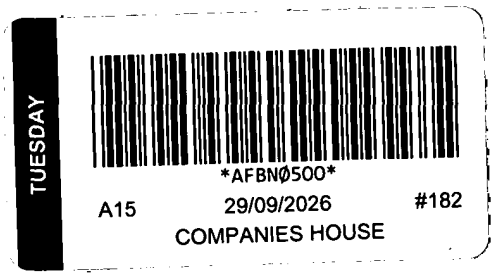
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Company registration number 07788708 (England and Wales)

DPIZZA SERVICES UK LIMITED

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025



Docusign Envelope ID: 15230F39-5147-86FF-83AE-0416CCBD0247

DPIZZA SERVICES UK LIMITED

COMPANY INFORMATION

Directors	Mr S Reddy Mr R Weiner	
Secretaries	Mr K Morris Mr R Mulally	(Resigned on 14 March 2025) (Appointed on 15 March 2025)
Company number	07788708	
Registered office	Vistra (UK) Ltd. 7th Floor 50 Broadway London United Kingdom SW1H 0DB	
Auditor	MHA Lyndean House 30-32 Albion Pl Maidstone ME14 5DZ	

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DPIZZA SERVICES UK LIMITED

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DPIZZA SERVICES UK LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2025

The directors present their annual report and financial statements for the year ended 31 December 2025.

Principal activities
The principal activity of the company in the year under review continued to be that of the implementation of a quality control system within Domino's Pizza, Inc. franchisee business.

Directors
The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr S Reddy
Mr R Weiner

Directors' indemnities
During the financial year and up to the date of approval of the financial statements, the company maintained a qualifying third-party indemnity provision for the benefit of its directors, as permitted by the Companies Act 2006. The indemnity is provided under the Group's standard indemnification agreement and remained in force throughout the year.

Political donations
The company made no political donations in the current year.

Auditor
MHA, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

Statement of disclosure to auditor
Each of the persons who are directors at the time when this Directors' Report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the company's auditor is aware of that information.

Going Concern
Whilst the company remains dependent on a single source of revenue from its parent company, the directors are not aware of any reason that this agreement will be terminated in the foreseeable future. The nature of the agreement with the parent company, Domino's Pizza LLC, provides a high degree of certainty that the company will continue to trade and, historically, the company has received income in a timely manner in order to manage and settle its obligations (which are relatively predictable in nature). The parent company, Domino's Pizza LLC, has also committed to provide financial support as it is required to enable the company to meet its financial obligations as they fall due for a period of not less than 12 months from the date of approval of these financial statements. Accordingly the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future and they continue to adopt the going concern basis in preparing these financial statements.

Small companies note
This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption, accordingly a Strategic Report has not been prepared and exemptions have been taken from certain disclosures required for larger companies in the Directors' Report.

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On behalf of the board,

.....

Mr S Reddy
Director

Date 28 September 2026

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DPIZZA SERVICES UK LIMITED

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2025

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law, including FRS 102 'The Financial Reporting Standards applicable in the UK and Republic of Ireland'). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

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INDEPENDENT AUDITOR'S REPORT
TO THE MEMBERS OF DPIZZA SERVICES UK LIMITED

Opinion

We have audited the financial statements of DPizza Services UK Limited (the 'company') for the year ended 31 December 2025, which comprise of the profit and loss account, balance sheet, and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in the preparation of the company's financial statements is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2025 and of the company's profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the directors' report has been prepared in accordance with applicable legal requirements.

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the directors' report.

INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE MEMBERS OF DPIZZA SERVICES UK LIMITED

Matters on which we are required to report by exception
We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited from us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the Directors' Report and from the requirements to prepare a Strategic Report.

Responsibilities of directors
As explained more fully in the directors' responsibilities statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor responsibilities for the audit of the financial statements
Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance around actual and potential litigation and claims;
- Performing audit work over the risk of management override of controls, including testing of journal entries and other adjustments for appropriateness, evaluating the business rationale of significant transactions outside the normal course of business and reviewing accounting estimates for bias;
- Enquiry of management to identify any instances of non-compliance with laws and regulations; and
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

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INDEPENDENT AUDITOR'S REPORT (CONTINUED)
TO THE MEMBERS OF DPIZZA SERVICES UK LIMITED

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Aaron Hawkins

Aaron Hawkins BSc FCCA (Senior Statutory Auditor)
for and on behalf of MHA
Statutory Auditor
Maidstone, United Kingdom
28 September 2026

MHA is the trading name of MHA Audit Services LLP, a limited liability partnership in England and Wales (registered number OC455542)

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DPIZZA SERVICES UK LIMITED

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	2025 £	2024 £
Turnover		32,482	107,672
Administrative expenses		(32,482)	(104,806)
Operating profit		-	2,866
Interest receivable and similar income		833	2,262
Profit before taxation		833	5,128
Taxation	4	(158)	(1,313)
Profit for the financial year		675	3,815

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations. There are no recognised gains or losses other than the results for the year as set out above, accordingly a Statement of Total Comprehensive Income has not been presented.

The notes set out on pages 9 to 12 form an integral part of these financial statements.

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DPIZZA SERVICES UK LIMITED

BALANCE SHEET

AS AT 31 DECEMBER 2025

	Notes	2025 £	£	2024 £	£
Current assets					
Debtors	5	13,122		8,296	
Cash at bank and in hand		131,498		131,175	
		144,620		139,471	
Creditors: amounts falling due within one year	6	(28,473)		(23,999)	
Net current assets			116,147		115,472
Capital and reserves					
Called up share capital	7		10		10
Profit and loss reserves			116,137		115,462
Total equity			116,147		115,472

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime and in accordance with FRS 102 Section 1A - Small Entities.

The notes set out on pages 9 to 12 form an integral part of these financial statements.

The financial statements were approved by the board of directors and authorised for issue on 28 September 2026 and are signed on its behalf by:

.....

Mr S Reddy

Director

Company Registration No. 07788708

DPIZZA SERVICES UK LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

1 Accounting policies

Company information

DPizza Services UK Limited is a private company limited by shares incorporated in England and Wales, with company registration number of 07788708. The registered office is Vistra (UK) Ltd., 7th Floor, 50 Broadway, London, United Kingdom, SW1H 0DB.

1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006 as applicable to companies subject to the small companies regime. The disclosure requirements of section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view.

The company has taken advantage of the exemption available to small companies from the requirement to prepare a cash flow statement.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. In reaching that conclusion, the directors have had regard to the continuing support of the parent company, Domino's Pizza LLC, and the continued strong trading position of the group and the financial resources available to it. The parent company, Domino's Pizza LLC, has committed to provide financial support as it is required to enable the company to meet its financial obligations as they fall due for a period of not less than 12 months from the date of approval of these financial statements. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Turnover

Turnover, which is stated net of any value added tax, is recognised on an accruals basis when the company obtains the right for consideration in exchange for its performance of services. Turnover comprises of reimbursement of expenses incurred by the company on behalf of Domino's Pizza LLC on an at cost basis (2024: cost plus 5% mark-up) and arises from continuing activities provided in the UK.

1.4 Cash at bank and in hand

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

1.5 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

DPIZZA SERVICES UK LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2025

1 Accounting policies **(Continued)**

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Basic financial liabilities

Basic financial liabilities, including creditors and amounts due to fellow group companies, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

1.6 Taxation

The tax expense represents the tax currently payable by the company.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

1.7 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation in the period are included in profit or loss.

DPIZZA SERVICES UK LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2025

2 Auditor's remuneration

	2025	2024
Fees payable to the company's auditor:	£	£
For audit services		
Audit of the financial statements of the company	15,000	14,280

3 Employees

The average monthly number of persons (including directors) employed by the company during the year was Nil (2024: 1).

4 Taxation

	2025	2024
	£	£
Current tax		
UK corporation tax on profits for the current period	158	1,313

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

	2025	2024
	£	£
Profit before taxation	833	5,128
Expected tax charge based on the standard rate of corporation tax in the UK of 19.00% (2024: 25.00%)	158	1,282
Tax effect of expenses that are not deductible in determining taxable profit	-	75
Marginal relief	-	(44)
Tax expense for the year	158	1,313

5 Debtors

	2025	2024
Amounts falling due within one year:	£	£
Amounts owed by group undertakings	13,122	7,573
Prepayment	-	723
	13,122	8,296

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6 Creditors: amounts falling due within one year

	2025	2024
	£	£
Trade creditors	8,327	2,014
Corporation tax	142	1,298
Other creditors	20,004	20,687
	28,473	23,999

7 Called up share capital

	2025	2024
	£	£
Ordinary share capital		
Issued and fully paid		
10 Ordinary shares of £1 each	10	10

8 Events after the reporting date

There were no events since the balance sheet date which materially affected the company.

9 Related party transactions

The company is exempt under FRS 102 - Section 1A from disclosing related party transactions with entities that are wholly owned members of the group.

10 Parent undertaking

The ultimate parent entity is Domino's Pizza, Inc, a company registered in the USA.

The immediate parent entity is Domino's Pizza LLC, a company registered in the USA.

The parent undertaking of the largest and smallest group for which consolidated financial statements are prepared, is Domino's Pizza Inc. The group financial statements can be obtained at Domino's Pizza, 30 Frank Lloyd Wright Dr, Ann Arbor, MI 48105, USA.