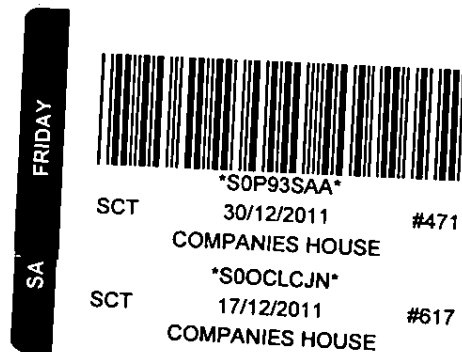


J & R GROUP LIMITED
FINANCIAL STATEMENTS
31 MARCH 2011



FOURM

Chartered Accountants & Statutory Auditor
Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee DD5 1NB

J & R GROUP LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

CONTENTS	PAGE
The directors' report	1
Statement of directors' responsibilities	2
Independent auditor's report to the shareholders	3
Profit and loss account	5
Group balance sheet	6
Balance sheet	7
Group cash flow	8
Notes to the financial statements	11

J & R GROUP LIMITED
THE DIRECTORS' REPORT
YEAR ENDED 31 MARCH 2011

The directors present their report and the financial statements of the group for the year ended 31 March 2011.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was to act as a holding company providing management services to, and renting property to its subsidiaries.

The principal activities of the subsidiary companies, Strathgarry Hotels & Leisure Ltd, McKays Hotel, Bar & Restaurant Limited, The Boat of Garten Hotel Limited are that of hotels and restaurants.

The principal activity of the subsidiary, J&R Projects Limited, is that of building maintenance.

The group has seen a significant improvement over the previous year following a period of hotel renovations and tailored marketing. The directors are happy with the results for the year and are confident that the group will remain profitable for the foreseeable future.

RESULTS AND DIVIDENDS

The profit for the year, after taxation, amounted to £71,344. The directors have not recommended a dividend.

FINANCIAL INSTRUMENTS

DIRECTORS

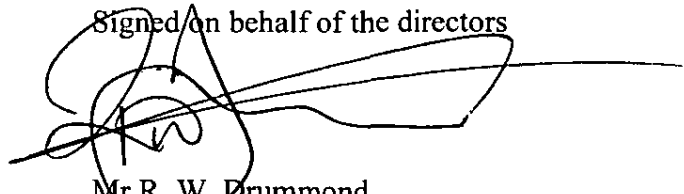
The directors who served the company during the year were as follows:

Mr J. P. Erasmus
Mr R. W. Drummond
Ms V. C. Paterson
Mrs A. Maloney Drummond

AUDITOR

FourM are deemed to be re-appointed under section 487(2) of the Companies Act 2006.

Registered office:
113 Atholl Road
Pitlochry
Perthshire
PH16 5AG

Signed on behalf of the directors

Mr R. W. Drummond
Director

Approved by the directors on 16 December 2011

J & R GROUP LIMITED
STATEMENT OF DIRECTORS' RESPONSIBILITIES
YEAR ENDED 31 MARCH 2011

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the group's and company's transactions and disclose with reasonable accuracy at any time the financial position of the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are aware:

- there is no relevant audit information of which the group's auditor is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

J & R GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
J & R GROUP LIMITED
YEAR ENDED 31 MARCH 2011

We have audited the group and parent company financial statements ("the financial statements") of J & R Group Limited for the year ended 31 March 2011 on pages 5 - 20. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 2, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Emphasis Of Matter - Going Concern

In forming our opinion on the financial statements, we have considered the adequacy of the disclosures made in the going concern policy on page 13 of the financial statements. In view of the dependence on the group's bankers, we consider that it should be drawn to your attention but our audit opinion is not qualified in this respect.

J & R GROUP LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF
J & R GROUP LIMITED *(continued)*
YEAR ENDED 31 MARCH 2011

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 31 March 2011 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

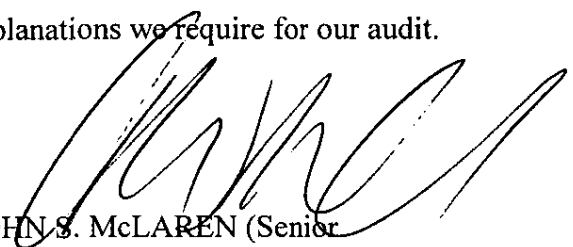
OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



JOHN S. McLAREN (Senior
Statutory Auditor)
For and on behalf of
FOURM
Chartered Accountants
& Statutory Auditor

Stannergate House
41 Dundee Road West
Broughty Ferry
Dundee DD5 1NB
16 December 2011

J & R GROUP LIMITED
PROFIT AND LOSS ACCOUNT
YEAR ENDED 31 MARCH 2011

	Note	2011 £	2010 £
GROUP TURNOVER	2	2,439,381	2,414,573
Cost of sales		1,270,467	1,173,013
GROSS PROFIT		1,168,914	1,241,560
Administrative expenses		1,006,691	1,180,833
Other operating income	3	(37,635)	(28,550)
OPERATING PROFIT	4	199,858	89,277
Profit on disposal of discontinued operations	7	—	18,117
Interest payable and similar charges	8	128,296	163,529
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		71,562	(56,135)
Tax on profit/(loss) on ordinary activities	9	218	—
PROFIT/(LOSS) FOR THE FINANCIAL YEAR	10	71,344	(56,135)

All of the activities of the group are classed as continuing.

The group has no recognised gains or losses other than the results for the year as set out above.

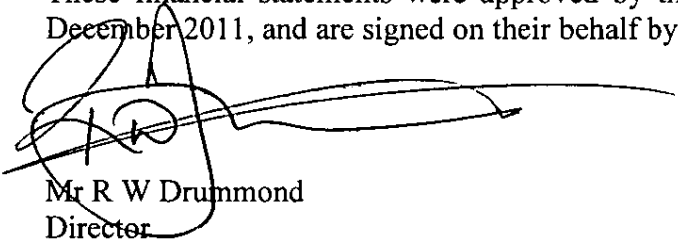
The company has taken advantage of section 408 of the Companies Act 2006 not to publish its own Profit and Loss Account.

The notes on pages 11 to 20 form part of these financial statements.

J & R GROUP LIMITED
GROUP BALANCE SHEET
31 MARCH 2011

	Note	2011 £	2010 £
FIXED ASSETS			
Intangible assets	11	431,005	469,706
Tangible assets	12	3,085,786	3,122,060
		<u>3,516,791</u>	<u>3,591,766</u>
CURRENT ASSETS			
Stocks	14	42,494	31,965
Debtors	15	55,543	77,649
Cash in hand		6,747	5,734
		<u>104,784</u>	<u>115,348</u>
CREDITORS: Amounts falling due within one year	16	<u>825,894</u>	<u>854,661</u>
NET CURRENT LIABILITIES		<u>(721,110)</u>	<u>(739,313)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,795,681</u>	<u>2,852,453</u>
CREDITORS: Amounts falling due after more than one year	17	<u>2,907,860</u>	<u>3,335,976</u>
		<u>(112,179)</u>	<u>(483,523)</u>
CAPITAL AND RESERVES			
Called-up equity share capital	19	16	4
Share premium account	20	299,988	—
Profit and loss account	20	<u>(412,183)</u>	<u>(483,527)</u>
DEFICIT	21	<u>(112,179)</u>	<u>(483,523)</u>

These financial statements were approved by the directors and authorised for issue on 16 December 2011, and are signed on their behalf by:

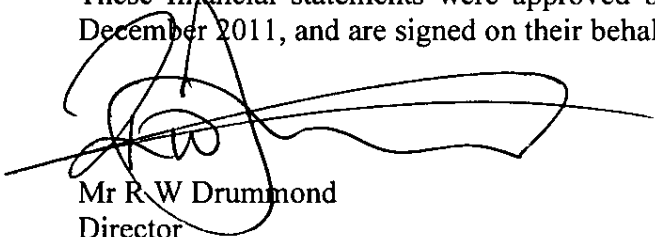

 Mr R W Drummond
 Director

The notes on pages 11 to 20 form part of these financial statements.

J & R GROUP LIMITED**BALANCE SHEET****31 MARCH 2011**

	Note	2011 £	2010 £
FIXED ASSETS			
Intangible assets	11	296,000	314,500
Tangible assets	12	3,020,216	3,057,668
Investments	13	208,005	208,005
		<u>3,524,221</u>	<u>3,580,173</u>
CURRENT ASSETS			
Debtors	15	84,674	19,996
Cash in hand		89	—
		<u>84,763</u>	<u>19,996</u>
CREDITORS: Amounts falling due within one year	16	<u>549,219</u>	<u>516,312</u>
NET CURRENT LIABILITIES		<u>(464,456)</u>	<u>(496,316)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>3,059,765</u>	<u>3,083,857</u>
CREDITORS: Amounts falling due after more than one year	17	<u>2,907,860</u>	<u>3,335,976</u>
		<u>151,905</u>	<u>(252,119)</u>
CAPITAL AND RESERVES			
Called-up equity share capital	19	16	4
Share premium account	20	299,988	—
Profit and loss account	20	<u>(148,099)</u>	<u>(252,123)</u>
SHAREHOLDERS' FUNDS/(DEFICIT)		<u>151,905</u>	<u>(252,119)</u>

These financial statements were approved by the directors and authorised for issue on 16 December 2011, and are signed on their behalf by:



Mr R. W. Drummond
Director

Company Registration Number: SC318321

The notes on pages 11 to 20 form part of these financial statements.

J & R GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2011

	2011	2010
	£	£
NET CASH INFLOW FROM OPERATING ACTIVITIES	275,449	144,319
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE		
Interest paid	(128,778)	(165,173)
NET CASH OUTFLOW FROM RETURNS ON INVESTMENTS AND SERVICING OF FINANCE	(128,778)	(165,173)
TAXATION	7,299	-
CAPITAL EXPENDITURE		
Payments to acquire tangible fixed assets	(21,642)	(33,460)
Receipts from sale of fixed assets	-	175,099
NET CASH (OUTFLOW)/ INFLOW FROM CAPITAL EXPENDITURE	(21,642)	141,639
ACQUISITIONS AND DISPOSALS		
Disposal of shares in group undertakings	-	18,117
NET CASH INFLOW FROM ACQUISITIONS AND DISPOSALS	-	18,117
CASH INFLOW BEFORE FINANCING	132,328	138,902
FINANCING		
Issue of equity share capital	12	-
Share premium on issue of equity share capital	299,988	-
Repayment of bank loans	(77,336)	(120,982)
Net outflow from other short-term creditors	(13,577)	(12,925)
Net outflow from other long-term creditors	(144,793)	(7,945)
Repayment of directors' long-term loans	(160,055)	(19,298)
NET CASH OUTFLOW FROM FINANCING	(98,761)	(161,150)
DECREASE IN CASH	33,567	(22,248)

The notes on pages 11 to 20 form part of these financial statements.

J & R GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2011

**RECONCILIATION OF OPERATING PROFIT/(LOSS) TO NET CASH INFLOW
FROM OPERATING ACTIVITIES**

	2011 £	2010 £
Operating profit	199,858	89,277
Interest payable	482	1,644
Amortisation	38,701	38,700
Depreciation	57,916	65,435
Loss on disposal of fixed assets	-	1,981
(Increase)/decrease in stocks	(10,529)	993
(Decrease)/(increase)/ in debtors	14,859	(39,110)
Decrease in creditors	(25,568)	(14,601)
Net cash inflow from operating activities	<u>275,449</u>	<u>144,319</u>

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2011 £	2010 £
Increase/(decrease) in cash in the period	33,567	(22,248)
Net cash outflow from bank loans	77,336	120,982
Net outflow from/(inflow) from other short-term creditors	13,577	12,925
Net cash outflow from other long-term creditors	147,793	7,945
Cash outflow from directors' long-term loans	<u>160,055</u>	<u>19,298</u>
	432,328	138,902
Change in net debt	432,328	138,902
Net debt at 1 April 2010	(3,672,905)	(3,811,807)
Net debt at 31 March 2011	<u>(3,240,577)</u>	<u>(3,672,905)</u>

The notes on pages 11 to 20 form part of these financial statements.

J & R GROUP LIMITED
GROUP CASH FLOW
YEAR ENDED 31 MARCH 2011

ANALYSIS OF CHANGES IN NET DEBT

	At 1 Apr 2010 £	Cash flows £	At 31 Mar 2011 £
Net cash:			
Cash in hand and at bank	5,734	1,013	6,747
Overdrafts	(168,586)	32,554	(136,032)
	<u>(162,852)</u>	<u>33,567</u>	<u>(129,285)</u>
Debt:			
Debt due within 1 year	(174,077)	(29,355)	(203,432)
Debt due after 1 year	(3,335,976)	428,116	(2,907,860)
	<u>(3,510,053)</u>	<u>398,761</u>	<u>(3,111,292)</u>
Net debt	<u>(3,672,905)</u>	<u>432,328</u>	<u>(3,240,577)</u>

The notes on pages 11 to 20 form part of these financial statements.

1. ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention.

The group made a profit for the year of £71,344 (2010 - loss of £56,135) and has a balance sheet deficit of £112,179 (2010 - £483,523).

The directors consider that despite the deficit, the going concern basis is still applicable for the preparation of the financial statements. The ability of the group to continue is dependent on the continuing support of the group's bankers and directors. The directors are confident that following a period of renovations, restructuring and further marketing, that the group will continue to be profitable.

The consolidated financial statements incorporate the financial statements of the company and all group undertakings. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over 20 years from the year of acquisition. The results of companies acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group financial statements by virtue of section 408 of the Companies Act 2006.

The turnover shown in the profit and loss account represents services provided during the year, exclusive of Value Added Tax.

Positive purchased goodwill arising on acquisitions is capitalised, classified as an asset on the Balance Sheet and amortised over its estimated useful life up to a maximum of 20 years. This length of time is presumed to be the maximum useful life of purchased goodwill because it is difficult to make projections beyond this period. Goodwill is reviewed for impairment at the end of the first full financial year following each acquisition and subsequently as and when necessary if circumstances emerge that indicate that the carrying value may not be recoverable.

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Goodwill - 20 years straight line

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

1. ACCOUNTING POLICIES *(continued)*

Fixed assets

All fixed assets are initially recorded at cost.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Fixtures & Fittings	- 15%-25% reducing balance
Equipment	- 25% reducing balance

No depreciation has been charged in respect of Land and Buildings, as it is the opinion of the directors that the economic life of these assets is such that no material depreciation charge exists for the accounting period. This is not in accordance with the Financial Reporting Standard for Smaller Entities, which states all assets should be depreciated over their economic useful life.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

2. TURNOVER

The turnover and profit before tax are attributable to the one principal activity of the group.

An analysis of turnover is given below:

	2011 £	2010 £
United Kingdom	<u>2,439,381</u>	<u>2,414,573</u>

3. OTHER OPERATING INCOME

	2011 £	2010 £
Rent receivable	37,635	28,100
Other operating income	—	450
	<u>37,635</u>	<u>28,550</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

4. OPERATING PROFIT

Operating profit is stated after charging:

	2011	2010
	£	£
Amortisation of intangible assets	38,701	38,700
Depreciation of owned fixed assets	57,916	65,435
Loss on disposal of fixed assets	—	1,981
Auditor's remuneration		
- as auditor	12,950	11,400
- for other services	17,670	16,970
	<u> </u>	<u> </u>

Auditor's fees

The fees charged by the auditor can be further analysed under the following headings for services rendered:

	2011	2010
	£	£
Audit	12,950	11,400
Accountancy	11,100	10,400
Payroll	6,570	6,570
	<u>30,620</u>	<u>28,370</u>

5. PARTICULARS OF EMPLOYEES

The average number of staff employed by the group during the financial year amounted to:

	2011	2010
	No	No
Number of production staff	43	65
Number of administrative staff	3	4
Number of management staff	6	8
	<u>52</u>	<u>77</u>

The aggregate payroll costs of the above were:

	2011	2010
	£	£
Wages and salaries	867,001	864,030
Social security costs	76,877	70,958
	<u>943,878</u>	<u>934,988</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

6. DIRECTORS' REMUNERATION

The directors' aggregate remuneration in respect of qualifying services were:

	2011 £	2010 £
Remuneration receivable	<u>58,596</u>	<u>55,646</u>

7. PROFIT ON DISPOSAL OF DISCONTINUED OPERATIONS

	2011 £	2010 £
Disposal of discontinued operations: Profit on sale of subsidiary	<u>-</u>	<u>18,117</u>

8. INTEREST PAYABLE AND SIMILAR CHARGES

	2011 £	2010 £
Interest payable on bank borrowing	127,516	162,620
Other similar charges payable	780	909
	<u>128,296</u>	<u>163,529</u>

9. TAXATION ON ORDINARY ACTIVITIES

Analysis of charge in the year

	2011 £	2010 £
Current tax:		
Corporation tax	-	-
(Over)/under provision in prior year	218	-
Total current tax	<u>218</u>	<u>-</u>

10. PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

The profit dealt with in the financial statements of the parent company was £104,024 (2010 – loss of £94,007).

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

11. INTANGIBLE FIXED ASSETS

Group	Goodwill £
COST	
At 1 April 2010 and 31 March 2011	<u>594,007</u>
AMORTISATION	
At 1 April 2010	124,301
Charge for the year	<u>38,701</u>
At 31 March 2011	<u>163,002</u>
NET BOOK VALUE	
At 31 March 2011	<u>431,005</u>
At 31 March 2010	<u>469,706</u>
Company	Goodwill £
COST	
At 1 April 2010 and 31 March 2011	<u>370,000</u>
AMORTISATION	
At 1 April 2010	55,500
Charge for the year	<u>18,500</u>
At 31 March 2011	<u>74,000</u>
NET BOOK VALUE	
At 31 March 2011	<u>296,000</u>
At 31 March 2010	<u>314,500</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

12. TANGIBLE FIXED ASSETS

Group	Freehold Property £	Fixtures & Fittings £	Equipment £	Total £
COST				
At 1 April 2010	2,808,693	488,693	31,017	3,328,403
Additions	—	18,205	3,437	21,642
At 31 March 2011	<u>2,808,693</u>	<u>506,898</u>	<u>34,454</u>	<u>3,350,045</u>
DEPRECIATION				
At 1 April 2010	—	189,847	16,496	206,343
Charge for the year	—	53,415	4,501	57,916
At 31 March 2011	<u>—</u>	<u>243,262</u>	<u>20,997</u>	<u>264,259</u>
NET BOOK VALUE				
At 31 March 2011	<u>2,808,693</u>	<u>263,636</u>	<u>13,457</u>	<u>3,085,786</u>
At 31 March 2010	<u>2,808,693</u>	<u>298,846</u>	<u>14,521</u>	<u>3,122,060</u>
Company	Freehold Property £	Fixtures & Fittings £	Equipment £	Total £
COST				
At 1 April 2010	2,808,693	402,302	4,212	3,215,207
Additions	—	—	113	113
At 31 March 2011	<u>2,808,693</u>	<u>402,302</u>	<u>4,325</u>	<u>3,215,320</u>
DEPRECIATION				
At 1 April 2010	—	155,240	2,299	157,539
Charge for the year	—	37,059	506	37,565
At 31 March 2011	<u>—</u>	<u>192,299</u>	<u>2,805</u>	<u>195,104</u>
NET BOOK VALUE				
At 31 March 2011	<u>2,808,693</u>	<u>210,003</u>	<u>1,520</u>	<u>3,020,216</u>
At 31 March 2010	<u>2,808,693</u>	<u>247,062</u>	<u>1,913</u>	<u>3,057,668</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

13. INVESTMENTS

Company	Group companies £
COST	
At 1 April 2010 and 31 March 2011	<u>208,005</u>
NET BOOK VALUE	
At 31 March 2011 and 31 March 2010	<u>208,005</u>

The company owns 100% of the ordinary share capital of Strathgarry Hotels & Leisure Ltd, The Boat of Garten Hotel Limited, McKays Hotel, Bar & Restaurant Limited and J&R Projects Limited.

Aggregate capital and reserves

	2011 £	2010 £
Strathgarry Hotels & Leisure Ltd	(30,064)	15,052
The Boat of Garten Hotel Limited	(135,311)	(184,340)
McKays Hotel, Bar & Restaurant Limited	43,305	25,906
J&R Projects Limited	(57,013)	(11,222)

Retained Profit/(Loss) for the year

	2011 £	2010 £
Strathgarry Hotels & Leisure Ltd	(45,116)	(9,505)
The Boat of Garten Hotel Limited	49,029	44,094
McKays Hotel, Bar & Restaurant Limited	17,399	(56,429)
J&R Projects Limited	(45,791)	(10,036)

14. STOCKS

	Group		Company	
	2011 £	2010 £	2011 £	2010 £
Stock	<u>42,494</u>	<u>31,965</u>	<u>—</u>	<u>—</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

15. DEBTORS

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Trade debtors	30,398	36,396	1,027	1,410
Amounts owed by group undertakings	—	—	81,853	17,147
Corporation tax repayable	—	7,517	—	—
Other debtors	10,001	13,994	—	—
Prepayments and accrued income	15,144	19,742	1,794	1,439
	<u>55,543</u>	<u>77,649</u>	<u>84,674</u>	<u>19,996</u>

16. CREDITORS: Amounts falling due within one year

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	279,635	306,896	352,740	228,323
Trade creditors	155,652	174,988	4,642	7,685
Amounts owed to group undertakings	—	—	47,555	132,955
Directors' loan accounts	35,829	23,829	24,000	60,000
Other creditors including taxation and social security:				
Taxation and social security	169,674	165,000	62,840	54,668
Other creditors	139,641	137,301	41,493	16,406
Accruals and deferred income	45,463	46,647	15,949	16,275
	<u>825,894</u>	<u>854,661</u>	<u>549,219</u>	<u>516,312</u>

The following liabilities disclosed under creditors falling due within one year are secured by the company:

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	<u>279,635</u>	<u>306,896</u>	<u>352,740</u>	<u>228,323</u>

17. CREDITORS: Amounts falling due after more than one year

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	2,443,692	2,580,786	2,443,692	2,580,786
Directors' loan accounts	139,305	299,360	139,305	755,190
Other creditors	324,863	455,830	324,863	—
	<u>2,907,860</u>	<u>3,335,976</u>	<u>2,907,860</u>	<u>3,335,976</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

17. CREDITORS: Amounts falling due after more than one year *(continued)*

The following liabilities disclosed under creditors falling due after more than one year are secured by the company:

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	<u>2,443,692</u>	<u>2,580,786</u>	<u>2,443,692</u>	<u>2,580,786</u>

The following aggregate liabilities disclosed under creditors falling due after more than one year are due for repayment after more than five years from the balance sheet date:

	Group		Company	
	2011	2010	2011	2010
	£	£	£	£
Bank loans and overdrafts	<u>1,962,048</u>	<u>2,038,341</u>	<u>1,962,048</u>	<u>2,038,341</u>

18. RELATED PARTY TRANSACTIONS

The company was under the control of the company directors throughout the current and previous year.

At the year end, the company was due to repay £348,863 (2010 - £495,830) to Glen Mhor Limited, a company in which Mr J. Erasmus is a director and shareholder. The loan is being repaid over five years and attracts interest at a commercial rate.

At the year end, the company was due to repay £175,134 (2010 - £323,189) to the directors.

The above loans reduced mainly due to the part capitalisation of them, in respect of a new share issue in the year.

During the year, the group paid invoices on behalf of Pitlochry Golf Club Limited, a company in which Mr J. Erasmus and Mr R. Drummond are directors and shareholders. At the year end Pitlochry Golf Club Limited were due to pay J&R Group Limited £800 (2010 - £2,769). There are no set repayment terms and no interest is accruing.

19. SHARE CAPITAL

Allotted, called up and fully paid:

	2011		2010	
	No	£	No	£
16 Ordinary shares (2010 - 4) of £1 each	<u>16</u>	<u>16</u>	<u>4</u>	<u>4</u>

J & R GROUP LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2011

20. RESERVES

Group	Share premium account £	Profit and loss account £
Balance brought forward	—	(483,527)
Profit for the year	—	71,344
Other movements		
New equity share capital subscribed	299,988	—
Balance carried forward	<u>299,988</u>	<u>(412,183)</u>
Company	Share premium account £	Profit and loss account £
Balance brought forward	—	(252,123)
Profit for the year	—	104,024
Other movements		
New equity share capital subscribed	299,988	—
Balance carried forward	<u>299,988</u>	<u>(148,099)</u>

21. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS

	2011 £	2010 £
Profit/(Loss) for the financial year	71,344	(56,135)
New equity share capital subscribed	12	—
Premium on new share capital subscribed	<u>299,988</u>	—
	<u>300,000</u>	
Net addition/(reduction) to shareholders' deficit	371,344	(56,135)
Opening shareholders' deficit	<u>(483,523)</u>	<u>(427,388)</u>
Closing shareholders' deficit	<u>(112,179)</u>	<u>(483,523)</u>