

Company Registration No. NI003708 (Northern Ireland)

VETERINARY SURGEONS SUPPLY COMPANY LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2025

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

COMPANY INFORMATION

Directors	Mr W Sherrard Ms J Crawford Mr T.P. Walsh Mr C Carr Mr M White Mr C McCrea	(Appointed 31 January 2025) (Appointed 31 January 2025)
Secretary	Mrs S McKee	
Company number	NI003708	
Registered office	29 Enterprise Crescent Ballinderry Road Lisburn Co Antrim BT28 2BP	
Auditor	GMcG LISBURN Century House 40 Crescent Business Park Lisburn BT28 2GN	
Business address	29 Enterprise Crescent Ballinderry Road Lisburn Co Antrim BT28 2BP	
Bankers	Bank of Ireland 22/24 Market Square Lisburn Co Antrim BT28 1AG Ulster Bank Limited 18 Bow Street Lisburn Co Antrim BT28 1BN Barclays Bank Imperial House Donegall Square East Belfast BT1 5HL	

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

COMPANY INFORMATION

Solicitors

O'Reilly Stewart Solicitors
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Carson McDowell LLP
Murray House
4 Murray Street
Belfast
BT1 6DN

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STRATEGIC REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

The directors present the strategic report for the year ended 31 August 2025.

Review of the business

The activity of the company continued as a veterinary wholesaler supplying vets and agricultural merchants.

The directors aim to present a balanced and comprehensive review of the development and performance of the company during the period and its position as at 31 August 2025. The directors' review is consistent with the size and nature of the business and is written in the context of the risks and uncertainties the company faces.

The directors consider the key performance indicators are those that communicate the financial performance and strength of the company, these being turnover, gross profit margin, profit on ordinary activities before taxation and net assets.

The directors are satisfied with the results for the year which has seen turnover increase by 6.8% from £86,352,802 to £92,226,559 generating a gross profit of £3,916,951 (2024 - £3,885,040) and profit before tax of £1,618,027 (2024 - £1,510,462). The gross profit margin for the year was 4.25% (2024 - 4.5%) The levels of manufacturer price rises across the product portfolio was similar to the previous year as inflation has remained relatively static. We are seeing some customers cherry picking and not buying the full basket of products which has resulted in a marginal drop in gross margin. The net assets of the company £10,668,783 (2024 - £9,923,889) rose by over 7.5% at year-end versus the same point the previous year.

The company continues to invest significantly in I.T., which is necessary to future-proof the business. This is really starting to drive value to our business in terms of operational efficiency and also the services we can offer to customers and suppliers alike. Computer costs in 2025 were £433,189 (2024 - £508,082).

The results above incorporate retrospective rebates which this year have been approved by the Board at £1,472,373 (2024 - £1,371,385).

In the past year Agriculture in general has performed well apart from the arable sector and lower grain prices have further helped profitability in the livestock sector. Input costs such as Fertiliser have risen about 10% in the past year and energy prices have been relatively flat.. Milk prices were ~8ppl above the 5 year average price but recently the global milk price has dropped as production is up and prices will be back to around the 5 year average in the next 12 months. Pig prices have remained buoyant over the past year and with lower cereal prices, this sector has performed well driving increased veterinary spend. Beef prices have risen dramatically in the past year and the hope is that we will see the current prices stabilize as price volatility could have major repercussions particularly for beef finishers who have had to pay record store prices. Higher store cattle prices which has helped the suckler farm enterprises become more viable without the support of the single farm payment. Supply of some key livestock vaccines is still an issue leading to loss of sales as farmers were unable to vaccinate.

The company sought to maximise margin from supplier price increases by strategically increasing stocks ahead of the seasonal peak demand in both the Autumn and Spring and this was a significant factor in achieving record pre-tax profits.

External factors that are of concern to the board include;

- the ongoing conflict in Ukraine and in the Middle East
- the current state of the UK economy
- Bank of England base rate
- climate change legislation
- Brexit and the impending changes in rules for supply of veterinary medicines after 01/01/2026.

In order to prepare for the end of the grace period with respect to Veterinary Medicines, we have leased additional warehousing nearby our current warehouse. This allow us to increase stock holding as required to minimize the impact of disruptions in supply around the end of the grace period. We have also made a significant investment in a new fridge to give us additional refrigerated pallet storage space.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Corporate acquisitions have slowed down in the Northern Irish market. All NI corporate practices continue to purchase through VSSCo. New practices which opened throughout NI in the past few years have grown their business significantly. We continue to trade with a number of Agricultural merchants in Northern Ireland and hope to expand this going forwards and also supply into some pet retail stores in 2026.

The company had no borrowings in this financial year and continues to have a strong cash flow. With the Bank of England base rate remaining at around 4%, we are actively seeking to manage our cash to optimise stock levels while availing of additional revenue from bank interest on short term deposit accounts. In the past 12 months bank interest contributed £305,510 (2024 - £243,649) to our pre tax profits.

Our ROI turnover grew 9% in 2025 to £1,819,918 (2024 - £1,669,403), the aim in the next financial year is to see continued growth in this sector of our business as we have increased the focus with additional sales resource and targeted telesales campaigns.

Sales through VelpetNI our online site for supply of petfood to the end user were similar to the previous year. The main outlet for online petfood sales is still the Republic of Ireland. An area of focus for the future will be increasing the scope of our online presence, to be able to fulfil prescriptions for veterinary medicines and also offer a service to practices for fulfillment of home deliveries on medicines supplied as part of an ongoing pet health plan for companion animals.

Principal risks and uncertainties

The directors consider that the principle risks and uncertainties facing the company are:

Economic Risk

The impact of:

1. Changes in the Bank of England base rate
2. Ongoing conflicts in Eastern Europe and Middle East, leading to higher energy costs and increased transport costs on purchased goods
3. Foreign currency fluctuations

Other risks

Dairy farmers will see a drop on milk price over the next 12 months although cull cow prices and beef calf prices should hopefully remain buoyant. Reductions in payment levels for the single farm payment scheme will cause cash flow issues for farms and impact profitability.

The profit drivers of VSSCo will continue to follow the trends of the past few years with manufacturer prices rises being inevitable in the short term given the increases in cost of goods in recent years although the level of price rise will mirror inflation which is currently just under 4% but expected to fall in 2026.

Earnings from bank interest are forecast to continue but at lower levels as the Bank of England cuts base rate. Other operating income should continue to grow in line with turnover which we are budgeting to grow by 7% in this financial year.

The dependence of the Northern Ireland economy on the Agri-food sector coupled with the expectation that demand for animal protein will continue to increase over the next decade, should be positive in the long term. Key to this is the ongoing support of the UK government to this sector.

Future developments

Currently there are ongoing IT projects as we broaden our ecommerce offering both from a pet owner perspective and a business to customer perspective particularly for Agricultural Merchants. We will also look to fully utilize the additional warehousing space which we have leased by taking on new product lines and letting out pallet storage space.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Section 172 Statement

The directors recognise their duty to act, in good faith, in order to promote the success of the company for the benefit of its members as a whole, and in doing so, having due regard (amongst other matters) to:

- the likely consequence of any decision in the long term
- the interests of the company's employees
- the need to foster the company's business relationships with suppliers, customers and others
- the impact of the company's operations on the community and the environment
- the desirability of the company maintaining a reputation for high standards of business conduct

The company's key stakeholders are considered to be:

- investors
- customers
- suppliers
- employees

The directors strive to understand the interests of its stakeholders and the impact of the company's decisions on them and do this by continued direct engagement.

Investors

The directors recognise the importance of shareholder support in achieving the company's capital investment programme. All shareholders are encouraged to attend the AGM and provide feedback on the company's strategic goals.

Customers and suppliers

Strong, mutually beneficial relationships with both customers and suppliers is a key component of the company's continued success. Senior management continually engage with customers and suppliers to manage expectations and deliverables.

Employees

The company's employees play an important role in the success of the company. The involvement of employees in the company's performance is actively encouraged by the provision of relevant information. Employees are kept informed of performance and other financial and economic factors affecting the company. Veterinary Surgeons Supply Company Limited (VSSCo) is accredited with Investors in People.

By order of the board

Mrs S McKee
Secretary

26 November 2025

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

The directors present their annual report and the financial statements for the year ended 31 August 2025.

Principal activities

The principal activity of the company continued to be that of the supply of goods to the veterinary profession.

Results and dividends

The results for the year are set out on page 12.

Ordinary dividends were paid amounting to £429,450. The directors do not recommend payment of a final dividend.

Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr S Murray	(Resigned 31 January 2025)
Mr J Johnston	(Resigned 31 January 2025)
Mr W Sherrard	
Ms J Crawford	
Mr T.P. Walsh	
Mr C Carr	
Mr M White	(Appointed 31 January 2025)
Mr C McCrea	(Appointed 31 January 2025)

Business relationships

The Strategic Report discloses other matters to be disclosed in respect of the company's business relationships with customers, suppliers and others.

Auditor

The auditor, GMcG LISBURN, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Energy and carbon report

The company recognises its corporate responsibility to carry out its operations while minimising its environmental impact. The company monitors various environmental objectives as part of its strategic plan. It continually works to reduce the direct environmental impact. In the year to 31 August 2025 the company generated 139,212kg (2024- 151,421kg) of CO2 emissions from electricity, oil, diesel and gas usage.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Statement of directors' responsibilities

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

By order of the board

Mrs S McKee

Secretary

26 November 2025

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Opinion

We have audited the financial statements of Veterinary Surgeons Supply Company Limited (the 'company') for the year ended 31 August 2025 which comprise the income statement, the statement of comprehensive income, the statement of financial position, the statement of changes in equity, the statement of cash flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 August 2025 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Responsibilities of directors

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

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Our services are provided on a non-exclusive basis and we do not accept any liability for any loss or damage.

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Extent to which the audit was considered capable of detecting irregularities, including fraud

We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and then design and perform audit procedures responsive to those risks, including obtaining audit evidence that is sufficient and appropriate to provide a basis for our opinion.

In identifying and assessing potential risks of material misstatement in respect of irregularities, including fraud and non-compliances with laws and regulations, we considered the following:

- The nature of the industry and sector, control environment and business performance, including the company's remuneration policies for directors, bonus levels and performance targets, if any;
- Results of our enquiries of management about their own identification and assessment of the risks of irregularities;
- Any matters we identified having obtained and reviewed the company's documentation of their policies and procedures relating to:
 - Identifying, evaluating and complying with laws and regulations and whether they were aware of any instance of non-compliance;
 - Detecting and responding to the risks of fraud and whether they have knowledge of any actual, suspected or alleged fraud; and
 - The internal controls established to mitigate risks of fraud or non-compliance with laws and regulations;
- The matters discussed among the audit engagement team regarding how and where fraud might occur in the financial statements and potential indicators of fraud.

As a result of these procedures, we considered the opportunities and incentives that may exist within the company for fraud and identified the greatest potential for fraud in revenue recognition and stock. In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override.

We also obtained an understanding of the legal and regulatory frameworks that the company operates in, focusing on provisions of those laws and regulations that had a direct effect on the determination of material amounts and disclosures in the financial statements. The key laws and regulations we considered in this context included the Companies Act 2006, and local tax legislation.

In addition, we considered provisions of other laws and regulations that do not have a direct effect on the financial statements but compliance with which may be fundamental to the company's ability to operate or to avoid a material penalty.

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Audit response to risks identified

Our procedures to respond to the risks identified included the following:

- Reviewing the financial statement disclosures and testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- Enquiring of management concerning actual and potential litigation and claims;
- Performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- Reading minutes of meetings of those charged with governance and reviewing correspondence with tax authorities; and
- In addressing the risk of fraud through management override of controls, testing the appropriateness of journal entries and other adjustments; assessing whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluating the business rationale of any significant transactions that are unusual or outside the normal course of business.

We also communicated relevant identified laws and regulations and potential fraud risks to all engagement team members and remained alert to any indications of fraud or non-compliance with laws and regulations throughout the audit.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with auditing standards. In addition, as with any audit, there remains a higher risk of non-detection of irregularities, as they may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF VETERINARY SURGEONS SUPPLY COMPANY LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Mrs Susan Dunlop FCA
Senior Statutory Auditor
For and on behalf of GMcG LISBURN

26 November 2025

Chartered Accountants
Statutory Auditor

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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

INCOME STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	2025 £	2024 £
Turnover	3	92,226,559	86,352,802
Cost of sales		(88,309,608)	(82,467,762)
Gross profit		3,916,951	3,885,040
Distribution costs		(1,914,423)	(1,809,186)
Administrative expenses		(1,921,637)	(1,911,210)
Other operating income	4	1,233,690	1,102,115
Operating profit	5	1,314,581	1,266,759
Interest receivable and similar income	9	305,601	243,703
Interest payable and similar expenses	10	(2,155)	-
Profit before taxation		1,618,027	1,510,462
Tax on profit	11	(423,683)	(391,514)
Profit for the financial year		1,194,344	1,118,948

The income statement has been prepared on the basis that all operations are continuing operations.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 AUGUST 2025

	2025	2024
	£	£
Profit for the year	1,194,344	1,118,948
Other comprehensive income	-	-
Total comprehensive income for the year	<u>1,194,344</u>	<u>1,118,948</u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STATEMENT OF FINANCIAL POSITION

AS AT 31 AUGUST 2025

	Notes	2025 £	£	2024 £	£
Fixed assets					
Intangible assets	13		1		1
Tangible assets	14		1,521,342		1,090,353
Investments	15		1		1
			<u>1,521,344</u>		<u>1,090,355</u>
Current assets					
Stocks	17	11,609,623		10,567,991	
Debtors	18	4,887,285		4,218,389	
Cash at bank and in hand		7,752,957		5,431,803	
		<u>24,249,865</u>		<u>20,218,183</u>	
Creditors: amounts falling due within one year	19	(14,824,893)		(11,228,590)	
Net current assets			<u>9,424,972</u>		<u>8,989,593</u>
Total assets less current liabilities			<u>10,946,316</u>		<u>10,079,948</u>
Provisions for liabilities	20		(257,533)		(156,059)
Net assets			<u>10,688,783</u>		<u>9,923,889</u>
Capital and reserves					
Called up share capital	22		102,250		102,250
Share premium account			128,077		128,077
Profit and loss reserves			10,458,456		9,693,562
Total equity			<u>10,688,783</u>		<u>9,923,889</u>

The financial statements were approved by the board of directors and authorised for issue on 26 November 2025 and are signed on its behalf by:

Mr W Sherrard
Director

Ms J Crawford
Director

Company Registration No. NI003708

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 AUGUST 2025

		Share capital	Share premium account	Profit and loss reserves	Total
	Notes	£	£	£	£
Balance at 1 September 2023		102,250	128,077	8,983,614	9,213,941
Year ended 31 August 2024:					
Profit and total comprehensive income		-	-	1,118,948	1,118,948
Dividends	12	-	-	(409,000)	(409,000)
Balance at 31 August 2024		102,250	128,077	9,693,562	9,923,889
Year ended 31 August 2025:					
Profit and total comprehensive income		-	-	1,194,344	1,194,344
Dividends	12	-	-	(429,450)	(429,450)
Balance at 31 August 2025		102,250	128,077	10,458,456	10,688,783

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	2025 £	£	2024 £	£
Cash flows from operating activities					
Cash generated from operations	27	3,487,308		2,087,006	
Interest paid		(2,155)		-	
Income taxes paid		(412,834)		(570,400)	
Net cash inflow from operating activities		3,072,319		1,516,606	
Investing activities					
Purchase of tangible fixed assets		(687,344)		(206,764)	
Proceeds from disposal of tangible fixed assets		60,028		43,500	
Interest received		305,601		243,703	
Net cash (used in)/generated from investing activities		(321,715)		80,439	
Financing activities					
Dividends paid		(429,450)		(409,000)	
Net cash used in financing activities		(429,450)		(409,000)	
Net increase in cash and cash equivalents		2,321,154		1,188,045	
Cash and cash equivalents at beginning of year		5,431,803		4,243,758	
Cash and cash equivalents at end of year		7,752,957		5,431,803	

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

Company information

Veterinary Surgeons Supply Company Limited is a private company limited by shares incorporated in Northern Ireland. The registered office and place of business is 29 Enterprise Crescent, Ballinderry Road, Lisburn, Co Antrim, BT28 2BP.

1.1 Basis of preparation

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

The company has taken advantage of the exemption under section 399 of the Companies Act 2006 not to prepare consolidated accounts, on the basis that the subsidiary company is dormant and its inclusion is not material for the purpose of giving a true and fair view. The financial statements present information about the company as an individual entity and not about its group.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, exclusive of VAT and trade discounts.

The nature, timing of satisfaction of performance obligations and significant payment terms of the company's major sources of revenue are as follows:

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

1.4 Intangible fixed assets other than goodwill

Intangible assets acquired separately from a business are recognised at cost and are subsequently measured at cost less accumulated amortisation and accumulated impairment losses.

Intangible assets acquired on business combinations are recognised separately from goodwill at the acquisition date where it is probable that the expected future economic benefits that are attributable to the asset will flow to the entity and the fair value of the asset can be measured reliably; the intangible asset arises from contractual or other legal rights; and the intangible asset is separable from the entity.

Amortisation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Development costs	33% straight line
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VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies (Continued)

1.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The company adds to the carrying amount of an item of fixed assets, the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the company. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to the profit and loss during the period in which they are incurred.

Land is not depreciated. Depreciation on other assets is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the straight line method.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	5% straight line
Fixtures, fittings and equipment	10% straight line
Computers	33% straight line
Motor vehicles	25% straight line

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains or losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the profit and loss account.

1.6 Fixed asset investments

Interests in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses. The investments are assessed for impairment at each reporting date and any impairment losses or reversals of impairment losses are recognised immediately in profit or loss.

A subsidiary is an entity controlled by the company. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

1.7 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies (Continued)

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

1.8 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

1.9 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.10 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies (Continued)

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies (Continued)

Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

1.11 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

1.12 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the income statement because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the income statement, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

1.13 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.14 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

1.15 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Fixed assets

The annual depreciation charge on fixed assets depends primarily on the estimated lives of each type of asset and estimates of residual values. The directors regularly review these asset lives and change them as necessary to reflect current thinking on remaining lives in light of prospective economic utilisation and physical condition of the assets concerned. Changes in asset lives can have a significant impact on depreciation and amortisation charges for the period. Detail of the useful lives is included in accounting policies.

Stock

At each balance sheet date the company's stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The assessment of the selling price of such stock involves some estimation uncertainty.

Other creditors (retrospective discount)

Retrospective discount payable is based on the calculation of certain aspects of customer discount applied in relation to revenue. The calculation involves some estimation uncertainty. The directors review and agree the level of discount to be applied annually.

3 Turnover and other revenue

	2025 £	2024 £
Turnover analysed by class of business		
Sale of goods	92,226,559	86,352,802
	<u> </u>	<u> </u>
Turnover analysed by geographical market		
UK	90,406,641	84,683,399
Ireland	1,819,918	1,669,403
	<u> </u>	<u> </u>
	92,226,559	86,352,802
	<u> </u>	<u> </u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

4 Other operating income

	2025 £	2024 £
Commission and service sales	1,233,690	1,102,115
	<u>1,233,690</u>	<u>1,102,115</u>

5 Operating profit

	2025 £	2024 £
Operating profit for the year is stated after charging/(crediting):		
Exchange gains	(34,935)	(29,092)
Depreciation of tangible fixed assets	286,383	263,224
Profit on disposal of tangible fixed assets	(17,177)	(31,641)
Operating lease charges	54,052	19,521
	<u>54,052</u>	<u>19,521</u>

6 Auditor's remuneration

	2025 £	2024 £
Fees payable to the company's auditor and associates:		
For audit services		
Audit of the financial statements of the company	8,575	9,875
	<u>8,575</u>	<u>9,875</u>
For other services		
All other non-audit services	3,650	4,150
	<u>3,650</u>	<u>4,150</u>

7 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2025 Number	2024 Number
Administrative	24	24
Distribution	32	31
Total	<u>56</u>	<u>55</u>

Their aggregate remuneration comprised:

	2025 £	2024 £
Wages and salaries	2,130,818	2,115,356
Social security costs	214,233	189,069
Pension costs	119,509	113,364
	<u>2,464,560</u>	<u>2,417,789</u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

8 Directors' remuneration

	2025	2024
	£	£
Remuneration for qualifying services	297,554	296,410
Company pension contributions to defined contribution schemes	14,567	12,717
	<u>312,121</u>	<u>309,127</u>

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 1 (2024 - 1).

Remuneration disclosed above include the following amounts paid to the highest paid director:

	2025	2024
	£	£
Remuneration for qualifying services	163,826	165,943
Company pension contributions to defined contribution schemes	14,567	12,717
	<u>178,393</u>	<u>178,660</u>

9 Interest receivable and similar income

	2025	2024
	£	£
Interest income		
Interest on bank deposits	305,510	243,649
Other interest income	91	54
	<u>305,601</u>	<u>243,703</u>

	2025	2024
	£	£
Investment income includes the following:		
Interest on financial assets not measured at fair value through profit or loss	305,510	243,649
	<u>305,510</u>	<u>243,649</u>

10 Interest payable and similar expenses

	2025	2024
	£	£
Other finance costs:		
Other interest	2,155	-
	<u>2,155</u>	<u>-</u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

11 Taxation

	2025 £	2024 £
Current tax		
UK corporation tax on profits for the current period	322,209	400,297
	<u> </u>	<u> </u>
Deferred tax		
Origination and reversal of timing differences	101,474	(8,783)
	<u> </u>	<u> </u>
Total tax charge	<u>423,683</u>	<u>391,514</u>

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2025 £	2024 £
Profit before taxation	1,618,027	1,510,462
	<u> </u>	<u> </u>
Expected tax charge based on the standard rate of corporation tax in the UK of 25.00% (2024: 25.00%)	404,507	377,616
Tax effect of expenses that are not deductible in determining taxable profit	2,879	5,528
Origination and reversal of timing differences	16,297	8,370
	<u> </u>	<u> </u>
Taxation charge for the year	<u>423,683</u>	<u>391,514</u>

12 Dividends

	2025 £	2024 £
Interim paid	429,450	409,000
	<u> </u>	<u> </u>

Ordinary dividends of £455,013 (2024 - £429,450) were proposed after the year end but not recognised as a liability.

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

13 Intangible fixed assets

	Development costs £
Cost	
At 1 September 2024 and 31 August 2025	34,891
Amortisation and impairment	
At 1 September 2024 and 31 August 2025	34,890
Carrying amount	
At 31 August 2025	1
At 31 August 2024	1

14 Tangible fixed assets

	Freehold land and buildings	Fixtures, fittings and equipment	Computers	Motor vehicles	Total
	£	£	£	£	£
Cost					
At 1 September 2024	1,610,207	566,507	377,015	587,233	3,140,962
Additions	75,923	408,396	89,764	186,140	760,223
Disposals	-	-	-	(186,666)	(186,666)
At 31 August 2025	1,686,130	974,903	466,779	586,707	3,714,519
Depreciation and impairment					
At 1 September 2024	1,204,385	244,003	335,486	266,735	2,050,609
Depreciation charged in the year	45,241	60,027	45,337	135,778	286,383
Eliminated in respect of disposals	-	-	-	(143,815)	(143,815)
At 31 August 2025	1,249,626	304,030	380,823	258,698	2,193,177
Carrying amount					
At 31 August 2025	436,504	670,873	85,956	328,009	1,521,342
At 31 August 2024	405,822	322,504	41,529	320,498	1,090,353

15 Fixed asset investments

	Notes	2025 £	2024 £
Investments in subsidiaries	16	1	1

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

16 Subsidiaries

Details of the company's subsidiaries at 31 August 2025 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct
VSSCO Veterinary Practice Ltd	United Kingdom	Dormant	Ordinary	100

The aggregate capital and reserves and the result for the year of the subsidiaries noted above was as follows:

Name of undertaking	Capital and Reserves £	Profit/(Loss) £
VSSCO Veterinary Practice Ltd	1	-

17 Stocks

	2025 £	2024 £
Finished goods and goods for resale	11,609,623	10,567,991

18 Debtors

	2025 £	2024 £
Amounts falling due within one year:		
Trade debtors	4,034,584	3,446,403
Other debtors	30,999	21,830
Prepayments and accrued income	821,702	750,156
	<u>4,887,285</u>	<u>4,218,389</u>

19 Creditors: amounts falling due within one year

	2025 £	2024 £
Trade creditors	11,527,575	8,081,890
Amounts owed to group undertakings	1	1
Corporation tax	122,118	212,743
Other taxation and social security	1,053,310	1,001,791
Retrospective rebates	1,472,373	1,371,385
Accruals and deferred income	649,516	560,780
	<u>14,824,893</u>	<u>11,228,590</u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

20 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Liabilities 2025 £	Liabilities 2024 £
Balances:		
Accelerated capital allowances	257,533	156,059
	<u>257,533</u>	<u>156,059</u>
Movements in the year:		2025 £
Liability at 1 September 2024		156,059
Charge to profit or loss		101,474
		<u>257,533</u>
Liability at 31 August 2025		<u>257,533</u>

21 Retirement benefit schemes

	2025 £	2024 £
Defined contribution schemes		
Charge to profit or loss in respect of defined contribution schemes	119,509	113,364
	<u>119,509</u>	<u>113,364</u>

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

22 Share capital

	2025 Number	2024 Number	2025 £	2024 £
Ordinary share capital issued and fully paid				
Ordinary shares of £1 each	102,250	102,250	102,250	102,250
	<u>102,250</u>	<u>102,250</u>	<u>102,250</u>	<u>102,250</u>

23 Operating lease commitments

As lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2025 £	2024 £
Within 1 year	108,785	24,918
Years 2-5	374,872	23,523
	<u>483,657</u>	<u>48,441</u>

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

24 Capital commitments

Amounts contracted for but not provided in the financial statements:

	2025 £	2024 £
Acquisition of tangible fixed assets	74,933	81,717

25 Related party transactions

Remuneration of key management personnel

Key management include the Board of Directors of the company. The compensation paid or payable to key management for employee services is shown in note 8.

26 Directors' transactions

Dividends totalling £15,914 (2024 - £25,300) were paid in the year in respect of shares held by the company's directors.

During the year Veterinary Surgeons Supply Company Limited traded with a number of veterinary practices of which many of the directors are partners. These transactions are carried out at arms length during the normal course of business. During the year, total sales of £4,416,528 (2024 - £5,192,354) were made to these practices and at the balance sheet date, an amount of £115,808 (2024 - £71,204) was included in trade debtors and due to the company from these practices, with retrospective discounts included in other creditors of £93,708 (2024 - £82,669) due to the practices.

27 Cash generated from operations

	2025 £	2024 £
Profit after taxation	1,194,344	1,118,948
Adjustments for:		
Taxation charged	423,683	391,514
Finance costs	2,155	-
Investment income	(305,601)	(243,703)
Gain on disposal of tangible fixed assets	(17,177)	(31,641)
Depreciation and impairment of tangible fixed assets	286,383	263,224
Movements in working capital:		
Increase in stocks	(1,041,632)	(132,622)
(Increase)/decrease in debtors	(668,896)	2,299,079
Increase/(decrease) in creditors	3,614,049	(1,577,793)
Cash generated from operations	3,487,308	2,087,006

VETERINARY SURGEONS SUPPLY COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

28 Analysis of changes in net funds

	1 September 2024 £	Cash flows 31 August 2025	
		£	£
Cash at bank and in hand	5,431,803	2,321,154	7,752,957
	<u> </u>	<u> </u>	<u> </u>

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