**REGISTERED NUMBER: SC255261 (Scotland)**

Group Strategic Report, Report of the Directors and

Audited Consolidated Financial Statements for the Year Ended 30 November 2016

for

WESTSTRAND LTD

## Contents of the Consolidated Financial Statements for the Year Ended 30 November 2016


| | Page |
|---|---|
| Company Information | 1 |
| Group Strategic Report | 2 |
| Report of the Directors | 3 |
| Report of the Independent Auditors | 5 |
| Consolidated Income Statement | 7 |
| Consolidated Other Comprehensive Income | 8 |
| Consolidated Balance Sheet | 9 |
| Company Balance Sheet | 10 |
| Consolidated Statement of Changes in Equity | 11 |
| Company Statement of Changes in Equity | 12 |
| Consolidated Cash Flow Statement | 13 |
| Notes to the Consolidated Cash Flow Statement | 14 |
| Notes to the Consolidated Financial Statements | 15 |
| Reconciliation of Equity | 23 |
| Reconciliation of Profit | 25 |

WESTSTRAND LTD

Company Information
for the Year Ended 30 November 2016

| | |
|---|---|
| **DIRECTORS:** | B F A Nugent<br>H B Nugent<br>Mrs C R P Nugent |
| **SECRETARY:** | W T Nugent |
| **REGISTERED OFFICE:** | Caledonia House<br>Thornliebank Industrial Estate<br>Glasgow<br>G46 8JT |
| **REGISTERED NUMBER:** | SC255261 (Scotland) |
| **SENIOR STATUTORY AUDITOR:** | Robert Pollock BA CA |
| **AUDITORS:** | Sharles Audit Limited<br>Statutory Auditor<br>29 Brandon Street<br>Hamilton<br>ML3 6DA |

## Group Strategic Report
## for the Year Ended 30 November 2016

The directors present their strategic report of the company and the group for the year ended 30 November 2016.

**REVIEW OF BUSINESS**

In the opinion of the board of directors, the group has had a challenging trading year, given the difficult market conditions that the group and all in the industry have faced. Some other financial KPI's are set out in the table below to show the performance of the group over the trading year.

| | 2016 | 2015 |
|---|---|---|
| Turnover | £5,456,986 | £7,137,688 |
| Profit/(Loss) after taxation | £(46,125) | £328,969 |
| Gross Profit %age | 21.2% | 24.6% |

Shareholders' funds amount to £4,651,783 (2015 - £4,697,908). The directors are confident that the group has sufficient reserves to finance the anticipated levels of activity for the foreseeable future.

There have been no events since the balance sheet date that materially affect the financial position of the company.

**PRINCIPAL RISKS AND UNCERTAINTIES**

The group operates in the steel industry and is therefore subject to the rises and falls within the industry in general. The market is competitive although the group retains a high level of repeat business from its customers and the directors are confident that the high level of service given to the customers will ensure that the group will continue to be competitive in our chosen market.

The group's main credit risk relates to debtors. Credit checks on customers are undertaken regularly and their payment histories are monitored as a matter of course, in addition the group has stringent credit control procedures. Historically these processes have resulted in a low level of bad debt.

Other than an operating lease with a related party, the group does not utilise external sources of finance and does not anticipate a need to in the immediate future. Cash flow is monitored on a day to day basis as part of the overall control function.

**ON BEHALF OF THE BOARD:**

H B Nugent - Director

28 August 2017

# Report of the Directors for the Year Ended 30 November 2016

The directors present their report with the financial statements of the company and the group for the year ended 30 November 2016.

## PRINCIPAL ACTIVITY

The principal activity of the group in the year under review was that of steel stockholders.

## DIVIDENDS

No dividends will be distributed for the year ended 30 November 2016.

## DIRECTORS

The directors shown below have held office during the whole of the period from 1 December 2015 to the date of this report.

B F A Nugent
H B Nugent
Mrs C R P Nugent

## EMPLOYEE INVOLVEMENT

During the period, the company has improved arrangements to provide information to employees. Regular meetings are held between the management and employees to allow a free flow of relevant information.

## DISABLED EMPLOYEES

The group gives full consideration to applications for employment from disabled persons where the requirements of the job can be adequately fulfilled by a handicapped or disabled person. Where existing employees become disabled, it is the group's policy wherever practicable to provide continuing employment under normal terms and conditions and to provide training, career development and promotion wherever appropriate .

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

**AUDITORS**
The auditors, Sharles Audit Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

**ON BEHALF OF THE BOARD:**

H B Nugent - Director

28 August 2017

# Report of the Independent Auditors to the Members of Weststrand Ltd

We have audited the financial statements of Weststrand Ltd for the year ended 30 November 2016 on pages seven to twenty five. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

**Respective responsibilities of directors and auditors**

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

**Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Report of the Directors to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

**Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 30 November 2016 and of the group's loss for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

**Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Robert Pollock BA CA (Senior Statutory Auditor)
for and on behalf of Sharles Audit Limited
Statutory Auditor
29 Brandon Street
Hamilton
ML3 6DA

28 August 2017

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Consolidated Income Statement
for the Year Ended 30 November 2016

| | Notes | 2016 £ | 2015 £ |
|---|---|---|---|
| **TURNOVER** | | **5,456,986** | 7,137,688 |
| Cost of sales | | **4,302,625** | 5,383,320 |
| **GROSS PROFIT** | | **1,154,361** | 1,754,368 |
| Administrative expenses | | **1,432,615** | 1,586,986 |
| | | **(278,254)** | 167,382 |
| Other operating income | | **195,655** | 208,742 |
| **OPERATING (LOSS)/PROFIT** | 4 | **(82,599)** | 376,124 |
| Interest receivable and similar income | | **26,260** | 28,991 |
| **(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION** | | **(56,339)** | 405,115 |
| Tax on (loss)/profit on ordinary activities | 5 | **(10,214)** | 76,146 |
| **(LOSS)/PROFIT FOR THE FINANCIAL YEAR** | | **(46,125)** | 328,969 |
| (Loss)/profit attributable to: | | | |
| Owners of the parent | | **(46,125)** | 328,969 |

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

## Consolidated Other Comprehensive Income for the Year Ended 30 November 2016

| | Notes | 2016 £ | 2015 £ |
|---|---|---|---|
| **(LOSS)/PROFIT FOR THE YEAR** | | **(46,125)** | 328,969 |
| **OTHER COMPREHENSIVE INCOME** | | - | - |
| **TOTAL COMPREHENSIVE INCOME FOR THE YEAR** | | **(46,125)** | 328,969 |
| Total comprehensive income attributable to: | | | |
| Owners of the parent | | **(46,125)** | 328,969 |

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Consolidated Balance Sheet
30 November 2016

| | Notes | 2016 £ | 2016 £ | 2015 £ | 2015 £ |
|---|---|---|---|---|---|
| **FIXED ASSETS** | | | | | |
| Intangible assets | 7 | | - | | - |
| Tangible assets | 8 | | **406,418** | | 374,001 |
| Investments | 9 | | **-** | | - |
| | | | **406,418** | | 374,001 |
| **CURRENT ASSETS** | | | | | |
| Stocks | 10 | **2,082,035** | | 2,194,176 | |
| Debtors | 11 | **1,833,958** | | 1,688,204 | |
| Cash at bank | | **3,629,927** | | 3,828,121 | |
| | | **7,545,920** | | 7,710,501 | |
| **CREDITORS** | | | | | |
| Amounts falling due within one year | 12 | **1,733,468** | | 1,747,571 | |
| **NET CURRENT ASSETS** | | | **5,812,452** | | 5,962,930 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | | **6,218,870** | | 6,336,931 |
| **PROVISIONS FOR LIABILITIES** | 14 | | **1,567,087** | | 1,639,023 |
| **NET ASSETS** | | | **4,651,783** | | 4,697,908 |
| **CAPITAL AND RESERVES** | | | | | |
| Called up share capital | 15 | | **50,000** | | 50,000 |
| Retained earnings | 16 | | **4,601,783** | | 4,647,908 |
| **SHAREHOLDERS' FUNDS** | | | **4,651,783** | | 4,697,908 |

The financial statements were approved by the Board of Directors on 28 August 2017 and were signed on its behalf by:

H B Nugent - Director

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Company Balance Sheet
30 November 2016

| | Notes | 2016 £ | £ | 2015 £ | £ |
|---|---|---|---|---|---|
| **FIXED ASSETS** | | | | | |
| Intangible assets | 7 | | - | | - |
| Tangible assets | 8 | | - | | - |
| Investments | 9 | | **49,998** | | 49,998 |
| | | | **49,998** | | 49,998 |
| **CURRENT ASSETS** | | | | | |
| Debtors | 11 | **2** | | 2 | |
| Cash at bank | | **2,968,792** | | 2,950,150 | |
| | | **2,968,794** | | 2,950,152 | |
| **CREDITORS** | | | | | |
| Amounts falling due within one year | 12 | **699,121** | | 699,858 | |
| **NET CURRENT ASSETS** | | | **2,269,673** | | 2,250,294 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | | **2,319,671** | | 2,300,292 |
| **CAPITAL AND RESERVES** | | | | | |
| Called up share capital | 15 | | **50,000** | | 50,000 |
| Retained earnings | 16 | | **2,269,671** | | 2,250,292 |
| **SHAREHOLDERS' FUNDS** | | | **2,319,671** | | 2,300,292 |

The financial statements were approved by the Board of Directors on 28 August 2017 and were signed on its behalf by:

H B Nugent - Director

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Consolidated Statement of Changes in Equity
for the Year Ended 30 November 2016

| | Called up share capital £ | Retained earnings £ | Total equity £ |
|---|---|---|---|
| **Balance at 1 December 2014** | 50,000 | 4,318,939 | 4,368,939 |
| **Changes in equity** | | | |
| Total comprehensive income | - | 328,969 | 328,969 |
| **Balance at 30 November 2015** | 50,000 | 4,647,908 | 4,697,908 |
| **Changes in equity** | | | |
| Total comprehensive income | - | (46,125) | (46,125) |
| **Balance at 30 November 2016** | 50,000 | 4,601,783 | 4,651,783 |

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Company Statement of Changes in Equity
for the Year Ended 30 November 2016

| | Called up share capital £ | Retained earnings £ | Total equity £ |
|---|---|---|---|
| **Balance at 1 December 2014** | 50,000 | 2,227,967 | 2,277,967 |
| **Changes in equity** | | | |
| Total comprehensive income | - | 22,325 | 22,325 |
| **Balance at 30 November 2015** | 50,000 | 2,250,292 | 2,300,292 |
| **Changes in equity** | | | |
| Total comprehensive income | - | 19,379 | 19,379 |
| **Balance at 30 November 2016** | 50,000 | 2,269,671 | 2,319,671 |

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Consolidated Cash Flow Statement
for the Year Ended 30 November 2016

| | Notes | 2016 £ | 2015 £ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Cash generated from operations | 1 | **10,679** | 636,674 |
| Tax paid | | **(93,749)** | (160,954) |
| Net cash from operating activities | | **(83,070)** | 475,720 |
| | | | |
| **Cash flows from investing activities** | | | |
| Purchase of tangible fixed assets | | **(142,734)** | (67,797) |
| Sale of tangible fixed assets | | **1,350** | 44,544 |
| Interest received | | **26,260** | 28,991 |
| Net cash from investing activities | | **(115,124)** | 5,738 |
| | | | |
| **(Decrease)/increase in cash and cash equivalents** | | **(198,194)** | 481,458 |
| **Cash and cash equivalents at beginning of year** | 2 | **3,828,121** | 3,346,663 |
| | | | |
| **Cash and cash equivalents at end of year** | 2 | **3,629,927** | 3,828,121 |

Notes to the Consolidated Cash Flow Statement
for the Year Ended 30 November 2016

1. **RECONCILIATION OF (LOSS)/PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS**

| | **2016** | 2015 |
|---|---|---|
| | **£** | £ |
| (Loss)/profit before taxation | **(56,339)** | 405,115 |
| Depreciation charges | **107,440** | 127,026 |
| Loss/(profit) on disposal of fixed assets | **1,526** | (3,087) |
| (Decrease)/Increase in other provisions | **(57,577)** | - |
| Finance income | **(26,260)** | (28,991) |
| | **(31,210)** | 500,063 |
| Decrease/(increase) in stocks | **112,141** | (26,809) |
| (Increase)/decrease in trade and other debtors | **(145,754)** | 622,989 |
| Increase/(decrease) in trade and other creditors | **75,502** | (459,569) |
| **Cash generated from operations** | **10,679** | 636,674 |

2. **CASH AND CASH EQUIVALENTS**

The amounts disclosed on the Consolidated Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

**Year ended 30 November 2016**

| | **30.11.16** | **1.12.15** |
|---|---|---|
| | **£** | **£** |
| Cash and cash equivalents | **3,629,927** | **3,828,121** |

**Year ended 30 November 2015**

| | 30.11.15 | 1.12.14 |
|---|---|---|
| | £ | £ |
| Cash and cash equivalents | 3,828,121 | 3,346,663 |

Notes to the Consolidated Financial Statements
for the Year Ended 30 November 2016

## 1. STATEMENT OF COMPLIANCE

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. There were no material departures from the standard.

## 2. ACCOUNTING POLICIES

**Basis of preparing the financial statements**
The financial statements are prepared under the historical cost convention.

**Basis of consolidation**
The group financial statements consolidate the financial statements of Weststrand Limited and all of its subsidiary undertakings drawn up to 30 November 2016 each year. Subsidiaries are consolidated from the date of their acquisition, being the date on which the group obtains control and continues to be consolidated until the date that such control ceases. Control comprises the power to govern the financial and operating policies of the subsidiary so as to obtain benefit from its activities.

**Significant judgements and estimates**
The preparation of financial statements required management to make judgements, estimates and assumptions that affect the application of accounting policies and reported amount of assets, liabilities, income and expenditure. Actual results may differ from these estimates. Estimates and assumptions are reviewed on an ongoing basis and revisions to the estimates are recognised in the period in which the estimate is revised and in any future periods affected.

**Turnover**
Group turnover is derived from the sale of steel by the group.

Group turnover is measured at the fair value of the sale of steel, net of discounts and excluding value added tax, and is recognised at the point that the company obtains the right to consideration.

**Goodwill**
Goodwill arising on an acquisition of each business combination is capitalised, classified as an asset on the statement of financial position and amortised on a straight line basis over its estimated useful life. If a subsidiary, associate or business is subsequently sold or ceases to trade, any goodwill arising on acquisition that has not been amortised through the profit and loss account is taken into account in determining the profit or loss on sale or discontinuance.

**Tangible fixed assets**
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

| | |
|---|---|
| Freehold property | - 2% on cost |
| Short leasehold | - over period of lease |
| Plant and machinery | - 10% on cost and at varying rates on cost |
| Fixtures and fittings | - 10% on cost |
| Motor vehicles | - 25% on cost and 20% on cost |
| Computer equipment | - 25% on cost |

Tangible fixed assets held for the groups own use are stated at cost less accumulated depreciation and accumulated impairment loss.

At each balance sheet date, the group reviews the carrying amounts of its tangible fixed assets to determine whether there is any indication that any items have suffered an impairment loss. If any such indication exists, the recoverable amount of an asset is estimated in order to determine the extent of the impairment loss. Where it is not possible to estimate the recoverable amount of the asset, the group estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Expenditure of £1,000 or more on individual tangible fixed assets is capitalised at cost. Expenditure on assets below this threshold is charged directly to the income statement in the period it is incurred.

2. **ACCOUNTING POLICIES - continued**

**Stocks**
Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell (net realisable value). Costs are based on the method appropriate to the type of inventory class, but usually on a first-in-first-out basis. Overheads are charged to the income statement as incurred. Net realisable value is based on the estimated selling price less any estimated completion or selling costs.

When stocks are sold, the carrying amount of those stocks is recognised as an expense in the period in which the related revenue is recognised. The amount of any write-down of stocks to net realisable value and all losses of stocks are recognised as an expense in the period in which the write-down or loss occurs. The amount of any reversal of any write-down of stocks is recognised as a reduction in the amounts of stocks recognised as an expense in the period in which the reversal occurs.

**Taxation**
Taxation for the year comprises current and deferred tax. Tax is recognised in the Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that that have been enacted or substantively enacted by the balance sheet date.

Deferred taxation
Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

**Pension costs and other post-retirement benefits**
The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

3. **STAFF COSTS**

| | **2016** | 2015 |
|---|---|---|
| | **£** | £ |
| Wages and salaries | **1,217,711** | 1,394,438 |
| Other pension costs | **33,975** | 27,658 |
| | **1,251,686** | 1,422,096 |

The average monthly number of employees during the year was as follows:

| | **2016** | 2015 |
|---|---|---|
| Management | **3** | 3 |
| Administration and Sales | **11** | 12 |
| Warehouse and Distribution | **35** | 39 |
| | **49** | 54 |

## 4. OPERATING (LOSS)/PROFIT

The operating loss (2015 - operating profit) is stated after charging/(crediting):

| | 2016 | 2015 |
|---|---|---|
| | £ | £ |
| Depreciation - owned assets | 107,441 | 127,028 |
| Loss/(profit) on disposal of fixed assets | 1,526 | (3,087) |
| Auditors' remuneration | 10,600 | 10,400 |
| Rent Paid | 233,634 | 233,634 |
| Directors' remuneration | 49,066 | 45,338 |

## 5. TAXATION

**Analysis of the tax (credit)/charge**

The tax (credit)/charge on the loss on ordinary activities for the year was as follows:

| | 2016 | 2015 |
|---|---|---|
| | £ | £ |
| Current tax: | | |
| UK corporation tax | 4,145 | 93,749 |
| Deferred tax: | | |
| Deferred tax | (13,747) | (17,603) |
| Over provision in prior year | (612) | - |
| Total deferred tax | (14,359) | (17,603) |
| Tax on (loss)/profit on ordinary activities | (10,214) | 76,146 |

UK corporation tax has been charged at 20 % (2015 - 20 %).

**Reconciliation of total tax (credit)/charge included in profit and loss**

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

| | 2016 | 2015 |
|---|---|---|
| | £ | £ |
| (Loss)/profit on ordinary activities before tax | (56,339) | 405,115 |
| (Loss)/profit on ordinary activities multiplied by the standard rate of corporation tax in the UK of 20 % (2015 - 20 %) | (11,268) | 81,023 |
| Effects of: | | |
| Expenses not deductible for tax purposes | 425 | 759 |
| Adjustments to tax charge in respect of previous periods | (612) | (4,844) |
| Effect of tax at different rates | - | 45 |
| Depn on assets not ranking for capital allowances | 1,241 | 446 |
| Change in tax rate bf | - | (1,283) |
| Total tax (credit)/charge | (10,214) | 76,146 |

## 6. PROFIT OF PARENT COMPANY

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements. The parent company's profit for the financial year was £19,379 (2015 - £22,325).

## 7. INTANGIBLE FIXED ASSETS

**Group**

| | Goodwill £ |
|---|---|
| **COST** | |
| At 1 December 2015 and 30 November 2016 | **280,291** |
| **AMORTISATION** | |
| At 1 December 2015 and 30 November 2016 | **280,291** |
| **NET BOOK VALUE** | |
| At 30 November 2016 | - |
| At 30 November 2015 | - |

## 8. TANGIBLE FIXED ASSETS

**Group**

| | Freehold property £ | Short leasehold £ | Long leasehold £ | Plant and machinery £ |
|---|---|---|---|---|
| **COST** | | | | |
| At 1 December 2015 | **-** | **4,315** | **50,621** | **641,886** |
| Additions | **119,970** | **-** | **-** | **-** |
| At 30 November 2016 | **119,970** | **4,315** | **50,621** | **641,886** |
| **DEPRECIATION** | | | | |
| At 1 December 2015 | **-** | **2,589** | **33,916** | **411,902** |
| Charge for year | **2,399** | **431** | **5,062** | **37,402** |
| Eliminated on disposal | **-** | **-** | **-** | **(6,000)** |
| At 30 November 2016 | **2,399** | **3,020** | **38,978** | **443,304** |
| **NET BOOK VALUE** | | | | |
| At 30 November 2016 | **117,571** | **1,295** | **11,643** | **198,582** |
| At 30 November 2015 | - | 1,726 | 16,705 | 229,984 |

8. **TANGIBLE FIXED ASSETS - continued**

**Group**

| | Fixtures and fittings £ | Motor vehicles £ | Computer equipment £ | Totals £ |
|---|---|---|---|---|
| **COST** | | | | |
| At 1 December 2015 | **34,018** | **479,426** | **66,058** | **1,276,324** |
| Additions | **-** | **22,764** | **-** | **142,734** |
| Disposals | **-** | **(8,876)** | **-** | **(8,876)** |
| At 30 November 2016 | **34,018** | **493,314** | **66,058** | **1,410,182** |
| **DEPRECIATION** | | | | |
| At 1 December 2015 | **31,083** | **362,561** | **60,272** | **902,323** |
| Charge for year | **906** | **58,876** | **2,365** | **107,441** |
| Eliminated on disposal | **-** | **-** | **-** | **(6,000)** |
| At 30 November 2016 | **31,989** | **421,437** | **62,637** | **1,003,764** |
| **NET BOOK VALUE** | | | | |
| At 30 November 2016 | **2,029** | **71,877** | **3,421** | **406,418** |
| At 30 November 2015 | 2,935 | 116,865 | 5,786 | 374,001 |

9. **FIXED ASSET INVESTMENTS**

**Company**

| | Shares in group undertakings £ |
|---|---|
| **COST** | |
| At 1 December 2015 and 30 November 2016 | **49,998** |
| **NET BOOK VALUE** | |
| At 30 November 2016 | **49,998** |
| At 30 November 2015 | 49,998 |

## 9. FIXED ASSET INVESTMENTS - continued

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

**Subsidiaries**

**Kelvin Steels Limited**
Nature of business: Steel Stockholders

| Class of shares: | % holding |
|---|---|
| Ordinary | 100.00 |

| | **2016** | 2015 |
|---|---|---|
| | **£** | £ |
| Aggregate capital and reserves | **1,216,444** | 1,310,556 |
| (Loss)/profit for the year | **(94,112)** | 81,937 |

**Kelvin Steels (England) Limited**
Nature of business: Steel stockholders

| Class of shares: | % holding |
|---|---|
| Ordinary | 100.00 |

| | **2016** | 2015 |
|---|---|---|
| | **£** | £ |
| Aggregate capital and reserves | **1,165,668** | 1,137,059 |
| Profit for the year | **28,609** | 224,706 |

## 10. STOCKS

| | **Group** | |
|---|---|---|
| | **2016** | 2015 |
| | **£** | £ |
| Stocks | **2,082,035** | 2,194,176 |

## 11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | **Group** | | **Company** | |
|---|---|---|---|---|
| | **2016** | 2015 | **2016** | 2015 |
| | **£** | £ | **£** | £ |
| Trade debtors | **1,739,868** | 1,577,405 | **-** | - |
| Other debtors | **48,375** | 70,151 | **2** | 2 |
| Prepayments | **45,715** | 40,648 | **-** | - |
| | **1,833,958** | 1,688,204 | **2** | 2 |

## 12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | Group | | Company | |
|---|---|---|---|---|
| | **2016** | 2015 | **2016** | 2015 |
| | **£** | £ | **£** | £ |
| Trade creditors | **963,613** | 798,256 | **-** | - |
| Amounts owed to group undertakings | **-** | - | **694,276** | 694,276 |
| Tax | **4,146** | 93,750 | **4,845** | 5,582 |
| Social security and other taxes | **211,464** | 206,772 | **-** | - |
| Other creditors | **55,111** | 48,882 | **-** | - |
| Accrued expenses | **499,134** | 599,911 | **-** | - |
| | **1,733,468** | 1,747,571 | **699,121** | 699,858 |

## 13. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

**Group**

| | Non-cancellable operating leases | |
|---|---|---|
| | **2016** | 2015 |
| | **£** | £ |
| Within one year | **272,443** | 317,252 |
| Between one and five years | **255,217** | 527,660 |
| | **527,660** | 844,912 |

## 14. PROVISIONS FOR LIABILITIES

| | Group | |
|---|---|---|
| | **2016** | 2015 |
| | **£** | £ |
| Deferred tax | **42,736** | 57,095 |
| Other provisions | **1,524,351** | 1,581,928 |
| Aggregate amounts | **1,567,087** | 1,639,023 |

**Group**

| | **Deferred tax** | **Dilapidations** |
|---|---|---|
| | **£** | **£** |
| Balance at 1 December 2015 | **57,095** | **1,581,927** |
| Credit to Income Statement during year | **(14,359)** | **(57,576)** |
| Balance at 30 November 2016 | **42,736** | **1,524,351** |

## 15. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

| Number: | Class: | Nominal value: | **2016 £** | 2015 £ |
|---|---|---|---|---|
| 50,000 | Ordinary Shares | £1 | **50,000** | 50,000 |

## 16. RESERVES

**Group**

| | **Retained earnings £** |
|---|---|
| At 1 December 2015 | **4,647,908** |
| Deficit for the year | **(46,125)** |
| At 30 November 2016 | **4,601,783** |

**Company**

| | **Retained earnings £** |
|---|---|
| At 1 December 2015 | **2,250,292** |
| Profit for the year | **19,379** |
| At 30 November 2016 | **2,269,671** |

## 17. RELATED PARTY DISCLOSURES

The groups related parties are Eaststrand Limited and Arran Holdings Limited . Eaststrand Limited has a common director and beneficial shareholder. Arran Holdings limited is a subsidiary of Eaststrand Limited.

There were no transactions with Eaststrand Limited (2015 - £nil) and no balance due to or from Eaststrand Limited at the year end (2015 - £nil).

The group leases premises from Arran Holdings Limited. During the year rent of £150,000 was paid to Arran Holdings Limited. A management fee of £15,000 was also paid to this company. £18,000 was due to Arran Holdings Limited at the year end (2015- £nil).

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Reconciliation of Equity
1 December 2014
(Date of Transition to FRS 102)

| | Notes | UK GAAP £ | Effect of transition to FRS 102 £ | FRS 102 £ |
|---|---|---|---|---|
| **FIXED ASSETS** | | | | |
| Tangible assets | | 474,689 | - | 474,689 |
| **CURRENT ASSETS** | | | | |
| Stocks | | 2,167,367 | - | 2,167,367 |
| Debtors | | 2,311,193 | - | 2,311,193 |
| Cash at bank | | 3,346,663 | - | 3,346,663 |
| | | 7,825,223 | - | 7,825,223 |
| **CREDITORS** | | | | |
| Amounts falling due within one year | | (2,274,347) | - | (2,274,347) |
| **NET CURRENT ASSETS** | | 5,550,876 | - | 5,550,876 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 6,025,565 | - | 6,025,565 |
| **PROVISIONS FOR LIABILITIES** | | (1,656,626) | - | (1,656,626) |
| **NET ASSETS** | | 4,368,939 | - | 4,368,939 |
| **CAPITAL AND RESERVES** | | | | |
| Called up share capital | | 50,000 | - | 50,000 |
| Retained earnings | | 4,318,939 | - | 4,318,939 |
| **SHAREHOLDERS' FUNDS** | | 4,368,939 | - | 4,368,939 |

Reconciliation of Equity - continued
30 November 2015

| | Notes | UK GAAP £ | Effect of transition to FRS 102 £ | FRS 102 £ |
|---|---|---|---|---|
| **FIXED ASSETS** | | | | |
| Tangible assets | | 374,001 | - | 374,001 |
| **CURRENT ASSETS** | | | | |
| Stocks | | 2,194,176 | - | 2,194,176 |
| Debtors | | 1,688,204 | - | 1,688,204 |
| Cash at bank | | 3,828,121 | - | 3,828,121 |
| | | 7,710,501 | - | 7,710,501 |
| **CREDITORS** | | | | |
| Amounts falling due within one year | | (1,747,571) | - | (1,747,571) |
| **NET CURRENT ASSETS** | | 5,962,930 | - | 5,962,930 |
| **TOTAL ASSETS LESS CURRENT LIABILITIES** | | 6,336,931 | - | 6,336,931 |
| **PROVISIONS FOR LIABILITIES** | | (1,639,023) | - | (1,639,023) |
| **NET ASSETS** | | 4,697,908 | - | 4,697,908 |
| **CAPITAL AND RESERVES** | | | | |
| Called up share capital | | 50,000 | - | 50,000 |
| Retained earnings | | 4,647,908 | - | 4,647,908 |
| **SHAREHOLDERS' FUNDS** | | 4,697,908 | - | 4,697,908 |

WESTSTRAND LTD (REGISTERED NUMBER: SC255261)

Reconciliation of Profit
for the Year Ended 30 November 2015

| | UK GAAP £ | Effect of transition to FRS 102 £ | FRS 102 £ |
|---|---|---|---|
| **TURNOVER** | 7,137,688 | - | 7,137,688 |
| Cost of sales | (5,383,320) | - | (5,383,320) |
| **GROSS PROFIT** | 1,754,368 | - | 1,754,368 |
| Administrative expenses | (1,586,986) | - | (1,586,986) |
| Other operating income | 208,742 | - | 208,742 |
| **OPERATING PROFIT** | 376,124 | - | 376,124 |
| Interest receivable and similar income | 28,991 | - | 28,991 |
| and | | | |
| **PROFIT ON ORDINARY ACTIVITIES** | | | |
| **BEFORE TAXATION** | 405,115 | - | 405,115 |
| Tax on profit on ordinary activities | (76,146) | - | (76,146) |
| **PROFIT FOR THE FINANCIAL YEAR** | 328,969 | - | 328,969 |
| Profit attributable to: | | | |
| Owners of the parent | | | 328,969 |

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