

LYSANDER PLACE GROUP LIMITED

DIRECTORS' REPORT AND CONSOLIDATED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2019

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LYSANDER PLACE GROUP LIMITED

COMPANY INFORMATION

Directors	Andrew J Nunn Jeffrey P Robins
Registered number	08840995
Registered office	Lysander Place Tempsford Airfield Everton Sandy Bedfordshire SG19 2JW
Independent auditor	MHA MacIntyre Hudson Chartered Accountants & Statutory Auditors Equipoise House Grove Place Bedford MK40 3LE

LYSANDER PLACE GROUP LIMITED

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LYSANDER PLACE GROUP LIMITED

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2019

Introduction

I am pleased to report that the financial year 2018-19 ended with Group turnover above budget and ahead of the previous year whilst still maintaining the target margins.

Business review

The Groups cash flow was managed throughout the year within the bank facility and gross profit for the year was only marginally short of the target.

The board remains focused on debtor control thus ensuring that aged debtors remain at a historical low.

As forecast overheads increased slightly again due mainly to pressure on wages and increased fuel costs.

Our skilled workforce remains our biggest asset and whilst labour retention remains high the sourcing of additional skilled labour is as ever one of the biggest challenges the group faces.

The Group has again invested quite heavily in Scaffold equipment and vehicles resulting in over 50% of the fleet being no more than three years old resulting in reduced maintenance costs whilst helping to improve the Group's image.

New business enquiries have remained high and efforts throughout the year to develop new client relationships have been successful helping to support continuity of work for the group.

The issues surrounding Brexit has had a dampening effect on house builders but does not appear to effect the social housing maintenance and repair sector and I remain confident that the budget for the coming year are achievable.

Principal risks and uncertainties

The principal risks and uncertainties are considered to be the following:

1. Staff retention and the sourcing of more skilled labour.
2. Maintaining Client confidence in spite of accepted skills shortages.
3. Uncertainty around Brexit in particular the possible negative effect on labour availability.

Financial key performance indicators

1. Group WIP has remained consistent at £1.4m (2018: £1.4m).
2. Group cash and cash equivalents has increased by £58k to a balance of £50k (2018: overdraft of £9k).
3. Overdrafts and loans at the year end totalled £282k (2018: £394k).

Other key performance indicators

Average staff numbers for the year have risen to 140 (2018: 139).

LYSANDER PLACE GROUP LIMITED

**GROUP STRATEGIC REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2019**

This report was approved by the board and signed on its behalf.


.....
Andrew J Nunn
Director

Date: 15 August 2019

LYSANDER PLACE GROUP LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2019

The Directors present their report and the financial statements for the year ended 31 March 2019.

Principal activity

The principal activities of the Group are that of property services and maintenance and the provision of roofing and scaffolding services.

Results and dividends

The profit for the year, after taxation, amounted to £225,163 (2018 - £153,561).

The Company has paid dividends of £32,000 (2018: £105,700) during the year.

Directors

The Directors who served during the year were:

Andrew J Nunn
Jeffrey P Robins

Directors' responsibilities statement

The Directors are responsible for preparing the Group Strategic Report, the Directors' Report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Future developments

Future developments have been included within the Strategic Report.

LYSANDER PLACE GROUP LIMITED

**DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 MARCH 2019**

Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company and the Group's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditor is aware of that information.

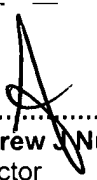
Post balance sheet events

There have been no significant events affecting the Group since the year end.

Auditor

The auditor, MHA MacIntyre Hudson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.


.....
Andrew J Nunn
Director

Date: 15 August 2019

Lysander Place
Tempsford Airfield
Everton
Sandy
Bedfordshire
SG19 2JW

LYSANDER PLACE GROUP LIMITED

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LYSANDER PLACE GROUP LIMITED

Opinion

We have audited the financial statements of Lysander Place Group Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 March 2019, which comprise the Group Statement of Income and Retained Earnings, the Group and Company Balance Sheets, the Group Statement of Cash Flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 March 2019 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's Report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material

LYSANDER PLACE GROUP LIMITED

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LYSANDER PLACE GROUP LIMITED
(CONTINUED)**

inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Directors' Report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement on page 3, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

LYSANDER PLACE GROUP LIMITED

**INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LYSANDER PLACE GROUP LIMITED
(CONTINUED)**

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's Report.

Use of our report

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders, as a body, for our audit work, for this report, or for the opinions we have formed.



Andrew Moyser FCCA ACA (Senior Statutory Auditor)
for and on behalf of

MHA MacIntyre Hudson

Chartered Accountants

Statutory Auditors

Equipoise House

Grove Place

Bedford

MK40 3LE

15 August 2019

LYSANDER PLACE GROUP LIMITED

**CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS
FOR THE YEAR ENDED 31 MARCH 2019**

	Note	2019 £	2018 £
Turnover	4	13,008,946	11,610,395
Cost of sales		(9,835,387)	(8,714,304)
Gross profit		3,173,559	2,896,091
Administrative expenses		(2,932,282)	(2,730,375)
Operating profit		241,277	165,716
Interest payable and expenses	8	(16,114)	(12,155)
Profit before tax		225,163	153,561
Tax on profit	9	-	-
Profit after tax		225,163	153,561
Retained earnings at the beginning of the year		914,286	866,425
Profit for the year		225,163	153,561
Dividends declared and paid		(32,000)	(105,700)
Retained earnings at the end of the year		1,107,449	914,286

There were no recognised gains and losses for 2019 or 2018 other than those included in the consolidated statement of income and retained earnings.

The notes on pages 13 to 27 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED
REGISTERED NUMBER: 08840995

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2019

	Note	2019 £	2019 £	2018 £	2018 £
Fixed assets					
Intangible assets	11		369		1,119
Tangible assets	12		1,108,028		863,550
			<u>1,108,397</u>		<u>864,669</u>
Current assets					
Stocks	14	200,293		183,155	
Debtors	15	2,908,441		2,807,795	
Cash at bank and in hand	16	331,191		385,584	
		<u>3,439,925</u>		<u>3,376,534</u>	
Creditors: amounts falling due within one year	17	(2,306,143)		(2,244,456)	
Net current assets			<u>1,133,782</u>		<u>1,132,078</u>
Total assets less current liabilities			<u>2,242,179</u>		<u>1,996,747</u>
Creditors: amounts falling due after more than one year	18		(247,295)		(195,026)
Provisions for liabilities					
Net assets			<u><u>1,994,884</u></u>		<u><u>1,801,721</u></u>
Capital and reserves					
Called up share capital - allotted and fully paid	20		1,020		1,020
Share premium account	22		886,415		886,415
Profit and loss account	22		1,107,449		914,286
			<u><u>1,994,884</u></u>		<u><u>1,801,721</u></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



Andrew J Nunn
 Director

Date: 15 August 2019

The notes on pages 13 to 27 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED
REGISTERED NUMBER: 08840995

COMPANY BALANCE SHEET
AS AT 31 MARCH 2019

	Note	2019 £	2019 £	2018 £	2018 £
Enter Text here - user input					
Fixed assets					
Tangible assets	12		1,108,028		863,550
Investments	13		2,100,000		2,100,000
			3,208,028		2,963,550
Current assets					
Debtors	15	105,008		106,315	
Cash at bank and in hand	16	36,698		42,872	
		141,706		149,187	
Creditors: amounts falling due within one year	17	(972,586)		(939,363)	
Net current liabilities			(830,880)		(790,176)
Total assets less current liabilities			2,377,148		2,173,374
Creditors: amounts falling due after more than one year	18		(247,295)		(195,026)
Net assets			2,129,853		1,978,348
Capital and reserves					
Called up share capital - allotted and fully paid	20		1,020		1,020
Share premium account	22		886,415		886,415
Profit and loss account brought forward		1,090,913		1,767,399	
Profit/(loss) for the year		183,505		(570,786)	
Dividends paid		(32,000)		(105,700)	
Profit and loss account carried forward			1,242,418		1,090,913
			2,129,853		1,978,348

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:

.....
Andrew J Nunn
 Director

Date: 15 August 2019

The notes on pages 13 to 27 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED
REGISTERED NUMBER: 08840995

COMPANY BALANCE SHEET (CONTINUED)
AS AT 31 MARCH 2019

LYSANDER PLACE GROUP LIMITED

**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2019**

	2019 £	2018 £
Cash flows from operating activities		
Profit for the financial year	225,163	153,561
Adjustments for:		
Amortisation of intangible assets	750	750
Depreciation of tangible assets	321,372	245,246
Profit on disposal of tangible assets	(780)	2,374
Interest paid	16,114	12,155
(Increase) in stocks	(17,138)	(6,117)
(Increase)/decrease in debtors	(100,646)	216,934
Increase/(decrease) in creditors	139,982	(206,368)
Net cash generated from operating activities	584,817	418,535
Cash flows from investing activities		
Purchase of tangible fixed assets	(571,670)	(482,361)
Sale of tangible fixed assets	6,600	14,945
Hire purchase interest paid	(11,348)	(10,126)
Net cash from investing activities	(576,418)	(477,542)
Cash flows from financing activities		
Repayment of finance leases	86,618	27,120
Dividends paid	(32,000)	(105,700)
Interest paid	(4,766)	(2,029)
Net cash used in financing activities	49,852	(80,609)
Net increase/(decrease) in cash and cash equivalents	58,251	(139,616)
Cash and cash equivalents at beginning of year	(8,593)	131,023
Cash and cash equivalents at the end of year	49,658	(8,593)
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	331,191	385,584
Bank overdrafts	(281,533)	(394,177)
	49,658	(8,593)

The notes on pages 13 to 27 form part of these financial statements.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

1. General information

Lysander Place Group Limited is a private limited company incorporated in England and Wales.

The registered office and principal place of business is Lysander Place, Tempsford Airfield, Everton, Sandy, Bedfordshire, SG19 2JW.

The financial statements are presented in British pound sterling.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Income and Retained Earnings in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Income and Retained Earnings from the date on which control is obtained. They are deconsolidated from the date control ceases.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

2. Accounting policies (continued)

2.3 Recognition of revenue

Revenue comprises the contract sales valuation (excluding VAT and trade discounts) of goods and services in the normal course of business.

Revenue represents the proportion of contract value applicable to the activity in the year, ascertained by reference to the costs incurred to date. These costs are matched with the turnover, resulting in the reporting of attributable profit proportionate to the contract activity.

Estimates of total contract costs and revenues are reviewed periodically and the cumulative effects of changes are recognised in the period in which they are identified. All known anticipated losses are provided for in full as soon as they are foreseen.

All costs incurred are recorded as cost of sales. Revenues recognised in excess of amounts billed are classified as accrued income and included in debtors. Where cash is received in advance of the contract valuation, the balance is recognised as part of creditors due within one year, as payments received on account.

2.4 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Consolidated Statement of Income and Retained Earnings over its useful economic life.

The estimated useful lives range as follows:

Goodwill	-	20	years straight line
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2.5 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

2. Accounting policies (continued)

2.5 Tangible fixed assets (continued)

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

Motor vehicles	- 25% per annum
Fixtures and fittings	- 15-50% per annum

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Consolidated Statement of Income and Retained Earnings.

2.6 Operating leases

Rentals paid under operating leases are charged to the Consolidated Statement of Income and Retained Earnings on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.7 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.8 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.9 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019

2. Accounting policies (continued)

2.10 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Group's cash management.

2.11 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Financial assets and liabilities are offset and the net amount reported in the Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

2.12 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.13 Finance costs

Finance costs are charged to the Consolidated Statement of Income and Retained Earnings over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.14 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting.

2.15 Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payment obligations.

The contributions are recognised as an expense in the Consolidated Statement of Income and Retained Earnings when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Group in independently administered funds.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019

2. Accounting policies (continued)

2.16 Taxation

Tax is recognised in the Consolidated Statement of Income and Retained Earnings, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The preparation of financial statements in accordance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Group's accounting policies.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

a) Critical judgments in applying accounting policies

There are no judgments (apart from those involving estimates) that have had a significant effect on amounts recognised in the Financial Statements.

b) Key accounting estimates and assumptions

The Group makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have the most significant potential impact upon the carrying values of assets and liabilities within the next financial year are as follows:

i) Revenue recognition on long term contracts

Recognition of revenue and profit is based on judgments made in respect of the ultimate profitability of a contract. Such judgments are arrived at through the use of estimates in relation to the costs and value of work performed to date and to be performed in bringing contracts to completion, including satisfaction of maintenance responsibilities. The Group has appropriate control procedures to ensure all estimates are determined on a consistent basis and subject to appropriate review and authorisation.

ii) Useful economic lives of tangible fixed assets

The useful economic lives used by the Group in respect of tangible fixed assets are set out in the accounting policies. These estimates are the best estimate based on past experience and expected performance and are regularly reviewed to ensure they remain appropriate. The net book value of tangible fixed assets as at 31 March 2019 was £1,108,028 after a depreciation charge in the period of £321,372.

4. Turnover

The whole of the turnover is attributable to the principal activity of the Group.

All turnover arose within the United Kingdom.

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

5. Auditor's remuneration

	2019 £	2018 £
Fees payable to the Group's auditor and its associates for the audit of the Group's annual financial statements	15,780	15,300
Fees payable to the Group's auditor and its associates in respect of:		
Taxation compliance services	5,050	4,900
All other services	8,700	8,500
	13,750	13,400

6. Employees

Staff costs, including Directors' remuneration, were as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Wages and salaries	4,129,033	3,869,125	235,739	259,167
Social security costs	402,237	392,160	30,230	34,885
Cost of defined contribution scheme	58,510	34,792	-	-
	4,589,780	4,296,077	265,969	294,052

The average monthly number of employees, including the Directors, during the year was as follows:

	2019 No.	2018 No.
Works staff	111	107
Administrative staff	28	31
Management staff	1	1
	140	139

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

7. Directors' remuneration

	2019 £	2018 £
Directors' emoluments	<u>235,739</u>	<u>259,167</u>

During the year retirement benefits were accruing to no Directors (2018 - NIL) in respect of defined contribution pension schemes.

The key management personnel are the Directors.

The highest paid Director received remuneration of £235,739 (2018 - £259,167).

8. Interest payable and similar expenses

	2019 £	2018 £
Bank interest payable	4,766	2,029
Finance leases and hire purchase contracts	<u>11,348</u>	<u>10,126</u>
	<u>16,114</u>	<u>12,155</u>

9. Taxation

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

9. Taxation (continued)**Factors affecting tax charge for the year**

The tax assessed for the year is lower than (2018 - lower than) the standard rate of corporation tax in the UK of 19% (2018 - 19%). The differences are explained below:

	2019 £	2018 £
Profit on ordinary activities before tax	<u>225,163</u>	<u>153,561</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018 - 19%)	<u>42,781</u>	<u>29,177</u>
Effects of:		
Capital allowances for year in excess of depreciation	(25,293)	-
Utilisation of tax losses	<u>(17,488)</u>	<u>(29,177)</u>
Total tax charge for the year	<u>-</u>	<u>-</u>

Factors that may affect future tax charges

The group currently has carried forward tax losses of £339,064 (2018 - £443,829) which can be utilised against future profits.

10. Dividends

	2019 £	2018 £
Dividends	<u>32,000</u>	<u>105,700</u>

LYSANDER PLACE GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019

11. Intangible assets

Group

	Goodwill £
Cost	
At 1 April 2018	4,119
At 31 March 2019	4,119
Amortisation	
At 1 April 2018	3,000
Charge for the year	750
At 31 March 2019	3,750
Net book value	
At 31 March 2019	369
At 31 March 2018	1,119

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

12. Tangible fixed assets

Group and Company

	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 April 2018	820,386	663,016	1,483,402
Additions	231,657	340,013	571,670
Disposals	(18,318)	(1,210)	(19,528)
At 31 March 2019	<u>1,033,725</u>	<u>1,001,819</u>	<u>2,035,544</u>
Depreciation			
At 1 April 2018	355,867	263,985	619,852
Charge for the year on owned assets	28,488	175,933	204,421
Charge for the year on financed assets	115,084	1,867	116,951
Disposals	(13,311)	(397)	(13,708)
At 31 March 2019	<u>486,128</u>	<u>441,388</u>	<u>927,516</u>
Net book value			
At 31 March 2019	<u>547,597</u>	<u>560,431</u>	<u>1,108,028</u>
At 31 March 2018	<u>464,519</u>	<u>399,031</u>	<u>863,550</u>

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2019 £	2018 £
Motor vehicles	464,518	263,320
Fixtures and fittings	20,533	-
	<u>485,051</u>	<u>263,320</u>

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

13. Fixed asset investments**Company**

	Investments in subsidiary companies £
Cost or valuation	
At 1 April 2018	2,100,000
At 31 March 2019	<u>2,100,000</u>

Subsidiary undertakings

The following were subsidiary undertakings of the Company:

Name	Principal activity	Class of shares	Holding
Lysander Place Holdings Limited	Holding company	Ordinary	100%
Lysander Scaffolding Limited	Scaffolding services	Ordinary	100%
Lee Roofing Limited	Roofing services	Ordinary	100%
BSG Property Services Limited	Property services and maintenance	Ordinary	100%
Lysander Estates Limited	Dormant	Ordinary	100%
Lysander Estates 2 Limited	Dormant	Ordinary	100%
Plasticare Limited	Dormant	Ordinary	100%

The aggregate of the share capital and reserves as at 31 March 2019 and the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

Name	Aggregate of share capital and reserves £	Profit/(Loss) £
Lysander Place Holdings Limited	5,770	1,250,000
Lysander Scaffolding Limited	377,775	124,518
Lee Roofing Limited	252,451	90,408
BSG Property Services Limited	1,329,036	626,733
Lysander Estates Limited	1,000	-
Lysander Estates 2 Limited	1,000	-
Plasticare Limited	1	-

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

14. Stocks

	Group 2019 £	Group 2018 £
Raw materials and consumables	200,293	183,155

The difference between purchase price or production cost of stocks and their replacement cost is not material.

Stock recognised in cost of sales during the year as an expense was £3,092,711 (2018: £2,688,379)

15. Debtors

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Trade debtors	1,286,199	1,276,970	-	-
Amounts owed by group undertakings	-	-	-	3,514
Other debtors	11,331	51,911	19,251	17,044
Prepayments and accrued income	1,610,911	1,478,914	85,757	85,757
	2,908,441	2,807,795	105,008	106,315

16. Cash and cash equivalents

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Cash at bank and in hand	331,191	385,584	36,698	42,872
Less: bank overdrafts	(281,533)	(394,177)	-	-
	49,658	(8,593)	36,698	42,872

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

17. Creditors: Amounts falling due within one year

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Bank overdrafts	281,533	394,177	-	-
Trade creditors	1,253,774	1,024,114	-	-
Amounts owed to group undertakings	-	-	779,792	672,425
Other taxation and social security	305,282	382,596	12,073	58,613
Obligations under finance lease and hire purchase contracts	157,408	123,059	157,408	123,059
Other creditors	11,802	70,037	7,863	68,749
Accruals and deferred income	296,344	250,473	15,450	16,517
	<u>2,306,143</u>	<u>2,244,456</u>	<u>972,586</u>	<u>939,363</u>

Hire purchase

Obligations under finance lease and hire purchase contracts are secured against the assets concerned.

Secured loans

The Group's bank overdraft facility is secured by a fixed and floating charge over the assets of the Group.

18. Creditors: Amounts falling due after more than one year

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Net obligations under finance leases and hire purchase contracts	247,295	195,026	247,295	195,026

Hire purchase

Obligations under finance lease and hire purchase contracts are secured against the assets concerned.

19. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Within one year	157,408	123,059	157,408	123,059
Between 1-5 years	247,295	195,026	247,295	195,026
	<u>404,703</u>	<u>318,085</u>	<u>404,703</u>	<u>318,085</u>

LYSANDER PLACE GROUP LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2019

20. Share capital

	2019 £	2018 £
Allotted, called up and fully paid		
1,020 (2018 - 1,020) Ordinary shares of £1.00 each	1,020	1,020

21. Financial instruments

All financial instruments are held at amortised cost.

22. Reserves

Share premium account

Share premium account includes all amounts received from share transactions in excess of the nominal value.

Profit and loss account

Profit and Loss account includes all current and previous periods retained profits and losses.

23. Contingent liabilities

The Company has entered into an unlimited cross composite guarantee with its bankers, comprising of the following group companies:

- Lysander Place Holdings Limited
- BSG Property Services Limited
- Lee Roofing Limited
- Lysander Estates Limited
- Lysander Estates 2 Limited
- Lysander Scaffolding Limited

24. Capital commitments

At 31 March 2019 the Group and Company had capital commitments as follows:

	Group 2019 £	Group 2018 £	Company 2019 £	Company 2018 £
Contracted for but not provided in these financial statements	19,827	28,214	19,827	28,214

LYSANDER PLACE GROUP LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2019**

25. Pension commitments

During the year the Group made contributions of £58,510 (2018: £34,792) to a defined contribution pension scheme in respect of its staff and Directors.

The assets of the scheme are held separately from those of the Group in an independently administered fund. The Group has no liability to the scheme other than the contributions due. There were £9,610 (2018: £512) of outstanding contributions at the year end.

26. Commitments under operating leases

At 31 March 2019 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2019 £	Group 2018 £
Not later than 1 year	123,375	90,967
Later than 1 year and not later than 5 years	349,424	112,931
Later than 5 years	123,315	-
	596,114	203,898

27. Related party transactions

There is a balance due from Lightning Investments Limited, a Company under common control, as at 31 March 2019 of £85,757 (2018: £85,757). Interest of £ nil (2018: £ nil) has been charged on this loan.

The BSG Pension Scheme is a related party because certain Directors of the Company are also Trustees and Beneficiaries. During the year rent totalling £84,250 (2018: £83,000) was paid to the BSG Pension Scheme in respect of freehold property and land occupied by the Group.

During the year the Group paid dividends to the Directors of £32,000 (2018: £105,700).