

Company Registered Number: 14017708
Charity Registered Number: 1204378

MADANIYA (PREVIOUSLY CIVIL SOCIETY NETWORK)
(A Company Limited by Guarantee)

UNAUDITED

TRUSTEES' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

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MADANIYA
(A Company Limited by Guarantee)

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MADANIYA

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**REFERENCE AND ADMINISTRATIVE DETAILS OF THE CHARITY, ITS TRUSTEES AND ADVISERS
FOR THE YEAR ENDED 31 DECEMBER 2023**

Trustees	Ayman Asfari, Chair Amneh Khouliani, Vice Chair Fadi Dayoub, Treasurer Samer Chamsi-Pasha Ibrahim Olabi
Company registered number	14017708
Charity registered number	1204378
Registered office	Unit A, 1-3 Canfield Place London United Kingdom NW6 3BT
Chief executive officer	Sawsan Abou Zainedin
Independent Examiner	MHA 6th Floor 2 London Wall Place London, United Kingdom EC2Y 5AU
Solicitors	BDB Pitmans LLP One Bartholomew Close London, United Kingdom EC1A 7BL

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023

Chair's Introduction

On behalf of the Board of Trustees, The Chair presents the Annual Report for Madaniya for the year ended 31 December 2023.

Objectives and Activities

Charitable Objectives:

- The advancement of human rights (as set out in the universal declaration of human rights and subsequent nations conventions and declarations), for the public benefit in relation to Syria, including but not exclusively by:
 - raising the public's awareness of human rights issues; and
 - conducting international advocacy of human rights.
- The promotion of the effective use of resources for charitable purposes in relation to those affected by war and conflict in Syria (who are inside the country or who have been displaced), in particular by running a network which will:
 - co-ordinate with civil society organisations that have the common goal of providing charitable services or relief;
 - act as a forum for the exchange of information between civil society organisations in order to identify gaps in the range of charitable services available;
 - represent a range of views to policy makers and funders; and
 - provide advice and information to civil society organisations.

Activities:

Madaniya's charitable objectives are derived from its vision of an inclusive, democratic, and sovereign Syria, where all citizens are equal under the rule of law. These objectives are entrenched in its mission to protect civic space and support the pioneering role of civil society in building Syria's future. Madaniya advances this mission by:

- A. Mobilising Syrian civil society organisations inside and outside Syria around a shared set of rights-based values to organise within a unifying civic space that transcends divisions and enhances a sense of belonging and ownership.
- B. Capitalising on the collective resources, capacities, knowledge, and political influence of Syrian civic actors, Madaniya works to ensure a leading role for Syrians in Syria-related decision-making processes on the local, regional, and international levels. It elevates the presence of Syrian civic actors and introduces them as key interlocutors for international policymakers and genuine counterparts in decision-making platforms related to Syria.
- C. Internally, Madaniya strives to increase the efficiency of civic work related to Syria by supporting member organisations to improve their institutional capacities and stimulating an inductive work environment that protects civic actors. This environment allows them to efficiently navigate the international assistance landscape and encourages their coordination and collaboration to ensure complementarity and intersectionality, reducing individuality and speculation.

Public Benefit:

The Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

**TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023**

Achievements and Performance

A. On the mobilisation front

Madaniya organised seven in-person and virtual mobilisation meetings in 2023 to recruit member organisations that believe in its vision, mission, and values. These meetings targeted over 250 Syrian civil society organisations inside Syria's different geopolitical divisions, as well as in neighbouring countries and the diaspora. The organisations included grassroots and community-based organisations, unions and syndicates, cultural and professional associations, victims' associations, research centres and think tanks, media outlets, as well as humanitarian and human rights NGOs. By the end of 2023, over 200 organisations officially joined Madaniya and actively participated in its activities, achieving 135% of Madaniya's mobilisation target for 2023.

B. On presenting Syrians as counterparts

Madaniya organised a large inaugural conference in June 2023 in Paris, bringing together over 200 Syrian civic actors representing 170 organisations from Syria's civic space, which encompasses a wide range of sectors and geographical areas, both inside and outside the country. The conference was attended by more than 100 distinguished guests, including diplomats representing the European Union, United Kingdom, France, Germany, the Netherlands, Italy, Austria, Switzerland, the United States, Canada, Turkey, and Qatar. Representatives from the Office of the UN Special Envoy for Syria, the Syrian Negotiation Committee, and influential international and Syrian leaders and decision-makers from international non-governmental organisations and think tanks focused on Syrian affairs also took part in the conference.

On the first day of the conference, Syrian civic actors convened in nine working groups to engage in fruitful discussions about the prospects of our collective work under the Madaniya umbrella. These groups explored the priorities of civic work in Syria in the short, medium, and long terms, identifying opportunities for collaboration to advance solutions. On the second day, we welcomed our guests and presented four panel discussions that delved into the concept of reclaiming the political agency of the Syrian civic space across the justice and accountability, relief and development, and political tracks concerning the future of Syria. We explored the roles through which civic actors can influence these tracks, contributing to shaping the future of Syria based on our shared values.

Madaniya further organised an international engagement programme targeting seven key capitals in decision-making related to Syria. These included London, Washington DC, Brussels, Berlin, Istanbul, Rome, and Athens. Throughout these meetings, Madaniya met with ministers, ambassadors, and special envoys working on Syria. Some meetings were organised as roundtable discussions where representatives of Syrian civil society organisations met with senior decision-makers and their technical teams, whereas others were organised as one-on-one meetings with selective smaller groups of attendees. In addition to these visits, the programme included two meetings in Geneva with the UN Office of the Special Envoy to Syria and the Syrian Negotiation Committee.

C. On increasing the efficiency of the civic space

Based on the analysis of detailed notes from the inaugural conference discussions on day one, Madaniya identified actionable entry points that shaped its working plan for the next year. Madaniya conducted a series of meetings with member organisations to discuss and revise this plan accordingly. Consequently, four virtual working groups for member organisations were established, focusing on the protection of the civic space, the rebuilding of its value-based common ground, its accountability to local communities, and its relation to international decision-makers.

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023

Madaniya further planned a series of meetings to discuss its internal bylaws, which set out the terms of engagement for its trustees, executive team, and network of civil society organisations. The bylaws also include the terms for establishing a non-legal, non-governing board of directors, of which trustees are members. This board sets out the strategic plans of Madaniya and operates through sub-committees. It is comprised of individuals elected periodically by member organisations in their individual capacities to ensure consistency between the aspirations of member organisations and the strategic direction of Madaniya.

Interconnected examples

Throughout the year, Madaniya endeavoured to create synergies around shared activities and capitalised on collective resources to foster solidarity among member organisations during significant events. These synergies were most notably realised following the earthquakes in Syria and Türkiye on 6 February 2023. In the absence of a legitimate and credible government to represent Syrians during this crisis, Madaniya mobilised Syrian civil society organisations in the diaspora to establish the Syria House in London and host high-level diplomatic visits. The Syria House served as a temporary community space, opening following a special event on Tuesday, 14 February, attended by His Majesty King Charles III and the Mayor of London, Sadiq Khan. The space was then open to the public for three days, inviting people to commemorate Syrian earthquake victims and show solidarity with the families of those still missing. The House received visits from the then UK Foreign Secretary, James Cleverly; Shadow Foreign Secretary David Lammy; Leader of Westminster City Council Adam Hug; Former UK Envoy to Syria Jonathan Hargreaves; Interim Syria Special Envoy Charles King; and other members of the FCDO team and government officials.

Another significant example was the "Everyday Counts" campaign, facilitated by Madaniya in relation to the case of torture against the Syrian regime at the International Court of Justice (ICJ). On 10 October 2023, a major milestone was reached as the ICJ commenced its first hearing in the case brought by Canada and the Netherlands against the Syrian regime. This achievement was the result of tremendous, dedicated efforts led by Syrian human rights organisations and victims' associations. Madaniya collaborated with prominent Syrian organisations and victims' groups to build momentum around the case, share information about its legal basis, and raise awareness of its significance. Additionally, Madaniya worked to activate a solidarity system to ensure the participation of victims, survivors, and their loved ones in and around the court's events. The aim was to advocate for justice, seek answers regarding the fate of disappeared loved ones, and assert to the world that the Assad regime stands accused of heinous acts of murder and torture.

Financial Review

Review of Financial Position:

Madaniya's total income in 2023 amounted to £0.57 million, received in unrestricted grants from the Asfari Foundation. The funds were processed directly by the Asfari Foundation, as Madaniya did not have a bank account in 2023. As of 31 December 2023, Madaniya had spent £0.52 million of these funds. The Asfari Foundation carried forward the remaining balance of £0.05 million to January 2024 on behalf of Madaniya. Total expenditure on charitable activities for 2023 was £0.35 million, while operational expenditure amounted to £0.17 million, covering foundational set up costs as well as team and technical advisors fees and salaries.

Madaniya did not perform any fundraising activities in 2023. Additionally, Madaniya has no investments and is not a grant making entity. Therefore, Madaniya has no policies concerning investments, or grant making. Madaniya doesn't have a formal reserves policy yet but is in the process of developing one.

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TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023

Principal Risks and Uncertainties:

The lack of a bank account was the major challenge faced by Madaniya in 2023. It restricted its fundraising activities and plans. As a company limited by guarantee, Madaniya submitted applications for bank accounts with several high-street and online banks, but made little progress. The overcompliance environment of banks regarding conflict-ridden and highly sanctioned countries like Syria significantly contributed to this challenge. The grant agreements with the Asfari Foundation included a hosting arrangement that allowed them to process payments on Madaniya's behalf, providing a temporary solution. Having been registered as a charity in August 2023, Madaniya will resume applications to a number of high-street and online banks, hoping to obtain a bank account by the end of 2024.

Financial risks related to breaching regulations concerning sanctions and terrorism are well understood by the trustees and senior management of Madaniya. To mitigate these risks, Madaniya sought assistance from the Asfari Foundation, which extended its experience and infrastructure to support Madaniya's due diligence efforts, policies, and practices.

Plans for the Future

Honouring its charitable objectives, Madaniya will continue its activities centred on mobilising Syrian civil society organisations, introducing them as counterparts to international decision-makers, and leveraging their collective resources to enhance the efficiency and capacity of the Syrian civic space. Projects and programmes to meet these objectives will be designed in consultation with member organisations and advisory groups.

Meetings to discuss Madaniya's bylaws with member organisations will be conducted throughout 2024, with the first elections for one third of the non-governing board of directors planned for the second half of the year. Additionally, Madaniya will work with its member organisations to formalise a financial model in which organisations can voluntarily contribute to Madaniya's budget on an annual basis.

Structure, Governance and Management

The governing document of Madaniya is the Constitution, which includes its Memorandum and Articles of Association, incorporated on 01 April 2022, and amended by the certificate of incorporation on change of name and objectives, dated 10 August 2023. Madaniya's constitution stipulates a minimum of three Trustees. Currently, Madaniya has five trustees who also act as Directors for the purposes of company law. Trustees are selected based on their expertise and capabilities to ensure effective governance that meets legal and ethical standards. New Trustees participate in several meetings with Madaniya's former Trustees and senior management to fully understand their duties towards Madaniya.

The Key Management Personnel of Madaniya consist of the Trustees and the Chief Executive Officer (CEO). Trustees volunteer their time and receive no remuneration. The CEO's remuneration is determined and approved by the trustees, in line with sector standards.

In addition to its Trustees, Madaniya has a non-legal, non-governing board of Directors, of which the Trustees are members. The power of this Board of Directors is delegated by the Trustees to set the strategic plans of Madaniya. The Board of Directors acknowledges that the trustees retain full control and legal responsibility and will not usurp the general decision-making authority of the trustees by making decisions without appropriate authority. The board of directors understands that any decisions it makes that contradict the legal responsibilities of the trustees are null and void.

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FOR THE YEAR ENDED 31 DECEMBER 2023

Members of the Board of Directors contribute their time on a voluntary basis and thus do not receive any remuneration. They work through sub-committees and meet periodically to ensure the efficient strategic management of Madaniya. In 2023, members of Madaniya's Board of Directors were selected by the Trustees for their skills and abilities. Going forward, members will be nominated and elected periodically by Madaniya's member organisations. Board members serve in their individual capacities and do not represent the organisations that nominated or elected them.

In addition to its Trustees and Board of Directors, Madaniya operates a network consisting of Syrian civil society organisations. Membership in this network is contractual, not legal, and therefore does not confer any formal constitutional roles. Madaniya engages with these member organisations through regular meetings to gauge views about the strategic direction of Madaniya and to involve them in the periodic elections of the Board of Directors.

On 16 August 2023 the company became a registered charity and therefore formally adopted the Charities Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland. As a result, the comparative figures in the financial statements have been restated in order to comply with this accounting standard.

This report was approved and authorised for issue by the Trustees and signed on its behalf by:



.....
Ayman Asfari
Chair

Date: 27/9/24

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**STATEMENT OF TRUSTEES' RESPONSIBILITIES
FOR THE YEAR ENDED 31 DECEMBER 2023**

The Trustees (who are also the Directors of the Charity for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charity and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charity's transactions and disclose with reasonable accuracy at any time the financial position of the Charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the Members of the Board of Trustees and signed on its behalf by:


.....
Ayman Asfari
Chair
Date: 27/9/24

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**INDEPENDENT EXAMINER'S REPORT
FOR THE YEAR ENDED 31 DECEMBER 2023**

Independent Examiner's Report to the Trustees of Madaniya ('the Charity')

I report to the Charity Trustees on my examination of the accounts of the Charity for the year ended 31 December 2023.

Responsibilities and Basis of Report

As the Trustees of the Charity (and its Directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Charity's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Charity as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

This report is made solely to the Charity's Trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. My work has been undertaken so that I might state to the Charity's Trustees those matters I am required to state to them in an Independent Examiner's Report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for my work or for this report.

Signed:



Dated: 27/09/2024

Stuart McKay BSc FCA DChA

MHA

London, United Kingdom

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**STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 DECEMBER 2023**

		Unrestricted funds	Total funds	<i>Total funds 9 months ended</i>
		31 December 2023	31 December 2023	<i>31 December 2022</i>
	Note	£	£	£
Income from:				
Grants	4	568,082	568,082	20,566
Total income		<u>568,082</u>	<u>568,082</u>	<u>20,566</u>
Expenditure on:				
Charitable activities	5	516,120	516,120	20,566
Total expenditure		<u>516,120</u>	<u>516,120</u>	<u>20,566</u>
Net movement in funds		<u>51,962</u>	<u>51,962</u>	<u>-</u>
Reconciliation of funds:				
Net movement in funds		51,962	51,962	-
Total funds carried forward		<u>51,962</u>	<u>51,962</u>	<u>-</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 12 to 21 form part of these financial statements.

MADANIYA**(A Company Limited by Guarantee)****REGISTERED NUMBER: 14017708**

BALANCE SHEET**AS AT 31 DECEMBER 2023**

	Note	2023 £	2023 £	2022 £	2022 £
Current assets					
Debtors: Amounts falling due within one year	10	-		12,683	
Cash at bank and in hand		57,598		-	
		<u>57,598</u>		<u>12,683</u>	
Creditors: Amounts falling due within one year	11	(5,636)		(12,683)	
Net current assets			<u>51,962</u>		-
Total net assets			<u><u>51,962</u></u>		<u><u>-</u></u>
Charity funds					
Unrestricted funds	12		51,962		-
Total funds			<u><u>51,962</u></u>		<u><u>-</u></u>

The Charity was entitled to exemption from audit under section 477 of the Companies Act 2006.

The Members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

.....
Ayman Asfari
Chair
Date: 27/9/24

The notes on pages 12 to 21 form part of these financial statements.

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STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2023

		31 December 2023 £	<i>9 months ended 31 December 2022 £</i>
Cash flows from operating activities			
Net cash used in operating activities	14	57,598	-
Change in cash and cash equivalents in the year		57,598	-
Cash and cash equivalents at the end of the year	15	57,598	-

The notes on pages 12 to 21 form part of these financial statements

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

1. General information

Madaniya is a Charitable Company and is registered with the Charity Commission (Charity Registered Number 1191681) and the Registrar of Companies (Company Registration England and Wales).

In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per Member of the Charity. The address of the registered office is given in the Charity information on page 1 of these financial statements. The nature of the Charity's operations and principal activities are detailed in the Trustees' report.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all periods presented unless otherwise stated.

2. Accounting policies**2.1 Basis of preparation of financial statements**

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

Madaniya meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

The financial statements are presented in sterling which is the functional currency of the Charity and rounded to the nearest pound.

On the 16/08/23 the Company became a registered Charity and therefore formally adopted the Charities Statement of Recommended Practice: applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland. As a result the comparative figures in these financial statements have been restated in order to comply with this accounting standard.

The Charity had a short accounting period of 9 months in the prior year, therefore the comparatives are not directly comparable.

2.2 Going concern

The financial statements have been prepared on a going concern basis as the Trustees believe that no material uncertainties exist. The Trustees have considered the level of funds held and the expected level of income and expenditure for 12 months from authorising these financial statements. The budgeted income and expenditure is sufficient with the level of reserves for the Charity to be able to continue as a going concern.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

2. Accounting policies (continued)

2.3 Income

All income is recognised once the Charity has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Charity's objectives, as well as any associated support costs.

All expenditure is inclusive of irrecoverable VAT.

2.5 Debtors

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

2.6 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

The Charity's bank account was held under the name of the Asfari Foundation who are acting as agent until the charity can establish its own account.

2.7 Liabilities

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Charity anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

2. Accounting policies (continued)**2.8 Financial instruments**

The Charity only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Charity and their measurement bases are as follows:

Debtors – trade and other debtors (including accrued income) are basic financial instruments and are debt instruments measured at amortised cost as detailed in Note 10. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities – trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in Note 11.

2.9 Pensions

The Charity operates a defined contribution pension scheme and the pension charge represents the amounts payable by the Charity to the fund in respect of the year.

2.10 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes.

3. Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

4. Income from grants

	Unrestricted funds	Total funds	<i>Total funds 9 months ended 31 December 2022 £</i>
	31 December 2023 £	31 December 2023 £	
Grants	568,082	568,082	20,566

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

5. Analysis of expenditure on charitable activities - by fund

	Unrestricted funds	Total	Total 9 months ended 31 December 2022 £
	31 December 2023 £	31 December 2023 £	
Charitable activities	516,120	516,120	20,566

6. Analysis of expenditure on charitable activities - by type

	Activities undertaken directly	Support costs	Total funds
	31 December 2023 £	31 December 2023 £	31 December 2023 £
Charitable activities	345,088	171,032	516,120

	Activities undertaken directly 9 months ended 31 December 2022 £	Support costs 9 months ended 31 December 2022 £	Total funds 9 months ended 31 December 2022 £
Charitable activities	16,914	3,652	20,566

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

6. Analysis of expenditure on charitable activities - by type (continued)**Analysis of support costs**

	Total funds 31 December 2023 £	Total funds 9 months ended 31 December 2022 £
Staff costs	56,316	-
Legal costs	10,525	900
Payroll services	748	102
Governance costs	3,540	2,520
Bank charges	1,141	-
Website costs	44,743	130
Sundry costs	486	-
IT costs	6,605	-
Consultancy	17,930	-
Travel costs	28,362	-
Insurance	636	-
	171,032	3,652

7. Governance costs

	2023 £	2022 £
Independent examiners' remuneration - current period	4,500	-
Independent examiners' remuneration - Prior year over accrual	(960)	-
Accountancy fees	-	2,520
	3,540	2,520

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

8. Staff costs

	31 December 2023 £	<i>9 months ended 31 December 2022 £</i>
Wages and salaries	84,419	15,969
Social security costs	9,263	-
Pension costs	2,665	-
	<u>96,347</u>	<u>15,969</u>

The average number of persons employed by the Charity during the year was as follows:

	31 December 2023 No.	<i>9 months ended 31 December 2022 No.</i>
Employees	<u>2</u>	<u>2</u>

No employee received remuneration amounting to more than £60,000 in either year.

The total amount of employee benefits received by Key Management Personnel was £61,921 (2022 - £10,253). The Charity considers its Key Management Personnel to comprise:

- CEO
- Trustees

9. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2022 - £NIL).

During the year ended 31 December 2023, expenses totalling £1,292 were reimbursed or paid directly to 2 Trustees (2022 - £NIL to no Trustees). These were in respect of travel costs.

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

10. Debtors: Amounts falling due within one year

	2023	2022
	£	£
Grants receivable	-	12,683
	<u>-</u>	<u>12,683</u>

11. Creditors: Amounts falling due within one year

	2023	2022
	£	£
Trade creditors	-	60
Other taxation and social security	1,136	4,236
Other creditors	-	5,867
Accruals and deferred income	4,500	2,520
	<u>5,636</u>	<u>12,683</u>

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**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023**

12. Statement of funds

Statement of funds - current year

	Income £	Expenditure £	Balance at 31 December 2023 £
Unrestricted funds			
Unrestricted funds	568,082	(516,120)	51,962

Statement of funds - prior year

	Income £	Expenditure £	Balance at 31 December 2022 £
Unrestricted funds			
Unrestricted funds	20,566	(20,566)	-

13. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2023 £	Total funds 2023 £
Current assets	57,598	57,598
Creditors due within one year	(5,636)	(5,636)
Total	51,962	51,962

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

13. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2022 £</i>	<i>Total funds 2022 £</i>
Current assets	12,683	12,683
Creditors due within one year	(12,683)	(12,683)
Total	<u>-</u>	<u>-</u>

14. Reconciliation of net movement in funds to net cash flow from operating activities

	2023 £	<i>9 months ended 2022 £</i>
Net income for the year (as per Statement of Financial Activities)	51,962	-
Adjustments for:		
Decrease/(increase) in debtors	10 12,683	(12,683)
(Decrease)/increase in creditors	11 (7,047)	12,683
Net cash provided by operating activities	<u>57,598</u>	<u>-</u>

15. Analysis of cash and cash equivalents

	2023 £	2022 £
Cash in hand	57,598	-
Total cash and cash equivalents	<u>57,598</u>	<u>-</u>

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NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2023

16. Analysis of changes in net debt

	Cash flows £	At 31 December 2023 £
Cash at bank and in hand	57,598	57,598
	<u>57,598</u>	<u>57,598</u>

17. Pension commitments

The amount recognised as an expense in the year was £2,665 (2022 - £NIL). There were no contributions payable to the fund at the Balance Sheet date (2022 - £NIL).

18. Related party transactions

The Trustee, Ayman Asfari is also a Trustee of The Asfari Foundation. During the year, Grants totalling £477,302 (2022 - £NIL) was made by The Asfari Foundation to the Charity. As at the year-end, a total of £NIL (2022 - £NIL) was owed to the Charity.

The Asfari Foundation also agrees to hold their grants on trust for and to the order of Madaniya until a suitable bank account has been secured to accept the grant transfer. Accordingly, Madaniya can direct the Foundation to make payments to third parties from the allocated grant on its behalf.