

JMARCHITECTS LIMITED
FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 NOVEMBER 2011

Company Registration Number SC172002

RSM Tenon Limited
Accountants and Business Advisers
160 Dundee Street
Edinburgh
EH11 1DQ

FRIDAY



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JMARCHITECTS LIMITED
FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

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JMARCHITECTS LIMITED
THE DIRECTORS' REPORT
YEAR ENDED 30 NOVEMBER 2011

The directors present their report and the financial statements of the company for the year ended 30 November 2011.

Principal activities and business review

The company's principal activity during the year was the supply of architectural services.

Development and Performance of the company

The directors report an operating profit of £187,547 and a profit after tax of £137,549 on turnover of £4,621,275.

Over last three financial years, from 2009 to 2011 inclusive, we have of course seen some of the most difficult general trading conditions in the market for a long time. For jmarchitects, however, the same three year period has seen three of our four best financial performances in the last decade and practice continues to thrive in the current competitive environment for architectural services.

The directors would again particularly like to thank all the staff of jmarchitects for their significant contribution to this continued success.

For the second year in succession an increased proportion of our work came from Residential and, particularly, Commercial work. Our portfolio of high profile commercial schemes included the completion in April of 34,000 square feet of prime Grade A office accommodation and penthouse apartments at Sackville Street in Mayfair and the start of construction on a major remodelling and enlargement to Africa House in central London.

Education has long been another of the practice's strengths and we have been successful in continuing to bid and win major projects in a challenging environment. We are of course currently delivering the new Mackintosh School of Art building in Glasgow, which was won, in collaboration with premier New York practice Steven Holl Associates against an international field of competitors. We are seeing an increasing number of other major higher and further education commissions including work for the new City of Glasgow College, Moray College, and Queen Mary, University of London. As always we are also extremely active in primary and secondary education, including special needs education, delivering new schools in Leeds, Glasgow, Ayrshire, the Isle of Wight, Hull and Edinburgh to name just a few.

The practice continues to deliver high quality design. The directors are particularly pleased to note a Special Mention for our shortlisted Hillhead Primary School from the judges of the Andrew Doolan award, the largest architectural prize in the UK. Amongst other highlights were our success in the design competition for the new South Hampstead Synagogue in London and the completion of the Maryhill Burgh Halls regeneration project in Glasgow.

We have continued to deliver a number of both large and small scale health projects including the Wester Hailes Healthy Living Centre in Edinburgh, Musselburgh Primary Care Centre, the Golden Jubilee ward at Kings College Hospital in London, a large number of projects for the Halton & St Helens, Knowsley and Warrington LIFT and an increasing portfolio of assisted living projects.

We remain very active in the Middle East where recent highlights have included our work last year on the Cairo Festival City project and, just after the year end, on the Al Jalila Children's Hospital in Dubai.

JMARCHITECTS LIMITED
THE DIRECTORS' REPORT *(continued)*
YEAR ENDED 30 NOVEMBER 2011

Principal risks and uncertainties

Despite our steady and profitable performance over the last two years we are not complacent about the future. We have a strong pipeline of current work, but we recognise that there are significant uncertainties about the future state of the economy in the UK, Europe and the Middle East.

Position of the company at year end

The company had increased its net assets at year end to £1,411,502 and its cash position was well within its bank facilities, and has remained so in 2012.

Key Performance Indicators

In addition to turnover and operating profit, the company uses as a key performance indicator a measure of Gross Profit where it defines for internal reporting purposes certain costs such as architectural salaries and professional indemnity insurance costs as direct costs. On this measure, consistently defined, the gross profit in the year was 37% compared to 41% in 2010 and an average of 36% over the last 5 years.

Results and dividends

The profit for the year, after taxation, amounted to £137,549. Particulars of dividends paid are detailed in note 8 to the financial statements. The directors have not recommended a final dividend.

Directors

The directors who served the company during the year were as follows:

R Fletcher
D W Ingham
P H Ives
M McBride
R McFarlane
B Thomson
R C Burton

R C Burton resigned as a director on 29 February 2012.

All of the directors are also directors of the company's ultimate parent undertaking, jmarchitects holdings limited.

JMARCHITECTS LIMITED
THE DIRECTORS' REPORT *(continued)*
YEAR ENDED 30 NOVEMBER 2011

Directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the directors are, individually, aware:

- there is no relevant audit information of which the company's auditor is unaware; and
- the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

The report of the directors was approved by the Board on 20 March 2012 and signed on its behalf by



D W Ingham
Company Secretary

JMARCHITECTS LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
JMARCHITECTS LIMITED

YEAR ENDED 30 NOVEMBER 2011

We have audited the financial statements of jmarchitects limited for the year ended 30 November 2011 on pages 6 to 17. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 November 2011 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

JMARCHITECTS LIMITED
INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF
JMARCHITECTS LIMITED *(continued)*
YEAR ENDED 30 NOVEMBER 2011

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements and the directors' report in accordance with the small companies regime.

David Holt, Senior Statutory Auditor
For and on behalf of

RSM Tenon Audit Limited

RSM Tenon Audit Limited
Statutory Auditor
160 Dundee Street
Edinburgh
EH11 1DQ

Date:- *26/3/12*

JMARCHITECTS LIMITED
PROFIT AND LOSS ACCOUNT
YEAR ENDED 30 NOVEMBER 2011

	Note	2011 £	2010 £
Turnover	2	4,621,275	5,121,607
Administrative expenses		(4,433,728)	(4,731,306)
Operating profit	3	<u>187,547</u>	<u>390,301</u>
Interest receivable		2,577	357
Interest payable and similar charges	6	(118)	(1,256)
Profit on ordinary activities before taxation		<u>190,006</u>	<u>389,402</u>
Tax on profit on ordinary activities	7	(52,457)	(107,167)
Profit for the financial year		<u><u>137,549</u></u>	<u><u>282,235</u></u>

All of the activities of the company are classed as continuing.

The company has no recognised gains or losses other than the results for the year as set out above.

The notes on pages 8 to 17 form part of these financial statements.

JMARCHITECTS LIMITED

Registered Number SC172002

BALANCE SHEET**30 NOVEMBER 2011**

	Note	2011 £	2010 £
Fixed assets			
Intangible assets	9	—	—
Tangible assets	10	104,982	91,436
Investments	11	24,500	24,500
		<u>129,482</u>	<u>115,936</u>
Current assets			
Debtors	12	2,577,672	2,916,797
Cash at bank		7,074	147
		<u>2,584,746</u>	<u>2,916,944</u>
Creditors: Amounts falling due within one year	13	<u>(1,131,509)</u>	<u>(1,460,060)</u>
Net current assets		1,453,237	1,456,884
Total assets less current liabilities		<u>1,582,719</u>	<u>1,572,820</u>
Provisions for liabilities			
Other provisions	15	(171,217)	(173,867)
		<u>1,411,502</u>	<u>1,398,953</u>
Capital and reserves			
Called-up share capital	19	1,000	1,000
Profit and loss account	20	1,410,502	1,397,953
Shareholders' funds	21	<u>1,411,502</u>	<u>1,398,953</u>

These financial statements were approved by the directors and authorised for issue on 20 March 2012, and are signed on their behalf by:



D W Ingham
Director

The notes on pages 8 to 17 form part of these financial statements.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

1. Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with applicable accounting standards.

Cash flow statement

The company has taken advantage of the exemptions in Financial Reporting Standard No 1 from the requirement to produce a cash flow statement on the grounds that its cash flows are included in the cash flow of the parent undertaking.

Turnover

Turnover represents the amounts invoiced to customers except in respect of contracting activities where turnover represents the value of work carried out during the year including amounts not invoiced, excluding value added tax.

Goodwill

Goodwill arising on acquisitions is capitalised in the balance sheet and amortised over its estimated useful economic life. An annual impairment review is carried out in accordance with FRS11.

Amortisation

Amortisation is calculated so as to write off the cost of an asset, net of anticipated disposal proceeds, over the estimated useful economic life of that asset as follows:

Goodwill - over 5 years

Fixed assets

Tangible fixed assets are stated at cost less depreciation. Cost represents purchase price together with any incidental costs of acquisition.

Depreciation

Depreciation is calculated so as to write off the cost of an asset, net of anticipated disposal proceeds, over the useful economic life of that asset as follows:

Leasehold improvements	- over 4 years
Fixtures and fittings	- over 4 years
Computer equipment	- over 3 years

Investments

Fixed asset investments are stated at cost less provision for diminution in value.

Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the profit and loss account on a straight line basis.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

1. Accounting policies *(continued)*

Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

Pension costs

The company operates a defined contribution group personal pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date, where transactions or events that result in an obligation to pay more or a right to pay less tax in the future have occurred by the balance sheet date with certain limited exceptions.

Deferred tax is calculated on an undiscounted basis at the tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

Foreign currencies

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Non-monetary assets and liabilities and transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Long term contracts

The attributable profit on long term contracts is recognised once their outcome can be assessed with reasonable certainty. The profit recognised reflects the proportion of work completed to date on the project and is calculated on a prudent basis by recording turnover and related costs as contract activity progresses. Profit for the year included settlement of claims arising on contracts in prior years.

Long term contract balances included in amounts recoverable on contracts are stated as turnover recognised less any progress payments made on the contracts, after provision has been made for any foreseeable losses and the deduction of applicable payments on account.

Full provision is made for foreseeable losses on all contracts in the year in which the loss is first foreseen.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

2. Turnover

The turnover and profit before tax are attributable to one principal activity of the company.

An analysis of turnover is given below:

	2011	2010
	£	£
United Kingdom	4,444,750	5,007,667
Middle East	176,525	113,940
	<u>4,621,275</u>	<u>5,121,607</u>

3. Operating profit

Operating profit is stated after charging/(crediting):

	2011	2010
	£	£
Amortisation	–	17,000
Depreciation of owned fixed assets	49,657	41,359
Depreciation of assets held under hire purchase agreements	3,141	6,170
(Profit) on disposal of fixed assets	(1,182)	(314)
Auditor's remuneration	11,000	10,500
Operating lease costs:		
-Plant and machinery	38,817	45,001
-Land and buildings	276,509	321,419
Net (profit)/loss on foreign currency translation	<u>(2,794)</u>	<u>1,592</u>

4. Particulars of employees

The average number of staff employed by the company during the financial year amounted to:

	2011	2010
	No	No
Number of professional staff	59	65
Number of administrative staff	8	7
	<u>67</u>	<u>72</u>

The aggregate payroll costs of the above were:

	2011	2010
	£	£
Wages and salaries	1,974,286	2,226,735
Social security costs	206,874	224,256
Other pension costs	45,898	60,825
	<u>2,227,058</u>	<u>2,511,816</u>

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
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5. Directors' emoluments

The directors' aggregate emoluments in respect of qualifying services were:

	2011 £	2010 £
Emoluments receivable	–	154,553
Directors' fees	–	6,167
Value of company pension contributions to money purchase schemes	–	9,603
	<u>–</u>	<u>170,323</u>

The number of directors on whose behalf the company made pension contributions was as follows:

	2011 No	2010 No
Money purchase schemes	–	6
	<u>–</u>	<u>6</u>

Details of the directors' emoluments paid by other companies within the group are shown in the consolidated accounts of the ultimate holding company, jmarchitects holdings limited.

6. Interest payable and similar charges

	2011 £	2010 £
Interest payable on bank borrowing	105	534
Finance charges	–	14
Interest on other loans	13	708
	<u>118</u>	<u>1,256</u>

7. Taxation on ordinary activities

(a) Analysis of charge in the year

	2011 £	2010 £
In respect of the year:		
UK Corporation tax	41,395	86,966
Over provision in prior year	(3,775)	(3,465)
	<u>37,620</u>	<u>83,501</u>
Deferred tax:		
Origination and reversal of timing differences	14,837	23,666
Tax on profit on ordinary activities	<u>52,457</u>	<u>107,167</u>

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

7. Taxation on ordinary activities (continued)

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 26.67% (2010 - 28%).

	2011	2010
	£	£
Profit on ordinary activities before taxation	<u>190,006</u>	<u>389,402</u>
Profit on ordinary activities by rate of tax	50,669	109,033
Effects of:		
Expenses not deductible for tax purposes	12,422	7,802
Capital allowances for year in excess of depreciation	(12,806)	(21,766)
Adjustments to tax charge in respect of previous periods	(3,775)	(3,465)
Marginal relief	(8,890)	(7,237)
Sundry tax adjusting items	-	(866)
Total current tax (note 7(a))	<u>37,620</u>	<u>83,501</u>

8. Dividends

Equity dividends

	2011	2010
	£	£
Paid during the year:		
Equity dividends on ordinary shares	<u>125,000</u>	<u>300,000</u>

9. Intangible fixed assets

	Goodwill
	£
Cost	
At 1 December 2010 and 30 November 2011	<u>135,865</u>
Amortisation	
At 1 December 2010 and 30 November 2011	<u>135,865</u>
Net book value	
At 30 November 2011	<u>-</u>
At 30 November 2010	<u>-</u>

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

10. Tangible fixed assets

	Leasehold improve- ments £	Fixtures and fittings £	Computer equipment £	Total £
Cost				
At 1 December 2010	66,650	179,572	278,474	524,696
Additions	—	408	65,936	66,344
Disposals	(16,930)	(5,455)	(79,607)	(101,992)
At 30 November 2011	<u>49,720</u>	<u>174,525</u>	<u>264,803</u>	<u>489,048</u>
Depreciation				
At 1 December 2010	66,650	174,724	191,886	433,260
Charge for the year	—	4,829	47,969	52,798
On disposals	(16,930)	(5,455)	(79,607)	(101,992)
At 30 November 2011	<u>49,720</u>	<u>174,098</u>	<u>160,248</u>	<u>384,066</u>
Net book value				
At 30 November 2011	<u>—</u>	<u>427</u>	<u>104,555</u>	<u>104,982</u>
At 30 November 2010	<u>—</u>	<u>4,848</u>	<u>86,588</u>	<u>91,436</u>

Hire purchase agreements

Included within the net book value of £104,982 is £nil (2010 - £3,141) relating to assets held under hire purchase agreements. The depreciation charged to the financial statements in the year in respect of such assets amounted to £3,141 (2010 - £6,170)

11. Investments

Unlisted investments

£

Cost

At 1 December 2010 and 30 November 2011 24,500

Net book value

At 30 November 2011 and 30 November 2010 24,500

The directors' valuation of the unlisted investments at 30th November 2011 was £24,500 (2010 - £24,500).

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

12. Debtors

	2011 £	2010 £
Trade debtors	1,218,691	1,580,223
Amounts due from group undertakings (note 18)	1,154,045	1,149,874
Amounts due from related undertakings (note 18)	—	6,472
Deferred tax	7,331	22,168
Amounts recoverable on contracts	9,000	9,000
Prepayments and accrued income	188,605	149,060
	<u>2,577,672</u>	<u>2,916,797</u>

The deferred tax asset represents a provision at 26% (2010: 27%) on depreciation in excess of capital allowances. The movement in the deferred tax asset during the year was £14,837 (2010: £23,666).

13. Creditors: Amounts falling due within one year

	2011 £	2010 £
Bank overdraft	—	49,305
Payments received on account	32,471	281,860
Trade creditors	162,854	94,342
Corporation tax	41,395	86,967
Other taxes and social security	292,355	266,418
Accruals and deferred income	602,434	681,168
	<u>1,131,509</u>	<u>1,460,060</u>

The bank overdraft facility is secured by a fixed and floating charge over all of the company's assets. In addition, cross-guarantees have been granted by the company for all amounts due to the group's bankers.

14. Pensions

The company operates a defined contribution group personal pension scheme for the benefit of the directors and employees.

The assets of this scheme are held in funds independent from those of the company.

The pension charge represents contributions due from the company and amounted to £45,898 (2010 - £60,825). At 30 November 2011 contributions amounting to £Nil (2010 - £nil) were payable to the fund and are included in creditors.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

15. Other provisions

	2011 £
Onerous lease provision:	
Balance brought forward	173,867
Released to profit and loss account during year	(87,877)
Provided during year	85,277
	<u>171,217</u>

The company has made provision for leasing costs for unoccupied property.

16. Commitments under operating leases

At 30 November 2011 the company had annual commitments under non-cancellable operating leases as set out below.

	2011		2010	
	Land and buildings £	Other Items £	Land and buildings £	Other Items £
Operating leases which expire:				
Within 1 year	7,075	242	47,815	582
Within 2 to 5 years	322,098	503	112,770	35,787
After more than 5 years	-	-	130,000	-
	<u>329,173</u>	<u>745</u>	<u>290,585</u>	<u>36,369</u>

17. Contingencies

Company assets are secured against the bank borrowings in the parent undertaking, jmarchitects holdings limited.

As reported in prior years, the Company has received a claim in respect of work carried out by a subcontractor on one of its projects. The gross amount of the claim is £890,600. Having received technical and legal advice on the matter the directors continue to be of the opinion that, if the claim were ultimately to be successful to some degree, which is disputed, the whole or substantially the whole of any amount would be attributable to and immediately recoverable from the sub-contractor. The directors consider that the amount of £250,000 (2010: £250,000) which is provided within Accruals in respect of potential outlays concerned with defending this claim remains a prudent and reasonable estimate of the financial impact on the company.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

18. Related party transactions

During the year, the company made sales of £nil (2010: £113,940) to JMWH Consultant Architects and Engineers LLC, a company registered in the United Arab Emirates and which was a joint venture in which the company's ultimate parent undertaking was a participant. The company also made purchases from JMWH of £nil (2010: £24,576).

The company engages from time to time in transactions in the ordinary course of business with subsidiary companies of Forth Holdings Limited which is linked by family ties to R Fletcher, a director. An amount of £nil (2010: £32,000) is included in turnover in this regard.

Advantage has been taken of the exemption granted by Financial Reporting Standard No 8 not to report details of the transactions with entities which are 100% controlled by a common parent undertaking.

19. Share capital

Authorised share capital:

	2011	2010
	£	£
1,000 Ordinary class A shares of £1 each	<u>1,000</u>	<u>1,000</u>

Allotted, called up and fully paid:

	2011	£	2010	£
	No		No	
1,000 Ordinary class A shares of £1 each	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>

20. Profit and loss account

	2011	2010
	£	£
Balance brought forward	1,397,953	1,415,718
Profit for the financial year	137,549	282,235
Equity dividends	(125,000)	(300,000)
Balance carried forward	<u>1,410,502</u>	<u>1,397,953</u>

21. Reconciliation of movements in shareholders' funds

	2011	2010
	£	£
Profit for the financial year	137,549	282,235
Equity dividends	(125,000)	(300,000)
Net addition/(reduction) to shareholders' funds	12,549	(17,765)
Opening shareholders' funds	1,398,953	1,416,718
Closing shareholders' funds	<u>1,411,502</u>	<u>1,398,953</u>

22. Ultimate controlling undertaking

In the opinion of the directors, there is no ultimate controlling party.

JMARCHITECTS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 30 NOVEMBER 2011

23. Ultimate parent company

The company's immediate parent undertaking is jmarchitects (group) limited, a company registered in Scotland.

The company's ultimate parent undertaking is jmarchitects holdings limited, a company registered in Scotland.