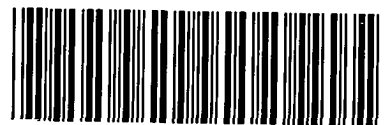


COMPANY REGISTRATION NUMBER SC318321

J. & R. GROUP LIMITED
FINANCIAL STATEMENTS
31 MARCH 2014

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COMPANIES HOUSE

FOURM

Chartered Accountants & Statutory Auditor
Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee DD5 1NB

J. & R. GROUP LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

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J. & R. GROUP LIMITED
OFFICERS AND PROFESSIONAL ADVISERS

The board of directors	Mr J. P. Erasmus Mr R. W. Drummond
Registered office	113 Atholl Road Pitlochry Perthshire PH16 5AG
Auditor	FourM Chartered Accountants & Statutory Auditor Stannergate House 41 Dundee Road West Broughty Ferry Dundee DD5 1NB
Bankers	Clydesdale Bank Nethergate House 158 Nethergate Dundee DD1 4DY
Solicitors	J & H Mitchell WS 51 Atholl Road Pitlochry PH16 5BU

J. & R. GROUP LIMITED
STRATEGIC REPORT
YEAR ENDED 31 MARCH 2014

PRINCIPAL ACTIVITIES AND REVIEW OF THE BUSINESS

The principal activity of the company during the year was to act as a holding company providing management services to, and renting property to its subsidiaries.

The principal activities of the subsidiary companies, Strathgarry Hotels & Leisure Ltd, McKays Hotel, Bar & Restaurant Limited, The Boat of Garten Hotel Limited are that of hotels and restaurants.

The principal activity of the subsidiary, J&R Projects Limited, during the year was that of building maintenance. On 31 March 2014, the company ceased trading with all of the assets and liabilities being transferred to J&R Group Limited.

The group has seen a significant improvement over the previous year following a period of hotel renovations and tailored marketing. The directors are happy with the results for the year and are confident that the group will remain profitable for the foreseeable future.

PRINCIPAL RISK AND UNCERTAINTIES

Market and economic risk

The group is exposed to seasonality in the trade with the majority of income generated from tourism in the area. The group tries to mitigate this by offering reduced rates during off peak times.

Funding and Liquidity Risk

The group aims to mitigate liquidity risk by managing cash generated by its operations and having access to adequate working capital borrowing facilities. Cash resources are monitored weekly to ensure funds are always available to meet the group requirements.

Interest Rate Risk

The group makes use of bank borrowings to finance its operations and is therefore susceptible to movements in interest rates. This is managed by entering into fixed rate agreements where possible.

RESULTS FOR THE YEAR

Sales for the year have increased by 5.5% to £2.7m. The directors consider this to be a positive result for the group.

DEVELOPMENT AND PERFORMANCE OF THE COMPANY'S BUSINESS OVER THE YEAR

The group continued with its principal activities based around the hospitality industry. The group continued to maintain and upgrade facilities to ensure a high standard of accommodation.

POSITION AT THE YEAR END

The group continued to perform well at the year end the directors are confident that this trend will continue.

KEY PERFORMANCE INDICATORS

The group used a number of appropriate key performance measures to monitor the performance of the business during the 12 month period to 31 March 2014.

J. & R. GROUP LIMITED

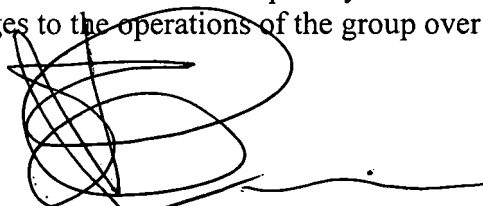
STRATEGIC REPORT *(continued)*

YEAR ENDED 31 MARCH 2014

FUTURE DEVELOPMENTS

The group intends to continue to focus on its activities in the hospitality and leisure industry and does not envisage any significant changes to the operations of the group over the next 12 months.

Signed on behalf of the directors



Mr J.R. Erasmus
Director

Approved by the directors on 11 November 2014

J. & R. GROUP LIMITED
DIRECTORS' REPORT
YEAR ENDED 31 MARCH 2014

The directors present their report and the financial statements of the group for the year ended 31 March 2014.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £68,325. The directors have not recommended a dividend.

DIRECTORS

The directors who served the company during the year were as follows:

Mr J. P. Erasmus

Mr R. W. Drummond

STRATEGIC REPORT

In accordance with section 414c(11) of the Companies Act 2006, the company has set out its strategic report at page two of these accounts.

AUDITOR

FourM are deemed to be re-appointed under section 487(2) of the Companies Act 2006.

Each of the persons who is a director at the date of approval of this report confirm that:

- so far as each director is aware, there is no relevant audit information of which the group's auditor is unaware; and
- each director has taken all steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Registered office:
113 Atholl Road
Pitlochry
Perthshire
PH16 5AG

Signed on behalf of the directors

Mr J.P. Erasmus
Director

Approved by the directors on 11 November 2014

J. & R. GROUP LIMITED
STATEMENT OF DIRECTORS' RESPONSIBILITIES
YEAR ENDED 31 MARCH 2014

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that year.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

J. & R. GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
J. & R. GROUP LIMITED
YEAR ENDED 31 MARCH 2014

We have audited the group and parent company financial statements ("the financial statements") of J. & R. Group Limited for the year ended 31 March 2014 on pages 8 to 26. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the directors' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

J. & R. GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
J. & R. GROUP LIMITED *(continued)*
YEAR ENDED 31 MARCH 2014

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and parent company's affairs as at 31 March 2014 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

EMPHASIS OF MATTER - GOING CONCERN

In forming our opinion on the financial statements, we have considered the adequacy of the disclosures made in the going concern policy in note 1 of the financial statements. In view of the dependence on the group's bankers, we consider that it should be drawn to your attention but our audit opinion is not qualified in this respect.

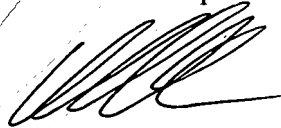
QUALIFIED OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made.
- we have not received all the information and explanations we require for our audit.



Karen Henderson MCIBS BA(Hons) CA
(Senior Statutory Auditor)
For and on behalf of
FOURM
Chartered Accountants
& Statutory Auditor

Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee DD5 1NB

11 November 2014

J. & R. GROUP LIMITED
PROFIT AND LOSS ACCOUNT
YEAR ENDED 31 MARCH 2014

	Note	2014 £	2013 £
GROUP TURNOVER	2	2,688,627	2,548,471
Cost of sales		<u>1,355,705</u>	<u>1,258,645</u>
GROSS PROFIT		1,332,922	1,289,826
Administrative expenses		1,007,719	985,311
Other operating income	3	<u>(11,333)</u>	<u>(16,966)</u>
OPERATING PROFIT	4	336,536	321,481
Loss on revaluation of fixed assets		(45,756)	–
Interest payable and similar charges	7	196,575	229,226
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		<u>94,205</u>	<u>92,255</u>
Tax on profit on ordinary activities	8	25,880	1,333
PROFIT FOR THE FINANCIAL YEAR		<u>68,325</u>	<u>90,922</u>

All of the activities of the group are classed as continuing.

The company has taken advantage of section 408 of the Companies Act 2006
not to publish its own Profit and Loss Account.

The notes on pages 14 to 26 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES
YEAR ENDED 31 MARCH 2014

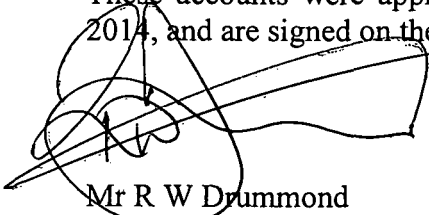
	2014 £	2013 £
Profit for the financial year attributable to the shareholders of the parent company	68,325	90,922
Unrealised profit on revaluation of certain fixed assets	927,063	–
Total recognised gains and losses relating to the year	<u>995,388</u>	<u>90,922</u>

The notes on pages 14 to 26 form part of these financial statements.

J. & R. GROUP LIMITED**GROUP BALANCE SHEET****31 MARCH 2014**

	Note	2014 £	2013 £
FIXED ASSETS			
Intangible assets	10	338,904	365,605
Tangible assets	11	3,885,666	3,028,317
		<u>4,224,570</u>	<u>3,393,922</u>
CURRENT ASSETS			
Stocks	13	34,743	38,911
Debtors	14	86,253	71,804
Cash in hand		15,014	30,734
		<u>136,010</u>	<u>141,449</u>
CREDITORS: Amounts falling due within one year	15	<u>842,013</u>	<u>867,420</u>
NET CURRENT LIABILITIES		<u>(706,003)</u>	<u>(725,971)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>3,518,567</u>	<u>2,667,951</u>
CREDITORS: Amounts falling due after more than one year	16	<u>2,425,840</u>	<u>2,570,612</u>
		<u>1,092,727</u>	<u>97,339</u>
CAPITAL AND RESERVES			
Called-up equity share capital	19	16	16
Share premium account	20	299,988	299,988
Revaluation reserve	20	927,063	—
Profit and loss account	20	(134,340)	(202,665)
SHAREHOLDERS' FUNDS	21	<u>1,092,727</u>	<u>97,339</u>

These accounts were approved by the directors and authorised for issue on 11 November 2014, and are signed on their behalf by:



Mr R W Drummond
Director

The notes on pages 14 to 26 form part of these financial statements.

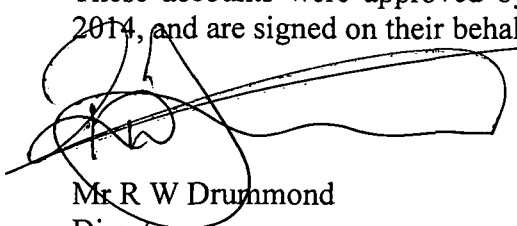
J. & R. GROUP LIMITED

BALANCE SHEET

31 MARCH 2014

	Note	2014 £	2013 £
FIXED ASSETS			
Intangible assets	10	240,500	259,000
Tangible assets	11	3,822,048	2,961,963
Investments	12	208,005	208,005
		<u>4,270,553</u>	<u>3,428,968</u>
CURRENT ASSETS			
Stocks	13	3,463	—
Debtors	14	112,657	40,556
Cash in hand		105	—
		<u>116,225</u>	<u>40,556</u>
CREDITORS: Amounts falling due within one year	15	<u>927,516</u>	<u>688,743</u>
NET CURRENT LIABILITIES		<u>(811,291)</u>	<u>(648,187)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>3,459,262</u>	<u>2,780,781</u>
CREDITORS: Amounts falling due after more than one year	16	<u>2,377,644</u>	<u>2,570,612</u>
		<u>1,081,618</u>	<u>210,169</u>
CAPITAL AND RESERVES			
Called-up equity share capital	19	16	16
Share premium account	20	299,988	299,988
Revaluation reserve	20	927,063	—
Profit and loss account	20	(145,449)	(89,835)
SHAREHOLDERS' FUNDS		<u>1,081,618</u>	<u>210,169</u>

These accounts were approved by the directors and authorised for issue on 11 November 2014, and are signed on their behalf by:



Mr R W Drummond
Director

Company Registration Number: SC318321

The notes on pages 14 to 26 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2014

	2014	2013
	£	£
NET CASH INFLOW FROM OPERATING ACTIVITIES	395,110	460,339
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		
Interest paid	(196,575)	(229,226)
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	(196,575)	(229,226)
TAXATION	(1,333)	(9,458)
CAPITAL EXPENDITURE		
Payments to acquire tangible fixed assets	(22,312)	(32,896)
Receipts from sale of fixed assets	250	—
NET CASH OUTFLOW FROM CAPITAL EXPENDITURE	(22,062)	(32,896)
CASH INFLOW BEFORE FINANCING	175,140	188,759
FINANCING		
Repayment of bank loans	(127,255)	(127,969)
Net inflow/(outflow) from other short-term creditors	1,493	(4,957)
Net outflow from other long-term creditors	(8,572)	(27,877)
Repayment of directors' long-term loans	(26,309)	(25,928)
NET CASH OUTFLOW FROM FINANCING	(160,643)	(186,731)
INCREASE IN CASH	14,497	2,028
RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES		
	2014	2013
	£	£
Operating profit	336,536	321,481
Amortisation	26,700	26,700
Depreciation	45,117	47,712
Loss on disposal of fixed assets	903	1,786
Decrease in stocks	4,168	5,950
Increase in debtors	(14,449)	(16,223)
(Decrease)/increase in creditors	(3,865)	72,933
Net cash inflow from operating activities	395,110	460,339

The notes on pages 14 to 26 form part of these financial statements.

J. & R. GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2014

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2014	2013
	£	£
Increase in cash in the period	14,497	2,028
Net cash outflow from bank loans	127,255	127,969
Net (inflow)/outflow from other short-term creditors	(1,493)	4,957
Net cash outflow from other long-term creditors	8,572	27,877
Cash outflow from directors' long-term loans	26,309	25,928
	<u>175,140</u>	<u>188,759</u>
Change in net debt	175,140	188,759
Net debt at 1 April 2013	(2,923,821)	(3,112,580)
Net debt at 31 March 2014	<u>(2,748,681)</u>	<u>(2,923,821)</u>

ANALYSIS OF CHANGES IN NET DEBT

	At 1 Apr 2013	Cash flows	At 31 Mar 2014
	£	£	£
Net cash:			
Cash in hand and at bank	30,734	(15,720)	15,014
Overdrafts	(208,851)	30,217	(178,634)
	<u>(178,117)</u>	<u>14,497</u>	<u>(163,620)</u>
Debt:			
Debt due within 1 year	(199,496)	17,364	(182,132)
Debt due after 1 year	(2,546,208)	143,279	(2,402,929)
	<u>(2,745,704)</u>	<u>160,643</u>	<u>(2,585,061)</u>
Net debt	<u>(2,923,821)</u>	<u>175,140</u>	<u>(2,748,681)</u>

The notes on pages 14 to 26 form part of these financial statements.

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

1. ACCOUNTING POLICIES

Basis of accounting

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of certain fixed assets.

Going concern

The group made a profit for the year, before tax, of £94,205 (2013 - £92,255) and has shareholders' funds of £1,092,727 (2013 - £97,339), following a revaluation of the group's properties.

The directors consider that the going concern basis is still applicable for the preparation of the financial statements. The ability of the group to continue is dependent on the continuing support of the group's bankers and directors. The directors are confident that following a period of renovations, restructuring and further marketing, that the group will continue to be profitable.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company and all group undertakings. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over 20 years from the year of acquisition. The results of companies acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group financial statements by virtue of section 408 of the Companies Act 2006.

Turnover

The turnover shown in the profit and loss account represents income from the sale of food and beverage items, the use of hotel facilities and invoiced amounts for the supply of labour for building maintenance purposes during the year, exclusive of Value Added Tax.

Goodwill

Positive purchased goodwill arising on acquisitions is capitalised, classified as an asset on the Balance Sheet and amortised over its estimated useful life up to a maximum of 20 years. This length of time is presumed to be the maximum useful life of purchased goodwill because it is difficult to make projections beyond this period. Goodwill is reviewed for impairment at the end of the first full financial year following each acquisition and subsequently as and when necessary if circumstances emerge that indicate that the carrying value may not be recoverable.

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

1. ACCOUNTING POLICIES *(continued)*

Amortisation

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - 20 years straight line

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost or revaluation of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures & Fittings - 15%-25% reducing balance
Equipment - 25% reducing balance

No depreciation has been charged in respect of Land and Buildings, as it is the opinion of the directors that the economic life of these assets is such that no material depreciation charge exists for the accounting period. This is not in accordance with the Financial Reporting Standard for Smaller Entities, which states all assets should be depreciated over their economic useful life.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Investments

Investments comprise of shares held in subsidiary companies. The investments are held at cost less any perceived diminution in value.

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the group.

An analysis of turnover is given below:

	2014	2013
	£	£
United Kingdom	<u>2,688,627</u>	<u>2,548,471</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

3. OTHER OPERATING INCOME

	2014	2013
	£	£
Rent receivable	<u>11,333</u>	<u>16,966</u>

4. OPERATING PROFIT

Operating profit is stated after charging:

	2014	2013
	£	£
Amortisation of intangible assets	26,701	26,700
Depreciation of owned fixed assets	45,117	47,712
Loss on disposal of fixed assets	903	1,786
Auditor's remuneration		
- as auditor	15,360	14,850
- for other services	13,870	13,970
Operating lease costs:		
- Other	<u>10,145</u>	<u>8,599</u>

Auditor's fees

The fees charged by the auditor can be further analysed under the following headings for services rendered:

	2014	2013
	£	£
Audit	15,360	14,850
Accountancy	11,200	11,300
Payroll	2,670	2,670
	<u>29,230</u>	<u>28,820</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

5. PARTICULARS OF EMPLOYEES

The average number of staff employed by the group during the financial year amounted to:

	2014	2013
	No	No
Number of catering staff	52	49
Number of administrative staff	2	2
Number of management staff	6	6
	<u>60</u>	<u>57</u>

The aggregate payroll costs of the above were:

	2014	2013
	£	£
Wages and salaries	880,541	835,356
Social security costs	59,634	56,778
	<u>940,175</u>	<u>892,134</u>

6. DIRECTORS' REMUNERATION

The directors' aggregate remuneration in respect of qualifying services were:

	2014	2013
	£	£
Remuneration receivable	<u>30,000</u>	<u>26,913</u>

7. INTEREST PAYABLE AND SIMILAR CHARGES

	2014	2013
	£	£
Interest payable on bank borrowing	195,545	228,409
Other similar charges payable	1,030	817
	<u>196,575</u>	<u>229,226</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

8. TAXATION ON ORDINARY ACTIVITIES

(a) Analysis of charge in the year

	2014	2013
	£	£
Current tax:		
UK Corporation tax based on the results for the year at 20% (2013 - 20%)	25,880	1,333
Total current tax	<u>25,880</u>	<u>1,333</u>

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is higher than the standard rate of corporation tax in the UK of 20% (2013 - 20%).

	2014	2013
	£	£
Profit on ordinary activities before taxation	<u>94,205</u>	<u>92,255</u>
Profit on ordinary activities by rate of tax	21,667	18,451
Expenses not deductible for tax purposes	128	-
Deferred tax	7,425	(5,809)
Utilisation of tax losses	(2,412)	(12,949)
Amortisation	1,886	1,640
Tax charged at lower rates	(2,814)	-
Total current tax (note 9(a))	<u>25,880</u>	<u>1,333</u>

9. LOSS ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The loss dealt with in the financial statements of the parent company was £(55,614) (2013 - £50,122).

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

10. INTANGIBLE FIXED ASSETS

Group	Goodwill £
COST	
At 1 April 2013 and 31 March 2014	<u>594,007</u>
AMORTISATION	
At 1 April 2013	228,402
Charge for the year	<u>26,701</u>
At 31 March 2014	<u>255,103</u>
NET BOOK VALUE	
At 31 March 2014	<u>338,904</u>
At 31 March 2013	<u>365,605</u>
Company	Goodwill £
COST	
At 1 April 2013 and 31 March 2014	<u>370,000</u>
AMORTISATION	
At 1 April 2013	111,000
Charge for the year	<u>18,500</u>
At 31 March 2014	<u>129,500</u>
NET BOOK VALUE	
At 31 March 2014	<u>240,500</u>
At 31 March 2013	<u>259,000</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

11. TANGIBLE FIXED ASSETS

Group	Freehold Property £	Fixtures & Fittings £	Equipment £	Total £
COST OR VALUATION				
At 1 April 2013	2,808,693	530,028	47,507	3,386,228
Additions	–	12,500	9,812	22,312
Disposals	–	(971)	(2,500)	(3,471)
Revaluation	881,307	–	–	881,307
At 31 March 2014	<u>3,690,000</u>	<u>541,557</u>	<u>54,819</u>	<u>4,286,376</u>
DEPRECIATION				
At 1 April 2013	–	329,836	28,075	357,911
Charge for the year	–	37,833	7,284	45,117
On disposals	–	(741)	(1,577)	(2,318)
At 31 March 2014	<u>–</u>	<u>366,928</u>	<u>33,782</u>	<u>400,710</u>
NET BOOK VALUE				
At 31 March 2014	<u>3,690,000</u>	<u>174,629</u>	<u>21,037</u>	<u>3,885,666</u>
At 31 March 2013	<u>2,808,693</u>	<u>200,192</u>	<u>19,432</u>	<u>3,028,317</u>

The group's freehold properties have been valued at their open market value for existing use by professionally qualified chartered surveyors on 1 September 2014. The directors do not believe this valuation to be materially different at 31 March 2014.

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

	2014 £	2013 £
Net book value at end of year	<u>3,690,000</u>	<u>-</u>
Historical cost:		
Cost of assets revalued for the first time in year	<u>2,808,693</u>	<u>-</u>
At 31 March 2014	<u>2,808,693</u>	<u>-</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

11. TANGIBLE FIXED ASSETS *(continued)*

Company	Freehold Property £	Fixtures & Fittings £	Equipment £	Total £
COST OR VALUATION				
At 1 April 2013	2,808,693	402,302	5,242	3,216,237
Additions	—	—	1,924	1,924
Revaluation	881,307	—	—	881,307
At 31 March 2014	<u>3,690,000</u>	<u>402,302</u>	<u>7,166</u>	<u>4,099,468</u>
DEPRECIATION				
At 1 April 2013	—	250,575	3,699	254,274
Charge for the year	—	22,759	387	23,146
At 31 March 2014	<u>—</u>	<u>273,334</u>	<u>4,086</u>	<u>277,420</u>
NET BOOK VALUE				
At 31 March 2014	<u>3,690,000</u>	<u>128,968</u>	<u>3,080</u>	<u>3,822,048</u>
At 31 March 2013	<u>2,808,693</u>	<u>151,727</u>	<u>1,543</u>	<u>2,961,963</u>

In respect of certain fixed assets stated at valuations, the comparable historical cost and depreciation values are as follows:

	2014	2013 £
Net book value at end of year	<u>3,690,000</u>	<u>—</u>
Historical cost:		
Cost of assets revalued for the first time in year	2,808,693	—
At 31 March 2014	<u>2,808,693</u>	<u>—</u>

12. INVESTMENTS

Company	Group companies £
COST	
At 1 April 2013 and 31 March 2014	<u>208,005</u>
NET BOOK VALUE	
At 31 March 2014 and 31 March 2013	<u>208,005</u>

J. & R. GROUP LIMITED
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12. INVESTMENTS *(continued)*

The company owns 100% of the ordinary share capital of Strathgarry Hotels & Leisure Ltd, The Boat of Garten Hotel Limited, McKays Hotel, Bar & Restaurant Limited and J&R Projects Limited.

Aggregate capital and reserves

	2014	2013
	£	£
Strathgarry Hotels & Leisure Ltd	(109,166)	(71,074)
The Boat of Garten Hotel Limited	(39,102)	(52,393)
McKays Hotel, Bar & Restaurant Limited	268,977	176,089
J&R Projects Limited	-	(64,054)

Retained Profit/(Loss) for the year

	2014	2013
	£	£
Strathgarry Hotels & Leisure Ltd	(38,092)	(52,168)
The Boat of Garten Hotel Limited	13,291	75,299
McKays Hotel, Bar & Restaurant Limited	92,888	41,164
J&R Projects Limited	64,054	(15,296)

13. STOCKS

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Stock	<u>34,743</u>	<u>38,911</u>	<u>3,463</u>	<u>-</u>

14. DEBTORS

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Trade debtors	14,324	25,811	5,662	2,400
Amounts owed by group undertakings	-	-	103,777	35,010
Other debtors	54,751	26,747	-	-
Prepayments and accrued income	17,178	19,246	3,218	3,146
	<u>86,253</u>	<u>71,804</u>	<u>112,657</u>	<u>40,556</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
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15. CREDITORS: Amounts falling due within one year

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Bank loans and overdrafts	299,907	347,488	319,088	339,368
Trade creditors	158,430	152,359	9,206	2,856
Amounts owed to group undertakings	–	–	449,262	225,944
Directors' loan accounts	60,859	60,859	49,030	49,030
Other creditors including taxation and social security:				
Taxation and social security	145,985	157,229	60,778	42,004
Other creditors	110,272	91,239	12,868	8,745
Accruals and deferred income	66,560	58,246	27,284	20,796
	<u>842,013</u>	<u>867,420</u>	<u>927,516</u>	<u>688,743</u>

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Bank loans and overdrafts	<u>299,907</u>	<u>347,488</u>	<u>319,088</u>	<u>339,304</u>

16. CREDITORS: Amounts falling due after more than one year

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Bank loans and overdrafts	2,086,176	2,196,067	2,086,176	2,196,067
Directors' loan accounts	67,690	93,999	291,468	93,999
Other creditors	271,974	280,546	–	280,546
	<u>2,425,840</u>	<u>2,570,612</u>	<u>2,377,644</u>	<u>2,570,612</u>

The following liabilities disclosed under creditors falling due after more than one year are secured by the company:

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Bank loans and overdrafts	<u>2,086,176</u>	<u>2,196,067</u>	<u>2,086,176</u>	<u>2,196,067</u>

J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2014

16. CREDITORS: Amounts falling due after more than one year *(continued)*

The following aggregate liabilities disclosed under creditors falling due after more than one year are due for repayment after more than five years from the balance sheet date:

	Group		Company	
	2014	2013	2014	2013
	£	£	£	£
Bank loans and overdrafts	1,632,800	1,822,055	1,632,800	1,822,055
Other loans	10,612	—	—	—
	<u>1,643,412</u>	<u>1,822,055</u>	<u>1,632,800</u>	<u>1,822,055</u>

17. COMMITMENTS UNDER OPERATING LEASES

At 31 March 2014 the group had annual commitments under non-cancellable operating leases as set out below.

Group	Assets other than Land and buildings	
	2014	2013
	£	£

Operating leases which expire:

Within 2 to 5 years	<u>10,145</u>	<u>-</u>
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At 31 March 2014 the company had annual commitments under non-cancellable operating leases as set out below.

Company	Assets other than land and buildings	
	2014	2013
	£	£

Operating leases which expire:

Within 2 to 5 years	<u>10,145</u>	<u>-</u>
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J. & R. GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
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18. RELATED PARTY TRANSACTIONS

The company was under the control of the company directors throughout the current and previous year.

At the year end, the company was due to repay £223,778 (2013 - £280,546) to Glen Mhor Limited, a company in which Mr J. Erasmus is a director and shareholder. The loan is being repaid over five years and attracts interest at a commercial rate.

At the year end, following repayments, the company was due to repay £128,549 (2013 - £154,858) to the directors.

During the year, the group paid invoices on behalf of Pitlochry Golf Club Limited, a company in which Mr J. Erasmus and Mr R. Drummond are directors and shareholders. At the year end, Pitlochry Golf Club Limited were due to pay the group £1,776 (2013 - £1,514). There are no set repayment terms and no interest is accruing.

19. SHARE CAPITAL

Allotted, called up and fully paid:

	2014		2013	
	No	£	No	£
Ordinary shares of £1 each	<u>16</u>	<u>16</u>	<u>16</u>	<u>16</u>

20. RESERVES

Group	Share premium account £	Revaluation reserve £	Profit and loss account £
Balance brought forward	299,988	—	(202,665)
Profit for the year	—	—	68,325
Other gains and losses			
- Revaluation of fixed assets	—	927,063	—
Balance carried forward	<u>299,988</u>	<u>927,063</u>	<u>(134,340)</u>
Company	Share premium account £	Revaluation reserve £	Profit and loss account £
Balance brought forward	299,988	—	(89,835)
Loss for the year	—	—	(55,614)
Other gains and losses			
- Revaluation of fixed assets	—	927,063	—
Balance carried forward	<u>299,988</u>	<u>927,063</u>	<u>(145,449)</u>

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21. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2014	2013
	£	£
Profit for the financial year	68,325	90,922
Other net recognised gains and losses	927,063	—
	<u>995,388</u>	<u>90,922</u>
Net addition to shareholders' funds	995,388	90,922
Opening shareholders' funds	97,339	66,417
Prior year adjustment	—	(60,000)
	<u>1,092,727</u>	<u>97,339</u>
Closing shareholders' funds	<u>1,092,727</u>	<u>97,339</u>