

HARBINGER ASSOCIATES LIMITED

REPORT AND ACCOUNTS

FOR THE YEAR ENDED 30 SEPTEMBER 2003



Company Number 165521

HARBINGER ASSOCIATES LTD.

Company Information

Directors

Michael John Crawford-Harland
Susan Pearl Crawford-Harland
Pamela Ann Corstorphine
Richard Paul Brice Quick
Fiona Fraser

Secretary

Susan Pearl Crawford-Harland

Accountant

D Brown & Co
Chartered Certified Accountants
Rosyth
KY11 2SP

Solicitors

Turcan Connell WS
Princes Exchange
1 Earl Grey Street
Edinburgh
EH3 9EE

Registered Office

190 Grange Loan
Edinburgh
EH9 2DZ

HARBINGER ASSOCIATES LIMITED

C O N T E N T S

	Page
1 Directors' Report	1
2 Accountants' Report	2
3 Profit and Loss Account	3
4 Balance Sheet	4
5 Notes to the Accounts	5
6 Profit & Loss Account Analysis	6

Page 6 does not form part of the Statutory Accounts

HARBINGER ASSOCIATES LIMITED

Directors' Report for the year to 30 September 2003

The Directors present their report and the financial statements for the year to 30 September 2003

Statement of Directors Responsibilities

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the surplus or deficit of the year ended 30 September 2003.

In preparing those financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with Companies Act 1985. The Directors are also responsible for safeguarding the assets of the company and hence taking reasonable steps for the prevention and detection of fraud and other irregularities.

Principal Activities

The company's principal activity is capacity building work in the fields of social work, criminal justice, education, health and housing. The company provides advice and expertise in the development and delivery of direct services throughout the UK, the Former Soviet States and East and Central Europe - with a particular focus on the development and promotion of the Third Sector.

Review of the Business

The trading result for the year was a surplus of £6189 (Surplus of £3467 for 2002)

Directors

The Directors who held office during the period were:

Michael John Crawford-Harland
Susan Pearl Crawford-Harland
Pamela Ann Corstorphine
Richard Paul Brice Quick
Fiona Fraser

Accountant

A resolution to appoint D Brown & Co. will be put to the members at the Annual General Meeting.

The Directors Report was approved by the board on 24 June 2004

and signed on their behalf by MJ Crawford-Harland
Director



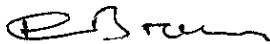
HARBINGER ASSOCIATES LIMITED

Accountants' Report on the unaudited accounts to the Directors of Harbinger Associates Limited

The Directors consider that the Company is entitled to exemption from the requirement to have an audit under the provisions of Section 249A(1) of the Companies Act 1985.

The Directors acknowledge their responsibilities for ensuring that the Company keeps accounting records which comply with Section 221 of the Companies Act 1985 and for preparing accounts which give a true and fair view of the state of affairs of the Company as at the end of the financial year and of its profit and loss for the year in accordance with the requirements of Section 226, and which otherwise comply with the requirements of the Act relating to the accounts so far as applicable to the Company.

In accordance with your instructions, we have compiled these unaudited accounts in order to assist you to fulfil your statutory responsibilities, from the accounting records, information and explanations supplied to us.



D BROWN & CO
Chartered Certified Accountants
36/2 Kings Road
Rosyth KY11 2SP

24 June 2004

HARBINGER ASSOCIATES LIMITED

Profit and Loss Account for the year to 30 September 2003

	Notes	2003 £	2002 £
Income	1	49,834	43,393
Direct Costs	2	<u>15,063</u>	<u>19,081</u>
Operating Surplus/(Deficit)		34,771	24,312
Administrative Expenses		<u>28,772</u>	<u>20,620</u>
Surplus/(Deficit) for the period		5,999	3,692
Interest Receivable		<u>190</u>	<u>160</u>
Surplus/(Deficit) for the period		6,189	3,852
Taxation on profit on ordinary activities		<u>0</u>	<u>385</u>
Retained Surplus/(Deficit) for the period		6,189	3,467
Retained Surplus/(Deficit) brought forward		<u>6,064</u>	<u>2,597</u>
Retained Profit/(Loss) carried forward		<u><u>12,253</u></u>	<u><u>6,064</u></u>

There were no recognised gains and losses for the year ended 30 September 2003 other than those included in the profit and loss account.

The notes on page 5 form part of these financial statements.

HARBINGER ASSOCIATES LIMITED

BALANCE SHEET as at 30 September 2003

	Notes	2003 £	2002 £
Fixed Assets			
Tangible Assets		<u>686</u>	<u>1,203</u>
		686	1,203
Current Assets			
Debtors	3	26,000	13,872
Bank		<u>18,381</u>	<u>(1,236)</u>
		44,381	12,636
Current Liabilities			
Current Account - M Harland		11,046	(6,582)
Provision for Corporation Tax		0	483
Accruals		<u>6,766</u>	<u>550</u>
		17,812	(5,549)
Net Current Assets		26,569	18,185
Net Assets		<u>27,255</u>	<u>19,388</u>
Capital and Reserves			
Share Capital	2	2	2
Share Premium Account		15,000	15,000
Profit and Loss Account		<u>12,253</u>	<u>4,386</u>
		<u>27,255</u>	<u>19,388</u>

For the year ended 30 September 2003 the company was entitled to claim exemption under section 249A(1) of the Companies Act 1985.

Members have not required the company to obtain an audit in accordance with section 249B(2) of the Companies Act 1985.

The Directors acknowledge their responsibility for:

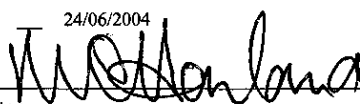
- (i) ensuring the company keeps accounting records which comply with section 221; and
- (ii) preparing accounts which give a true and fair view of the state of affairs of the company as at the end of the financial year, and of its profit or loss for the financial year, in accordance with the requirements of section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the company;

The accounts have been prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies.

The financial statements were approved by the board on the 24/06/2004

and signed on their behalf by

Director



The notes on page 5 form part of these financial statements.

NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 30 SEPTEMBER 2003

ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material to the company's affairs.

(a) Accounting Convention

The financial statements are prepared under the historical cost convention.

(b) Depreciation

Tangible fixed assets are written off at the rate of 25% per annum except where the useful life of the equipment is significantly shorter

	2003 £	2002 £
1 Income		
Fee Income	<u>49,834</u>	<u>44,254</u>
	<u>49,834</u>	<u>44,254</u>

2 Direct Costs	£	£
The operating deficit is stated after charging:		
Consultants	15,000	22,530
Healthcare	63	51
Accountants Fee	670	650

The company does not have any permanent employees.

3 Debtors	£	£
Trade Debtors	10,236	6,861
Pearl Trust	<u>15,764</u>	<u>7,000</u>
	<u>26,000</u>	<u>13,861</u>

4 Taxation

The Company's liability to taxation for the year is zero.

5 Tangible Fixed Assets

	Furniture & Equipment £	Computer Equipment £	Total £
Balance at 1/10/2002	151	1,052	1,203
Additions for the year	0	2,446	2,446
Balance at 30/09/2003	151	3,498	3,649
Less: Depreciation	88	2,875	2,963
Balance at 30 September 2003	<u>63</u>	<u>623</u>	<u>686</u>
Balance at 30 September 2002	<u>151</u>	<u>1,052</u>	<u>1,203</u>

6 The authorised share capital is 100 ordinary £1 shares of which 2 are issued

HARBINGER ASSOCIATES LIMITED

Analysis of Income and Expenditure Account for the year ended 30 September 2003

INCOME	2003		2002	
	£	£	£	£
Consultancy	49,834		43,393	
Interest	<u>190</u>		<u>160</u>	
		50,024		43,553
EXPENDITURE				
<i>Direct Expenses:</i>				
Staff Costs	15,000		19,030	
Healthcare	<u>63</u>		<u>51</u>	
		<u>15,063</u>		<u>19,081</u>
<i>Administration Costs:</i>				
Telecommunications	1,577		1,038	
Office Supplies	462		384	
Postage	238		284	
I/T Consumables	162		306	
Legal Expenses	15		55	
Publications and Subscriptions	226		118	
Motor Expenses	1,388		2,243	
Subsistence	16,772		11,913	
Miscellaneous Transport	153		526	
Training/Business Meetings/Conferences	1,048		537	
Rent, Repairs and Maintenance	1,923		1,526	
Insurances & Risk Management	953		494	
Sundries	112		62	
Accounting	670		650	
Bank Charges	110		84	
Depreciation	<u>2,963</u>		<u>400</u>	
		<u>28,772</u>		<u>20,620</u>
Total Expenditure		<u>43,835</u>		<u>39,701</u>
<i>Profit / (Loss)</i>		<u>6,189</u>		<u>3,852</u>