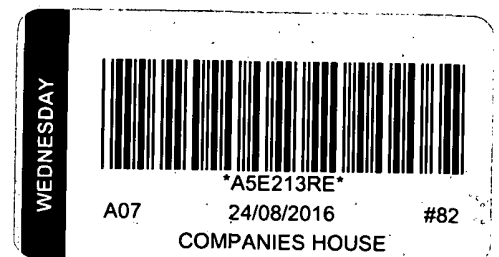


LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

DIRECTORS' REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2016



MHA MacIntyre Hudson
GLOBAL EXPERTISE • NATIONAL EXPERIENCE • LOCAL EXCELLENCE®

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

COMPANY INFORMATION

Directors	James T Nunn Andrew J Nunn Jeffrey P Robins
Registered number	08840995
Registered office	Lysander Place Tempsford Airfield Everton Sandy Bedfordshire SG19 2JW
Independent auditor	MHA MacIntyre Hudson Chartered Accountants & Statutory Auditor Equipoise House Grove Place Bedford MK40 3LE
Bankers	National Westminster Bank PLC 81 High Street Bedford MK40 1NE
Solicitors	Motley and Hope The Manor House 11 Shortmead Street Biggleswade Bedfordshire SG18 0AT

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

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LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

GROUP STRATEGIC REPORT FOR THE YEAR ENDED 31 MARCH 2016

Business review

I am delighted that the excellent progress reported in the year ended 31 March 2015 has been continued through to the year ended 31 March 2016.

The reorganisation of our trading divisions continues to be the success it promised to be and sets the blueprint for the current year and beyond.

During the year Group turnover increased in line with expectations by 11% to £11.63million. This together with strict overhead control has resulted in a marked improvement in net profitability and an improvement in the Group's cash position.

All Group bank loans have now been repaid and I am delighted that the hard work and difficult decisions taken in previous years have begun to bear fruit.

The Group continues to prioritise ongoing profitable contracts together with targeting new business opportunities as and when they arise.

The Company's employees are its most precious resource and continued vocational and Health and Safety training are an ongoing priority.

Without doubt any organisation is only as good as its people and I commend the commitment, professionalism and loyalty displayed by everybody within the organisation. Whilst we continue to invest in apprenticeship schemes, to ensure there is a constant inflow of new talent, and have on going training throughout the organisation, skilled labour will be the biggest single challenge facing all divisions for the foreseeable future.

Financial key performance indicators

1. Group WIP has reduced by 17.2% to £1.11m (2015: £1.34m).
2. Consolidated net increase in cash and cash equivalents was £251k.
3. NatWest overdrafts and loans totaling £991k in 2015 were repaid during the year.

This report was approved by the board and signed on its behalf.


.....
Andrew J Nunn
Director

Date: 19 July 2016

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2016

The Directors present their report and the financial statements for the year ended 31 March 2016.

Principal activities

The principal activities of the Group are that of property services and maintenance and the provision of roofing and scaffolding services.

Directors' responsibilities statement

The Directors are responsible for preparing the Group Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Group financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £472,348 (2015 - £283,952).

The Company have paid dividends of £142,340 (2015: £nil) during the year.

Directors

The Directors who served during the year were:

James T Nunn
Andrew J Nunn
Jeffrey P Robins

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**DIRECTORS' REPORT
FOR THE YEAR ENDED 31 MARCH 2016**

Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as that Director is aware, there is no relevant audit information of which the Company and the Group's auditor is unaware, and
- that Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditor is aware of that information.

Auditors

The auditor, MHA MacIntyre Hudson, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board and signed on its behalf.


.....
Andrew J Nunn
Director

Date: 19 July 2016

Lysander Place
Tempsford Airfield
Everton
Sandy
Bedfordshire
SG19 2JW

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

We have audited the financial statements of Lysander Place Group Limited and Subsidiaries for the year ended 31 March 2016, which comprise the Group Statement of Comprehensive Income, the Group and Company Balance Sheets, the Group Statement of Cash Flows, the Group and Company Statement of Changes in Equity and the related notes. The relevant financial reporting framework that has been applied in their preparation is the Companies Act 2006 and the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

This report is made solely to the Company's shareholders, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's shareholders those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of Directors and Auditor

As explained more fully in the Directors' Responsibilities Statement, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Financial Reporting Council's Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the Group's and the parent Company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the Directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Group Strategic Report and the Directors' Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and the parent Company's affairs as at 31 March 2016 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Group Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements and the directors' report has been prepared in accordance with applicable legal requirements.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

INDEPENDENT AUDITOR'S REPORT TO THE SHAREHOLDERS OF LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Andrew Moyser FCCA ACA (Senior Statutory Auditor)
for and on behalf of

MHA MacIntyre Hudson

Chartered Accountants

Statutory Auditor

Equipoise House

Grove Place

Bedford

MK40 3LE

Date: 19 July 2016

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 MARCH 2016**

	Note	2016 £	2015 £
Turnover	4	11,629,951	10,477,752
Cost of sales		(8,641,888)	(7,762,293)
Gross profit		2,988,063	2,715,459
Administrative expenses		(2,486,413)	(2,421,725)
Operating profit	5	501,650	293,734
Income from participating interests		-	17,545
Interest receivable and similar income	9	-	6,000
Interest payable and expenses	10	(29,302)	(33,327)
Profit before taxation		472,348	283,952
Tax on profit	11	-	-
Profit for the year		472,348	283,952

There were no recognised gains and losses for 2016 or 2015 other than those included in the consolidated income statement.

There was no other comprehensive income for 2016 (2015: £NIL).

The notes on pages 14 to 34 form part of these financial statements.

The statement of comprehensive income incorporates the income statement as well as other comprehensive income.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES
REGISTERED NUMBER:08840995

CONSOLIDATED BALANCE SHEET
AS AT 31 MARCH 2016

	Note	2016 £	2015 £
Fixed assets			
Intangible assets	14	2,619	3,369
Tangible assets	15	502,840	434,916
Investment property	17	-	183,751
		<u>505,459</u>	<u>622,036</u>
Current assets			
Stocks	18	187,956	149,641
Debtors: amounts falling due within one year	19	2,835,979	2,790,023
Cash at bank and in hand	20	250,876	468,508
		<u>3,274,811</u>	<u>3,408,172</u>
Creditors: amounts falling due within one year	21	(2,195,170)	(2,512,233)
Net current assets		<u>1,079,641</u>	<u>895,939</u>
Total assets less current liabilities		<u>1,585,100</u>	<u>1,517,975</u>
Creditors: amounts falling due after more than one year	22	(83,705)	(346,588)
Provisions for liabilities			
Net assets		<u>1,501,395</u>	<u>1,171,387</u>
Capital and reserves			
Called up share capital	26	1,020	1,020
Share premium account	27	886,415	886,415
Profit and loss account	27	613,960	283,952
		<u>1,501,395</u>	<u>1,171,387</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



Andrew J Nunn
 Director

Date: 19 July 2016

The notes on pages 14 to 34 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES
REGISTERED NUMBER:08840995

COMPANY BALANCE SHEET
AS AT 31 MARCH 2016

	Note	2016 £	2015 £
Fixed assets			
Tangible assets	15	502,840	434,916
Investments	16	986,435	986,435
		<u>1,489,275</u>	<u>1,421,351</u>
Current assets			
Debtors: amounts falling due within one year	19	1,750,459	818,980
Cash at bank and in hand	20	2,455	-
		<u>1,752,914</u>	<u>818,980</u>
Creditors: amounts falling due within one year	21	(125,567)	(152,948)
Net current assets		<u>1,627,347</u>	<u>666,032</u>
Total assets less current liabilities		<u>3,116,622</u>	<u>2,087,383</u>
Creditors: amounts falling due after more than one year	22	(83,705)	(75,523)
Net assets		<u><u>3,032,917</u></u>	<u><u>2,011,860</u></u>
Capital and reserves			
Called up share capital	26	1,020	1,020
Share premium account	27	886,415	886,415
Profit and loss account	27	2,145,482	1,124,425
		<u><u>3,032,917</u></u>	<u><u>2,011,860</u></u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



Andrew J Nunn
 Director

Date: 19 July 2016

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2016**

	Called up share capital	Share premium account	Profit and loss account	Equity attributable to owners of parent Company	Total equity
	£	£	£	£	£
At 1 April 2015	1,020	886,415	283,952	1,171,387	1,171,387
Comprehensive income for the year					
Profit for the year	-	-	472,348	472,348	472,348
Total comprehensive income for the year	-	-	472,348	472,348	472,348
Dividends: Equity capital	-	-	(142,340)	(142,340)	(142,340)
At 31 March 2016	1,020	886,415	613,960	1,501,395	1,501,395

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2015**

	Called up share capital	Share premium account	Profit and loss account	Equity attributable to owners of parent Company	Total equity
	£	£	£	£	£
At 1 April 2014	1,010	885,425	-	886,435	886,435
Comprehensive income for the year					
Profit for the year	-	-	283,952	283,952	283,952
Total comprehensive income for the year	-	-	283,952	283,952	283,952
Contributions by and distributions to owners					
Shares issued during the year	10	990	-	1,000	1,000
Total transactions with owners	10	990	-	1,000	1,000
At 31 March 2015	1,020	886,415	283,952	1,171,387	1,171,387

The notes on pages 14 to 34 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**COMPANY STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2016**

	Share capital £	Share premium £	Retained earnings £	Total equity £
At 1 April 2015	1,020	886,415	1,124,425	2,011,860
Comprehensive income for the year				
Profit for the year	-	-	1,163,397	1,163,397
Total comprehensive income for the year	-	-	1,163,397	1,163,397
Contributions by and distributions to owners				
Dividends: Equity capital	-	-	(142,340)	(142,340)
At 31 March 2016	1,020	886,415	2,145,482	3,032,917

**COMPANY STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 MARCH 2015**

	Share capital £	Share premium £	Retained earnings £	Total equity £
At 1 April 2014	1,010	885,425	800,000	1,686,435
Comprehensive income for the year				
Profit for the year	-	-	324,425	324,425
Total comprehensive income for the year	-	-	324,425	324,425
Contributions by and distributions to owners				
Shares issued during the year	10	990	-	1,000
At 31 March 2015	1,020	886,415	1,124,425	2,011,860

The notes on pages 14 to 34 form part of these financial statements.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 MARCH 2016**

	2016 £	2015 £
Cash flows from operating activities		
Profit for the financial year	472,348	283,952
Adjustments for:		
Amortisation of intangible assets	750	750
Depreciation of tangible assets	149,131	137,946
Profit on disposal of tangible assets	(59,389)	(2,695)
Increase in stocks	(38,315)	42,240
Interest paid	18,956	33,327
Interest received	-	(23,545)
Increase in debtors	(45,956)	371,711
Increase in creditors	405,622	(134,317)
Net cash generated from operating activities	<u>903,147</u>	<u>709,369</u>
Cash flows from investing activities		
Purchase of tangible fixed assets	(231,732)	(197,597)
Sale of tangible fixed assets	22,817	5,650
Sale of investment properties	235,000	-
Sale of unlisted and other investments	-	50
Interest received	-	6,000
HP interest paid	(10,346)	(6,451)
Income from investments in related companies	-	17,545
Net cash from investing activities	<u>15,739</u>	<u>(174,803)</u>
Cash flows from financing activities		
Issue of ordinary shares	-	1,000
Repayment of loans	(310,967)	(38,358)
Repayment of other loans	-	(588,100)
Repayment of/new finance leases	31,431	52,074
Loans repaid to directors	(25,625)	(100,251)
Dividends paid	(142,340)	-
Interest paid	(8,610)	(26,876)
Net cash used in financing activities	<u>(456,111)</u>	<u>(700,511)</u>
Net increase / (decrease) in cash and cash equivalents	<u>462,775</u>	<u>(165,945)</u>
Cash and cash equivalents at beginning of year	<u>(211,899)</u>	<u>(45,954)</u>
Cash and cash equivalents at the end of year	<u><u>250,876</u></u>	<u><u>(211,899)</u></u>
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	250,876	468,508

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

CONSOLIDATED STATEMENT OF CASH FLOWS (continued)
31 MARCH 2016

Bank overdrafts	-	(680,407)
	<u>250,876</u>	<u>(211,899)</u>

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

1. General information

Lysander Place Group Limited is a private limited company incorporated in England and Wales.

The registered office is Lysander Place, Tempsford Airfield, Everton, Sandy, Bedfordshire, SG19 2JW.

2. Accounting policies

2.1 Statement of compliance

The financial statements have been prepared in compliance with Financial Reporting Standard 102 as applicable to the financial statements for the year ended 31 March 2016.

The Company transitioned from previously extant UK GAAP to FRS 102 as at 1 April 2014. An explanation of how transition to FRS 102 has affected the reported financial position and financial performance is given in the notes to the financial statements.

2.2 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention investment property and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

Information on the impact of first-time adoption of FRS 102 is given in note 33.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgment in applying the Company's accounting policies (see note 3).

The following principal accounting policies have been applied:

2.3 Basis of consolidation

The consolidated financial statements present the results of Group and its own subsidiaries ("the Group") as they formed a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

The consolidated financial statements incorporate the results of business combinations using the purchase method. In the Balance Sheet, the acquiree's identifiable assets, liabilities and contingent liabilities are initially recognised at their fair values at the acquisition date. The results of acquired operations are included in the Consolidated Statement of Comprehensive Income from the date on which control is obtained. They are deconsolidated from the date control ceases.

In accordance with the transitional exemption available in FRS 102, the group has chosen not to retrospectively apply the standard to business combinations that occurred before the date of transition to FRS 102, being 01 April 2014. Therefore, the Group continues to recognise a merger reserve which arose on a past business combination that was accounted for as a merger in accordance with UK GAAP as applied at that time.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

2. Accounting policies (continued)

2.4 Recognition of revenue

Revenue comprises the contract sales valuation (excluding VAT and trade discounts) of goods and services in the normal course of business.

Revenue represents the proportion of contract value applicable to the activity in the year, ascertained by reference to the costs incurred to date. These costs are matched with the turnover, resulting in the reporting of attributable profit proportionate to the contract activity.

Estimates of total contract costs and revenues are reviewed periodically and the cumulative effects of changes are recognised in the period in which they are identified. All known anticipated losses are provided for in full as soon as they are foreseen.

All costs incurred are recorded as cost of sales. Revenues recognised in excess of amounts billed are classified as accrued income and included in debtors. Where cash is received in advance of the contract valuation, the balance is recognised as part of creditors due within one year, as payments received on account.

2.5 Intangible assets

Goodwill

Goodwill represents the difference between amounts paid on the cost of a business combination and the acquirer's interest in the fair value of the Group's share of its identifiable assets and liabilities of the acquiree at the date of acquisition. Subsequent to initial recognition, Goodwill is measured at cost less accumulated amortisation and accumulated impairment losses. Goodwill is amortised on a straight line basis to the Income Statement over its useful economic life.

Other intangible assets

Intangible assets are initially recognised at cost. After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

All intangible assets are considered to have a finite useful life. If a reliable estimate of the useful life cannot be made, the useful life shall not exceed five years.

The estimated useful lives range as follows:

Goodwill	-	20	years straight line
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LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

2. Accounting policies (continued)

2.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

The Group adds to the carrying amount of an item of fixed assets the cost of replacing part of such an item when that cost is incurred, if the replacement part is expected to provide incremental future benefits to the Group. The carrying amount of the replaced part is derecognised. Repairs and maintenance are charged to profit or loss during the period in which they are incurred.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

Motor vehicles	- 25% per annum on reducing balance
Fixtures and fittings	- 15-50% per annum on reducing balance

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised within 'other operating income' in the Consolidated Statement of Comprehensive Income.

2.7 Operating leases: Lessee

Rentals paid under operating leases are charged to the profit or loss on a straight line basis over the period of the lease.

2.8 Investment property

Investment property is carried at fair value determined annually and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the Income Statement.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

2. Accounting policies (continued)

2.9 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment. Where merger relief is applicable, the cost of the investment in a subsidiary undertaking is measured at the nominal value of the shares issued together with the fair value of any additional consideration paid.

Investments in unlisted Group shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Consolidated Income Statement for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

Investments in listed company shares are remeasured to market value at each Balance Sheet date. Gains and losses on remeasurement are recognised in profit or loss for the period.

2.10 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

2.11 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.12 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Consolidated Statement of Cash Flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

2.13 Financial instruments

The Group only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other accounts receivable and payable, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade payables or receivables,

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

2. Accounting policies (continued)

2.13 Financial instruments (continued)

are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration, expected to be paid or received. However if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Income Statement.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is an approximation of the amount that the Group would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate. The company does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

2.14 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.15 Finance costs

Finance costs are charged to the Income Statement over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

2. Accounting policies (continued)

2.16 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting. Dividends on shares recognised as liabilities are recognised as expenses and classified within interest payable.

2.17 Pensions

Defined contribution pension plan

The Group operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Group pays fixed contributions into a separate entity. Once the contributions have been paid the Group has no further payments obligations.

The contributions are recognised as an expense in the Income Statement when they fall due. Amounts not paid are shown in accruals as a liability in the Balance Sheet. The assets of the plan are held separately from the Group in independently administered funds.

2.18 Interest income

Interest income is recognised in the Income Statement using the effective interest method.

2.19 Borrowing costs

All borrowing costs are recognised in the Income Statement in the year in which they are incurred.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

3. Judgments in applying accounting policies and key sources of estimation uncertainty

The preparation of financial statements in accordance with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies.

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

a) Critical judgments in applying accounting policies

There are no judgments (apart from those involving estimates) that have had a significant effect on amounts recognised in the Financial Statements.

b) Key accounting estimates and assumptions

The Company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have the most significant potential impact upon the carrying values of assets and liabilities within the next financial year are as follows:

i) Revenue recognition on long term contracts

Recognition of revenue and profit is based on judgments made in respect of the ultimate profitability of a contract. Such judgments are arrived at through the use of estimates in relation to the costs and value of work performed to date and to be performed in bringing contracts to completion, including satisfaction of maintenance responsibilities. The Company has appropriate control procedures to ensure all estimates are determined on a consistent basis and subject to appropriate review and authorisation.

4. Analysis of turnover

The whole of the turnover is attributable to the principal activity of the Group.

All turnover arose within the United Kingdom.

5. Operating profit

The operating profit is stated after charging:

	2016 £	2015 £
Depreciation of tangible fixed assets	149,131	137,946
Amortisation of intangible assets, including goodwill	750	750
Profit on sale of tangible assets	(51,249)	-
Operating lease rentals - land and buildings	96,600	97,083
Operating lease rentals - other	15,085	9,804

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

6. Auditor's remuneration

	2016 £	2015 £
Fees payable to the Group's auditor and its associates for the audit of the Group's annual accounts	<u>16,500</u>	<u>16,000</u>

7. Employees

Staff costs, including Directors' remuneration, were as follows:

	2016 £	2015 £
Wages and salaries	3,660,304	3,507,381
Social security costs	358,883	338,338
Cost of defined contribution scheme	26,026	20,854
	<u>4,045,213</u>	<u>3,866,573</u>

The average monthly number of employees, including the Directors, during the year was as follows:

	2016 No.	2015 No.
Number of works staff	117	113
Number of administrative staff	28	28
Number of management staff	1	1
	<u>146</u>	<u>142</u>

8. Directors' remuneration

	2016 £	2015 £
Directors' emoluments	<u>120,000</u>	<u>120,000</u>
	<u>120,000</u>	<u>120,000</u>

During the year retirement benefits were accruing to no Directors (2015 - NIL) in respect of defined contribution pension schemes.

The key management personnel are the Directors.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

9. Interest receivable

	2016 £	2015 £
Other interest receivable	-	6,000
	<u>-</u>	<u>6,000</u>

10. Interest payable and similar charges

	2016 £	2015 £
Bank interest payable	18,956	26,137
Other loan interest payable	-	739
Finance leases and hire purchase contracts	10,346	6,451
	<u>29,302</u>	<u>33,327</u>

11. Taxation**Factors affecting tax charge for the year**

The tax assessed for the year is lower than (2015 - lower than) the standard rate of corporation tax in the UK of 20% (2015 - 21%). The differences are explained below:

	2016 £	2015 £
Profit on ordinary activities before tax	<u>472,348</u>	<u>283,952</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20% (2015 - 21%)	94,470	59,630
Effects of:		
Utilisation of tax losses	<u>(94,470)</u>	<u>(59,630)</u>
Total tax charge for the year	<u>-</u>	<u>-</u>

Tax losses carried forward

As at 31 March 2016, the Company had unrelieved tax losses carried forward of £758,783 (2015: £1,231,131).

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

12. Dividends

	2016 £	2015 £
Dividends paid on equity shares	142,340	-
	<u>142,340</u>	<u>-</u>

13. Parent Company Profit for the year

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of Comprehensive Income in these financial statements. The profit after tax of the parent Company for the year was £1,163,397 (2015 - £324,425).

14. Intangible assets**Group and Company**

	Goodwill £
Cost	
At 1 April 2015	4,119
At 31 March 2016	<u>4,119</u>
Amortisation	
At 1 April 2015	750
Charge for the year	750
At 31 March 2016	<u>1,500</u>
Net book value	
At 31 March 2016	<u>2,619</u>
At 31 March 2015	<u>3,369</u>

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

15. Tangible fixed assets**Group**

	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 April 2015	375,656	175,612	551,268
Additions	117,498	114,234	231,732
Disposals	(23,005)	-	(23,005)
At 31 March 2016	<u>470,149</u>	<u>289,846</u>	<u>759,995</u>
Depreciation			
At 1 April 2015	85,597	30,755	116,352
Charge owned for the period	93,672	55,459	149,131
Disposals	(8,328)	-	(8,328)
At 31 March 2016	<u>170,941</u>	<u>86,214</u>	<u>257,155</u>
Net book value			
At 31 March 2016	<u>299,208</u>	<u>203,632</u>	<u>502,840</u>
At 31 March 2015	<u>290,059</u>	<u>144,857</u>	<u>434,916</u>

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

15. Tangible fixed assets (continued)

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2016 £	2015 £	
Motor vehicles	194,044	149,470	
	<u>194,044</u>	<u>149,470</u>	
Company			
	Motor vehicles £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 April 2015	375,656	175,612	551,268
Additions	117,498	114,234	231,732
Disposals	(23,005)	-	(23,005)
At 31 March 2016	<u>470,149</u>	<u>289,846</u>	<u>759,995</u>
Depreciation			
At 1 April 2015	85,597	30,755	116,352
Charge owned for the period	93,672	55,459	149,131
Disposals	(8,328)	-	(8,328)
At 31 March 2016	<u>170,941</u>	<u>86,214</u>	<u>257,155</u>
At 31 March 2016	<u>299,208</u>	<u>203,632</u>	<u>502,840</u>
At 31 March 2015	290,059	144,857	434,916

Finance leases

The net book value of assets held by the Company under finance leases or hire purchase contracts, included above, are the same as for the Group.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

16. Fixed asset investments**Subsidiary undertakings**

The following were subsidiary undertakings of the Company:

Name	Country of incorporation	Class of shares	Holding	Principal activity
Lysander Place Holdings Limited	United Kingdom	Ordinary	100 %	Holding company
Lysander Scaffolding Limited	United Kingdom	Ordinary	100 %	Scaffolding services
Lee Roofing Limited	United Kingdom	Ordinary	100 %	Roofing services
BSG Property Services Limited*	United Kingdom	Ordinary	100 %	Property services and maintenance
Lysander Estates Limited*	United Kingdom	Ordinary	100 %	Dormant
Lysander Estates 2 Limited*	United Kingdom	Ordinary	100 %	Dormant
Plasticare Limited*	United Kingdom	Ordinary	100 %	Dormant

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

16. Fixed asset investments (continued)

**The subsidiaries indicated with an asterisk are held by Lysander Place Holdings Limited.*

The aggregate of the share capital and reserves as at 31 March 2016 and of the profit or loss for the year ended on that date for the subsidiary undertakings were as follows:

	Aggregate of share capital and reserves £	Profit/(loss) £
Lysander Place Holdings Limited	(1,161,020)	(842,966)
Lysander Scaffolding Limited	276,208	102,034
Lee Roofing Limited	174,769	544,945
BSG Property Services Limited*	670,004	304,938
Lysander Estates Limited*	1,000	-
Lysander Estates 2 Limited*	1,000	-
Plasticare Limited*	1	-
	<u>(38,038)</u>	<u>108,951</u>

Company

	Investments in subsidiary companies £
Cost or valuation	
At 1 April 2015	986,435
At 31 March 2016	<u>986,435</u>
Net book value	
At 31 March 2016	986,435
At 31 March 2015	<u>986,435</u>

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016

17. Investment property

Group

	Freehold investment property £
At 1 April 2015	183,751
Disposals	(183,751)
At 31 March 2016	-

The 2016 valuations were made by the Directors, on an open market value for existing use basis.

If the Investment properties had been accounted for under the historic cost accounting rules, the properties would have been measured as follows:

	2016 £	2015 £
Historic cost	-	175,001
	-	175,001

The 2016 valuations were made by the Directors, on an open market value for existing use basis.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

18. Stocks

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Stocks - raw materials	187,956	149,641	-	-
	187,956	149,641	-	-

The difference between purchase price or production cost of stocks and their replacement cost is not material.

Stock recognised in cost of sales during the year as an expense was £2,934,752 (2015: £2,654,765).

19. Debtors

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Trade debtors	1,536,644	1,154,854	-	-
Amounts owed by group undertakings	-	-	1,736,209	818,980
Other debtors	158,717	264,279	14,250	-
Prepayments and accrued income	1,140,618	1,370,890	-	-
	2,835,979	2,790,023	1,750,459	818,980

20. Cash and cash equivalents

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Cash at bank and in hand	250,876	468,508	2,455	-
Less: bank overdrafts	-	(680,407)	-	(19,829)
	250,876	(211,899)	2,455	(19,829)

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

21. Creditors: Amounts falling due within one year

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Bank overdrafts	-	680,407	-	19,829
Bank loans	-	39,902	-	-
Trade creditors	1,377,985	1,122,082	-	-
Taxation and social security	410,157	326,134	45,894	46,182
Obligations under finance lease and hire purchase contracts	64,243	51,342	64,245	51,342
Other creditors	4,527	25,625	4,527	25,625
Accruals and deferred income	338,258	266,741	10,901	9,970
	<u>2,195,170</u>	<u>2,512,233</u>	<u>125,567</u>	<u>152,948</u>

Secured loans

The Group's bank overdraft facility is secured by a fixed and floating charge over the assets of the Group.

Hire purchase

Obligations under finance lease and hire purchase contracts are secured against the assets concerned.

22. Creditors: Amounts falling due after more than one year

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Bank loans	-	271,065	-	-
Net obligations under finance leases and hire purchase contracts	83,705	75,523	83,705	75,523
	<u>83,705</u>	<u>346,588</u>	<u>83,705</u>	<u>75,523</u>

Secured loans

The Group's bank overdraft facility is secured by a fixed and floating charge over the assets of the Group.

Hire purchase

Obligations under finance lease and hire purchase contracts are secured against the assets concerned.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

23. Loans

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Bank loans falling due within one year	-	39,902	-	-
Bank loans falling due 2-5 years	-	271,065	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

24. Hire purchase and finance leases

Minimum lease payments under hire purchase fall due as follows:

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Within one year	71,582	58,307	71,582	58,307
Between 1-2 years	71,582	58,307	71,582	58,307
Between 2-5 years	20,624	27,671	20,624	27,671
	<u>163,788</u>	<u>144,285</u>	<u>163,788</u>	<u>144,285</u>

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2016**

25. Financial instruments

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Financial assets				
Cash and cash equivalents	250,876	468,508	2,455	-
Financial assets that are debt instruments measured at amortised cost	2,808,952	2,759,907	1,750,459	818,980
	3,059,828	3,228,415	1,752,914	818,980
Financial liabilities				
Financial liabilities measured at amortised cost	(1,716,241)	(2,380,196)	(10,900)	(29,799)
	(1,716,241)	(2,380,196)	(10,900)	(29,799)

Group financial assets measured at amortised cost comprise:

- Trade debtors	£1,536,644	(2015: £1,154,854)
- Amounts owed to group undertakings	£nil	(2015: £nil)
- Other debtors	£158,717	(2015: £264,279)
- Accrued income	£1,113,591	(2015: £1,340,774)

Company financial assets measured at amortised cost comprise:

- Amounts owed to group undertakings	£1,736,209	(2015: £818,980)
- Other debtors	£14,250	(2015: £nil)

Group financial liabilities measured at amortised cost comprise:

- Trade creditors	£1,377,985	(2015: £1,122,082)
- Accruals and deferred income	£338,258	(2015: £266,741)
- Bank overdrafts	£nil	(2015: £680,407)
- Bank loans (<1 year)	£nil	(2015: £39,902)
- Bank loans (>1 year)	£nil	(2015: £271,065)

Company financial liabilities measured at amortised cost comprise:

- Accruals and deferred income	£10,900	(2015: £9,970)
- Bank overdrafts	£nil	(2015: £19,829)

26. Share capital

	2016 £	2015 £
Allotted, called up and fully paid		
1,020 Ordinary shares of £1 each	1,020	1,020

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

27. Reserves

Share premium

Share premium account includes all amounts received from share transactions in excess of the nominal value.

Revaluation reserve

Revaluation reserve includes all amounts in relation to revalued assets.

Profit and loss account

Profit and Loss account includes all current and previous periods retained profits and losses.

28. Contingent liabilities

The Company has entered into an unlimited cross composite guarantee with its bankers, comprising of the following group companies:

- Lysander Place Holdings Limited
- BSG Property Services Limited
- Lee Roofing Limited
- Lysander Estates Limited
- Lysander Estates 2 Limited
- Lysander Scaffolding Limited

29. Pension commitments

During the year the Group made contributions of £26,026 (2015: £20,854) to a defined contribution pension scheme in respect of its staff and directors.

The assets of the scheme are held separately from those of the Group in an independently administered fund. The Group has no liability to the scheme other than the contributions due. There were £nil (2015: £1,784) of outstanding contributions at the year end.

LYSANDER PLACE GROUP LIMITED AND SUBSIDIARIES

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2016

30. Commitments under operating leases

At 31 March 2016 the Group and the Company had future minimum lease payments under non-cancellable operating leases as follows:

	Group 2016 £	Group 2015 £
Not later than 1 year	16,846	8,827
Later than 1 year and not later than 5 years	40,743	2,283
Later than 5 years	6,674	-
Total	64,263	11,110

	Group 2016 £	Group 2015 £	Company 2016 £	Company 2015 £
Not later than 1 year	83,000	83,000	-	-
Total	83,000	83,000	-	-

31. Related party transactions

During the previous year Lysander Place Holdings Limited advanced Lightning Investments Limited, a company under common control, an amount of £178,005 (2016: £nil). The balance due from Lightning Investments Limited as at 31 March 2016 is £82,165 (2015: £178,005). Interest of £nil (2015: £nil) has been charged on this loan.

During the year, an investment property with a carrying value of £183,751 was sold for £235,000 to Lightning Investments Limited, giving rise to a profit on disposal of £51,249.

The BSG Pension Scheme is a related party because certain Directors of the Company are also Trustees and Beneficiaries. During the year rent of £18,000 (2015: £18,483) was paid to the BSG Pension Scheme in respect of the land and occupied by the Company.

James T Nunn has provided the Company bankers with a personal guarantee in respect of the bank loan.

James T Nunn, Andrew J Nunn and Jeffrey P Robins have provided the bank a joint and several guarantee for £100,000 in respect of the bank overdraft.

32. Controlling party

The ultimate parent Company is Lysander Place Group Limited and the ultimate controlling party is James T Nunn.

33. First time adoption of FRS 102

The policies applied under the entity's previous accounting framework are not materially different to FRS 102 and have not impacted on equity or profit or loss.