

Boomerang Support Services Limited

Report and financial statements

For the year ended

30 September 2020

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BOOMERANG SUPPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

COMPANY INFORMATION

The board of directors

M Hesketh

M Scott

T Seddon

A Fahey

Business address

320 Firecrest Court
Centre Park
Warrington
WA1 1RG

Registered office

320 Firecrest Court
Centre Park
Warrington
WA1 1RG

Auditor

RSM UK Audit LLP
Chartered Accountants
Bluebell House
Brian Johnson Way
Preston
PR2 5PE

Bankers

The Royal Bank of Scotland Plc
PO Box 5429
Mosley Street
Manchester
M61 0HW

BOOMERANG SUPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

The Directors present their Strategic report on the company for the year ended 30th September 2020.

Strategic report

Principal activity

The principal activity of the company during the year was the provision of funding and payroll services.

Review of the business

Trading performance

In the year ended 30th September 2020 the Company generated revenue of £18.9m (2019: £22.2m) representing a decrease of 15% as a result of restructuring undertaken in the prior financial year. The Company generated a pre-tax profit of £162k (2019: £1.4m loss) with the movement on the prior year largely relating to non-recurring expenses incurred in the prior year, that did not reoccur in the current year.

Financial Position

The Company has net liabilities at 30 September 2020 and meets its day to day working capital requirements through careful management and support from the group. Trade and other receivables decrease from £8.0m to £0.6m and trade and other payables from £9.0m to £2.3m, primarily driven by reduced throughput in the year.

Cash flow

During the year, the Company's cash balance increased from £115k to £824k as a result of the deferral of VAT payments totalling £149k and the timing of payments at year-end.

Principal risks and uncertainties

The Directors have fully considered all known risks and uncertainties which may affect the Company in the future. The primary risks are as follows:

- Regulatory risk – the Company operates within markets which are subject to extensive laws and regulations. These laws and regulations continue to change and evolve, as must the Company. The Company undertakes processes and procedures on an ongoing basis to ensure that it fully complies with the requirements of the relevant laws and regulations.
- Competition risk – the Company seeks to maintain long-term relationships with its customers and typically operates via rolling contracts. The Company has a good track record of renewing key customer contracts however, the market within which the Company operates are competitive.
- Innovation risk – the Company has been able to successfully innovate in order to improve the effectiveness and efficiency of its service delivery. In certain areas of our business, our customers continue to demand innovative solutions and therefore we must continue to innovate to maintain our position.
- Financial, operational and management information systems – the efficient operation and management of the Company depends upon the proper operation and performance of financial, operational and management information systems. Any failure in such systems may result in a loss of control and adversely impact the Company's ability to operate effectively and fulfil its contractual obligations.
- Key personnel – the Company has in place an experienced and motivated senior management team and considers that its management team has strength and depth. However, the loss of a significant number of key personnel could have an adverse impact on the Company's operations, reputation, customer relationships and prospects.
- Covid-19 – in March 2020, the UK began to be significantly impacted by the outbreak of the global pandemic Covid-19. Consequently, the business successfully implemented its business continuity plans, migrating all office-based workers to a remote working basis whilst maintaining service delivery to customers across all business lines. The Directors continually monitor the impact on the business, customers and employees and have prepared stress tested forecasts on which contingency plans have been created. The company benefitted from the UK Government's offer to defer VAT payments until January 2022. The Directors are also in regular contact with the Group's investors and banks to keep them updated on events, and the relationships remain constructive and supportive.

Financial risk management

The primary financial risk facing the Company is that of credit risk. The Company's principal financial assets are cash and trade debtors, with credit risk for the Company primarily attributable to trade debtors. The Company has no significant concentration of credit risk regarding trade debtors, as exposure is spread over many customers and balances are in the most part insured against non-payments.

The credit risk on cash balances is limited because the counterparties are banks with high credit ratings assigned by international credit ratings agencies.

BOOMERANG SUPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Future developments

The Company is pursuing a strategy of consolidating its market leading position in the UK and will achieve this through further organic growth. Capturing accurate and increasingly detailed data and seeking to leverage this to our clients' benefit is at the heart of the Company strategy.

Key performance indicators

The Directors continue to monitor the business internally with several performance indicators which are reviewed as part of the monthly board meeting. The group produces an annual business plan and full monthly management information detailing revenues, profitability, cash flow and operational metrics.

	2020	2019
Financial KPIs		
Gross Profit (£000's)	161	848
Gross Profit Margin	0.9%	3.8%
Operating Profit (£000's)	55	(350)
Operating Profit Margin	0.3%	-1.6%

Operational KPIs

No. days purchases outstanding in trade creditors	18	119
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Gross margin reduced as a result of a change in sales mix in the year. This allowed the company to achieve an operating profit of £55k in the year, from a loss of £350k in prior year.

Policy on the payment of creditors

It is the policy of the Company to maintain good relationships with its suppliers by making payments in accordance with agreed terms following receipt of a satisfactory invoice.

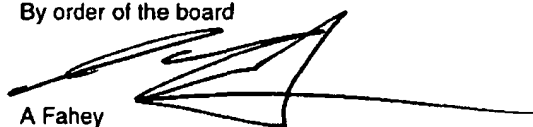
Going concern

The Directors have prepared financial projections of the business, against the backdrop of the Covid-19 pandemic, to fully understand its future trading performance and forecast financial position. It has also engaged in constructive dialogue with its shareholders, banks and advisers throughout the period of Covid-19 disruption.

Based on the Group's ability to adequately manage its risks, its strong overall financial position and the written confirmation of support from the shareholders the Directors remain confident that the company will continue to be fully funded within the framework of the Group treasury management. The Group's forecast and projections, taking account of reasonably possible changes in trading performance, show that the Group can operate within the level of its current banking facilities for at least 12 months from the date of approving the financial statements.

The Company has net liabilities at 30 September 2020 and meets its day to day working capital requirements through careful management and support from the group. The directors have obtained a letter of support from a fellow group company, and based on that support, consider it appropriate to adopt the going concern basis in preparing these financial statements.

By order of the board



A Fahey

Director

Approved by the directors on 29 June 2021

BOOMERANG SUPPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

REPORT OF THE DIRECTORS

The directors present their directors' report and financial statements of the Company for the year ended 30 September 2020.

Principal activity

The principal activity of the company during the year was the provision of funding and payroll services.

Proposed dividend and transfer to reserves

The directors do not recommend the payment of a dividend (2019: nil). The profit for the year after taxation is £168k (2019: loss of £1.5m).

Directors

The directors who held office since 1 October 2019 were as follows:

M Hesketh

M Scott

T Seddon

A Fahey (Appointed 28 October 2020)

A McGregor (Resigned 31 January 2020)

Employee involvement

During the year, the company has continued to work to ensure that its employees are well informed about the business strategy and performance as well as current issues. There are regular communication briefings covering all employees both collectively and in smaller groups.

Disabled employees

The company considers applications for employment from disabled persons where the candidate's particular aptitudes and abilities are consistent with adequately meeting the requirements of the job. Opportunities are available to disabled employees for training, career development and promotion.

Where existing employees become disabled, it is the company's policy to provide continuing employment wherever practicable in the same or an alternative position and to provide appropriate training to achieve this aim.

Qualifying third party indemnity provisions

The company has granted an indemnity to one or more of its directors against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third-party indemnity provision remains in force as at the date of approving the Directors' report.

Strategic report

The information required by schedule 7 of the Large and Medium-sized Companies and Groups (Accounts and Reports) Regulations 2008 has been included in the separate Strategic Report in accordance with section 414C (11) of the Companies Act 2006 (Strategic Report and Directors' Reports).

Disclosure of information to auditors

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditors are unaware, and each director has taken all the steps that they ought to have taken as a director to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Auditors

RSM UK Audit LLP have indicated their willingness to be reappointed for another term and appropriate arrangements have been put in place for them to be re-appointed as auditors in the absence of an Annual General Meeting.

By order of the board



A Fahey

Director

Approved by the directors on 29 June 2021

BOOMERANG SUPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the situation of the company and of the profit or loss of the company for that year. In preparing each of the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

BOOMERANG SUPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF BOOMERANG SUPPORT SERVICES LIMITED

Opinion

We have audited the financial statements of Boomerang Support Services Limited (the 'company') for the year ended 30 September 2020 which comprise of the statement of comprehensive income, statement of financial position, statement of changes in equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 101 "Reduced Disclosure Framework" (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2020 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

BOOMERANG SUPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report and the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the directors' responsibilities statement set out on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

RSM UK Audit LLP

Ian Taylor (Senior Statutory Auditor)
For and on behalf of RSM UK Audit LLP, Statutory Auditor
Bluebell House
Brian Johnson Way
Preston
PR2 5PE
29 June 2021

BOOMERANG SUPPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 SEPTEMBER 2020

	Notes	2020 £'000	2019 £'000
Revenue	3	18,856	22,192
Cost of sales	4	(18,695)	(21,344)
GROSS PROFIT		161	848
Administrative expenses	4	(106)	(1,198)
PROFIT/ (LOSS) BEFORE NON-RECURRING EXPENSES AND TAX		55	(350)
Non-recurring expenses	4	107	(1,081)
PROFIT/ (LOSS) BEFORE TAX		162	(1,431)
Income tax expense	5	6	(53)
PROFIT/ (LOSS) FOR THE PERIOD ATTRIBUTABLE TO OWNERS		168	(1,484)

All of the activities of the company are classed as continuing.

The company has no other comprehensive income other than the results as set out above.

BOOMERANG SUPPURT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Company Registered No 08121663

STATEMENT OF FINANCIAL POSITION
AT 30 SEPTEMBER 2020

	Notes	2020 £'000	2019 £'000
ASSETS			
CURRENT ASSETS			
Trade and other receivables	7	597	7,908
Cash and cash equivalents	8	824	115
Deferred tax asset	10	6	-
TOTAL CURRENT ASSETS		1,427	8,023
TOTAL ASSETS		1,427	8,023
EQUITY AND LIABILITIES			
EQUITY			
Capital	11	25	25
Retained profit/ (loss)	12	(929)	(1,097)
TOTAL EQUITY		(904)	(1,072)
CURRENT LIABILITIES			
Trade and other payables	9	2,331	9,095
TOTAL CURRENT LIABILITIES		2,331	9,095
TOTAL LIABILITIES		2,331	9,095
TOTAL EQUITY AND LIABILITIES		1,427	8,023

These financial statements were approved by the board of directors and authorised for issue on 29 June 2021 and are signed on its behalf by:



A Fahey

Director

BOOMERANG SUPPPORT SERVICES LIMITED
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 SEPTEMBER 2020

	Capital	Retained	TOTAL
	£'000	Earnings	EQUITY
		£'000	£'000
AT 1 OCTOBER 2018	25	388	413
Profit/ (loss)for the year	-	(1,484)	(1,484)
AT 30 SEPTEMBER 2019	25	(1,097)	(1,072)
Profit/ (loss)for the year	-	168	168
AT 30 SEPTEMBER 2020	25	(929)	(904)

BOOMERANG SUPPORT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

1 GENERAL INFORMATION

Boomerang Support Services Limited is incorporated and domiciled in England and Wales. The registered office address is 320 Firecrest Court, Centre Park, Warrington, WA1 1RG. The financial statements are prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101) and in accordance with applicable accounting standards.

The financial statements are prepared in sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £'000 except when otherwise stated.

2 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of preparation

These financial statements are prepared in accordance with Financial Reporting Standard 101 'Reduced Disclosure Framework' (FRS 101) and under the historical cost convention.

In accordance with FRS 101, the Company has taken advantage of the exemptions from the following disclosure requirements:

- IFRS 7 'Financial Instruments: Disclosures' – Carrying amounts, fair values, interest income/expense and net gains/losses for each category of financial instrument, risks associated with financial instruments (including management of risks, maximum credit risk, credit quality of financial assets, analysis of financial assets past due or impaired, maturity analysis for financial liabilities, sensitivity analysis for market risks).
- IFRS 13 'Fair Value Measurement' – The fair value hierarchy, fair value measurements, (including valuation technique(s) and inputs), if the highest and best use of a non-financial asset differs from its current use, the reason for non-recurring fair value measurements, for Level 3 fair value measurements: unrealised fair value gains/losses in the period, the valuation process and sensitivity analysis.
- IFRS 15 'Revenue from Contracts with Customers' - Disaggregated and total revenue from contracts with customers, explanation of significant changes in contract assets and liabilities, description of when performance obligations are satisfied, significant payment terms, and the nature of goods and services to be transferred, aggregate transaction price allocated to unsatisfied performance obligations and when revenue is expected to be recognised, significant judgements in determining the amount and timing of revenue recognition and the amount of capitalised costs to obtain or fulfil a contract.
- IAS 1 'Presentation of Financial Statements' – Comparative reconciliations of the opening and closing number of shares and carrying amounts of property, plant and equipment, and intangible assets, objectives, policies and processes for managing capital.
- IAS 7 'Statement of Cash Flows' – Presentation of a Statement of Cash Flow and related notes.
- IAS 8 'Accounting Policies, Changes in Accounting Estimates and Errors' – IFRSs that will impact future periods.
- IAS 24 'Related Party Disclosures' – Compensation for key management personnel.
- IAS 36 'Impairment of Assets' – Key assumptions in the measurement of the recoverable amount of assets and reasonable changes in those assumptions that result in impairment, where recoverable amount is based on fair value less costs of disposal; the valuation technique(s) used, and if fair value is not measured using a quoted price for an identical unit; the level in the fair value hierarchy, any change in the valuation technique(s) and the reason for the change.

The financial statements of the Company are consolidated in the financial statements of RCAF VI Mallard Holdings Limited. The consolidated financial statements of RCAF VI Mallard Holdings Limited are available from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.

BOOMERANG SUPPORT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Significant estimates and judgements

In preparing its financial statements, the Company has made no significant judgements, estimates and assumptions that impact on the carrying value of certain assets and liabilities, income and expenses as well as other information reported in the notes. The Company periodically monitors the requirement for such estimates and assumptions and makes sure they incorporate all relevant information available at the date when financial statements are prepared. However, this does not prevent actual figures differing from estimates.

Going concern

The Directors have prepared financial projections of the business, against the backdrop of the Covid-19 pandemic, to fully understand its future trading performance and forecast financial position. It has also engaged in constructive dialogue with its shareholders, banks and advisers throughout the period of Covid-19 disruption.

Based on the Group's ability to adequately manage its risks, its strong overall financial position and the written confirmation of support from the shareholders the Directors remain confident that the company will continue to be fully funded within the framework of the Group treasury management. The Group's forecast and projections, taking account of reasonably possible changes in trading performance, show that the Group can operate within the level of its current banking facilities for at least 12 months from the date of approving the financial statements.

The Company has net liabilities at 30 September 2020 and meets its day to day working capital requirements through careful management and support from the group. The directors have obtained a letter of support from a fellow group company, and based on that support, consider it appropriate to adopt the going concern basis in preparing these financial statements.

Equity

Equity instruments are contracts that give a residual interest in the net assets of the Company. Ordinary shares are classified as equity. Equity instruments are recognised at the amount of proceeds received net of costs directly attributable to the transaction. To the extent those proceeds exceed the par value of the shares issued they are credited to a share premium account.

Revenue recognition

Revenue is the fair value of the consideration received for services provided and is net of sales-based taxes (e.g., value added tax). Income is recognised on the satisfaction of each performance obligation as that obligation is satisfied. Performance obligations relate to the provision of services and revenue is recognised at the point at which the contracted service has been delivered.

Pension costs

The company operates a defined contribution pension scheme, and the pension charge represents the amounts payable by the company to the fund in respect of the year.

Financial Instruments - Initial recognition and measurement

The company recognise a financial asset or a financial liability in the statement of financial position when, and only when, it becomes a party to the contractual provisions of the instrument. On initial recognition, the Company recognises all financial assets and financial liabilities at fair value. The fair value of a financial asset / liability on initial recognition is normally represented by the transaction price. The transaction price for financial assets / liabilities other than those classified at fair value through profit or loss includes the transaction costs that are directly attributable to the acquisition / issue of the financial instrument. Transaction costs incurred on acquisition of a financial asset and issue of a financial liability classified at fair value through profit or loss are expensed immediately.

The company recognises financial assets using settlement date accounting; thus, an asset is recognised on the day it is received by the company and derecognised on the day that it is delivered by the company.

BOOMERANG SUPPORT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Subsequent measurement of financial assets

Subsequent measurement of financial assets depends on their classification on initial recognition. The company classifies financial assets as follows:

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Assets that the company intends to sell immediately or in the near-term cannot be classified in this category. These assets are carried at amortised cost using the effective interest method (except for short-term receivables where interest is immaterial) minus any reduction for impairment or collectability.

Typically trade and other receivables, bank balances and cash are classified in this category.

Impairment of financial assets

At the end of each reporting period, the company assesses whether its financial assets are impaired, based on objective evidence that, as a result of one or more events that occurred after the initial recognition, the estimated future cash flows of the (group of) financial asset(s) have been affected. Objective evidence of impairment could include significant financial difficulty of the counterparty, breach of contract, probability that the borrower will enter bankruptcy, disappearance of an active market for that financial asset because of financial difficulties, etc.

In addition, for trade receivables that are assessed not to be impaired individually, the company assesses them collectively for impairment, based on the company's experience of collecting payments, an increase in the delayed payments in the portfolio, observable changes in economic conditions that correlate with default on receivables, etc.

Only for trade receivables, the carrying amount is reduced using an allowance account and subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss.

For all other financial assets, the carrying amount is directly reduced by the impairment loss.

For financial assets measured at amortised cost, if the amount of the impairment loss decreases in a subsequent period and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed (either directly or by adjusting the allowance account for trade receivables) through profit or loss. However, the reversal must not result in a carrying amount that exceeds what the amortised cost of the financial asset would have been had the impairment not been recognised at the date the impairment is reversed.

Subsequent measurement of financial liabilities

Subsequent measurement of financial liabilities depends on how they have been categorised on initial recognition. The company classifies financial liabilities as follows:

Other financial liabilities

All liabilities which have not been classified as fair value through profit and loss fall into this residual category. These liabilities are carried at amortised cost using the effective interest method.

Typically, trade and other payables and borrowings are classified in this category. Items classified within trade and other payables are not usually remeasured, as the obligation is known with a high degree of certainty and settlement is short-term.

Cash and cash equivalents

Cash and cash equivalents comprise cash in hand, on demand deposits and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to insignificant risk of changes in value.

BOOMERANG SUPPORT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

Income taxes

Tax currently payable is calculated using the tax rates in force or substantively enacted at the reporting date. Taxable profit differs from accounting profit either because some income and expenses are never taxable or deductible, or because the time pattern that they are taxable, or deductible differs between tax law and their accounting treatment.

Using the statement of financial position liability method, deferred tax is recognised in respect of all temporary differences between the carrying value of assets and liabilities in the consolidated statement of financial position and the corresponding tax base, except for goodwill not deductible for tax purposes and temporary differences arising on initial recognition of assets and liabilities that do not affect taxable or accounting profit.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by the reporting date.

Deferred tax assets are recognised only to the extent that the company considers that it is probable (i.e., more likely than not) that there will be sufficient taxable profits available for the asset to be utilised within the same tax jurisdiction.

Deferred tax assets and liabilities are offset only when there is a legally enforceable right to offset current tax assets against current tax liabilities, they relate to the same tax authority and the company's intention is to settle the amounts on a net basis.

The tax expense for the period comprises current and deferred tax. Tax is recognised in profit or loss, except if it arises from transactions or events that are recognised in other comprehensive income or directly in equity. In this case, the tax is recognised in other comprehensive income or directly in equity, respectively. Where tax arises from the initial accounting for a business combination, it is included in the accounting for the business combination.

Leased assets

A new accounting standard has become effective, IFRS 16 Leases, which replaced IAS 17 Leases, from 1 January 2019. The new standard fundamentally altered the classification and measurement of operating leases for lessees, removing the distinction between operating and finance leases.

As part of the restructuring undertaken in FY19 it was decided to terminate the company's property lease. Notice was served on the property in FY20 with costs booked against the provision. Consequently, the commitments disclosed in FY19 were not recognised as finance lease liabilities under IFRS 16 in FY20.

3 TURNOVER AND OTHER REVENUE

	2020	2019
	£'000	£'000
TURNOVER ANALYSED BY CLASS OF BUSINESS		
Rendering of Services	18,856	22,192
TURNOVER ANALYSED BY GEOGRAPHICAL MARKET		
United Kingdom	18,856	22,192

BOOMERANG SUPPORT SERVICES LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2020****4 ANALYSIS OF EXPENSES BY NATURE**

The following table illustrates the breakdown by nature of cost of sales and other administrative expenses:

	2020	2019
	£'000	£'000
EMPLOYEE BENEFITS EXPENSE		
Wages and salaries	789	2,745
Social security costs	80	277
Defined contribution costs	12	51
INTANGIBLE ASSETS		
Amortisation of other intangible assets	-	26
PROPERTY, PLANT AND EQUIPMENT		
Depreciation of property, plant and equipment	-	22
Operating leases	-	31
Auditors remuneration	4	6
Other expenses	17,916	19,383
TOTAL COST OF SALES AND ADMINISTRATIVE EXPENSES	18,801	22,542

The following table analyses auditors' remuneration:

	2020	2019
	£'000	£'000
Audit of the financial statements	4	6
TOTAL AUDITORS' REMUNERATION	4	6

The following table analyses the average monthly staff numbers:

	2020	2019
	No.	No.
Number of staff	23	110

The following table analyses staff costs:

	2020	2019
	£'000	£'000
Wages and salaries	789	2,745
Social security costs	80	277
Other pension costs	12	51
TOTAL STAFF COSTS	881	3,073

No directors received any remuneration from this company in the current or previous period. The remuneration is borne by another group company.

There are no directors to whom retirement benefits are accruing under defined contribution schemes (2019: nil).

BOOMERANG SUPPORT SERVICES LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2020****4 ANALYSIS OF EXPENSES BY NATURE (CONTINUED)**

The following table analyses non-recurring expenses:

	2020	2019
	£'000	£'000
Restructuring-related costs	(107)	1,067
Other	-	14
TOTAL NON-RECURRING EXPENSES	(107)	1,081

5 INCOME TAX EXPENSE

	2020	2019
	£'000	£'000
TAX CHARGE ON CONTINUING OPERATIONS		
CURRENT		
Current tax for the period	-	(6)
Adjustments recognised in the period for current tax of prior periods	-	33
DEFERRED		
Adjustments recognised in the period for current tax of prior periods	(171)	50
Temporary differences	165	(24)
TOTAL INCOME TAXES	(6)	53
TAX EXPENSE RECONCILIATION	£'000	£'000
Profit/ (loss) for the period before tax	162	(1,431)
Corporation tax charge thereon at 19% (2019: 19%)	31	(272)
ADJUSTED FOR THE EFFECTS OF:		
Expenses not deductible for tax purposes	0	1
Adjustments to tax in respect of previous periods	(171)	83
Group Relief	135	241
INCOME TAX EXPENSE/ (CREDIT) FOR THE PERIOD	(6)	53
EFFECTIVE TAX RATE	(3.5%)	(3.7%)

Reductions in the UK corporation tax rate from 19% to 17% (effective 1 April 2020) were substantively enacted on 6 September 2016. On 17 March 2020, the Chancellor of the Exchequer announced the UK corporation tax rate would not be reduced to 17%.

6 DIVIDENDS ON EQUITY SHARES

No dividends have been declared in the year or proposed since the year end.

BOOMERANG SUPPORT SERVICES LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

7 TRADE AND OTHER RECEIVABLES

	2020	2019
	£'000	£'000
DUE WITHIN ONE YEAR		
Net trade receivables	583	7,829
Other receivables	12	60
Prepayments and accrued income	2	19
BALANCE AT 30 SEPTEMBER	597	7,908

Ageing of past due but not impaired receivables:

	2020	2019
	£'000	£'000
Less than 1 month	17	2,834
1-2 months	(115)	959
2-3 months	(0)	343
Over 3 months	47	164
	(52)	4,300

8 CASH AND CASH EQUIVALENTS

	2020	2019
	£'000	£'000
Bank balances	824	115
BALANCE AT 30 SEPTEMBER	824	115

9 TRADE AND OTHER PAYABLES

	2020	2019
	£'000	£'000
Trade payables	910	6,937
Other payables	1,358	1,759
Accrued liabilities	62	398
BALANCE AT 30 SEPTEMBER	2,331	9,095

	2020	2019
	£'000	£'000
OTHER PAYABLES COMPRISE:		
Social security	6	94
Taxes other than income taxes	206	414
Amounts owed to group undertakings	1,112	881
Miscellaneous minor items	33	370
BALANCE AT 30 SEPTEMBER	1,358	1,759

Amounts owed to group undertakings are interest free and repayable on demand.

The following debts which are secured over the related trade debtors are included within trade payables:

	2020	2019
	£'000	£'000
Invoice discounting	-	5,986
	-	5,986

BOOMERANG SUPPORT SERVICES LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

10 DEFERRED TAX

	2020	2019
	£'000	£'000
DEFERRED TAX ON CONTINUING OPERATIONS		
Deferred tax liabilities/ (assets)	6	-
BALANCE AT 30 SEPTEMBER	6	-

**OTHER SHORT TERM
TIMING DIFFERENCES**

	£'000
As at 27 December 2017	(26)
Charge/ (credit) to profit and loss	26
As at 30 September 2018	-
Charge/ (credit) to profit and loss	(6)
As at 30 September 2019	(6)

11 EQUITY CAPITAL

	2020	2020	2019	2019
	No.	£	No.	£
Authorised, allotted, called up and fully paid:				
Ordinary Shares of £1 each	25,000	25,000	25,000	25,000
	25,000	25,000	25,000	25,000

The voting rights of each share type are equivalent to each other.

12 RESERVES

Retained profit and loss account includes all current and prior period retained profits and losses net of dividends.

13 INFORMATION ON FINANCIAL RISKS

The following table summarises the carrying amount of financial assets recorded by category:

	2020	2019
	£'000	£'000
FINANCIAL ASSETS		
Cash and cash equivalents	824	115
Trade and other receivables	597	7,908
BALANCE AT 30 SEPTEMBER	1,421	8,023

As explained in Note 8, cash and cash equivalents balances represent bank balances and short-term deposits with a less than 30-day maturity.

The company does not hold collateral for any of its receivables.

BOOMERANG SUPPORT SERVICES LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

13 INFORMATION ON FINANCIAL RISKS (CONTINUED)

From 2019 the company's financial assets subject to the expected credit loss model ('ECL') are trade receivables. In measuring ECL the company has taken account of its low historic loss experience and reviewed the receivables on an item-by-item basis.

	2020		2019	
	Up to 1 month past due	Over 1 month past due	Up to 1 month past due	Over 1 month past due
IMPAIRMENT OF FINANCIAL ASSETS	£'000	£'000	£'000	£'000
Trade receivables (insured)	586	(104)	5,727	1,172
Expected credit loss	-	-	-	-
Net carrying amount	586	(104)	5,727	1,172

	2020		2019	
	Up to 1 month past due	Over 1 month past due	Up to 1 month past due	Over 1 month past due
IMPAIRMENT OF FINANCIAL ASSETS	£'000	£'000	£'000	£'000
Trade receivables (uninsured)	65	241	636	719
Expected credit loss	-	(205)	-	(424)
Net carrying amount	65	36	636	294

The company ensures many of its receivables and therefore credit risk is not a significant factor in trade receivables. Where credit is extended to individual customers this is monitored by the finance department.

The following table summarises the carrying amount of financial liabilities recorded by category:

	2020	2019
FINANCIAL LIABILITIES	£'000	£'000
Measured at amortised cost:		
- Trade and other payables	2,331	9,095
BALANCE AT 30 SEPTEMBER	2,330	9,095

Liquidity risk - Financial liabilities maturity analysis

The Group manages liquidity risk based on expected maturity dates.

The following tables analyse financial liabilities by remaining contractual maturity (contractual and undiscounted cash flows).

	2020	2019
	TRADE AND OTHER PAYABLES	TRADE AND OTHER PAYABLES
	£'000	£'000
Less than 1 year	2,331	9,095
BALANCE AT 30 SEPTEMBER	2,331	9,095

At present, the Group expects to pay all liabilities at their contractual maturity

The chief financial officer provides the Board with a monthly schedule showing the maturity of financial liabilities to assist the Board in monitoring liquidity risk.

BOOMERANG SUPPORT SERVICES LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

14 RELATED PARTY TRANSACTIONS

The Company has taken advantage of the exemption under paragraph 8(k) of FRS101 not to disclose transactions with fellow wholly owned subsidiaries.

15 COMMITMENTS

The following table shows the future commitments under non-cancellable operating leases:

	PROPERTY	
	2020	2019
	£'000	£'000
ON LEASES EXPIRING:		
Within one year	-	30
Between one and two years	-	13
	-	43

As part of the restructuring undertaken in FY19 it was decided to terminate the company's property lease. Notice was served on the property in FY20 with costs booked against the provision. Consequently, the commitments disclosed in FY19 were not recognised as finance lease liabilities under IFRS 16 in FY20.

16 PARENT UNDERTAKING

The directors consider the ultimate parent company to be RCAF VI Mallard Holdings Limited, a company incorporated in Great Britain and registered in England and Wales. The immediate parent of the company is Brookson Group Limited.

RCAF VI Mallard Holdings Limited is the largest group of undertakings preparing consolidated financial statements including the financial statements of the Company. Copies of the financial statements of RCAF VI Mallard Holdings Limited are available from Companies House, Crown Way, Maindy, Cardiff, CF14 3UZ.

RCAF VI Mallard Holdings Limited is the ultimate controlling party of the Company. There is no ultimate parent undertaking of RCAF VI Mallard Holdings Limited and there is no individual that has ultimate control of the Company.