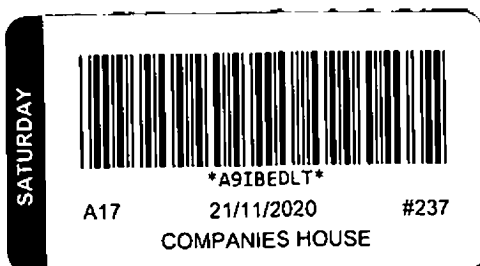


3

DocuSign Envelope ID: 7A3AAD44-F4CC-4144-B7EA-4F89DE12DED9

REGISTERED COMPANY NUMBER: 06517841 (England and Wales)
REGISTERED CHARITY NUMBER: 1124031

REPORT OF THE TRUSTEES AND
AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020
FOR
FORTALICE LIMITED



FORTALICE LIMITED

CONTENTS OF THE FINANCIAL STATEMENTS
for the Year Ended 31 March 2020

	Page
Report of the Trustees	I to 12
Report of the Independent Auditors	13 to 14
Statement of Financial Activities	15
Balance Sheet	16
Cash Flow Statement	17
Notes to the Cash Flow Statement	18
Notes to the Financial Statements	19 to 30
Detailed Statement of Financial Activities	31 to 32

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The overall objectives and aims of the Charity are

-The relief and protection of those who have been gravely or persistently maltreated by the partner with whom they are or have been living or any member of their immediate or extended family and of the children of such people

-Providing refuge accommodation for women who have been gravely or persistently maltreated by the partner with whom they are or have been living or any member of their immediate or extended family and of the children of such women

-Providing programmes, including early intervention, to raise awareness of domestic abuse and related issues

-To facilitate and assist programmes in partnership with those dealing with perpetrators

The Charity's mission statement is:

'To provide emergency accommodation and a range of support services to assist women, children and young people who have, or are, experiencing domestic abuse and to raise personal and public awareness of the issues relating to domestic abuse and its impact on society'.

Ensuring our work delivers our aims

The Business plan 2015-2020 identifies targets and objectives to ensure continuity, improvement and further development of the services we provide for women, children and young people affected by domestic abuse.

The Business Plan 2020-2025 is currently being developed, adapted, and monitored with a particular emphasis on Covid 19 and the issues this is presenting for the organisation ensuring it meets the needs of the victims we work with.

We regularly consult with service users and stakeholders and use this feedback to review services offered by the organisation. We do this through focus groups, questionnaires, weekly house meetings and individual stakeholder feedback. We also have an abundance of cards, letters and feedback forms expressing appreciation and advocating the services offered across the organisation.

Public benefit

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our objectives and activities and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives they have set through the use of funds, and we are satisfied that the criteria for public benefit are comprehensively achieved.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

OBJECTIVES AND ACTIVITIES

The focus of our work

Portalice has successfully continued to provide a highly effective service for women, children and young people affected by domestic abuse.

The priorities for the year have focused on

Strengthening services and support for resident women, children, young people and families with complex needs both at the refuge and the Outreach Support Centre

- Two specialist workers provide support for women who have additional needs in terms of mental health or drug/alcohol misuse or both.
- We have an activities coordinator funded by Lloyds Bank Foundation who has provided a diverse range of activities to meet the needs of residents and their children, enabling them to redevelop their relationships and learn new skills.

Developing strategies to ensure the sustainability of the organisation for the future

- Continuous applications for grant funding and tenders has been ongoing this year in order to sustain and develop the service in line with emerging trends and client needs.
- Ground work to expand Children and Young People's services has been undertaken in consultation with Bolton Together and other THRIVE partners, the full benefits of which will be seen over the next five years.
- Due to the potential of national organisations bidding on local services, the Board made the decision to submit a bid in response to the IDVA tender to ensure the service stayed local for Bolton victims. This service is a new service for us to deliver and the benefits for victims have been beneficial in the service being a more holistic approach, it commenced in January 2020.
- In partnership with Irwell Valley we launched a pilot, for a small multiple occupancy Refuge in Bury in February.
- Our Volunteer Coordinator led the Investors in Volunteers Award, which we gained in May 2019
- Our training packages are now accredited and our aim is to market the course to a wider market across the country.

Securing funding for the continuity of specific projects and core services

Due to a lack of capacity for Bid writing, Portalice commenced using the services of a Bid Writer in March 2019, during this first full year the benefits have been seen with numerous successful grant applications to continue funding for existing projects, to fund projects that were previously unfunded and to develop new services.

- The tender for the Identification and Referral to Improve Safety (IRIS) has been extended to 31st March 2021.
- The Healthy Relationships project is currently predominantly self-funded by the schools themselves and we continuously research funding streams to secure funding to ease the pressure on stretched educational budgets.
- This year was our final year of funding from Children in Need for the D.O.V.E. (Dedicated to overcoming violent experiences). We applied for a further three years' worth of funding which was successful, commencing in April 2020. We were also successful in obtaining a Children in Need Small grant for similar work to be completed in the refuge with resident children.
- THRIVE funding has been awarded through the bid process, this will enable us to work with Children and Young people who are suffering with poor mental health as a result of the effects of Domestic Abuse and Violence (DAV). The THRIVE partnership has proved to be hugely successful in identifying different ways of working and providing a diverse range of services for children and young people. THRIVE will continue to be developed to meet the diverse needs of children and young people.
- The Adult Counselling Service continues to be funded by our partner agency IPoint.
- The Children's counselling service continues to be funded through the Clinical Commissioning Group (CCG).
- The Young Peoples' 5 to 19 positive activities continues to be funded by Bolton Council, this funding will come to an end in the next financial year
- A successful partnership bid was made, with other Greater Manchester Organisations, to Ministry of Housing, Communities and Local Government (MHCLG) to fund two specialist workers
- People's Postcode Lottery agreed to fund an advocacy group for women 'Speak Up'. Following the impact of coronavirus, the funds were released to unrestricted as the work couldn't be fulfilled in current times

The minibus was replaced following a successful fundraising campaign. This enables us to keep families safe when taking them out.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

Towards the end of the year Coronavirus presented many challenges which we have managed well. All the staff from the Outreach Support Centre were moved within a short period of time to work at home which maintained a good level of service and helped us to implement different ways of working to ensure victim's needs were met. We implemented Webchat and various ways of working virtually to enable the much needed work to continue. Various streams of Covid funding were applied for, enabling us to bolster services in the right areas. Some staff who were unfunded and unable to deliver specific pieces of work were furloughed.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Our main activities and who we try to help are described below. All our charitable activities are undertaken to further our charitable purposes for the public benefit.

Who used and benefited from our services

Refuge Accommodation

The local demand for services is high and although priority is given to referrals in Bolton and surrounding districts, we have provided temporary accommodation and services for women and children from many areas throughout the North West and further afield.

We received a total of 216 referrals which was an increase on last year and accommodated 79 individual women and 128 children in Lewis House, the average length of stay being 22 weeks. The complexity of need for a high proportion of our victims has greatly increased over the last two years which has meant more in depth work needing to be completed on a daily basis. Move on this year has also been difficult which has meant some people have been with us for slightly longer than usual, this has also had a positive impact as we have had more time to work with them in more depth, gaining further improved outcomes.

Occupancy levels averaged 98.6% for the year with the main reason for the voids being the turnover of residents and occasional re decoration and cyclical maintenance of the flats.

Support needs have varied from low to high with a further increase in the number of women needing additional support in relation to mental health, alcohol and substance misuse. All residents are allocated named support workers and have entered into individual person centred support plans and a number of women have taken advantage of counselling and group work during their stay. All residents are encouraged to work with their support worker to ensure they are able to develop skills to enable them to live independent lives following their stay in the refuge. They are invited to join in additional activities run by specialist workers and / or volunteers to build their confidence, recover from the trauma they have suffered and increase their skill set. We have seen an increase in the presenting issues and complexity of need for children entering the Refuge and have had to increase the input with children, some children have presented with suicidal ideation, behaviour issues and self-harm. We have also increased our work around the whole family approach to help stabilise the families we work with particularly where children were in the safeguarding arena.

On leaving, 53% secured their own tenancies with Local Authorities, Registered Social Landlords or Private landlords, 9% went into other short-term supported accommodation, 10% went to stay with friends or family members, 24% returned to their previous address as it was safe to do so and 4% had no forwarding address.

The substance misuse recovery role has been in place for just over 7 years. This post was put in place to support women who were not only subject to domestic abuse, but who also had issues relating to alcohol or the taking of both illicit and legal substances. The role has developed, using different styles that support recovery, including motivation interviewing, mindfulness, art work, and relaxation including meditation. Personalised one to one work with residents, partnership work with local outside agencies such as Bolton Integrated Substance Misuse Service and peer support all contribute to the recovery process.

Working closely with the Substance Misuse worker, the **Mental Health Co-ordinator** has been in place for just over 4 years. Together, they structure support to meet the needs of those residents with additional complex issues. Residents are assessed on admission to the refuge and are offered one to one sessions to ensure their mental health is consistently monitored and their wellbeing is worked with on a daily basis.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

In order to help improve mental and emotional wellbeing for residents and those leaving the refuge, the Mental Health Co-ordinator carries out research regarding bio-psychological community resources. This ensures the resident has a prescribing GP and pharmacy in place, notifies relevant services as applicable and where possible, the resident is provided with a guide and information on local support resources.

Due to the educational programmes that are now delivered within the refuge once again we had a number of women who have gone on to find jobs in the Community or have accessed Further Education courses in order to sustain their own futures.

The diverse range of additional activities which is currently in place for residents or children enables them to develop new skills and start to rebuild their lives.

ACHIEVEMENT AND PERFORMANCE

Charitable activities

Outreach Support Centre

- o Services were provided to 611 new clients and 528 existing clients.
- o 906 telephone advice calls were made and 216 face to face advice sessions were held.
- o 95% of the new referrals were from Bolton with the remaining 5% originating from surrounding areas within Greater Manchester and Lancashire
- o Referrals for services come through a variety of sources, with 44% self-referrals, 13% Social Workers and 14% from family and friends. The remaining 29% were from various professionals and support groups within the community.

Clients presented with a wide variety of issues ranging from physical, emotional and sexual abuse to legal, housing and health issues. Clients also presented with a diverse range of mental health issues including panic and anxiety, stress and depression. Where these issues needed specialist help we were able to signpost to relevant agencies. We referred 42 clients to MARAC for further support and risk management and assessed a further 65 clients who did not reach the threshold for referral.

Demand for the counselling service and The Freedom Programme has greatly increased. The benefits of these core services is widely recognised and acknowledged as having a significant impact in relation to women taking steps to escape abusive relationships and to move forward to living a life free from abuse and violence. The Freedom Programme delivered 133 sessions with 252 individual women attending on a total of 1,413 occasions. In addition we provided 17 crèche places for children, so women were able to attend the programme. We also delivered 7 Next Steps sessions with a total of 42 attendees, this course is highly effective in helping victims understand how they can make effective changes in their own lives to enable them to live a life free from abuse, further funding needs to be sought to run it on a continuous basis.

The Adult Counselling Service continues to be part of IPoint, a Community Benefit Company. Ipoint assesses potential clients for talking therapies prior to them going into therapy with a counsellor at Fortalice or one of the other members linked to IPoint. At the year end, we had 38 counsellors, 6 of which were qualified and 32 were students on placement. 1,437 counselling appointments were attended.

Training, Development and Awareness Raising

We have delivered 43 presentations and training courses to 432 individuals; the courses include Recognising and Responding to Domestic Abuse Level 2 and 3 and Enhanced Risk Management, Domestic Abuse Awareness, Freedom Programme Awareness, Working with Children Affected by Domestic Abuse Level 1 and 2, Volunteer Skills, Teenage Domestic Abuse Awareness and Personal Safety. During the year we delivered two new courses, Domestic Abuse and Violence and the Law and Working with LGBTQ individuals who are affected by Domestic Abuse. Awareness training has been delivered to student midwives and Health Visitors at The University of Bolton. We have also developed our training for new Police recruits as well as tailoring courses for specific organisations ensuring staff CPD needs are met. Due to coronavirus all of our training is currently being delivered remotely.

DAV Car

The Fortalice DAV car was a project set up in collaboration with Greater Manchester Police with the aim of targeting first, second and third time callers to the Police around relationship issues and low level domestic abuse. We had 8 volunteers who provided individuals with support and guidance at the early stages to help address the issues and difficulties faced. The volunteers conducted 118 visits and offered intervention to 99 individuals, 60 of whom were

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

signposted to Fortalice's services. Due to coronavirus this has been suspended temporarily.

Children and Young People's projects at the Outreach Support Centre

The Children and Young People's projects, funded by Bolton Council Positive Activities, Children in Need D.O.V.E., Thrive Alliance and our reserves, has meant that we have a total of three children and young people's workers at the Outreach Support Centre during this financial period. Together, these projects have created individual safety plans to ensure children and young people (CYP) know what to do in the event of an emergency/domestic abuse incident, have provided group work, educational modules and one to one support to 244 individual children and young people. 501 one to one support advice and guidance sessions and 104 therapeutic group sessions have been provided to CYP, 217 children have created individual safety plans to ensure they know what to do in the event of an emergency/domestic abuse incident.

Positive Activities

This non-residential Young People's project has continued to receive funding from Bolton Council and can report another successful year with this service being in demand. This project helps to empower children to develop and gain confidence, ensure their health, safety and emotional health and wellbeing improves and give those skills so they are able to improve their relationships with peers and develop leadership skills. The project offers advice, assessments, support guidance sessions and group work. The funding also helps early intervention and prevention and works to narrow the gap with specific hard to reach groups and communities.

Children in Need

Dedicated to Overcoming Violent Experiences (D.O.V.E.) is a community based service for children who have been exposed to domestic abuse and violence. This funding allows Fortalice to complete individual assessments on children directly affected by domestic abuse and provide specialised support based on the child's individual needs comprising of both one to one support and therapeutic group activities.

Thrive

This project offers a range of activities for 8-16 year olds through Breaking Free and Recovery Toolkit deliveries. These aim to help children and young people express their feelings and provide them with an opportunity to share their experiences in a safe and nurturing environment. As we are part of the THRIVE partnership we are able to offer a more holistic progression route for children and young people enabling them to sustain the skills and confidence they gain through the Fortalice activities they have attended. The demand for this project has been extremely high and unfortunately we have had to manage a large waiting list. We are currently aiming to find more funding to extend the service to the children and young people's needs.

Children's Counselling

The children's counselling service funded through NHS England and commissioned by the local CCG continues to be in high demand. We have 5 qualified Children's Counsellors providing Play and Talking Therapies for children and young people aged four to seventeen and believe this to be a unique service within Bolton. The demand for this service is high with referrals coming through a variety of sources where there is a professional working with the family. This year, we have provided 695 therapy sessions for 112 individual children and young people.

Identification and Referral to Improve Safety (IRIS)

The purpose of the project is to deliver domestic abuse training to clinical and administrative staff within Bolton based GP practices and to work in an advocacy role with any patient who has disclosed domestic abuse. Since the project began, we have trained staff from all of the 49 doctor's surgeries across Bolton on Clinical 1, Clinical 2 and Reception and Administration. We have received 349 client referrals this year from GP's requesting support from the IRIS team, 33 of these have been identified as high risk and referred to MARAC. 6 children and 4 adults at risk have been referred to Social Care. The project has continued to go from strength to strength with a steady increase in referrals year on year. We are now revisiting training for new clinical and administration staff across all 49 practices, and offering refresher training sessions to those who are already fully trained.

Independent Domestic Violence Advisory (IDVA) Service

This service commenced in January 2020 after we were successful in the tender process. Our Independent Domestic Violence Advisor's (IDVA's) provide frontline services to victims of Domestic Abuse, supporting those at highest risk and advocating on their behalf. We currently have four IDVAs on our specialist team and a Service co-ordinator who work at the Outreach Support Centre and in the community.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

ACHIEVEMENT AND PERFORMANCE

Charitable activities

The aim of an IDVA is to keep the victim and any immediate family safe, and reduce the risk of further abuse by providing short to medium term crisis intervention. By supporting the empowerment of the client and assisting them in recognising the warning signs of Domestic Abuse, we aim to help them regain control of their lives for positive long term outcomes.

During the first three months of the project we received 137 referrals with all cases heard at MARAC, there has been 180 referrals to other services.

Healthy Schools Project

The aim of the project is to educate children on safe and healthy relationships, raise awareness of domestic abuse and other impacting factors which affect relationships. The interactive sessions have clear aims and objectives which are demonstrated in the schemes of work and lesson plans. The delivery is mapped to the PSHE and SEALS curriculum. All staff who deliver the project have a basic teaching qualification.

The Project includes a teacher training package "Domestic abuse and the effects on children" equipping teaching staff with up to date knowledge of the effects of domestic abuse both nationally and locally, the impact on children, dealing with disclosures, services available and an opportunity to develop their safeguarding skills.

Children's emotional well-being and safety remains at the forefront of all of our deliveries and we aim to offer flexibility to meet both the needs of schools and the individual needs of children. The delivery has been rewritten to meet the changing needs of the curriculum.

We continue to receive exceptional feedback from, head teachers, teachers and children regarding our programme and the demand for the Healthy Relationships programme continues to be high with a significant number of disclosure being made by children during the sessions. This year we have educated 1,995 children in 41 schools across Bolton and Bury on Healthy Relationships. We also trained 28 teachers in Healthy Relationships.

Children Services

128 individual children and young people have accessed services at Lewis House during this year. Services include, play sessions, after school, computer and youth club sessions, school holiday activities, family sessions including family activity days, school ready and individual one to one support sessions.

We are still seeing a significant number of children with support plans who are subject to child action or protection plans, these children need additional support from our team of workers on a one to one basis.

The services provided are creative, innovative, structured and supportive, addressing the individual needs of those in their care. The team are continually monitoring demand which enables them to respond to the diverse range of Children's needs in a continually changing environment. In order to keep abreast of emerging trends, demands and needs staff have forged links with many other agencies and service providers, locally and nationally.

Our children's services are registered with OFSTED and meet the standards required. Over the last 6 years the Chief Executive in conjunction with the Leadership Team has been working with Children's Services to develop and evidence the delivery model for the Early Years Nursery, this resulted in achieving an Outstanding grade at inspection in June 2019. In order to work strategically in further developing services to meet the needs of Bolton children, Fortalice is a member of Bolton Together and our Chief Executive is a Director on the Bolton Together Board.

FORTALICE LIMITED

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2020

FINANCIAL REVIEW

The eleventh period has again been successful with the Charity generating a surplus of £23,381 compared with a surplus of £8,021 last year.

Principal funding sources

The principal funding sources for the Charity are currently by way of grant and contract income from Bolton Council (BC). The two main sources are:

- Adult Services accommodation based housing related support services
- Housing Benefits

Funding received from BMBC in relation to accommodation based housing related support services and Housing Benefits represents 18.95% (2019 – 21.14%) and 34.21% (2019 – 37.72%) respectively of total incoming resources from charitable activities.

Investment policy and objectives

The investment objective of the Charity is to make investments which will provide an overall return on the portfolio, while maintaining the real purchase power of the portfolio over time and providing reasonable growth.

Under the Trustees Act 2000, the trustees have the same full and unrestricted powers of investing and transposing investments as if they were beneficially entitled thereto.

The investment funds held yielded income of £11,810 (2019 - £9,309), this is an increase on the previous year due to additional funds being placed with short-term savings accounts.

As at 31 March 2020 investments held had a market value of £334,547 (2019 - £306,301). Details are shown in note 14 to the accounts.

Reserves policy

The trustees review the Charity's requirements for reserves annually, in the light of the major risks facing the charity.

As agreed at the management meeting on 30th April 2019, the trustees consider that in order to ensure the continuous provision of the Charity's services, they aim to maintain a general fund equal to 9 months of budgeted expenditure. However, to ensure a continuous delivery of services and remove possible constraints, the Trustees have agreed a general fund of between 6 and 9 months of budgeted expenditure with the intention to stay as close to 9 months as practical.

At the year end the Charity's unrestricted and undesignated reserves stood at £881,767 which represent just over 7.5 months of budgeted expenditure.

The net book value of tangible fixed assets is included in the designated fund, these assets are used by the charity in the furtherance of its objectives and are not free reserves.

Future plans

The Business plan continues to be influenced by reduced funding and an increase in demand for services. Fortalice has continued to develop highly effective ways of working to meet the emerging trends and the needs of the diverse range of victims, children and families affected by domestic abuse.

In line with the business plan we will continue to further develop our core services to meet the ever changing needs of the victims, families, children and young people who access services at the Refuges and Outreach Support Centre. This will include further developing new ways of working with our highly skilled volunteers.

In conjunction with Management, we will monitor and continuously develop the Business Plan 2020–2025.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

FINANCIAL REVIEW

Future plans

To secure funding for core services, new projects and projects where funding is due to end to ensure continuous delivery of services.

To further develop services at the Outreach Support Centre and in the Community which will include; new group work sessions, increased opportunities for women and children to attend counselling, support and advice sessions and early intervention programmes. To develop a programme of work to be delivered in the Community working with families who are suffering the effects of domestic abuse or relationship issues.

The objective of further developing our services will be to reach a more diverse range of communities and varying issues around domestic abuse.

To develop more projects within Children's Services to meet the ever increasing demand, our aim is to expand the number of children and young people's workers to enable us to manage the demand for the service. We will work with our children and young people to develop a Youth council specifically relating to domestic abuse and the issues it raises for children and young people.

To work with Bolton Together and the THRIVE partnership in providing and securing better services for children and young people in Bolton.

To continually develop our education programmes in Schools and in the community, reaching more children with the aim of breaking early cycles of domestic abuse and unhealthy relationships. This development will be done through evaluating the programmes and working with our children and young people's advisory panels.

Working with the IRIS team to identify new ways of working to enhance the delivery, specifically appertaining to more effective ways of delivering training to the GP surgeries enabling easier access for them.

The IDVA project will be continually developed maximising opportunities to keep all high risk victims safe and to contribute to the local DAV strategy through feedback from Victims.

To market and further develop our training packages to be delivered nationally thus creating further income generation for the organisation.

To develop new partnerships with the aim of capturing work within the domestic abuse arena currently not being worked with.

Fundraising needs to be further developed, we have appointed a part time fundraiser, but due to coronavirus they were temporarily furloughed. Our aim is to develop this role to assist the organisation in achieving its fundraising target in meeting the shortfall. The Chief Executive will work with the bid writer to identify specific funding for projects

We will continue to develop new ways of working especially within the constraints of coronavirus. This will enable us to enhance the delivery model and reach more victims who might have previously been unable to access services.

New premises need to be found to accommodate the expansion of the services.

A key focus for all our work will be early intervention, high, middle and low tier domestic abuse, working with adult victims and children.

The Management Committee together with the Chief Executive and Finance Director will support the above priorities whilst maintaining a high standard of service and will monitor through a series of sub groups ensuring policy and working practices comply with and surpass the quality standards of regulating bodies and funders.

FORTALICE LIMITED

REPORT OF THE TRUSTEES **for the Year Ended 31 March 2020**

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The organisation is a charitable company limited by guarantee, incorporated on 28th February 2008 and registered as a Charity on 13th May 2008. The company was established under a Memorandum of Association which established the objectives and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and appointment of new trustees and management committee

There is a broad mix of knowledge and skills represented on the management committee to reflect the client group we serve and to provide the management skills required for the smooth running of the organisation. The Directors are also committee members and hold official positions as Chair, Secretary and Treasurer for the organisation.

All members of the Management Committee, apart from the Chief Executive, give their time voluntarily and receive no benefits from the charity. Any expenses reclaimed from the charity are set out in the notes to the accounts.

Diane Hawkins, Jennie Smith, Gill Smallwood and Lucy Lee retire by rotation and offer themselves for re-election.

Organisational structure

Fortalice is headed by a committee of 13 directors and management members who meet on a regular basis to monitor and give guidance and direction in respect of the services provided by the organisation.

The full committee meets quarterly with additional sub group meetings addressing specific issues in relation to Business development, finance and investment, HR, monitoring and evaluation, health and safety and marketing and publicity.

Day to day service delivery is managed by the Chief Executive reporting back to full committee meetings.

Services are provided across the organisation by three teams:

Adult Residential Services:

-Providing services, support and temporary accommodation at the refuges in Bolton and Bury.

Outreach Services:

-Providing a range of non-residential support services and domestic abuse training programmes, interventions and outreach at the Outreach Support Centre and at external venues within the local community

Children's Services:

-Providing early intervention, crisis intervention and support services; education on healthy relationships and support for children the refuge, the Outreach Support Centre and at external venues within the local community

The teams comprise of 48 paid part-time and full-time workers and a contingency of volunteers working in all areas across the organisation.

Volunteers play a significant role within the organisation and their contribution greatly enhances the quality of services we are able to offer. This creates 'added value' to the service and clearly demonstrates efficiencies in terms of cost and value for money. In return, we offer a high level of training and opportunities to improve skills, knowledge and expertise to enhance their own personal and professional development.

Fortalice has provided an increased number of placements for student counsellors, social work students and work experience placements, all of which have gained knowledge and expertise through their time with the organisation.

Our quality assurance processes ensure that we are effectively monitoring and reviewing our working practices, this has ensured that we consistently meet the needs of the client base and work within the constraints of our financial budgets. The continuous evolving working practice with residents has enabled us to measure the success of the service against specific outcomes.

FORTALICE LIMITED

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2020

STRUCTURE, GOVERNANCE AND MANAGEMENT

Induction and training of new trustees

A Trustee induction programme is in place and subject to review through consultation with the management team. All members are required to undertake training relevant to their adopted role and to increase their own awareness and knowledge of issues relating to domestic abuse and its effects within society.

All Trustees and committee members are encouraged to visit the project to become familiar with the staff team and the day to day work of the organisation.

Related parties

Services provided by Fortalice respond to both local, regional and national strategies and we continue to be a key member of strategic partnerships within Bolton and the North West. Our association with other voluntary organisations through collaborative partnership working continues and we have undertaken joint training and aim to develop and strengthen the association further in the immediate and long term future.

We have strong established links with mental health and social care agencies to enhance the support we offer to service users to ensure additional needs are addressed and met and the risk of re-victimisation is greatly reduced.

Through training we are able to raise awareness of the effects domestic abuse has on society and this year we have responded to the additional demand for training to a number of agencies throughout the borough.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure that appropriate controls are in place to provide reasonable assurances against fraud and error.

There are strict internal controls in relation to financial transactions and an annual review of external factors that may affect the Charity's viability.

We continually review our policy and procedures in relation to risk factors at all levels and health and safety controls are in place throughout the organisation.

24 hour on-site staff cover at the Refuge and minimum staffing levels in all areas has been achieved at all times throughout the year.

Clients are consulted on risk and contribute to the annual assessments.

Policies and procedures are in place to safeguard all clients and in addition to stringent security checks at the point of recruitment; we undertake induction training with all paid staff and volunteers in safeguarding children and vulnerable adults.

There are procedures in place giving clients the opportunity to raise issues either independently or as a group at house meetings and concerns or complaints can be raised formally or anonymously with a record kept of each issue and outcome. Consultations are undertaken on a regular basis to ensure the resident's needs are met. Residents also help to evaluate the service through questionnaires and discussion groups.

FORTALICE LIMITED

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2020

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
06517841 (England and Wales)

Registered Charity number
1124031

Registered office
43 Bradford Street
The Haulgh
Bolton
BL2 1HT

Trustees

Mr K Moores
Mrs D M Hawkins
Mrs C Greer
Mrs A Wilkinson
Mrs G Smallwood
Ms H J Eastham
Ms S Swain
Ms J Smith
Ms L Lee
Mr P Jones
Mrs A Brown
Mr M Phillips Resigned 11.06.2020
Ms S Collier Appointed 11.06.2020
Ms S Martin Appointed 11.06.2020

Company Secretary
Mrs A Wilkinson

Auditors

Cowgill Holloway LLP
Regency House
45-53 Chorley New Road
Bolton
Lancashire
BL1 4QR

Bankers

National Westminster Bank plc
24 Deansgate
Bolton
BL1 1BN

Solicitors

KBL Solicitors LLP
28 Mawdsley Street
Bolton
BL1 1LF

Investment brokers

Chartered Wealth Management
The Lightwell
61/63 Brown Street
Manchester
M2 2JG

FORTALICE LIMITED

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2020

STATEMENT OF TRUSTEES RESPONSIBILITIES

The trustees (who are also the directors of Fortalice Limited for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102 *The Financial Report Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware; and
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

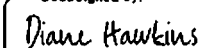
The auditors, Cowgill Holloway LLP, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

11/11/2020 | 9:17 AM GMT

Approved by order of the board of trustees on and signed on its behalf by:

DocuSigned by:



F8C581CD0C1148D...

Mrs D M Hawkins – Trustee

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
FORTALICE LIMITED**

Opinion

We have audited the financial statements of Fortalice Limited for the year ended 31 March 2020 which comprise the statement of financial activities including the income and expenditure account, balance sheet, cash flow statement and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including Financial Reporting Standard 102: *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 March 2020 and of its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; and
- the trustees have not disclosed in the financial statements any identified material uncertainties which may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on work undertaken in the course of the audit:

- The information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The trustees' report has been prepared in accordance with applicable legal requirements

**REPORT OF THE INDEPENDENT AUDITORS TO THE MEMBERS OF
FORTALICE LIMITED**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations necessary for the purposes of our audit.
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees

Responsibilities of the trustees

As explained more fully in the Statement of Trustees Responsibilities set out on page eleven, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern, and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative to do so.

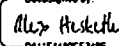
Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of the auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.


Alex Hesketh ACA (Senior Statutory Auditor)
for and on behalf of Cowgill Holloway LLP
Regency House
45-53 Chorley New Road
Bolton
Lancashire
BL1 4QR

18/11/2020 | 3:17 PM GMT
Date:

FORTALICE LIMITED**STATEMENT OF FINANCIAL ACTIVITIES**
INCLUDING INCOME AND EXPENDITURE ACCOUNT
for the Year Ended 31 March 2020

		Unrestricted funds	Restricted funds	31.3.20 Total funds	31.3.19 Total funds
	Notes	£	£	£	£
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	59,284	-	59,284	59,460
Charitable activities	5				
Operation of Women's Refuge & Support Centre		432,662	607,231	1,039,893	917,609
Other trading activities	3	34,309	-	34,309	40,131
Income from investments	4	<u>11,810</u>	<u>-</u>	<u>11,810</u>	<u>9,309</u>
Total		538,065	607,231	1,145,296	1,026,509
EXPENDITURE ON					
Charitable activities	6				
Operation of Women's Refuge & Support Centre		<u>534,292</u>	<u>567,468</u>	<u>1,101,760</u>	<u>1,030,295</u>
NET INCOME/(EXPENDITURE) BEFORE INVESTMENTS GAINS/(LOSSES)		3,773	39,763	43,536	(3,786)
Net gains/(losses) on investments		(20,155)	-	(20,155)	11,807
NET INCOME/(EXPENDITURE)		(16,382)	39,763	23,381	8,021
RECONCILIATION OF FUNDS					
Total funds brought forward		1,109,708	33,229	1,142,937	1,134,916
Transfers between funds		10,995	(10,995)	-	-
TOTAL FUNDS CARRIED FORWARD		<u>1,104,321</u>	<u>61,997</u>	<u>1,166,318</u>	<u>1,142,937</u>

CONTINUING OPERATIONS

All incoming resources and resources expended arise from charitable activities during the period.

FORTALICE LIMITED**BALANCE SHEET****At 31 March 2020**

	Notes	31.3.20 £	31.3.19 £
FIXED ASSETS			
Tangible assets	13	204,621	199,297
Investments	14	<u>334,547</u>	<u>306,301</u>
		539,168	505,598
CURRENT ASSETS			
Debtors	15	72,519	94,515
Cash at bank and in hand		<u>603,865</u>	<u>587,185</u>
		676,384	681,700
CREDITORS			
Amounts falling due within one year	16	(49,234)	(44,361)
NET CURRENT ASSETS		<u>627,150</u>	<u>637,339</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>1,166,318</u>	<u>1,142,937</u>
NET ASSETS		<u>1,166,318</u>	<u>1,142,937</u>
FUNDS	19		
Unrestricted funds		1,104,321	1,109,708
Restricted funds		<u>61,997</u>	<u>33,229</u>
TOTAL FUNDS		<u>1,166,318</u>	<u>1,142,937</u>

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

11/11/2020 | 9:17 AM GMT

The financial statements were approved by the Board of Trustees on and were signed on its behalf by:

DocuSigned by:

Diane Hawkins
FBC581CD0C1148D...

Mrs D M Hawkins -Trustee

DocuSigned by:

Hilary Joan Eastham
9BA257A07979401...

Ms H J Eastham -Trustee

FORTALICE LIMITED**CASH FLOW STATEMENT**
for the Year Ended 31 March 2020

		31.3.20 £	31.3.19 £
Cash flows from operating activities:	Notes		
Cash generated from operations	I	<u>44,111</u>	<u>(30,535)</u>
Net cash provided by (used in) operating activities		<u>44,111</u>	<u>(30,535)</u>
Cash flows from investing activities:			
Investment income		11,810	9,309
Purchase of investments		(50,000)	-
Purchase of tangible fixed assets		(10,995)	-
Movement in fair value of investments		21,754	(10,041)
Net cash provided by (used in) investing activities		<u>(27,431)</u>	<u>(732)</u>
Change in cash and cash equivalents in the reporting period		16,680	(31,267)
Cash and cash equivalents at the beginning of the reporting period		<u>587,185</u>	<u>618,452</u>
Cash and cash equivalents at the end of the reporting period		<u>603,865</u>	<u>587,185</u>

FORTALICE LIMITED**NOTES TO THE CASH FLOW STATEMENT**
for the Year Ended 31 March 2020**I. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES**

	31.3.20	31.3.19
	£	£
Net income/(expenditure) for the reporting period (as per the statement of financial activities)	23,381	8,021
Adjustments for:		
Depreciation charges	5,671	4,694
Investment income received	(11,810)	(9,309)
(Increase)/decrease in debtors	21,996	(42,522)
Increase in creditors	<u>4,873</u>	<u>8,581</u>
Net cash provided by (used in) operating activities	<u>44,111</u>	<u>(30,535)</u>

FORTALICE LIMITED

NOTES TO THE FINANCIAL STATEMENTS
for the Year Ended 31 March 2020

I. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Assessment of going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Grants received from local authorities are credited to income on an accruals basis.

Self-generating income represents monies due as rent and is accounted for on an accruals basis. Monies received in advance are shown as current liabilities and monies owing as debtors.

Income from legacies is recognised on a receivable basis.

All voluntary income is included in income on receipt.

Donated services and facilities are included in income at a valuation which is an estimate of the financial cost borne by the donor where such a cost is quantifiable and measurable. No income is recognised when there is no financial cost borne by a third party.

Expenditure

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis.

Allocation and apportionment of costs

Expenditure has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

FORTALICE LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED **for the Year Ended 31 March 2020**

I. ACCOUNTING POLICIES - continued

Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation which is provided in annual instalments over the estimated useful lives of the assets.

Leasehold buildings are depreciated to write down the cost less estimated residual value over the remaining useful life by equal annual instalments. It is the trustees' policy to maintain all buildings to such a standard that their estimated residual value is not less than their cost at any given time. Therefore, in the opinion of the trustees, no depreciation charge is required.

Small items of equipment and furniture are not capitalised but are written off on acquisition through the income and expenditure accounts.

Depreciation is provided at the following annual rates:

Improvements to property	- 2% on cost
Computer equipment	- 33% on reducing balance
Motor Vehicles	- 25% on cost

Fixed asset investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

Realised gains and losses

All gains and losses are taken to the Statement of Financial Activities as they arise. Realised gains and losses on investments are calculated as the difference between sales proceeds and their opening carrying value or their purchase value if acquired subsequent to the first day of the financial year. Unrealised gains and losses are calculated as the difference between the fair value at the year end and their carrying value. Realised and unrealised investment gains and losses are combined in the Statement of Financial Activities.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits

The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Hire purchase and leasing commitments

Lease payments under operating leases, where substantially all the risks and benefits remain with the lessor, are charged as expenses in the periods in which they are incurred.

Financial Instruments

The following assets and liabilities are classified as financial instruments; trade debtors, rents receivable, trade creditors and other creditors.

Trade debtors, rents receivable, trade creditors and other creditors are measured at the undiscounted amount of the cash or other consideration expected to be paid or received.

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**2. DONATIONS AND LEGACIES**

	31.3.20	31.3.19
	£	£
Donations	<u>59,284</u>	<u>59,460</u>
	<u>59,284</u>	<u>59,460</u>

Analysis of donations received during the period:

Date	Donor	£
Various	Anonymous donations and amounts less than £1,000	21,744
Various	Just giving	3,494
Various	Bag Drop	2,322
Various	G Spurr – Christmas wrapping	5,903
Various	Will Hoyle - London Marathon	1,752
Various	Anon	3,000
8.7.19	Franking Sense	2,000
26.9.19	Thompsons UK Ltd	3,250
28.10.19	Black Bull	1,255
20.12.19	Bryden Capital Ltd	2,000
9.9.19	Brian Higginson	1,000
27.8.19	Sacred Heart Church	2,000
1.4.19	Bolton & District Golfers	1,400
7.5.19	Mayors Charity	4,000
17.1.20	Beaverbrooks Charitable Trust	1,000
6.6.19	Afternoon Tea Christ Church	2,164
26.6.19	Lloyds Foundation Matched Funding	<u>1,000</u>
		<u>59,284</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**3. OTHER TRADING ACTIVITIES**

	31.3.20	31.3.19
	£	£
Fundraising events	359	4,710
Other income	<u>33,950</u>	<u>35,421</u>
	<u>34,309</u>	<u>40,131</u>

4. INVESTMENT INCOME

	31.3.20	31.3.19
	£	£
Deposit account interest	4,896	2,723
Investment income	<u>6,914</u>	<u>6,586</u>
	<u>11,810</u>	<u>9,309</u>

5. INCOME FROM CHARITABLE ACTIVITIES

	Activity	31.3.20	31.3.19
		£	£
Charge to residents	Operation of Women's Refuge & Support Centre	413,262	410,679
Grants	Operation of Women's Refuge & Support Centre	<u>626,631</u>	<u>506,930</u>
		<u>1,039,893</u>	<u>917,609</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**5. INCOME FROM CHARITABLE ACTIVITIES - continued**

Grants received, included in the above, are as follows:

	31.3.20	31.3.19
	£	£
BMBC - Vulnerable Children & young people	28,805	28,805
BMBC - 5-19s Positive Activities	20,000	20,000
BMBC - Adult services	217,000	217,000
Other grants	1,100	700
Ipoint	38,308	28,343
BMBC - Early Help Co-ordinator (STRIVE)	-	37,990
BMBC - Iris Project	70,750	70,750
FFE Funding	14,660	10,995
MHCLG Joint bid: Mental health, drugs and alcohol	42,557	8,910
Voluntary Sector Thrive Alliance	15,143	9,819
Children in Need, D.O.V.E.	34,811	24,565
Bolton CCG - Children's Counselling	20,000	17,000
Bolton CCG - Wigan College	2,138	5,053
Lloyds Bank Foundation	25,000	25,000
The Manchester Guardian Society Charitable Trust	-	2,000
BMBC - IDVA	31,758	-
GMP DAV Car & Video	9,801	-
Garfield Weston Foundation	20,000	-
Zochonis Charitable Trust	5,000	-
Austin & Hope Pilkington Trust	5,000	-
Peter Kershaw Trust	2,500	-
Provincial Walsh Trust	2,000	-
Duchy of Lancaster	2,000	-
Peoples Postcode Lottery	18,300	-
	<u>626,631</u>	<u>506,930</u>

Restricted income, included in the above, are as follows:

	£	£
BMBC - Vulnerable Children & young people	28,805	28,805
BMBC - 5-19s Positive Activities	20,000	20,000
BMBC - Adult services	217,000	217,000
Other Grants	-	700
Ipoint	38,308	28,343
BMBC - Early Help Co-ordinator (STRIVE)	-	37,990
BMBC - Iris Project	70,750	70,750
FFE Funding	14,660	10,995
MHCLG Joint bid: Mental Health, drugs and alcohol	42,557	8,910
Voluntary Sector Thrive Alliance	15,143	9,819
Children in Need, D.O.V.E.	34,811	24,565
Bolton CCG Children's Counselling	20,000	17,000
Bolton CCG Wigan Council	2,138	5,053
Lloyds Bank Foundation	25,000	25,000
The Manchester Guardian Society Charitable Trust	-	2,000
BMBC - IDVA	31,758	-
GMP DAV Car & Video	9,801	-
Garfield Weston Foundation	20,000	-
Zochonis Charitable Trust	5,000	-
Austin & Hope Pilkington Trust	5,000	-
Peter Kershaw Trust	2,500	-
Provincial Walsh Trust	2,000	-
Duchy of Lancaster	2,000	-
	<u>607,231</u>	<u>506,930</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**6. CHARITABLE ACTIVITIES COSTS**

	Direct costs (See note 7)	Support costs (See note 8)	Totals
	£	£	£
Operation of Women's Refuge & Support Centre	<u>1,060,419</u>	<u>41,341</u>	<u>1,101,760</u>

7. DIRECT COSTS OF CHARITABLE ACTIVITIES

	31.3.20	31.3.19
	£	£
Trustees' remuneration etc.	60,343	59,234
Staff costs	728,706	689,952
Water rates	12,358	8,915
Insurance	7,131	6,831
Light and heat	24,616	24,775
Telephone	7,074	7,450
Postage and stationery	4,134	4,235
Sundries	938	743
Cleaning materials	3,793	2,944
Window cleaning	2,340	2,340
Gardening	1,985	1,860
Furniture, equipment and maintenance	11,376	9,900
IVHA rent	117,301	126,493
Children's activities	3,400	2,893
Residents expenses	1,448	1,266
Travel & transport	6,289	6,853
Computer costs	13,899	12,890
Repairs, renewals & maintenance	19,731	10,129
Subscriptions	1,971	2,052
Training costs	4,269	5,905
Refreshments	607	695
Emergency provisions	55	103
Outreach Support Centre activities	1,201	779
Support, supervision and counselling services	1,458	920
Fundraising expenses	544	3,415
Publicity and advertising	2,591	-
Children's counselling	12,710	14,394
Bad debt expense	80	-
Bank charges	499	214
Depreciation	5,671	4,694
Investment portfolio charges	2,101	1,976
Profit on sale of tangible fixed asset	(200)	-
	<u>1,060,419</u>	<u>1,003,043</u>

Included within the staff costs is an amount totalling £500,603 (2019: £441,942) which relate to restricted fund expenditure.

8. SUPPORT COSTS

	Governance costs £
Operation of Women's Refuge & Support Centre	41,341

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**9. NET INCOME/(EXPENDITURE)**

Net income/(expenditure) is stated after charging/(crediting):

	31.3.20	31.3.19
	£	£
Auditors' remuneration	7,260	7,020
Auditors' remuneration for non-audit work	1,021	1,021
Depreciation - owned assets	<u>5,671</u>	<u>4,694</u>

10. TRUSTEES' REMUNERATION AND BENEFITS

	31.3.20	31.3.19
	£	£
Trustees' salaries	52,916	52,365
Trustees' social security	6,111	6,063
Trustees' pension contributions to money purchase schemes	<u>1,316</u>	<u>806</u>
	<u>60,343</u>	<u>59,234</u>

One trustee received remuneration during the period. The trustee's remuneration is in accordance with the memorandum and articles of association of the reporting entity.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2020 nor for the year ended 31 March 2019.

Professional indemnity insurance has been taken out on behalf of trustees at a cost of £700 (2019: £700).

11. STAFF COSTS

	31.3.20	31.3.19
	£	£
Wages and salaries	670,195	642,135
Social security costs	46,349	40,227
Other pension costs	<u>12,162</u>	<u>7,590</u>
	<u>728,706</u>	<u>689,952</u>

The average monthly number of employees during the year was as follows:

	31.3.20	31.3.19
Management and administration	5	5
Lewis House and Outreach Support Centre	<u>43</u>	<u>41</u>
	<u>48</u>	<u>46</u>

No employees received emoluments in excess of £60,000, not including employer pension contributions nor employer national insurance contributions.

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES**

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	46,562	12,898	59,460
Charitable activities			
Operation of Women's Refuge & Support Centre	410,679	506,930	917,609
Other trading activities	40,131	-	40,131
Investment income	<u>9,309</u>	<u>-</u>	<u>9,309</u>
Total	506,681	519,828	1,026,509
EXPENDITURE ON			
Charitable activities			
Operation of Women's Refuge & Support Centre	<u>518,658</u>	<u>511,637</u>	<u>1,030,295</u>
NET INCOME/(EXPENDITURE) BEFORE INVESTMENTS (LOSSES)	(11,997)	8,191	(3,786)
Net (losses) on investments	11,807	-	11,807
NET INCOME/(EXPENDITURE)	(170)	8,191	8,021
RECONCILIATION OF FUNDS			
Total funds brought forward	<u>1,109,878</u>	<u>25,038</u>	<u>1,134,916</u>
TOTAL FUNDS CARRIED FORWARD	<u>1,109,708</u>	<u>33,229</u>	<u>1,142,937</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**13. TANGIBLE FIXED ASSETS**

	Long leasehold £	Improvements to property £	Computer equipment £	Motor vehicles £	Totals £
COST					
At 1 April 2019	42,541	175,000	44,188	-	261,729
Additions	-	-	-	10,995	10,995
At 31 March 2020	<u>42,541</u>	<u>175,000</u>	<u>44,188</u>	<u>10,995</u>	<u>272,724</u>
DEPRECIATION					
At 1 April 2019	-	<u>20,633</u>	<u>41,799</u>	-	<u>62,432</u>
Charge for year	-	<u>3,500</u>	<u>797</u>	<u>1,374</u>	<u>5,671</u>
At 31 March 2020	-	<u>24,133</u>	<u>42,596</u>	<u>1,374</u>	<u>68,103</u>
NET BOOK VALUE					
At 31 March 2020	<u>42,541</u>	<u>150,867</u>	<u>1,592</u>	<u>9,621</u>	<u>204,621</u>
At March 2019	<u>42,541</u>	<u>154,367</u>	<u>2,389</u>	-	<u>199,297</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**14. FIXED ASSET INVESTMENTS**

	Market value 2020 £	Cost 2020 £	Market value 2019 £	Cost 2019 £
UK Listed:				
Unrestricted				
COIF Investment Fund 4,879.36 units	72,490	75,000	52,881	50,000
COIF Global Equity Income Fund 40,668.49 units	76,343	75,000	53,813	50,000
COIF Property Fund 42,673.04 units	49,253	50,000	50,581	50,000
CWM portfolio	<u>136,461</u>	<u>150,000</u>	<u>149,026</u>	<u>150,000</u>
	<u>334,547</u>	<u>350,000</u>	<u>306,301</u>	<u>300,000</u>
	Market Value 1.4.19 £	Additions/ Disposals £	Interest £	Charges £
UK Listed				
Unrestricted				
COIF Investment Fund 4,879.36 Units	52,881	25,000	-	-
COIF Global Equity Fund 40,668.49 Units	53,813	25,000	-	-
COIF Property Fund 42,673.04 Units	50,581	-	-	-
CWM Portfolio	<u>149,026</u>		<u>502</u>	<u>(2,101)</u>
	<u>306,301</u>	<u>50,000</u>	<u>502</u>	<u>(2,101)</u>
				<u>(20,155)</u>
				<u>334,547</u>

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.20 £	31.3.19 £
Trade debtors	39,607	60,573
Rents receivable	12,424	21,861
Prepayments and accrued income	20,288	12,081
Other debtors	<u>200</u>	<u>-</u>
	<u>72,519</u>	<u>94,515</u>

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.20 £	31.3.19 £
Trade creditors	7,658	6,375
Social security and other taxes	15,047	12,102
Other creditors	835	646
Accruals and deferred income	<u>25,694</u>	<u>25,238</u>
	<u>49,234</u>	<u>44,361</u>

17. LEASING AGREEMENTS

	31.3.20 £	31.3.19 £
Minimum lease payments under non-cancellable operating leases		
Within one year	123,637	119,338
Between two and five years	<u>5,623</u>	<u>7,688</u>
Total	<u>129,260</u>	<u>127,026</u>

FORTALICE LIMITED**NOTES TO THE FINANCIAL STATEMENTS - CONTINUED**
for the Year Ended 31 March 2020**18. ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds	Restricted Funds	31.3.20 Total Funds	31.3.19 Total Funds
	£	£	£	£
Fixed assets	539,168	-	539,168	505,598
Current Assets	613,297	63,087	676,384	681,700
Current Liabilities	<u>(48,144)</u>	<u>(1,090)</u>	<u>(49,234)</u>	<u>(44,361)</u>
	<u>1,104,321</u>	<u>61,997</u>	<u>1,166,318</u>	<u>1,142,937</u>

19. MOVEMENT IN FUNDS

	At 1.4.19 £	Net movement in funds £	At 31.3.20 £
Unrestricted funds			
Undesignated fund	891,078	(9,311)	881,767
Designated Funds	<u>218,630</u>	<u>3,923</u>	<u>222,553</u>
	1,109,708	(5,387)	1,104,321
Restricted funds			
Operation of refuge	33,229	28,768	61,997
TOTAL FUNDS	<u>1,142,937</u>	<u>23,381</u>	<u>1,166,318</u>

Net movement in funds, included in the above are as follows:

	Incoming Resources £	Resources Expended £	Transfer £	Movement In Funds £
Unrestricted Funds				
Undesignated Funds	538,065	(547,376)	-	(9,311)
Designated Funds	<u>-</u>	<u>(7,071)</u>	<u>10,995</u>	<u>3,924</u>
	538,065	(554,447)	-	(5,387)
Restricted Funds				
Operation of Refuge	<u>607,231</u>	<u>(567,468)</u>	<u>(10,995)</u>	<u>28,768</u>
TOTAL FUNDS	<u>1,145,296</u>	<u>(1,121,915)</u>	<u>-</u>	<u>23,381</u>

FORTALICE LIMITED

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 March 2020

19. MOVEMENT IN FUNDS - continued

The accumulated undesignated funds are for the purpose of providing relief and protection of women who have been gravely or persistently maltreated by the partner with whom they are or have been living or by any member of their immediate family and of the children of such women.

The designated fund relates to the net book value of tangible fixed assets used in the furtherance of the charity's objectives and the balance left on various funds designated by the Trustees.

The balance on the restricted fund represents amounts received during the financial year in respect of the following projects;

The Healthy Relationships Project which educates children about acceptable behaviours in relationships. The delivery equips children with the knowledge, understanding and the skills required to develop healthy relationships. The project addresses unhealthy/abusive relationships, how to recognise these and where to get help.

Monies received specifically to purchase radiator covers following a Health and Safety review at Lewis House.

Lloyds Bank Foundation which funds a Support Worker to coordinate group work and sessional activities to enable victims to develop skills to live a life free from abuse, identify new opportunities to participate in recreational skills enabling them to sustain and develop a healthy, independent lifestyle and deliver a diverse range of additional activities for clients enabling them to make positive life choices.

DCLG Joint Bid across various organisations in Bolton, Salford, Stockport and Trafford. This funds two specialist refuge based posts, a Mental Health Worker and a Drug and Alcohol worker.

IPoint North West, monies received to deliver adult counselling services at Outreach Support Centre.

A Children in Need Small Grant for Children's Services in the refuge, these monies fund the D.O.V.E (Dedicated to Overcoming Violent Experiences) project, delivering Breaking Free and Just For You sessions.

GM Police Bolton ARIS Fund, monies received to produce a video which will be used as a resource and training tool.

Garfield Weston Foundation, The Zochonis Charitable Trust and The Austin & Hope Pilkington Trust, one-off grants towards Children and Young People's work at Outreach Support Centre.

The Peter Kershaw Trust and Provincial Walsh Trust Bolton, both one-off grants towards the delivery of the Freedom programme from the Outreach Support Centre.

The Manchester Guardian Society Charitable Trust, Duchy of Lancaster and Bolton Street Angels, one-off grants and donations towards the cost of an electronic signing in system at both the Refuge and Outreach Support Centre.

These balances are all budgeted to be expended over the next financial year.

20. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2020.

21. ULTIMATE CONTROLLING PARTY

The company was controlled by the Board of Trustees throughout the year under review.