

REGISTERED NUMBER: 07163321 (England and Wales)

**GROUP STRATEGIC REPORT,
REPORT OF THE DIRECTORS AND
CONSOLIDATED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2017
FOR
BEGIN MANAGEMENT LIMITED**

SATURDAY



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COMPANIES HOUSE

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for the year ended 31 December 2017

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BEGIN MANAGEMENT LIMITED

COMPANY INFORMATION
for the year ended 31 December 2017

DIRECTORS:

J B Bailey
R M Bamford

SECRETARY:

J B Bailey

REGISTERED OFFICE:

Chiltern House
433 Luton Road
Harpenden
Hertfordshire
AL5 3QE

REGISTERED NUMBER:

07163321 (England and Wales)

AUDITORS:

Wilkins Kennedy Audit Services
Griffins Court
24-32 London Road
Newbury
Berkshire
RG14 1JX

GROUP STRATEGIC REPORT
for the year ended 31 December 2017

The directors present their strategic report of the company and the group for the year ended 31 December 2017.

REVIEW OF BUSINESS

Turnover for the year increased from £1,677,252 to £1,884,714 an increase of 12.37%.

This was a result of organic growth.

The gross profit margin continued to increase in the business.

The directors believe that turnover next year, dependant on market conditions, will remain at the current level.

PRINCIPAL RISKS AND UNCERTAINTIES

There are a number of risks and uncertainties that can impact the performance of the group which are beyond the control of the group and its directors.

These include:

Market Conditions

These include general economic conditions interest rates and business confidence levels

Competition

The company faces strong competition in all the markets it operates within.

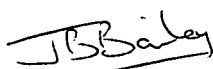
KEY PERFORMANCE INDICATORS

Given the straight forward nature of the business, the group's directors are of the opinion that analysis using KPI's is not necessary for the understanding of the development, performance or position of the business.

FINANCIAL RISK MANAGEMENT

The group's financial risk management objective is to seek to make neither profit nor loss from exposure to currency or interest rate risks. Its policy is to finance working capital through retained earnings and through borrowings at prevailing market interest rates. The group does not use hedge accounting.

ON BEHALF OF THE BOARD:



J B Bailey - Director

12 September 2018

REPORT OF THE DIRECTORS
for the year ended 31 December 2017

The directors present their report with the financial statements of the company and the group for the year ended 31 December 2017.

DIVIDENDS

The total distribution of dividends for the year ended 31 December 2017 will be £110,000.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2017 to the date of this report.

J B Bailey
R M Bamford

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Group Strategic Report, the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the group and of the profit or loss of the group for that period. In preparing these financial statements, the directors are required to:

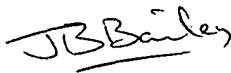
- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's and the group's transactions and disclose with reasonable accuracy at any time the financial position of the company and the group and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

STATEMENT AS TO DISCLOSURE OF INFORMATION TO AUDITORS

So far as the directors are aware, there is no relevant audit information (as defined by Section 418 of the Companies Act 2006) of which the group's auditors are unaware, and each director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the group's auditors are aware of that information.

ON BEHALF OF THE BOARD:



J B Bailey - Director

12 September 2018

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BEGIN MANAGEMENT LIMITED

Opinion

We have audited the financial statements of Begin Management Limited (the 'parent company') and its subsidiaries (the 'group') for the year ended 31 December 2017 which comprise the Consolidated Income Statement, Consolidated Other Comprehensive Income, Consolidated Balance Sheet, Company Balance Sheet, Consolidated Statement of Changes in Equity, Company Statement of Changes in Equity, Consolidated Cash Flow Statement and Notes to the Consolidated Cash Flow Statement, Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company affairs as at 31 December 2017 and of the group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information in the Group Strategic Report and the Report of the Directors, but does not include the financial statements and our Report of the Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group Strategic Report and the Report of the Directors for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group Strategic Report and the Report of the Directors have been prepared in accordance with applicable legal requirements.

REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF BEGIN MANAGEMENT LIMITED

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the group and the parent company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group Strategic Report or the Report of the Directors.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Statement of Directors' Responsibilities set out on page three, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the group's and the parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

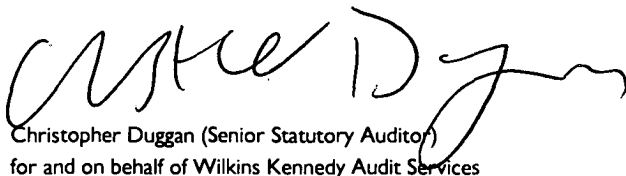
Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Auditors.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in a Report of the Auditors and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.



Christopher Duggan (Senior Statutory Auditor)
for and on behalf of Wilkins Kennedy Audit Services

Griffins Court
24-32 London Road
Newbury
Berkshire
RG14 1JX

12 September 2018

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

CONSOLIDATED INCOME STATEMENT
for the year ended 31 December 2017

	Notes	31/12/17 £	31/12/16 £
TURNOVER		1,884,714	1,677,252
Cost of sales		<u>(1,213,111)</u>	<u>(976,031)</u>
GROSS PROFIT		671,603	701,221
Administrative expenses		<u>(309,045)</u>	<u>(353,263)</u>
OPERATING PROFIT	4	362,558	347,958
Interest receivable and similar income		<u>3,347</u>	<u>2,034</u>
PROFIT BEFORE TAXATION		365,905	349,992
Tax on profit	5	<u>(99,155)</u>	<u>(99,870)</u>
PROFIT FOR THE FINANCIAL YEAR		<u>266,750</u>	<u>250,122</u>
Profit attributable to:			
Owners of the parent		224,049	150,331
Non-controlling interests		<u>42,701</u>	<u>99,791</u>
		<u>266,750</u>	<u>250,122</u>

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

CONSOLIDATED OTHER COMPREHENSIVE INCOME
for the year ended 31 December 2017

	Notes	31/12/17 £	31/12/16 £
PROFIT FOR THE YEAR		266,750	250,122
OTHER COMPREHENSIVE INCOME		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		<u>266,750</u>	<u>250,122</u>
Total comprehensive income attributable to:			
Owners of the parent		224,049	221,019
Non-controlling interests		<u>42,701</u>	<u>29,103</u>
		<u>266,750</u>	<u>250,122</u>

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

CONSOLIDATED BALANCE SHEET
31 December 2017

	Notes	31/12/17	31/12/16
		£	£
FIXED ASSETS			
Intangible assets	8	633,707	782,336
Tangible assets	9	302,854	303,011
Investments	10	-	-
		<u>936,561</u>	<u>1,085,347</u>
CURRENT ASSETS			
Debtors	11	223,103	191,440
Cash at bank		<u>769,527</u>	<u>627,206</u>
		992,630	818,646
CREDITORS			
Amounts falling due within one year	12	<u>1,382,182</u>	<u>1,513,734</u>
NET CURRENT LIABILITIES		<u>(389,552)</u>	<u>(695,088)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>547,009</u>	<u>390,259</u>
NET ASSETS		<u>547,009</u>	<u>390,259</u>
CAPITAL AND RESERVES			
Called up share capital	15	2	2
Retained earnings	16	<u>300,467</u>	<u>186,418</u>
SHAREHOLDERS' FUNDS		300,469	186,420
NON-CONTROLLING INTERESTS	17	<u>246,540</u>	<u>203,839</u>
TOTAL EQUITY		<u>547,009</u>	<u>390,259</u>

The financial statements were approved by the Board of Directors on 12 September 2018 and were signed on its behalf by:



J B Bailey - Director

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

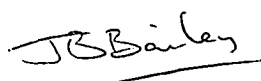
COMPANY BALANCE SHEET

31 December 2017

		31/12/17		31/12/16	
	Notes	£	£	£	£
FIXED ASSETS					
Intangible assets	8		-		-
Tangible assets	9		-		-
Investments	10		<u>1,978,324</u>		<u>1,978,324</u>
			<u>1,978,324</u>		<u>1,978,324</u>
CURRENT ASSETS					
Cash at bank		<u>135,952</u>		133,088	
CREDITORS					
Amounts falling due within one year	12	<u>1,209,206</u>		<u>1,340,850</u>	
NET CURRENT LIABILITIES			<u>(1,073,254)</u>		<u>(1,207,762)</u>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u><u>905,070</u></u>		<u><u>770,562</u></u>
CAPITAL AND RESERVES					
Called up share capital	15		2		2
Retained earnings			<u>905,068</u>		<u>770,560</u>
SHAREHOLDERS' FUNDS			<u><u>905,070</u></u>		<u><u>770,562</u></u>
Company's profit for the financial year			<u><u>244,508</u></u>		<u><u>211,694</u></u>

The financial statements have been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

The financial statements were approved by the Board of Directors on 12 September 2018 and were signed on its behalf by:



J B Bailey - Director

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
for the year ended 31 December 2017

	Called up share capital £	Retained earnings £	Total £	Non-controlling interests £	Total equity £
Balance at 1 January 2016	2	116,087	116,089	174,736	290,825
Changes in equity					
Dividends	-	(80,000)	(80,000)	-	(80,000)
Total comprehensive income	-	150,331	150,331	29,103	179,434
Balance at 31 December 2016	2	186,418	186,420	203,839	390,259
Changes in equity					
Dividends	-	(110,000)	(110,000)	-	(110,000)
Total comprehensive income	-	224,049	224,049	42,701	266,750
Balance at 31 December 2017	2	300,467	300,469	246,540	547,009

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

COMPANY STATEMENT OF CHANGES IN EQUITY
for the year ended 31 December 2017

	Called up share capital £	Retained earnings £	Total equity £
Balance at 1 January 2016	2	638,866	638,868
Changes in equity			
Dividends	-	(80,000)	(80,000)
Total comprehensive income	-	211,694	211,694
Balance at 31 December 2016	2	770,560	770,562
Changes in equity			
Dividends	-	(110,000)	(110,000)
Total comprehensive income	-	244,508	244,508
Balance at 31 December 2017	2	905,068	905,070

The notes form part of these financial statements

CONSOLIDATED CASH FLOW STATEMENT
for the year ended 31 December 2017

	Notes	31/12/17 £	31/12/16 £
Cash flows from operating activities			
Cash generated from operations	1	348,006	296,602
Tax paid		(99,032)	(92,469)
Net cash from operating activities		<u>248,974</u>	<u>204,133</u>
Cash flows from investing activities			
Interest received		<u>3,347</u>	<u>2,034</u>
Net cash from investing activities		<u>3,347</u>	<u>2,034</u>
Cash flows from financing activities			
Equity dividends paid		<u>(110,000)</u>	<u>(80,000)</u>
Net cash from financing activities		<u>(110,000)</u>	<u>(80,000)</u>
Increase in cash and cash equivalents		<u>142,321</u>	<u>126,167</u>
Cash and cash equivalents at beginning of year	2	<u>627,206</u>	<u>501,039</u>
Cash and cash equivalents at end of year	2	<u><u>769,527</u></u>	<u><u>627,206</u></u>

The notes form part of these financial statements

NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
for the year ended 31 December 2017

1. RECONCILIATION OF PROFIT BEFORE TAXATION TO CASH GENERATED FROM OPERATIONS

	31/12/17	31/12/16
	£	£
Profit before taxation	365,905	349,992
Depreciation charges	148,786	148,839
Dividends paid to minority interest	-	(70,688)
Finance income	(3,347)	(2,034)
	511,344	426,109
(Increase)/decrease in trade and other debtors	(32,501)	997
Decrease in trade and other creditors	(130,837)	(130,504)
Cash generated from operations	348,006	296,602

2. CASH AND CASH EQUIVALENTS

The amounts disclosed on the Cash Flow Statement in respect of cash and cash equivalents are in respect of these Balance Sheet amounts:

Year ended 31 December 2017

	31/12/17	1/1/17
	£	£
Cash and cash equivalents	769,527	627,206

Year ended 31 December 2016

	31/12/16	1/1/16
	£	£
Cash and cash equivalents	627,206	501,039

The notes form part of these financial statements

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
for the year ended 31 December 2017

1. STATUTORY INFORMATION

Begin Management Limited is a private company, limited by shares, registered in England and Wales. The company's registered number and registered office address can be found on the General Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

Begin Management Limited is a private company limited by shares incorporated in the United Kingdom. The address of the registered office is given in the company information page of these financial statements. The nature of the group's operations and principal activities are that of Independent Financial Advisers and Fund Managers.

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 The Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006. The financial statements have been prepared on a going concern basis under the historical cost convention, modified to include certain items at fair value. The financial statements are presented in sterling which is the functional currency of the company and rounded to the nearest £.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented unless otherwise stated.

Basis of consolidation

The consolidated financial statements incorporate the financial statements of the parent company and the group undertaking. Acquisitions are accounted for under the acquisition method and the goodwill on consolidation is capitalised and written off over a period of 10 years from the year of acquisition.

Significant judgements and estimates

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the period. However, the nature of estimation means that actual outcomes could differ from those estimates. The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Revenue recognition

The key judgement made by management in respect of revenue is the point at which that revenue should be recognised. Management consider the underlying contract terms and conclude upon the most appropriate point of the cycle at which to recognise revenue based upon these terms and in particular where the risks and rewards of ownership transfer. Management estimate a percentage of the turnover to be accrued based on the work done and invoiced post year end.

Tangible Fixed Assets

Tangible fixed assets are depreciation over their useful lives taking into account residual values, where appropriate. The actual lives of the assets and residual values are assessed annually and may vary depending on a number of factors. Residual value assessments consider issues such as the remaining life of the asset and projected disposal values.

Intangible Fixed Assets

Goodwill has been capitalised in accordance with the accounting standards and the Company's accounting policy. Management estimate the useful life of intangible assets based on factors such as the expected use in the business.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

2. ACCOUNTING POLICIES - continued

Turnover

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods supplied and services rendered, stated net of discounts and of Value Added Tax.

The company recognises turnover when the amount of turnover can be measured reliably, when it is probable that future economic benefits will flow to the entity and when specific criteria have been met for each of the company's activities below.

Fees and commissions

Fees and commissions are entered in the accounting period to which the fees relate and the commissions are earned.

Intangible assets

Intangible assets are initially measured at cost. After initial recognition, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Plant and machinery - 25% on reducing balance

Freehold property is not depreciated on the grounds that the estimated residual value is sufficiently large to make any depreciation charge immaterial.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Consolidated Income Statement, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

Hire purchase and leasing commitments

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits

The group operates a defined contribution pension scheme. Contributions payable to the group's pension scheme are charged to profit or loss in the period to which they relate.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

2. ACCOUNTING POLICIES - continued

Intangible assets - goodwill

Goodwill arising on business combinations is capitalised, classified as an asset on the balance sheet and amortised on a straight line basis over its useful life. The period chosen for writing off goodwill is 10 years. Provision is made for any impairment.

Provisions

Provisions are recognised when the company has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

Impairment

Assets not measured at fair value are reviewed for any indication that the asset may be impaired at each balance sheet date. If such indication exists, the recoverable amount of the asset, or the asset's cash generating unit, is estimated and compared to the carrying amount. Where the carrying amount exceeds its recoverable amount, an impairment loss is recognised in profit or loss unless the asset is carried at a revalued amount where the impairment loss is a revaluation decrease.

Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the profit and loss account in other administrative expenses.

Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Subsequently, they are measured at fair value through profit or loss if the shares are publicly traded or their fair value can otherwise be measured reliably. Other investments are measured at cost less impairment.

3. EMPLOYEES AND DIRECTORS

There are no staff employed by the group.

	31/12/17	31/12/16
	£	£
Directors' remuneration	-	-
Directors' pension contributions to money purchase schemes	<u>30,000</u>	<u>79,761</u>

The number of directors to whom retirement benefits were accruing was as follows:

	2	2
	<u>2</u>	<u>2</u>
Money purchase schemes		

4. OPERATING PROFIT

The operating profit is stated after charging:

	31/12/17	31/12/16
	£	£
Other operating leases	25,311	22,519
Depreciation - owned assets	157	210
Goodwill amortisation	148,629	148,629
Auditors' remuneration	5,000	5,000
Auditors' remuneration for non audit work	<u>6,209</u>	<u>6,209</u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

5. TAXATION

Analysis of the tax charge

The tax charge on the profit for the year was as follows:

	31/12/17	31/12/16
	£	£
Current tax:		
UK corporation tax	<u>99,155</u>	<u>99,870</u>
Tax on profit	<u><u>99,155</u></u>	<u><u>99,870</u></u>

UK corporation tax has been charged at 19% (2016 - 20%).

Reconciliation of total tax charge included in profit and loss

The tax assessed for the year is higher than the standard rate of corporation tax in the UK. The difference is explained below:

	31/12/17	31/12/16
	£	£
Profit before tax	<u>365,905</u>	<u>349,992</u>
Profit multiplied by the standard rate of corporation tax in the UK of 19% (2016 - 20%)	<u>69,522</u>	<u>69,998</u>
Effects of:		
Expenses not deductible for tax purposes	<u>29,633</u>	<u>29,872</u>
Total tax charge	<u><u>99,155</u></u>	<u><u>99,870</u></u>

6. INDIVIDUAL INCOME STATEMENT

As permitted by Section 408 of the Companies Act 2006, the Income Statement of the parent company is not presented as part of these financial statements.

7. DIVIDENDS

	2017	2016
	£	£
Ordinary shares of £0.50p each - interim	-	80,000
Ordinary A shares of £0.50p each - interim	5,000	-
Ordinary B shares of £0.50p each - interim	5,000	-
Ordinary C shares of £0.50p each - interim	52,750	-
Ordinary D shares of £0.50p each - interim	<u>47,250</u>	<u>-</u>
	<u><u>110,000</u></u>	<u><u>80,000</u></u>

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

8. INTANGIBLE FIXED ASSETS

Group

	Goodwill £
COST	
At 1 January 2017 and 31 December 2017	<u>1,486,294</u>
AMORTISATION	
At 1 January 2017	703,958
Amortisation for year	<u>148,629</u>
At 31 December 2017	<u>852,587</u>
NET BOOK VALUE	
At 31 December 2017	<u>633,707</u>
At 31 December 2016	<u>782,336</u>

9. TANGIBLE FIXED ASSETS

Group

	Freehold property £	Plant and machinery £	Totals £
COST			
At 1 January 2017 and 31 December 2017	<u>411,403</u>	<u>2,653</u>	<u>414,056</u>
DEPRECIATION			
At 1 January 2017	109,021	2,024	111,045
Charge for year	-	157	157
At 31 December 2017	<u>109,021</u>	<u>2,181</u>	<u>111,202</u>
NET BOOK VALUE			
At 31 December 2017	<u>302,382</u>	<u>472</u>	<u>302,854</u>
At 31 December 2016	<u>302,382</u>	<u>629</u>	<u>303,011</u>

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

10. FIXED ASSET INVESTMENTS

Company

	Shares in group undertakings £
COST	
At 1 January 2017	
and 31 December 2017	<u>1,978,324</u>
NET BOOK VALUE	
At 31 December 2017	<u>1,978,324</u>
At 31 December 2016	<u>1,978,324</u>

The group or the company's investments at the Balance Sheet date in the share capital of companies include the following:

Subsidiary

AMR Financial Management Limited

Registered office: 6 The Courtyard, London Road, Newbury, Berkshire, RG14 1AX

Nature of business: Independent financial advisors

	%
Class of shares:	holding
Ordinary A Shares	75.00
Ordinary C Shares	100.00

11. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	
	31/12/17	31/12/16
	£	£
Trade debtors	106,794	83,641
Other debtors	1,220	5,734
Tax	-	838
VAT	42,909	30,433
Prepayments and accrued income	72,180	70,794
	<u>223,103</u>	<u>191,440</u>

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	31/12/17	31/12/16	31/12/17	31/12/16
	£	£	£	£
Tax	99,155	99,870	-	-
Other creditors	1,282,132	1,413,083	1,208,724	1,340,368
Directors' current accounts	50	50	50	50
Accrued expenses	845	731	432	432
	<u>1,382,182</u>	<u>1,513,734</u>	<u>1,209,206</u>	<u>1,340,850</u>

13. LEASING AGREEMENTS

Minimum lease payments fall due as follows:

Group	Non-cancellable operating leases	
	31/12/17	31/12/16
	£	£
Within one year	25,000	25,000
Between one and five years	46,875	71,875
	<u>71,875</u>	<u>96,875</u>

14. SECURED DEBTS

National Westminster Bank PLC hold first legal charge over Chiltern House, 433 Luton Road, Harpenden.

15. CALLED UP SHARE CAPITAL

Allotted, issued and fully paid:

Number:	Class:	Nominal Value :	2017 £	2016 £
4	Ordinary	50p	-	2
1	Ordinary A	50p	0.50	-
1	Ordinary B	50p	0.50	-
1	Ordinary C	50p	0.50	-
1	Ordinary D	50p	0.50	-
			<u>2</u>	<u>2</u>

During the year, 4 £0.50p Ordinary shares were reclassified as 1 £0.50p Ordinary A, 1 £0.50p Ordinary B, 1 £0.50p Ordinary C and 1 £0.50p Ordinary D shares.

BEGIN MANAGEMENT LIMITED (REGISTERED NUMBER: 07163321)

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS - continued
for the year ended 31 December 2017

16. RESERVES

Group

	Retained earnings £
At 1 January 2017	186,418
Profit for the year	224,049
Dividends	(110,000)
At 31 December 2017	300,467

17. NON-CONTROLLING INTERESTS

There is a minority interest in AMR Financial Management Limited in respect of 25% (1,874) of the A Ordinary 10p shares.

This equates to a minority interest in the profits after tax for this company of £246,540.

18. ULTIMATE PARENT COMPANY

Begin Management Limited is jointly owned and controlled by J B Bailey and R M Bamford.

19. RELATED PARTY DISCLOSURES

During the year the group incurred management fees totalling £1,212,500 (2016: £975,000). These were payable to a partnership under the control of key management.

At the balance sheet date £57,554 was included within other creditors (2016: £56,864) relating to a loan due from the group to a partnership under the control of key management.

During the year dividends totalling £110,000 (2016: £80,000) were paid to the shareholders.