 (2014 - £(55,614)).

10. INTANGIBLE ASSETS

Group	Goodwill
	£
COST	
At 1 April 2014 and 31 March 2015	<u>594,007</u>
AMORTISATION	
At 1 April 2014	255,103
Charge for the year	<u>26,700</u>
At 31 March 2015	<u>281,803</u>
NET BOOK VALUE	
At 31 March 2015	<u>312,204</u>
At 31 March 2014	<u>338,904</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2015

10. INTANGIBLE ASSETS *(continued)*

Company	Goodwill £
COST	
At 1 April 2014 and 31 March 2015	<u>370,000</u>
AMORTISATION	
At 1 April 2014	129,500
Charge for the year	<u>18,500</u>
At 31 March 2015	<u>148,000</u>
NET BOOK VALUE	
At 31 March 2015	<u>222,000</u>
At 31 March 2014	<u>240,500</u>

11. TANGIBLE ASSETS

Group	Freehold Property £	Plant & Machinery £	Fixtures & Fittings £	Equipment £	Total £
COST OR VALUATION					
At 1 April 2014	3,690,000	–	541,557	54,819	4,286,376
Additions	–	113,409	48,683	9,902	171,994
Disposals	–	–	(3,750)	(2,613)	(6,363)
At 31 March 2015	<u>3,690,000</u>	<u>113,409</u>	<u>586,490</u>	<u>62,108</u>	<u>4,452,007</u>
DEPRECIATION					
At 1 April 2014	–	–	366,928	33,782	400,710
Charge for the year	–	7,561	41,184	7,935	56,680
On disposals	–	–	(2,242)	(2,216)	(4,458)
At 31 March 2015	<u>–</u>	<u>7,561</u>	<u>405,870</u>	<u>39,501</u>	<u>452,932</u>
NET BOOK VALUE					
At 31 March 2015	<u>3,690,000</u>	<u>105,848</u>	<u>180,620</u>	<u>22,607</u>	<u>3,999,075</u>
At 31 March 2014	<u>3,690,000</u>	<u>–</u>	<u>174,629</u>	<u>21,037</u>	<u>3,885,666</u>

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The group's freehold properties have been valued at their open market value for existing use by professionally qualified chartered surveyors on 1 September 2014. The directors do not believe this valuation to be materially different at 31 March 2015. If these properties were disposed of at valuation, a tax liability of £Nil (2014 - £Nil) for the group would arise on the basis that it is more likely than not that any taxable gain would be rolled over into replacement assets and charged to tax only where the replacement assets were sold.

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

	2015 £	2014 £		
Net book value at end of year	<u>3,690,000</u>	<u>3,690,000</u>		
Historical cost:				
At 1 April 2014	2,808,693	-		
Cost of assets revalued for the first time in year	-	2,808,693		
At 31 March 2015	<u>2,808,693</u>	<u>2,808,693</u>		
Company	Freehold Property £	Fixtures & Fittings £	Equipment £	Total £
COST OR VALUATION				
At 1 April 2014	3,690,000	402,302	7,166	4,099,468
Additions	-	-	1,275	1,275
At 31 March 2015	<u>3,690,000</u>	<u>402,302</u>	<u>8,441</u>	<u>4,100,743</u>
DEPRECIATION				
At 1 April 2014	-	273,334	4,086	277,420
Charge for the year	-	19,345	1,089	20,434
At 31 March 2015	<u>-</u>	<u>292,679</u>	<u>5,175</u>	<u>297,854</u>
NET BOOK VALUE				
At 31 March 2015	<u>3,690,000</u>	<u>109,623</u>	<u>3,266</u>	<u>3,802,889</u>
At 31 March 2014	3,690,000	128,968	3,080	3,822,048

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11. TANGIBLE ASSETS *(continued)*

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

	2015	2014 £
Net book value at end of year	<u>3,690,000</u>	<u>3,690,000</u>
Historical cost:		
At 1 April 2014	2,808,693	-
Cost of assets revalued for the first time in year	-	2,808,693
At 31 March 2015	<u>2,808,693</u>	<u>2,808,693</u>

12. INVESTMENTS

Company	Group companies £
COST	
At 1 April 2014 and 31 March 2015	<u>208,005</u>
NET BOOK VALUE	
At 31 March 2015 and 31 March 2014	<u>208,005</u>

The company owns 100% of the ordinary share capital of Strathgarry Hotels & Leisure Ltd, The Boat of Garten Hotel Limited, McKays Hotel, Bar & Restaurant Limited and J&R Projects Limited. All companies are registered in Scotland.

Aggregate capital and reserves

	2015 £	2014 £
Strathgarry Hotels & Leisure Ltd	(177,906)	(109,166)
The Boat of Garten Hotel Limited	(75,967)	(39,102)
McKays Hotel, Bar & Restaurant Limited	440,676	268,977
J&R Projects Limited	-	-

Retained Profit/(Loss) for the year

	2015 £	2014 £
Strathgarry Hotels & Leisure Ltd	(68,738)	(38,092)
The Boat of Garten Hotel Limited	(36,863)	13,291
McKays Hotel, Bar & Restaurant Limited	171,701	92,888
J&R Projects Limited	-	64,054

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13. STOCKS

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Stock	<u>40,051</u>	<u>34,743</u>	<u>10,000</u>	<u>3,463</u>

14. DEBTORS

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Trade debtors	52,545	14,324	26,775	5,662
Amounts owed by group undertakings	—	—	183,258	103,777
Other debtors	136,920	54,751	125,187	—
Prepayments and accrued income	<u>21,112</u>	<u>17,178</u>	<u>3,248</u>	<u>3,218</u>
	<u>210,577</u>	<u>86,253</u>	<u>338,468</u>	<u>112,657</u>

15. CREDITORS: Amounts falling due within one year

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts	537,839	299,907	564,271	319,088
Trade creditors	163,978	158,430	6,591	9,206
Amounts owed to group undertakings	—	—	491,643	449,262
Directors' loan accounts	54,429	60,859	54,429	49,030
Other creditors including taxation and social security:				
Taxation and social security	127,799	145,985	49,123	60,778
Other creditors	100,641	110,272	6,724	12,868
Accruals and deferred income	<u>57,170</u>	<u>66,560</u>	<u>21,642</u>	<u>27,284</u>
	<u>1,041,856</u>	<u>842,013</u>	<u>1,194,423</u>	<u>927,516</u>

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts	<u>537,839</u>	<u>299,907</u>	<u>564,271</u>	<u>319,088</u>

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16. CREDITORS: Amounts falling due after more than one year

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts	1,997,831	2,086,176	1,997,831	2,086,176
Directors' loan accounts	38,351	67,690	57,375	291,468
Other creditors	91,896	271,974	—	—
	<u>2,128,078</u>	<u>2,425,840</u>	<u>2,055,206</u>	<u>2,377,644</u>

The following liabilities disclosed under creditors falling due after more than one year are secured by the company:

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts	<u>1,997,831</u>	<u>2,086,176</u>	<u>1,997,831</u>	<u>2,086,176</u>

The following aggregate liabilities disclosed under creditors falling due after more than one year are due for repayment after more than five years from the balance sheet date:

	Group		Company	
	2015	2014	2015	2014
	£	£	£	£
Bank loans and overdrafts	—	1,632,800	—	1,632,800
Other loans	21,433	10,612	—	—
	<u>21,433</u>	<u>1,643,412</u>	<u>—</u>	<u>1,632,800</u>

17. COMMITMENTS UNDER OPERATING LEASES

At 31 March 2015 the group had annual commitments under non-cancellable operating leases as set out below.

Group	Assets other than Land and buildings	
	2015	2014
	£	£
Operating leases which expire:		
Within 2 to 5 years	<u>10,145</u>	<u>10,145</u>

J. & R. GROUP LIMITED
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17. COMMITMENTS UNDER OPERATING LEASES *(continued)*

At 31 March 2015 the company had annual commitments under non-cancellable operating leases as set out below.

Company	Assets other than land and buildings	
	2015 £	2014 £
Operating leases which expire:		
Within 2 to 5 years	<u>10,145</u>	<u>10,145</u>

18. RELATED PARTY TRANSACTIONS

The company was under the control of the directors throughout the current and previous year.

At the year end, the company was due to repay £19,024 (2014 - £223,778) to Glen Mhor Limited, a company in which Mr J. Erasmus is a director and shareholder. The loan is being repaid over five years and attracts interest at a commercial rate.

At the year end, following repayments, the company was due to repay £92,780 (2014 - £128,549) to the directors. £54,429 of this balance is disclosed in the above note Creditors: amounts falling due within one year. £38,351 of this balance is disclosed in the above note Creditors: amounts falling due after more than one year. Monthly repayments are in place and the balance attracts interest at a commercial rate.

During the year, the group provided goods and services, on commercial terms, to Pitlochry Golf Club Limited, a company in which Mr J. Erasmus and Mr R. Drummond are directors and shareholders. At the year end, Pitlochry Golf Club Limited were due to pay the group £14,635 (2014 - £1,776). There are no set repayment terms and no interest is accruing.

19. SHARE CAPITAL

Allotted, called up and fully paid:

	2015		2014	
	No	£	No	£
Ordinary shares of £1 each	<u>16</u>	<u>16</u>	<u>16</u>	<u>16</u>

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20. RESERVES

Group	Share premium account £	Revaluation reserve £	Profit and loss account £
Balance brought forward	299,988	927,063	(134,340)
Profit for the year	—	—	307,392
Balance carried forward	<u>299,988</u>	<u>927,063</u>	<u>173,052</u>
Company	Share premium account £	Revaluation reserve £	Profit and loss account £
Balance brought forward	299,988	927,063	(145,449)
Profit for the year	—	—	250,192
Balance carried forward	<u>299,988</u>	<u>927,063</u>	<u>104,743</u>

21. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2015 £	2014 £
Profit for the financial year	307,392	68,325
Other net recognised gains and losses	—	927,063
Net addition to shareholders' funds	<u>307,392</u>	<u>995,388</u>
Opening shareholders' funds	1,092,727	97,339
Closing shareholders' funds	<u>1,400,119</u>	<u>1,092,727</u>