

# HOWARD CIVIL ENGINEERING LIMITED

Company Registration Number: 04656708

Annual Report and Financial Statements 2014

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Howard Civil Engineering Limited  
Annual Report and Financial Statements 2014  
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Howard Civil Engineering Limited  
Officers and Professional Advisers

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|                   |                                                                                                                      |
|-------------------|----------------------------------------------------------------------------------------------------------------------|
| Directors         | G D Howard<br>M T Howard                                                                                             |
| Secretary         | G D Howard                                                                                                           |
| Registered Office | Unit 11<br>Acorn Business Park<br>Killingbeck Drive<br>Leeds<br>LS14 6UF                                             |
| Company Number    | 04656708                                                                                                             |
| Statutory Auditor | Brown Butler<br>Chartered Accountants<br>Leigh House<br>28-32 St Paul's Street<br>Leeds<br>West Yorkshire<br>LS1 2JT |
| Bankers           | Barclays Bank Plc<br>2-12 Pinstone Street<br>Sheffield<br>S1 2HN                                                     |

The directors present their annual report and the audited financial statements for the year ended 31 July 2014.

#### Principal activity

The principal activity of the company is that of civil engineers

#### Directors' responsibilities

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Directors

The directors who held office during the year were as follows:

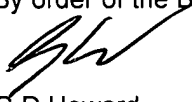
G D Howard

M T Howard

#### Audit enquiries

So far as the directors are aware, there is no information relevant to the audit of which the company's auditors are unaware. The directors have taken the necessary steps to ensure that they themselves are aware of all relevant audit information and made sure that the company's auditors are also aware of that information.

By order of the Board



G D Howard

Director

13 April 2015

## Business Review

We are pleased to say that this financial year has been a ground-breaking one for Howard Civil Engineering Limited. When entering this financial year the directors made a conscious decision to reduce turnover while implementing a variety of operational processes along with the establishment of a senior management team to support the next series of growth.

We recognise staff as a key component to our success and as such we have made significant appointments, most notably Gary Lumby MBE as non-executive director. With Gary's extensive knowledge in the banking and financial sector this has further strengthened the team and business. We have also increased our commercial team by 50% within the last 12 months.

Our success is based on relationship management; this has led us to establishing a formal supply chain charter to provide stronger links with our suppliers and creditors. We recognise the importance of our suppliers in the continued success of the business, and as part of our commitment we targeted a significant reduction in our creditors and are pleased to say this has been achieved. We have reduced our creditors in excess of £1.25 million during the current financial period, while at all times maintaining a healthy cash balance.

As part of the company's strategic growth we have successfully diversified into new markets, namely the highways sector which presents huge growth opportunities with the Government confirming future spending in the tens of billions.

Another sector we are consciously targeting is that of reinforced concrete structures, this will mainly be delivered through our existing clients, but we feel we have the requisite skills to deliver these works, and due to their inherent high value nature they present excellent opportunities for increased turnover.

Another achievement this year is that our managing director endured a tough selection panel to be allocated a place on Goldman Sachs 10,000 Small Businesses Programme. This programme is designed to help the leaders of SMEs define and achieve their business growth aspirations, in order to lay a foundation for long-term sustainable growth and job creation. Following his successful completion of the initial programme he was selected to attend a follow on programme at Oxford University targeted at businesses with high level of growth.

Howard Civil Engineering Limited has built a strong reputation within the industry. We can call on the likes of Wilmot Dixon, Bam, Sir Robert McAlpine & Caddick as key clients, with typical end users being multi national organisations or the government and public sector.

We feel this has been a year to put in place strong foundations and we expect a bright future is ahead of us. The business now has an "exceptional team" on board which is primed for the return of healthier margins. Tough as the recession years may have been, the business has still managed to grow and mature throughout, including moving into larger premises. In all aspects the decision to stabilise has been well founded, and the directors anticipate that the forthcoming financial year is going to be our best year yet both in terms of turnover and profit.

## Financial key performance indicators

The company's key financial and other performance indicators during the year were as follows:

| KPI             | Progress                                                                                                                                                                                                                                                                                                                  |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Revenue         | Revenue has decreased by £2.8m in the year to 31 July 2014 from £15.1m in the year to 31 July 2013.                                                                                                                                                                                                                       |
| Margin          | Gross Profit margin was 4.8% in the year to 31 July 2014 compared to 5.3% in the prior year.                                                                                                                                                                                                                              |
| Cash management | The company manages its capital to ensure that it is able to continue as a going concern while minimising costs and liquidity risk. As at 31 July 2014, the company had cash and cash equivalents of £0.48 million (2013: £1.42 million). This is sufficient for the ongoing working capital requirements of the company. |

#### Principal risks and uncertainties

The company uses various financial instruments, which include, cash and other items such as trade debtors and trade creditors that arise directly from its operations. The main purpose of these financial instruments is to raise finance for the company's operations.

The existence of these financial instruments exposes the company to a number of financial risks. These are in the main liquidity risk and credit risk. The directors review and agree policies for managing each of these risks and they are summarised below.

##### Liquidity risk

The company seeks to manage financial risk by ensuring sufficient liquidity is available to meet foreseeable needs, by the use of bank facilities and loans, and to invest cash assets safely and profitably.

##### Credit risk

The company's debtors relate to amounts owed by UK Corporates and Local Authorities. Given the size and stability of the core debtors, the directors do not believe that credit risk to the company is significant. However, the directors monitor any default credit risk on an ongoing basis.

In addition the company is exposed to the following additional risk

##### Price risk

The company seeks to manage price risk by continuous monitoring of market pricing and through profitability analysis ahead of entering into any significant contracts.

##### Future developments

The company will further develop its contract business by strengthening its relationship with existing customers and pro-actively generating new opportunities via targeted sales and marketing activity.

The Directors intend to grow both organically and where appropriate by strategic acquisitions.

The Directors intend to continue to focus on providing quality service and finished product to its customers and maintaining its excellent health and safety record.

On behalf of the Board



G D Howard  
Director

13 April 2015

We have audited the financial statements of Howard Civil Engineering Limited for the year ended 31 July 2014, which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As explained more fully in the Directors' Responsibilities Statement set out in the Directors' Report, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report and the Strategic Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 July 2014 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Directors' Report and the Strategic Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Continued on next page

Continued from previous page

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Denis Cross (Senior Statutory Auditor)  
For and on behalf of Brown Butler,  
Chartered Accountants and Statutory Auditor  
Leigh House  
28-32 St Paul's Street  
Leeds  
West Yorkshire  
LS1 2JT

13 April 2015

Howard Civil Engineering Limited  
Profit and Loss Account  
Year ended 31 July 2014

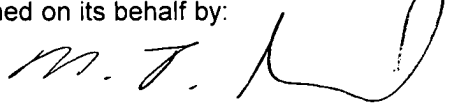
|                                               | Note | 2014<br>£             | 2013<br>£             |
|-----------------------------------------------|------|-----------------------|-----------------------|
| Turnover                                      |      | 12,277,084            | 15,086,666            |
| Cost of sales                                 |      | <u>(11,684,901)</u>   | <u>(14,284,735)</u>   |
| Gross profit                                  |      | 592,183               | 801,931               |
| Administrative expenses                       |      | (429,508)             | (416,201)             |
| Other operating income                        | 2    | <u>-</u>              | <u>6,845</u>          |
| Operating profit                              | 3    | 162,675               | 392,575               |
| Other interest receivable and similar income  |      | -                     | 90                    |
| Interest payable and similar charges          |      | <u>(3,625)</u>        | <u>(5,581)</u>        |
| Profit on ordinary activities before taxation |      | 159,050               | 387,084               |
| Tax on profit on ordinary activities          | 5    | <u>(39,535)</u>       | <u>(79,300)</u>       |
| Profit for the financial year                 | 11   | <u><u>119,515</u></u> | <u><u>307,784</u></u> |

The above results derive from continuing operations.

The company has no recognised gains or losses for the year other than the results above.

|                                                | Note | 2014<br>£               | 2013<br>£             |
|------------------------------------------------|------|-------------------------|-----------------------|
| Fixed assets                                   |      |                         |                       |
| Tangible fixed assets                          | 6    | -                       | 139,596               |
| Investments                                    | 7    | <u>390,000</u>          | <u>170,000</u>        |
|                                                |      | 390,000                 | 309,596               |
| Current assets                                 |      |                         |                       |
| Stocks                                         |      | -                       | 4,610                 |
| Debtors                                        | 8    | 2,416,267               | 2,689,422             |
| Cash at bank and in hand                       |      | <u>483,797</u>          | <u>1,417,384</u>      |
|                                                |      | 2,900,064               | 4,111,416             |
| Creditors: Amounts falling due within one year | 9    | <u>(2,249,142)</u>      | <u>(3,443,355)</u>    |
| Net current assets                             |      | <u>650,922</u>          | <u>668,061</u>        |
| Net assets                                     |      | <u><u>1,040,922</u></u> | <u><u>977,657</u></u> |
| Capital and reserves                           |      |                         |                       |
| Called up share capital                        | 10   | 200                     | 200                   |
| Profit and loss account                        | 11   | <u>1,040,722</u>        | <u>977,457</u>        |
| Shareholders' funds                            | 12   | <u><u>1,040,922</u></u> | <u><u>977,657</u></u> |

These financial statements were approved and authorised for issue by the board on 13 April 2015 and signed on its behalf by:

  
M T Howard  
Director

Howard Civil Engineering Limited  
Cash Flow Statement  
Year ended 31 July 2014

|                                                                               | Note | 2014<br>£   | 2013<br>£ |
|-------------------------------------------------------------------------------|------|-------------|-----------|
| Reconciliation of operating profit to net cash flow from operating activities |      |             |           |
| Operating profit                                                              |      | 162,675     | 392,575   |
| Depreciation, amortisation and impairment charges                             |      | 57          | 2,777     |
| Profit on disposal of fixed assets                                            |      | (13,820)    | -         |
| Decrease in stocks                                                            |      | 4,610       | -         |
| Decrease in debtors                                                           |      | 356,628     | 944,574   |
| Decrease in creditors                                                         |      | (1,242,221) | (805,838) |
| Receipt/release of government grants                                          |      | -           | (6,845)   |
| Net cash (outflow)/inflow from operating activities                           |      | (732,071)   | 527,243   |
| Returns on investments and servicing of finance                               |      |             |           |
| Interest received                                                             |      | -           | 90        |
| Interest paid                                                                 |      | (3,625)     | (5,581)   |
|                                                                               |      | (3,625)     | (5,491)   |
| Taxation paid                                                                 |      | (75,000)    | (3,776)   |
| Capital expenditure and financial investment                                  |      |             |           |
| Purchase of tangible fixed assets                                             |      | -           | (1,962)   |
| Sale of tangible fixed assets                                                 |      | 153,359     | -         |
| Receipts of government grants                                                 |      | -           | 6,845     |
|                                                                               |      | 153,359     | 4,883     |
| Acquisitions and disposals                                                    |      |             |           |
| Acquisition of investments in associates and joint ventures                   |      | (220,000)   | (170,000) |
| Equity dividends paid                                                         |      | (56,250)    | -         |
| Net cash (outflow)/inflow before management of liquid resources and financing |      | (933,587)   | 352,859   |
| (Decrease)/increase in cash                                                   | 14   | (933,587)   | 352,859   |
| Reconciliation of net cash flow to movement in net funds                      |      |             |           |
|                                                                               | Note | 2014<br>£   | 2013<br>£ |
| (Decrease)/increase in cash                                                   |      | (933,587)   | 352,859   |
| Movement in net funds                                                         | 14   | (933,587)   | 352,859   |
| Net funds at 1 August 2013                                                    | 14   | 1,417,384   | 1,064,525 |
| Net funds at 31 July 2014                                                     | 14   | 483,797     | 1,417,384 |

The notes on pages 11 to 17 form part of these financial statements

## 1 Accounting policies

### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

### Turnover

Turnover represents revenue receivable for goods and services provided during the year, net of value added tax.

Revenue is recognised as contract activity progresses in relation to contracted obligations that are performed gradually over time. Uncompleted contracts at the balance sheet date are brought into account by reference to the fair value of the work performed at that date and are described in the financial statements as amounts recoverable on contracts within current assets.

### Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

|                       |                                     |
|-----------------------|-------------------------------------|
| Land                  | No depreciation is provided on land |
| Fixtures and fittings | 33% straight line                   |

### Fixed asset investments

These accounts include the company's share of the profit and losses and net assets of its interest in HCE Consultancy LLP using the gross equity method of accounting.

Fixed asset investments are stated at cost less provision for permanent diminution in value.

### Stocks

Stock is valued at the lower of cost and net realisable value.

### Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed by the balance sheet date. Deferred tax is not recognised when assets are revalued unless, by the balance sheet date, the company has entered into a binding agreement to sell the assets and recognised the gains or losses expected to arise on sale.

### Hire purchase and leasing

Operating lease rentals are charged to the profit and loss account as incurred

## 2 Other operating income

|                              | 2014<br>£ | 2013<br>£ |
|------------------------------|-----------|-----------|
| Government grants receivable | -         | 6,845     |

### 3 Operating profit

Operating profit is stated after charging:

|                                              | 2014<br>£         | 2013<br>£         |
|----------------------------------------------|-------------------|-------------------|
| Depreciation of owned assets                 | 57                | 2,777             |
| Profit on disposal of tangible fixed assets  | (13,820)          | -                 |
| Operating lease charges - land and buildings | 34,028            | 21,336            |
| Auditor's remuneration                       | 11,075            | 11,650            |
| Government grants receivable                 | -                 | (6,845)           |
|                                              | <u>          </u> | <u>          </u> |

### 4 Staff costs

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows:

|                            | 2014<br>No. | 2013<br>No. |
|----------------------------|-------------|-------------|
| Administration and support | 4           | 6           |
| Production                 | <u>12</u>   | <u>20</u>   |
|                            | <u>16</u>   | <u>26</u>   |

Employee costs, including directors, during the year:-

|                       | 2014<br>£      | 2013<br>£      |
|-----------------------|----------------|----------------|
| Wages and salaries    | 413,404        | 564,301        |
| Social security costs | 39,736         | 56,888         |
| Other pension costs   | <u>1,817</u>   | <u>602</u>     |
|                       | <u>454,957</u> | <u>621,791</u> |

Directors' remuneration:-

The directors did not receive any remuneration during the year (2013: £nil).

## 5 Taxation

### Analysis of tax charge

|                                         | 2014<br>£     | 2013<br>£     |
|-----------------------------------------|---------------|---------------|
| Current tax                             |               |               |
| Corporation tax charge                  | 35,142        | 79,300        |
| Adjustments in respect of prior periods | 4,393         | -             |
| UK Corporation tax                      | <u>39,535</u> | <u>79,300</u> |

The corporation tax charge on ordinary activities for the year is higher than (2013 - lower than) the standard rate of corporation tax in the UK of 22.33% (2013 - 23.67%).

The differences are reconciled below:

|                                                        | 2014<br>£      | 2013<br>£       |
|--------------------------------------------------------|----------------|-----------------|
| Profit on ordinary activities before taxation          | <u>159,050</u> | <u>387,084</u>  |
| Corporation tax at the standard rate                   | 35,516         | 91,623          |
| Difference between capital allowances and depreciation | (2,323)        | 184             |
| Expenses not deductible for tax purposes               | 3,894          | 2,001           |
| Adjustment for prior periods                           | 4,394          | (4,394)         |
| Marginal relief                                        | <u>(1,946)</u> | <u>(10,114)</u> |
| Total current tax                                      | <u>39,535</u>  | <u>79,300</u>   |

## 6 Tangible fixed assets

|                         | Freehold<br>property<br>£ | Fixtures<br>and<br>fittings<br>£ | Total<br>£       |
|-------------------------|---------------------------|----------------------------------|------------------|
| Cost                    |                           |                                  |                  |
| At 1 August 2013        | 136,181                   | 8,308                            | 144,489          |
| Disposals               | <u>(136,181)</u>          | <u>(8,308)</u>                   | <u>(144,489)</u> |
| At 31 July 2014         | -                         | -                                | -                |
| Depreciation            |                           |                                  |                  |
| At 1 August 2013        | -                         | 4,893                            | 4,893            |
| Eliminated on disposals | -                         | (4,950)                          | (4,950)          |
| Charge for the year     | -                         | 57                               | 57               |
| At 31 July 2014         | -                         | -                                | -                |
| Net book value          |                           |                                  |                  |
| At 31 July 2014         | <u>-</u>                  | <u>-</u>                         | <u>-</u>         |
| At 31 July 2013         | <u>136,181</u>            | <u>3,415</u>                     | <u>139,596</u>   |

7 Investments held as fixed assets

|                                       | 2014<br>£      | 2013<br>£                                    |
|---------------------------------------|----------------|----------------------------------------------|
| Investment in associated undertakings | <u>390,000</u> | <u>170,000</u>                               |
| Investment in associated undertakings |                |                                              |
|                                       |                | Joints<br>ventures<br>and<br>associates<br>£ |
| Cost                                  |                |                                              |
| At 1 August 2013                      |                | 170,000                                      |
| Additions                             |                | <u>220,000</u>                               |
| At 31 July 2014                       |                | <u>390,000</u>                               |
| Net book value                        |                |                                              |
| At 31 July 2014                       |                | <u>390,000</u>                               |
| At 31 July 2013                       |                | <u>170,000</u>                               |

Details of undertakings

In the opinion of the directors, the aggregate value of the company's investment in the associated undertaking is not less than the amount included in the balance sheet.

| Undertaking         | Holding           | Principal activity   |
|---------------------|-------------------|----------------------|
| HCE Consultancy LLP | Designated member | Consultancy services |

The financial period end of HCE Consultancy LLP is 31 August.

8 Debtors

|                                     | 2014<br>£        | 2013<br>£        |
|-------------------------------------|------------------|------------------|
| Trade debtors                       | 533,504          | 647,899          |
| Amounts owed by connected companies | 205,593          | 199,804          |
| Amounts recoverable on contracts    | 1,629,925        | 1,793,253        |
| Other debtors                       | 20,225           | 38,075           |
| Director's loan account             | 16,379           | -                |
| Prepayments                         | <u>10,641</u>    | <u>10,391</u>    |
|                                     | <u>2,416,267</u> | <u>2,689,422</u> |

9 Creditors: Amounts falling due within one year

|                                     | 2014<br>£        | 2013<br>£        |
|-------------------------------------|------------------|------------------|
| Trade creditors                     | 1,709,329        | 2,340,314        |
| Amounts owed to connected companies | 83,473           | -                |
| Corporation tax                     | 100,742          | 136,207          |
| Social security and other taxes     | 330,732          | 799,493          |
| Other creditors                     | 9,147            | 3,494            |
| Director's loan account             | -                | 121,285          |
| Accruals                            | 15,719           | 42,562           |
|                                     | <u>2,249,142</u> | <u>3,443,355</u> |

10 Share capital

Allotted, called up and fully paid shares

|                            | 2014       |            | 2013       |            |
|----------------------------|------------|------------|------------|------------|
|                            | No.        | £          | No.        | £          |
| Ordinary shares of £1 each | <u>200</u> | <u>200</u> | <u>200</u> | <u>200</u> |

11 Reserves

|                               | Profit and<br>loss<br>account<br>£ |
|-------------------------------|------------------------------------|
| At 1 August 2013              | 977,457                            |
| Profit for the financial year | 119,515                            |
| Dividends                     | <u>(56,250)</u>                    |
| At 31 July 2014               | <u>1,040,722</u>                   |

12 Reconciliation of movement in shareholders' funds

|                                     | 2014<br>£        | 2013<br>£      |
|-------------------------------------|------------------|----------------|
| Profit for the financial year       | 119,515          | 307,784        |
| Dividends                           | <u>(56,250)</u>  | -              |
| Net addition to shareholders' funds | 63,265           | 307,784        |
| Opening shareholders' funds         | <u>977,657</u>   | <u>669,873</u> |
| Closing shareholders' funds         | <u>1,040,922</u> | <u>977,657</u> |

### 13 Commitments

#### Operating lease commitments

As at 31 July 2014 the company had annual commitments under non-cancellable operating leases as follows:

Operating leases which expire:

|                    | 2014<br>£     | 2013<br>£ |
|--------------------|---------------|-----------|
| Land and buildings |               |           |
| Over five years    | <u>20,400</u> | <u>-</u>  |

### 14 Analysis of net funds

|                          | At 1 August<br>2013<br>£ | Cash flow<br>£   | At 31 July<br>2014<br>£ |
|--------------------------|--------------------------|------------------|-------------------------|
| Cash at bank and in hand | 1,417,384                | (933,587)        | 483,797                 |
| Net funds                | <u>1,417,384</u>         | <u>(933,587)</u> | <u>483,797</u>          |

#### 15 Related party transactions

The following directors had interest free loans during the year . The movement on these loans was as follows:-

|                            | 2014<br>£      | 2013<br>£        |
|----------------------------|----------------|------------------|
| <b>M T Howard</b>          |                |                  |
| At 1 August 2013           | (121,285)      | (241,582)        |
| Advanced during the year   | 137,650        | 705,818          |
| Introduced during the year | <u>(3,886)</u> | <u>(585,521)</u> |
| At 31 July 2014            | <u>12,479</u>  | <u>(121,285)</u> |
| <b>G D Howard</b>          |                |                  |
| Advanced during the year   | 3,950          | -                |
| Introduced during the year | <u>(50)</u>    | <u>-</u>         |
| At 31 July 2014            | <u>3,900</u>   | <u>-</u>         |

Howard Plant Hire (Leeds) Limited is a company under common control. During the year the company hired plant and machinery from Howard Plant Hire (Leeds) Limited totalling £953,508 (2013: £1,054,692). At the balance sheet date the amount due (to)/from Howard Plant Hire (Leeds) Limited was (£83,473) (2013 - £372).

Erris Homes (Barnsley) Limited is a company under common control. During the year the company has provided inter-company loans to Erris Homes (Barnsley) Limited. At the balance sheet date the amount due from Erris Homes (Barnsley) Limited was £205,593 (2013 - £199,433).

Included in other debtors at the balance sheet date are amounts owed by family members of the directors totalling £1,125.

During the year dividends totalling £45,000 were paid to M T Howard, a director of the company.

#### 16 Controlling party

The company is controlled by Mr M Howard by virtue of his interest in the majority of the issued share capital of the company.