

HARBINGER ASSOCIATES LIMITED

FOR THE YEAR ENDED 30 SEPTEMBER 2011

Company Number 165521

THURSDAY



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COMPANIES HOUSE

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HARBINGER ASSOCIATES LIMITED

Company Information

Directors

Michael John Crawford-Harland (K/a Mike Harland)
Susan Pearl Crawford-Harland
Pamela Ann Corstorphine
Richard Paul Brice Quick (Deceased 14th September 2011)
Fiona Fraser

Secretary

Susan Pearl Crawford-Harland

D Brown & Co
Chartered Certified Accountants
Rosyth
KY11 2SP

Solicitors

Turcan Connell WS
Princes Exchange
1 Earl Grey Street
Edinburgh
EH3 9EE

Registered Office

190 Grange Loan
Edinburgh
EH9 2DZ

HARBINGER ASSOCIATES LIMITED

C O N T E N T S

	Page
1 Directors' Report	1
2 Accountants' Report	2
3 Profit and Loss Account	3
4 Balance Sheet	4
5 Notes to the Accounts	5
6 Profit & Loss Account Analysis	6

Page 6 does not form part of the Statutory Accounts

HARBINGER ASSOCIATES LIMITED

Directors' Report for the year to 30 September 2011

The Directors present their report and the financial statements for the year to 30 September 2011

Statement of Directors Responsibilities

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the surplus or deficit of the year ended 30 September 2011

In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with Companies Act 2006. The Directors are also responsible for safeguarding the assets of the company.

Principal Activities

The company's principal activity is capacity building work in the fields of social work, criminal justice, education, health and housing. The company provides advice and expertise in the development and delivery of direct services throughout the UK, the Former Soviet States and East and Central Europe - with a particular focus on the development and promotion of Civil Society.

Review of the Business

The trading result for the year 2011 was a Deficit of £27 (2010 Surplus of £2,361)

Directors

The Directors who held office during the period were:

Michael John Crawford-Harland (k/a Mike Harland)
Susan Pearl Crawford-Harland
Pamela Ann Corstorphine
Richard Paul Brise Quick (deceased 14th September 2011)
Fiona Fraser

Accountant

A resolution to appoint D Brown & Co. will be put to the members at the Annual General Meeting.

The Directors Report was approved by the board on 25th February 2012

and signed on their behalf by MJ Crawford-Harland

28th March.



Director

HARBINGER ASSOCIATES LIMITED

Accountants Report to the Members on the Unaudited Accounts

for the year to 30th September 2011

We have reviewed the financial statements on pages 3 to 6 for the year ending 30 September 2011, which have been prepared under the historic cost convention and the accounting policies set out on page 5.

Respective responsibilities of directors and reporting accountant.

As described on page 1 the companies directors are responsible for the preparation of financial statements and they consider that the company is exempt from audit. It is our responsibility to carry out procedures designed to enable us to report our opinion.

Basis of opinion.

Our procedures consist of comparing the accounts with the accounting records kept by the company and making such limited enquiries of the officers of the company as we consider necessary for the purposes of this report. These procedures provide only the assurances expressed in our opinion.

Opinion

In our opinion

(a) the accounts are in agreement with the accounting records kept by the company under the Companies Act 2006.

(b) having regard only to, and on the basis of, the information contained in the accounting records

- (i) the accounts have been drawn up in a manner consistent with the accounting records specified in the Companies Act 2006.
- (ii) the company satisfied the conditions for exemption from an audit of the accounts for the year specified in section 477 of the Act and did not, at any time within the year, fall within any of the categories of companies not entitled to the exemption.



D Brown & Co.
Chartered Certified Accountants
36/2 Kings Road
ROSYTH
Fife
KY11 2SP

Date:

29/03/2012

HARBINGER ASSOCIATES LIMITED

Profit and Loss Account for the year to 30 September 2011

	Notes	2011 £	2010 £
Income	1	22,764	38,060
Direct Costs	2	<u>10,700</u>	<u>15,979</u>
Operating Surplus/(Deficit)		12,064	22,081
Administrative Expenses	2	<u>12,121</u>	<u>19,450</u>
Surplus/(Deficit) for the period		(57)	2,631
Interest Receivable		<u>0</u>	<u>0</u>
		(57)	2,631
Taxation on profit on ordinary activities		<u>0</u>	<u>553</u>
Retained Surplus/(Deficit) for the period		(57)	2,078
Retained Surplus/(Deficit) brought forward		<u>12,214</u>	<u>10,136</u>
Retained Profit/(Loss) carried forward		<u><u>12,157</u></u>	<u><u>12,214</u></u>

There were no recognised gains and losses for the year ended 30 September 2011 other than those included in the profit and loss account.

The notes on page 5 form part of these financial statements.

HARBINGER ASSOCIATES LIMITED
BALANCE SHEET as at 30 September 2011

	Notes	2011 £	2010 £
Fixed Assets			
Tangible Assets	5	<u>690</u>	<u>439</u>
		690	439
Current Assets			
Debtors	3	4,407	13,453
Bank		<u>22,903</u>	<u>14,587</u>
		27,310	28,040
Current Liabilities			
Current Account - M Harland		0	0
Accruals & Creditors		<u>841</u>	<u>1,263</u>
		841	1,263
		26,469	26,777
Net Assets		<u>27,159</u>	<u>27,216</u>
Capital and Reserves			
Share Capital	2	2	2
Share Premium Account		15,000	15,000
Profit and Loss Account		<u>12,157</u>	<u>12,214</u>
		27,159	
		<u>27,159</u>	<u>27,216</u>

For the year ending 30 September 2011 the company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors Responsibilities:

The members have not required the company to obtain an audit for the year in question in accordance with section 476.

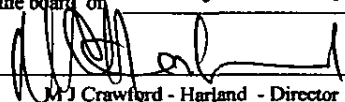
The directors acknowledge their responsibilities for complying with the requirements under the act with regard to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions applicable to the small companies regime.

The financial statements were approved by the board on

and signed on their behalf by

28th March 2012


M J Crawford - Harland - Director

The notes on page 5 form part of these financial statements.

HARBINGER ASSOCIATES LIMITED

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 SEPTEMBER 2011

ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material to the company's affairs.

(a) Accounting Convention

The financial statements are prepared under the historical cost convention.

(b) Depreciation

Tangible fixed assets are written off at the rate of 25% per annum except where the useful life of the equipment is significantly shorter

	2011 £	2010 £
1 Income		
Fee Income	22,764	38,060
	<u>22,764</u>	<u>38,060</u>
2	£	£
The operating deficit is stated after charging:		
Consultants	10,500	15,334
Healthcare	200	645
Accountants Fee	720	710
Other Admin Cost (detailed analysis on Page 6)	11,401	18,740
	<u>22,821</u>	<u>35,429</u>
The company does not have any permanent employees.		
3 Debtors	£	£
Debtors	3,906	13,453
Pearl Trust	501	0
	<u>4,407</u>	<u>13,453</u>
4 Taxation		

The Company's liability to taxation for the year is zero.

5 Tangible Fixed Assets

	Furniture & Equipment £	Computer Equipment £	Total £
Opening Balance at 1/10/2010	1,169	9,271	10,440
Additions for the year	0	482	482
Total at 30/09/2011	<u>1,169</u>	<u>9,753</u>	<u>10,922</u>
Opening Balance at 1/10/2010	837	9,164	10,001
Depreciation for year	83	148	231
Balance at 30 September 2011	<u>920</u>	<u>9,312</u>	<u>10,232</u>
Balance at 30 September 2011	<u>249</u>	<u>441</u>	<u>690</u>
Balance at 30 September 2010	332	107	439

6 The authorised share capital is 100 ordinary £1 shares of which 2 are issued

HARBINGER ASSOCIATES LIMITED

Analysis of Income and Expenditure Account for the year ended 30 September 2011

INCOME	2011		2010	
	£	£	£	£
Consultancy & Reimbursable Expenses	22,764		38,060	
Interest	<u>0</u>		<u>0</u>	
		22,764		38,060
EXPENDITURE				
<i>Direct Expenses:</i>				
Staff Costs	10,500		15,334	
Healthcare	<u>200</u>		<u>645</u>	
		<u>10,700</u>		<u>15,979</u>
<i>Administration Costs:</i>				
Telecommunications	786		929	
Office Supplies	403		276	
Postage	67		0	
I/T Consumables	75		51	
Legal Expenses	30		0	
Publications and Subscriptions	185		148	
Motor Expenses	1,835		1,184	
Travel, Subsistence & Accommodation	6,486		15,371	
Training/Business Meetings/Conferences	68		0	
Rent, Repairs and Maintenance	799		363	
Insurances & Risk Management	338		168	
Sundries	52		74	
Accounting	720		710	
Bank Charges	46		29	
Depreciation	<u>231</u>		<u>147</u>	
		<u>12,121</u>		<u>19,450</u>
Total Expenditure		<u>22,821</u>		<u>35,429</u>
Profit / (Loss)		<u>(57)</u>		<u>2,631</u>