

PEOPLES LIMITED

Annual Report and Financial Statements

31 July 2013

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PEOPLES LIMITED

CONTENTS	Page
Officers and professional advisers	1
Directors' report	2
Chairman's statement	6
Independent auditor's report	7
Consolidated balance sheet	8
Company balance sheet	9
Consolidated profit and loss account	10
Consolidated statement of total recognised gains and losses	11
Consolidated note of historic cost profits and losses	11
Consolidated cash flow statement	12
Notes to the financial statements	13

PEOPLES LIMITED

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

Brian P Gilda (Chairman and Managing Director)
Stewart M Ramsay

SECRETARY

Stewart M Ramsay

REGISTERED OFFICE

Callendar Road
Falkirk
FK1 1SQ

BANKERS

Bank of Scotland
The Mound
Edinburgh
EH1 1YZ

SOLICITORS

Maclay Murray & Spens LLP
1 George Square
Glasgow
G2 1AL

INDEPENDENT AUDITOR

Deloitte LLP
Glasgow
United Kingdom

PEOPLES LIMITED

DIRECTORS' REPORT

The directors present their annual report on the affairs of the group and the audited financial statements for the year ended 31 July 2013.

BUSINESS REVIEW AND PRINCIPAL ACTIVITIES

The group comprises the holding company and its wholly owned subsidiaries as detailed in note 3.

The group's principal activities are the sale and repair of cars and commercial vehicles and all normal activities associated therewith. There have been no significant changes in the group's principal activities in the year under review and the directors are not aware, at the date of this report, of any likely major changes in the group's activities in the next year.

On 2 January 2013 a subsidiary company acquired certain assets and assumed certain liabilities from J Pilling & Son Limited. Details of the acquisition are shown in Note 23 to the financial statements.

In addition to the acquisition referred to above the group continues to invest in dealership facilities in order to meet the standards required by our manufacturing partner.

As shown in the consolidated profit and loss account on page 10 the group turnover increased by 26.7% and the group's profit on ordinary activities before taxation and preference share dividends increased by 99% over the prior year. The turnover increase reflected a significant improvement in the new car marketplace in the UK compared with the difficulties being experienced by major manufacturers in Europe. The profit increase is a consequence of the improvement in the new car marketplace together with strong cost control.

The group controls its operations largely through a careful monitoring of gross profit levels together with particular attention being directed to the use of assets and cash. Despite increases in both stock and debtor levels offset by increases in creditors the group's net interest payable excluding preference share dividends decreased from £0.13 million to £0.12 million.

The consolidated balance sheet on page 8 of the financial statements shows an increase of 23.3% in the group's financial position in terms of total net assets. This is largely a consequence of the strong trading performance achieved during the current year.

The group continues to positively manage its cash. In spite of significant increases in stock and debtor balances together with the acquisition being funded through internal cash reserves the group has achieved a reduction in net debt of £2.2million in the year.

There have been no significant events since the balance sheet date.

PRINCIPAL RISKS AND UNCERTAINTIES

The group sells new vehicles for Ford, our manufacturer partner, and is dependent on the public's perception of the quality and suitability of their product range compared to the market as a whole. The group is also a significant retailer of used vehicles.

The group is not dependent on any single customer in any area of its business, the loss of which would have a significant impact on its results.

The group purchases and sells entirely within the United Kingdom and accordingly has no foreign exchange exposure.

The group is largely financed by overdraft facilities. The group has significant headroom in terms of unutilised overdraft facilities to meet its current and future anticipated requirements. All of the group's net debt costs are linked to bank base rates but the interest rate exposure taking account of recent interest rate movements is not significant to the group's results.

PEOPLES LIMITED

DIRECTORS' REPORT (CONTINUED)

FINANCIAL RISK MANAGEMENT

The group's principal financial assets are bank balances and trade debtors. The group's credit risk is primarily attributable to its trade debtors. The amounts presented in the balance sheet are net of provisions for doubtful debts. The group has no significant concentration of credit risk, with exposure spread over a number of customers. The group's principal financial liabilities comprise a bank overdraft and trade creditors, both of which are paid on standard terms of payment. The group does not enter into any derivative transactions.

In their consideration of going concern the directors have reviewed the group's future cash flow forecasts (which extend for a period beyond one year from the date of approval of these financial statements), and have received indicative confirmation from their bankers that the current facility would be renewed for a further twelve months when it comes up for renewal. The directors are of the opinion that the group's cash flow forecasts, taking account of reasonably possible changes in trading performance given current market and economic conditions, show that the group will be able to operate within its current facilities.

After making due enquiries, the directors have a reasonable expectation that the group and the company have adequate resources to continue in operational existence for the foreseeable future. The financial statements have therefore been prepared on a going concern basis.

ENVIRONMENT

The group recognises the importance of its environmental responsibilities and designs and implements policies to reduce any damage that might be caused by its activities. Initiatives designed to minimise the group's impact on the environment include the safe disposal of waste, recycling and investing money in energy efficiency equipment.

EMPLOYEES

The group has a policy of equal opportunities which applies in relation to recruitment of all new employees and to the management of existing personnel. The group offers all of its staff training relevant to their roles and believes this has contributed positively to the group's results.

Details of the number of employees and related costs can be found in note 15 to the financial statements.

DISABLED EMPLOYEES

Applications for employment by disabled persons are always fully considered bearing in mind the aptitude of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the group continues and that appropriate training is arranged. It is the policy of the group that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

EMPLOYEE CONSULTATION

The group places considerable value on the involvement of its employees and has continued its previous practice of keeping them informed on matters affecting them as employees and on the various factors affecting the performance of the group. This is achieved through formal and informal meetings. Employee representatives are consulted regularly on a wide range of matters affecting their current and future interests.

PEOPLES LIMITED

DIRECTORS' REPORT (CONTINUED)

DIVIDENDS

Dividends paid are as follows:

	First preference shares £	Fourth preference shares £	Ordinary Shares £
Paid – 31 January 2013	-	105,000	-
Paid – 24 April 2013	-	-	406,258
Paid – 31 July 2013	-	105,000	-
	-	210,000	406,258
2013 – Dividend per share	-	3.0p	214.71p
2012 – Dividend per share	7.5p	3.0p	85.02p

DIRECTORS AND THEIR INTERESTS

	Number of 10 pence deferred shares at		Number of 10 pence ordinary shares at	
	31 July 2013	31 July 2012	31 July 2013	31 July 2012
Brian P Gilda	89,398	89,398	160,512	160,512
Stewart M Ramsay	21,387	21,387	28,703	28,703

No director has any beneficial interest in the preference shares. Both directors served throughout the year.

DIRECTORS' INDEMNITIES

The company has made qualifying third party indemnity provisions for the benefit of its directors which were made during the year and remain in force at the date of this report.

PEOPLES LIMITED

DIRECTORS' REPORT (CONTINUED)

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company and group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDIT INFORMATION

Each of the persons who is a director at the date of approval of this report confirms that:

- (1) so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- (2) the director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

AUDITOR

A resolution to re-appoint Deloitte LLP as the company's auditor will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors
and signed by order of the Board



Stewart M Ramsay
Secretary

4 October 2013

PEOPLES LIMITED

CHAIRMAN'S STATEMENT

I am delighted to report that the Group recorded a profit before tax and preference share dividends of £4.047 million, which is an almost doubling of profits over our previous financial year and represents the best results since I founded the Company. The real story is to be found in the determination of the Directors, Management and Staff to not only ride out the uncertain economic conditions but to deliver up the best possible results. This they undoubtedly did.

It does not however mean that we can declare that all is well with the world and we can allow ourselves the luxury of taking our foot off the gas. For me and my team this is just not possible in the Car and Commercial vehicle marketplace in which we operate.

Throughout the year the Group has achieved all the operational benchmarks and financial milestones identified by the Directors to our Shareholders, Bankers and Trading Partners.

I should also like to mention the sterling work and benefits to the Company being done by the Retail Automotive Alliance of which we were a founder member.

For a greater understanding of our results, an enhanced business review summary can be found on page 2.

CURRENT TRADING AND OUTLOOK

Once more, we have started our financial year against the backdrop of a domestic economy which is still constrained and a European economy which is far from benign and until these big issues become clearer, it will be difficult to speculate the outcome for our results. What is perfectly clear is that consumers rely upon the feel good factor and it is quite apparent that they are still taking a long hard look at discretionary spending until their own jobs and incomes can be safeguarded.

We will of course, continue to review all revenue and cost items to ensure that we are as fit as we can be to best tackle the marketplace. As a consequence, we are confident that with the hard work of all Directors, Management and Staff, we will continue to deliver the best possible results.

OUR PEOPLE

As always I would like to thank all those members of staff who worked tirelessly during the year to improve their contribution to the well being of the Group and ask them to rededicate themselves to the year ahead. The Group has consistently sought to recruit and retain the best employees in the marketplace and this has undoubtedly contributed to our success and is a course of action which will remain at the forefront of my thinking.

SUPPORT

I would like to record my gratitude to my Shareholders, Bankers and Trading Partners who as always, have been supportive of both myself and the Group.



Brian P Gilda

Chairman

4 October 2013

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF PEOPLES LIMITED

We have audited the group and parent company financial statements (the "financial statements") of Peoples Limited for the year ended 31 July 2013 which comprise the consolidated and company balance sheets, the consolidated profit and loss account, the consolidated statement of recognised gains and losses, the consolidated note of historic cost profits and losses, the consolidated cash flow statement and the related notes 1 to 23.

The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the group's and the parent company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 July 2013 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

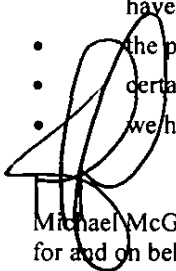
Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.


Michael McGregor ACA (Senior Statutory Auditor)
for and on behalf of Deloitte LLP
Chartered Accountants and Statutory Auditor
Glasgow, United Kingdom
4 October 2013

PEOPLES LIMITED

CONSOLIDATED BALANCE SHEET 31 July 2013

	Note	2013 £	2012 £
NET ASSETS EMPLOYED:			
FIXED ASSETS			
Tangible fixed assets	2	9,985,618	9,364,482
CURRENT ASSETS			
Stocks	4	44,054,438	24,875,193
Debtors	5	11,333,887	8,121,731
Cash at bank and in hand		4,035	3,675
		55,392,360	33,000,599
CREDITORS: amounts falling due within one year	6	(51,954,125)	(31,382,210)
NET CURRENT ASSETS		3,438,235	1,618,389
TOTAL ASSETS LESS CURRENT LIABILITIES		13,423,853	10,982,871
PROVISIONS FOR LIABILITIES	7	(239,260)	(292,397)
TOTAL NET ASSETS EMPLOYED		13,184,593	10,690,474
FINANCED BY:			
Financing liabilities			
Preference shares	8	12,017	12,017
Shareholders' funds			
Called up share capital	9	30,000	30,000
Capital redemption reserve	9	1,171,040	1,171,040
Special reserve	9	576,439	576,439
Revaluation reserve	9	1,413,262	1,421,773
Profit and loss account	9	6,349,663	3,847,033
Other reserve	9	3,632,172	3,632,172
Total shareholders' funds	10	13,172,576	10,678,457
TOTAL FINANCING		13,184,593	10,690,474

The accompanying notes are an integral part of this consolidated balance sheet.

These financial statements of Peoples Limited, registered number SC080359, were approved by the Board of Directors and authorised for issue on 4 October 2013.

Signed on behalf of the Board of Directors


Brian P Gilda
Director

PEOPLES LIMITED

COMPANY BALANCE SHEET 31 July 2013

	Note	2013 £	2012 £
NET ASSETS EMPLOYED:			
FIXED ASSETS			
Investments	3	5,353,300	5,353,300
CURRENT ASSETS			
Debtors	5	863,759	601,874
Cash at bank and in hand		3,447,831	3,545,178
		4,311,590	4,147,052
CREDITORS: amounts falling due within one year	6	(354,004)	(910,190)
NET CURRENT ASSETS		3,957,586	3,236,862
TOTAL ASSETS LESS CURRENT LIABILITIES		9,310,886	8,590,162
TOTAL NET ASSETS EMPLOYED		9,310,886	8,590,162
FINANCED BY:			
Financing liabilities			
Preference shares	8	12,017	12,017
Shareholders' funds			
Called up share capital	9	30,000	30,000
Capital redemption reserve	9	1,171,040	1,171,040
Special reserve	9	576,439	576,439
Profit and loss account	9	3,889,218	3,168,494
Other reserve	9	3,632,172	3,632,172
Total shareholders' funds		9,298,869	8,578,145
TOTAL FINANCING		9,310,886	8,590,162

The accompanying notes are an integral part of this company balance sheet.

These financial statements of Peoples Limited, registered number SC080359, were approved by the Board of Directors and authorised for issue on 4 October 2013.

Signed on behalf of the Board of Directors



Brian P Gilda
Director

PEOPLES LIMITED

CONSOLIDATED PROFIT AND LOSS ACCOUNT
Year ended 31 July 2013

	Note	2013 £	2013 £	2012 £	2012 £
TURNOVER	12		185,901,476		146,735,134
Cost of sales			(176,284,479)		(139,854,702)
GROSS PROFIT			9,616,997		6,880,432
Administrative expenses			(5,446,637)		(4,714,914)
OPERATING PROFIT			4,170,360		2,165,518
Interest payable and similar charges	13	(123,824)	(123,824)	(134,227)	(134,227)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION AND PREFERENCE SHARE DIVIDENDS			4,046,536		2,031,291
Preference share dividends	17	(210,000)	(210,000)	(214,216)	(214,216)
Total interest payable and similar charges		(333,824)		(348,443)	
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	12, 14		3,836,536		1,817,075
Tax on profit on ordinary activities	16		(936,159)		(522,946)
PROFIT FOR THE FINANCIAL YEAR			2,900,377		1,294,129

All activity has arisen from continuing operations.

The other recognised gains or losses in the year have been included in the consolidated Statement of Total Recognised Gains and Losses presented on page 11.

A statement of movements on reserves is given in note 9.

The accompanying notes are an integral part of this consolidated profit and loss account.

PEOPLES LIMITED

CONSOLIDATED STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES

Year ended 31 July 2013

	2013 £	2012 £
Profit for the financial year	2,900,377	1,294,129
Unrealised surplus on revaluation of properties	-	361,630
	<u>2,900,377</u>	<u>1,655,759</u>
Total recognised gains and losses in the year	<u>2,900,377</u>	<u>1,655,759</u>

The accompanying notes are an integral part of this consolidated Statement of Total Recognised Gains and Losses.

CONSOLIDATED NOTE OF HISTORIC COST PROFITS AND LOSSES

Year ended 31 July 2013

	2013 £	2012 £
Reported profit before taxation	3,836,536	1,817,075
Difference between historical cost depreciation charge and the actual depreciation charge calculated on the revalued amount	8,511	4,763
	<u>3,845,047</u>	<u>1,821,838</u>
Historical cost profit before taxation	<u>3,845,047</u>	<u>1,821,838</u>
Historical cost profit after taxation	<u>2,908,888</u>	<u>1,298,892</u>

The accompanying notes are an integral part of this consolidated Note of Historic Cost Profits and Losses.

PEOPLES LIMITED

CONSOLIDATED CASH FLOW STATEMENT Year ended 31 July 2013

	Note	2013 £	2013 £	2012 £	2012 £
Net cash inflow from operating activities	19		5,681,519		713,120
Returns on investments and servicing of finance					
Interest paid	13	(123,824)		(134,227)	
Preference share dividends paid	17	(210,000)		(214,216)	
Net cash outflow from returns on investments and servicing of finance			(333,824)		(348,443)
Taxation					
Corporation tax paid			(651,438)		(439,249)
Capital expenditure and financial investment					
Purchase of tangible fixed assets		(670,409)		(461,029)	
Sale of tangible fixed assets		180,852		178,757	
Acquisition of trading assets		(1,566,945)		-	
Net cash outflow from capital expenditure and financial investment			(2,056,502)		(282,272)
Equity dividends paid	18		(406,258)		(160,872)
Net cash inflow/(outflow) before financing			2,233,497		(517,716)
Financing					
Redemption of preference share capital		-		(224,834)	
Net cash outflow from financing			-		(224,834)
Increase/(decrease) in cash in the year	20		2,233,497		(742,550)

The accompanying notes are an integral part of this consolidated cash flow statement.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS Year ended 31 July 2013

1. ACCOUNTING POLICIES

The principal accounting policies are summarised below. They have all been applied consistently throughout the current and preceding year.

Basis of accounting

The financial statements are prepared under the historical cost convention, modified to include the revaluation of land and buildings, and in accordance with applicable United Kingdom accounting standards.

After making enquiries, the directors have a reasonable expectation that the group and the company have adequate resources to continue in operational existence for the foreseeable future. The financial statements have therefore been prepared on a going concern basis. Further details are provided in the Directors' Report on page 2.

Basis of consolidation

The group financial statements consolidate the accounts of Peoples Limited and its subsidiary undertakings. Goodwill arising prior to the introduction of Financial Reporting Standard 10 ("FRS 10") has been eliminated against reserves and has not been re-instated as an asset as permitted by FRS 10. Goodwill representing the excess of the fair value of the consideration given over the fair value of the separable net assets acquired is capitalised and amortised on a systematic basis over the estimated useful life.

In the company's financial statements, investments in subsidiary undertakings are stated at cost, less provision for any impairment.

No profit or loss account is presented for Peoples Limited, as permitted by s408 of the Companies Act 2006. The company's profit after taxation for the financial year, determined in accordance with the Act, was £1,126,982 (2012 – profit of £664,793).

Tangible fixed assets and depreciation

Tangible fixed assets are shown at cost or valuation, net of depreciation and any provision for impairment.

Depreciation is provided by the straight line method calculated to write-off the cost or valuation of the fixed assets over their estimated useful lives at the following annual rates:

Freehold and long leasehold buildings	2%
Plant and equipment	10% and 20%
Computer equipment	25%
Motor vehicles	25% and 30%
Other leased assets	20%

Leasehold improvements are depreciated over the period of the lease.

Land is not depreciated.

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)
Year ended 31 July 2013

1. ACCOUNTING POLICIES (CONTINUED)

Revaluation of properties

The group has a policy of recording certain classes of tangible fixed assets at valuation.

The group's freehold land and buildings and long leasehold properties, each of which are considered to represent a single class of assets, are revalued individually under a 5 year cycle, comprising a full valuation once every five years, an interim valuation in the third year of each cycle and a review in each other year of the cycle (followed by an interim valuation in the event that the review indicates a material change in value). The surplus or deficit on book value is transferred to the revaluation reserve, except that a deficit which is in excess of any previously recognised surplus over depreciated cost relating to the same property (or the reversal of such a deficit) is charged (or credited) to the profit and loss account. A deficit which represents a clear consumption of economic benefits is charged to the profit and loss account regardless of any previous recorded surplus.

Where depreciation charges are increased following a revaluation, an amount equal to the increase is transferred annually from the revaluation reserve to the profit and loss account as a movement in reserves.

On the disposal of, or recognition of a provision for impairment of, a revalued fixed asset any related balance remaining in the revaluation reserve is also transferred to the profit and loss account as a movement in reserves.

Stocks

Stocks are stated at the lower of cost and net realisable. Net realisable value is based on estimated selling price, less further costs expected to be incurred to completion and disposal. Provision is made for obsolete, slow moving or defective items where appropriate.

Taxation

UK corporation tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date. The taxation liabilities of certain group companies are reduced wholly or in part by the surrender of losses by fellow group companies. The tax benefits arising from group relief are recognised in the financial statements of the surrendering and recipient companies.

In accordance with FRS 19, deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax is not provided on timing differences arising from the revaluation of investment or other properties where there is no commitment as at the period end to sell the asset.

Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Turnover

Turnover comprises the invoiced value of sales less value added tax and net of all credits and allowances. Revenue is recognised on the sale of vehicles when the risks and rewards of ownership are transferred. All other revenues are recognised as they are earned according to the relevant performance conditions.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

I. ACCOUNTING POLICIES (CONTINUED)

Leases

The group enters into operating and finance leases.

Assets held under finance leases are initially reported at the fair value of the asset with an equivalent liability categorised as appropriate under creditors due within or after one year. The asset is depreciated over the shorter of the lease term and its useful economic life. Finance charges are allocated to accounting periods over the period of the lease to produce a constant rate of charge on the outstanding balance. Rentals are apportioned between finance charges and reduction of the liability, and allocated to cost of sales and other operating expenses as appropriate. Hire purchase transactions are dealt with similarly, except that assets are depreciated over their useful lives.

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis. Further information on charges in the year and future commitments is given in notes 11 and 14.

Retirement plan

The company operates an executive retirement plan for its executive directors. This is a defined contribution scheme and no assets are held by the company. Contributions are charged to the profit and loss account as incurred. Differences between contributions payable in the year and contributions actually paid are shown as either accruals or prepayments in the balance sheet.

Certain subsidiary companies each operate a company personal pension scheme on behalf of certain employees. These are defined contribution schemes and no assets are held by the subsidiary companies. Contributions are charged to the profit and loss account as incurred.

Financial liabilities and equity

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 July 2013

2. TANGIBLE FIXED ASSETS

Group

	Freehold and long leasehold land and buildings £	Leasehold improvements £	Computers, plant and equipment £	Leased assets £	Motor vehicles £	Total £
Cost or valuation						
At 1 August 2012	7,080,807	1,086,095	3,820,038	28,430	288,599	12,303,969
Additions	655,540	-	484,736	-	310,834	1,451,110
Disposals	-	-	-	-	(214,120)	(214,120)
At 31 July 2013	7,736,347	1,086,095	4,304,774	28,430	385,313	13,540,959
Depreciation						
At 1 August 2012	5,836	398,117	2,454,645	20,612	60,277	2,939,487
Charge for the year	127,938	54,305	390,594	2,843	73,442	649,122
Disposals	-	-	-	-	(33,268)	(33,268)
At 31 July 2013	133,774	452,422	2,845,239	23,455	100,451	3,555,341
Net book value						
At 31 July 2013	7,602,573	633,673	1,459,535	4,975	284,862	9,985,618
At 31 July 2012	7,074,971	687,978	1,365,393	7,818	228,322	9,364,482

Freehold land amounting to £2,150,000 (2012 - £2,150,000) has not been depreciated.

Freehold and long leasehold land and buildings were professionally valued on an Existing Use Value Basis (notional directly attributable acquisition costs have not been included as they are not considered to be material) by Graham & Sibbald, Chartered Surveyors, who are external to the company. The valuation, undertaken as at 31 July 2012, was £7,070,000.

If freehold and long leasehold land and buildings had not been revalued they would have been included at the following amounts:

	2013 £	2012 £
Cost	7,466,639	6,811,099
Depreciation	(1,277,328)	(1,157,901)
Net book value	6,189,311	5,653,198

Company

The company has no tangible fixed assets (2012 - £Nil).

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 July 2013

3. FIXED ASSET INVESTMENTS

Company	Ordinary shares £	Preference shares £	Long term loan stock £	Total £
At 31 July 2013 and 2012	4,300	1,000,000	4,349,000	5,353,300

Fixed asset investments at 31 July 2013 relate to interests in subsidiary undertakings held directly by the company.

There were no additions or disposals of fixed asset investments in the year.

Loan stock due from subsidiary undertakings is repayable in 12 six monthly instalments from 1 July 2015.

The holders of the preference shares have confirmed that they will not seek any redemption of the preference shares prior to 1 July 2015.

All of the company's subsidiary undertakings are wholly owned and are registered in Scotland. The subsidiary undertakings comprise:

Company	Principal activity
Peoples Ecosse Limited	Sale and repair of motor vehicles
Peoples Liverpool Limited	Sale and repair of motor vehicles
Total Vehicle Solutions Limited	Sale of motor vehicles
Peoples Bathgate & Livingston Limited	Dormant
Liverpool Daily Centre Limited	Dormant
Peoples Detroit Limited	Dormant
Peoples Falkirk Limited	Dormant
Peoples Glasgow Limited	Dormant

4. STOCKS

	Group		Company	
	2013 £	2012 £	2013 £	2012 £
Vehicles	42,415,411	23,311,334	-	-
Spare parts	1,515,381	1,446,399	-	-
Other stocks	123,646	117,460	-	-
	<u>44,054,438</u>	<u>24,875,193</u>	<u>-</u>	<u>-</u>

The directors consider that there is no material difference between the balance sheet value and replacement cost of each of the above stock categories.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

5. DEBTORS

	Group		Company	
	2013	2012	2013	2012
	£	£	£	£
Amounts falling due within one year:				
Trade debtors	6,222,750	5,498,417	-	-
Prepayments and accrued income	1,789,822	1,937,799	783,205	482,676
Amounts due from fellow group undertakings	-	-	80,554	119,198
Value Added Tax	3,321,315	685,515	-	-
	<u>11,333,887</u>	<u>8,121,731</u>	<u>863,759</u>	<u>601,874</u>

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2013	2012	2013	2012
	£	£	£	£
Bank overdraft	1,365,056	3,598,193	-	-
Trade creditors	47,814,611	25,138,023	-	-
Amounts due to fellow group undertakings	-	-	97,575	15,761
Corporation tax	789,296	451,437	-	-
Other taxes and social security costs	264,906	210,227	-	-
Other creditors and accruals	1,720,256	1,984,330	251,007	819,313
Value Added Tax	-	-	5,422	75,116
	<u>51,954,125</u>	<u>31,382,210</u>	<u>354,004</u>	<u>910,190</u>

Further details of secured liabilities are contained in note 11.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

7. PROVISIONS FOR LIABILITIES

Group	Deferred tax £
At 1 August 2012	292,397
Credited to profit and loss account (note 16)	(53,137)
At 31 July 2013	<u>239,260</u>

Analysis of the deferred tax balance is as follows:

	2013 £	2012 £
Fixed asset timing differences	<u>239,260</u>	<u>292,397</u>

The Finance Bill 2013, which provides for a reduction in the main rate of corporation tax to 20% effective from 1 April 2015, was substantively enacted on 2 July 2013. As it was substantively enacted at the balance sheet date, the rate reduction is reflected in these financial statements.

Company

The company has no deferred tax provision (2012 - £Nil).

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

8. FINANCING LIABILITIES

	No	£	2013 £	2012 £
Allotted, called-up and fully paid				
Fourth preference shares of 1p each	7,000,000	0.01	70,000	70,000
Issue costs of preference share capital			(57,983)	(57,983)
Total preference share capital			<u>12,017</u>	<u>12,017</u>

The rights attaching to preference shares are set out below:

The holders of the redeemed first preference shares still have an option to acquire 2.5% of the enlarged ordinary share capital at par.

The fourth preference shares carry a right to a variable cumulative dividend, 3.0% per annum as at 31 July 2013.

The fourth preference shares carry no voting right as long as the dividend payment terms detailed in the Articles of Association are satisfied.

The fourth preference shares are redeemable between 2014 and 2019 in equal annual amounts.

The holders of the fourth preference shares have an option to acquire 22.5% of the enlarged ordinary share capital at par.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 July 2013

9. SHARE CAPITAL AND RESERVES

a) Share capital

The issued share capital of the company at 31 July 2013 comprised:

	No	£	2013 £	2012 £
Allotted, called-up and fully paid				
Ordinary shares	189,215	0.10	18,922	18,922
Deferred shares	110,785	0.10	11,078	11,078
Total share capital			<u>30,000</u>	<u>30,000</u>

The deferred shares carry no voting rights, dividend rights, priority in winding-up or other beneficial rights. The holders of ordinary shares have full voting and dividend rights but no priority on winding-up or similar rights.

b) Reserves

	Revaluation reserve £	Capital redemption reserve £	Special reserve £	Profit and loss account £	Other reserve £
Group					
At 1 August 2012	1,421,773	1,171,040	576,439	3,847,033	3,632,172
Transfer of revalued properties	(8,511)	-	-	8,511	-
Profit for the financial year	-	-	-	2,900,377	-
Equity dividends	-	-	-	(406,258)	-
At 31 July 2013	<u>1,413,262</u>	<u>1,171,040</u>	<u>576,439</u>	<u>6,349,663</u>	<u>3,632,172</u>
Company					
At 1 August 2012	-	1,171,040	576,439	3,168,494	3,632,172
Profit for the financial year	-	-	-	1,126,982	-
Equity dividends	-	-	-	(406,258)	-
At 31 July 2013	<u>-</u>	<u>1,171,040</u>	<u>576,439</u>	<u>3,889,218</u>	<u>3,632,172</u>

The 'Special reserve' is non-distributable as long as any debt of the company existing as at 5 July 1989 remains outstanding. The Other reserve relates to premiums received upon the issue of preference shares. The capital redemption reserve and the other reserve are non-distributable.

The cumulative amount of goodwill resulting from acquisitions in the previous years which has been written off to reserves is £2,387,680 (2012 - £2,387,680).

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED) Year ended 31 July 2013

10. RECONCILIATION OF MOVEMENTS IN GROUP SHAREHOLDERS' FUNDS

	2013 £	2012 £
Opening shareholders' funds	10,678,457	9,183,570
Profit for the financial year	2,900,377	1,294,129
Revaluation surplus	-	361,630
Dividend paid on ordinary shares (note 18)	(406,258)	(160,872)
Closing shareholders' funds	13,172,576	10,678,457

11. GUARANTEES AND OTHER FINANCIAL COMMITMENTS

a) Capital commitments

At 31 July 2013 the Group had contracted capital commitments of £Nil (2012 - £ Nil). The company had no capital commitments at 31 July 2013 (2012 - £Nil).

b) Contingent liabilities

The group has granted cross guarantees, letters of offset, standard securities over freehold property and bond and floating charges in relation to the overdrafts of group companies. In addition, certain new and used vehicle stocks are provided as security against certain trade creditors. The total secured borrowings of the group at 31 July 2013 are £41,787,119 (2012 - £22,981,796). The increase in secured borrowings is a result of more vehicle stock allocated by the manufacturer which is fully funded by trade creditors.

The fourth preference shares attract a redemption premium of £0.99 per share, being the difference between the nominal value and amount originally subscribed. This amount is payable following the floatation, disposal or take-over of the company and, as these events are not anticipated by the directors, the liability is not recognised in the financial statements.

c) Lease commitments

The group leases land and buildings on long term leases. The annual rental on these leases is £982,500 (2012 - £982,500). The rent payable under these leases is subject to renegotiation at intervals specified in the leases.

The minimum annual rentals under the aforementioned leases are as follows:

	2013 Property £	2012 Property £
Group		
Operating leases which expire after more than 5 years	982,500	982,500

The company has no operating leases.

d) VAT

The company is registered for VAT purposes in a group of undertakings which share a common registration number. As a result, it has jointly guaranteed the VAT liability of certain other group undertakings and failure by these other group undertakings would give rise to additional liabilities of the company. The directors are of the opinion that no liability is likely to arise.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

12. SEGMENTAL INFORMATION

All of the group's turnover and profit on ordinary activities before taxation were derived from its activities in the United Kingdom.

13. INTEREST PAYABLE AND SIMILAR CHARGES

	2013 £	2012 £
On bank overdraft	<u>123,824</u>	<u>134,227</u>

14. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

Profit on ordinary activities before taxation is stated after charging:

	2013 £	2012 £
Depreciation of tangible fixed assets (note 2)		
Owned assets	646,279	627,663
Held under finance leases and hire purchase agreements	2,843	2,843
Auditor's remuneration for services provided	80,700	80,700
Staff costs (note 15)	10,564,832	9,714,709
Operating lease rentals:		
Other	<u>982,500</u>	<u>982,500</u>

A more detailed analysis of auditor's remuneration is provided below.

	2013 £	2012 £
Audit services		
Audit of parent company and consolidated accounts	10,000	10,000
Audit of subsidiary companies pursuant to legislation	<u>65,000</u>	<u>65,000</u>
Total audit fees	<u>75,000</u>	<u>75,000</u>
Further non-audit services		
- Tax compliance services	<u>5,700</u>	<u>5,700</u>
Total non-audit fees	<u>5,700</u>	<u>5,700</u>
Total	<u>80,700</u>	<u>80,700</u>

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

15. STAFF COSTS

Employee costs during the year, including those for executive directors, amounted to:

	Group		Company	
	2013	2012	2013	2012
	£	£	£	£
Wages and salaries	9,569,660	8,817,496	723,271	721,967
Social security costs	924,025	833,422	85,155	83,248
Other pension costs	71,147	63,791	56,852	56,852
	<u>10,564,832</u>	<u>9,714,709</u>	<u>865,278</u>	<u>862,067</u>

The average monthly number of employees in the group during the year was 379 (2012 - 382). The average monthly number of employees in the company during the year was 10 (2012 - 10).

Directors' remuneration:

The employee costs shown above include the following remuneration in respect of directors of the company:

	2013	2012
	£	£
Remuneration:		
Emoluments	427,497	404,703
Company contributions to money purchase pension schemes	56,852	56,852
	<u>484,349</u>	<u>461,555</u>

Pensions:

The number of directors who were members of pension schemes was as follows:

	2013	2012
	No.	No.
Money purchase schemes	<u>2</u>	<u>2</u>

Highest paid director:

The directors' remuneration shown above includes the following in respect of the highest paid director:

	2013	2012
	£	£
Emoluments	256,773	244,372
Company contributions to money purchase pension schemes	34,352	34,352
	<u>291,125</u>	<u>278,724</u>

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

16. TAX ON PROFIT ON ORDINARY ACTIVITIES

	2013 £	2012 £
United Kingdom corporation tax		
Current tax at 23.67% (2012 - 25.33%)	989,296	551,434
Adjustment in respect of prior years	-	3,707
Total current tax	989,296	555,141
Deferred tax (note 7)		
Current year origination and reversal of timing differences	(53,137)	(32,195)
Total tax on profit on ordinary activities	936,159	522,946

Reconciliation of current tax charge

The standard rate of current tax for the year, based on the UK standard rate of corporation tax, is 23.67% (2012 – 25.33%). The actual current tax charge for the current and prior years differs from the standard rate for the reasons set out in the following reconciliation:

	2013 £	2012 £
Profit on ordinary activities before tax	3,836,536	1,817,075
Tax on profit on ordinary activities at 23.67% (2012 - 25.33%)	908,108	460,265
Factors affecting charge:		
Permanent differences	(21,656)	4,713
Fixed asset timing differences	53,137	32,195
Preference share dividends	49,707	54,261
Adjustment in respect of prior years	-	3,707
Current tax charge for the year	989,296	555,141

17. PREFERENCE SHARE DIVIDENDS

	2013 £	2012 £
First preference shares		
Final of nil p (2012– 3.75p) per share paid	-	4,216
Fourth preference shares		
Interim of 1.5p (2012 – 1.5p) per share paid	105,000	105,000
Final of 1.5p (2012 – 1.5p) per share paid	105,000	105,000
	210,000	214,216

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

18. ORDINARY DIVIDENDS

	2013 £	2012 £
Paid 214.71p per share (2012: 85.02p)	406,258	160,872

19. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVITIES

	2013 £	2012 £
Operating profit	4,170,360	2,165,518
Depreciation charge	649,122	630,505
(Increase)/decrease in stocks	(18,566,753)	5,173,065
(Increase)/decrease in debtors	(2,882,986)	295,798
Increase/(decrease) in creditors	22,311,776	(7,551,766)
Net cash inflow from operating activities	5,681,519	713,120

20. RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

	2013 £	2012 £
Increase/(decrease) in cash in year	2,233,497	(742,550)
Cash outflow from decrease in debt and lease financing	-	224,834
Change in net debt resulting from cash flows	2,233,497	(517,716)
Net debt at beginning of year	(3,606,535)	(3,088,819)
Net debt at end of year	(1,373,038)	(3,606,535)

21. ANALYSIS OF NET DEBT

	2012 £	Cash flow £	2013 £
Cash at bank and in hand	3,675	360	4,035
Bank overdraft	(3,598,193)	2,233,137	(1,365,056)
	(3,594,518)	2,233,497	(1,361,021)
Preference shares	(12,017)	-	(12,017)
	(3,606,535)	2,233,497	(1,373,038)

22. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption in Financial Reporting Standard 8 (amended) not to disclose details of transactions with fellow group undertakings which are wholly owned by the company.

PEOPLES LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

Year ended 31 July 2013

23. ACQUISITION OF TRADING ASSETS

On 2 January 2013 a subsidiary company entered into an agreement to acquire certain assets and assume certain liabilities of J Pilling & Son Limited for a cash consideration of £1,566,945. During the period to 31 July 2013 the business generated turnover of £6,002,885 as a result of the acquisition.

The following table sets out the book value of the assets and liabilities acquired:

	£
Fixed assets	
Tangible fixed assets	780,701
Current assets	
Trade debtors	319,170
Stock	612,492
Prepayments	10,000
Total net assets	941,662
Creditors	
Trade creditors	(155,418)
Net assets	1,566,945

There is no difference between the book value of assets acquired and their fair value.