

COMPANY REGISTRATION NUMBER 4214607

**Cavanna Group Management Services
Limited**

Financial Statements

For

30 November 2007

WEDNESDAY



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09/04/2008
COMPANIES HOUSE

BISHOP FLEMING

Chartered Accountants & Registered Auditors
50 The Terrace
Torquay
Devon

Cavanna Group Management Services Limited

Financial Statements

Year Ended 30 November 2007

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Cavanna Group Management Services Limited**Officers and Professional Advisers**

The Board of Directors

J M Cavanna
P M Cavanna
A F Cavanna
M G Cavanna
J Cavanna
E J C Rapson

Company Secretary

E J C Rapson

Registered Office

Cavanna House
Riviera Park
Nicholson Road
Torquay
Devon

Auditor

Bishop Fleming
Chartered Accountants
& Registered Auditors
50 The Terrace
Torquay
Devon

Bankers

Barclays Bank PLC
Corporate Banking Centre
PO Box 119
Park House
Newbrick Road
Stoke Gifford
Bristol

Solicitors

Boyce Hatton
12 Tor Hill Road
Torquay
Devon

Michelmores
Woodwater House
Pynes Hill
Exeter
Devon
EX2 5WR

Cavanna Group Management Services Limited

The Directors' Report

Year Ended 30 November 2007

The directors have pleasure in presenting their report and the financial statements of the company for the year ended 30 November 2007

Principal activities

The principal activity of the company during the year was that of a management services company providing staff for other Cavanna group companies

Directors

The directors who served the company during the year were as follows

J M Cavanna

P M Cavanna

A F Cavanna

M G Cavanna

J Cavanna

E J C Rapson

The company is a wholly owned subsidiary and the interests of the group directors are disclosed in the financial statements of the parent company

Directors' responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The financial statements are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

select suitable accounting policies and then apply them consistently,

make judgements and estimates that are reasonable and prudent,

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

In so far as the directors are aware

there is no relevant audit information of which the company's auditor is unaware, and

the directors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

Cavanna Group Management Services Limited

The Directors' Report *(continued)*

Year Ended 30 November 2007

Auditor

A resolution to re-appoint Bishop Fleming as auditor for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985

Small company provisions

This report has been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985

Registered office
Cavanna House
Riviera Park
Nicholson Road
Torquay
Devon

Signed by order of the directors



E J C Rapson
Company Secretary

Approved by the directors on

2/3/8

Cavanna Group Management Services Limited**Independent Auditor's Report to the Shareholders of
Cavanna Group Management Services Limited****Year Ended 30 November 2007**

We have audited the financial statements of Cavanna Group Management Services Limited for the year ended 30 November 2007 on pages 6 to 10, which have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2005) and on the basis of the accounting policies set out on page 8

This report is made solely to the company's shareholders, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's shareholders those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's shareholders as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditor

The directors' responsibilities for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the financial statements.

In addition we report to you if, in our opinion, the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Cavanna Group Management Services Limited

Independent Auditor's Report to the Shareholders of Cavanna Group Management Services Limited *(continued)*

Year Ended 30 November 2007

Opinion

In our opinion

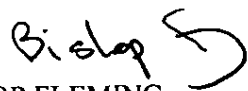
the financial statements give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice applicable to Smaller Entities, of the state of the company's affairs as at 30 November 2007 and of its profit for the year then ended,

the financial statements have been properly prepared in accordance with the Companies Act 1985, and

the information given in the Directors' Report is consistent with the financial statements

50 The Terrace
Torquay
Devon

27.3.08


BISHOP FLEMING
Chartered Accountants
& Registered Auditors

Cavanna Group Management Services Limited**Profit and Loss Account****Year Ended 30 November 2007**

	Note	2007 £	2006 £
Turnover		3,265,454	2,990,855
Administrative expenses		<u>3,243,468</u>	<u>2,930,850</u>
Operating profit		21,986	60,005
Interest payable and similar charges		<u>2</u>	<u>2</u>
Profit on ordinary activities before taxation		21,984	60,003
Tax on profit on ordinary activities	3	<u>5,780</u>	<u>14,495</u>
Profit for the financial year		<u>16,204</u>	<u>45,508</u>

Cavanna Group Management Services Limited**Balance Sheet****30 November 2007**

	Note	2007 £	£	2006 £	£
Current assets					
Debtors	5	441,580		389,670	
Creditors: Amounts falling due within one year	6	<u>440,580</u>		<u>388,670</u>	
Net current assets			<u>1,000</u>		<u>1,000</u>
Total assets less current liabilities			<u>1,000</u>		<u>1,000</u>
Capital and reserves					
Called-up equity share capital	9		<u>1,000</u>		<u>1,000</u>
Shareholders' funds			<u>1,000</u>		<u>1,000</u>

These financial statements have been prepared in accordance with the special provisions for small companies under Part VII of the Companies Act 1985 and with the Financial Reporting Standard for Smaller Entities (effective January 2005)

These financial statements were approved by the directors and authorised for issue on 22/3/8 , and are signed on their behalf by

J M Cavanna

J M Cavanna
Director

Cavanna Group Management Services Limited

Notes to the Financial Statements

Year Ended 30 November 2007

1. Accounting policies

Basis of accounting

The financial statements have been prepared under the historical cost convention, and in accordance with the Financial Reporting Standard for Smaller Entities (effective January 2005)

Turnover

The turnover shown in the profit and loss account represents amounts invoiced during the year, exclusive of Value Added Tax

Pension costs

The company operates a defined contribution pension scheme for employees. The assets of the scheme are held separately from those of the company. The annual contributions payable are charged to the profit and loss account.

Deferred taxation

Deferred tax is recognised in respect of timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at the that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax.

Deferred tax is measured on an undiscounted basis of tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

2. Directors' emoluments

The directors' aggregate emoluments in respect of qualifying services were

	2007 £	2006 £
Aggregate emoluments	433,848	402,353
Value of company pension contributions to money purchase schemes	77,907	72,789
	<u>511,755</u>	<u>475,142</u>

The number of directors who accrued benefits under company pension schemes was as follows

	2007 No	2006 No
Money purchase schemes	<u>4</u>	<u>4</u>

Cavanna Group Management Services Limited

Notes to the Financial Statements

Year Ended 30 November 2007

3. Taxation on ordinary activities

(a) Analysis of charge in the year

	2007 £	2006 £
Current tax		
UK Corporation tax based on the results for the year at 30% (2006 - 30%)	5,061	14,495
Over/under provision in prior year	719	-
Total current tax	<u>5,780</u>	<u>14,495</u>

(b) Factors affecting current tax charge

The tax assessed on the profit on ordinary activities for the year is lower than the standard rate of corporation tax in the UK of 30% (2006 - 30%)

	2007 £	2006 £
Profit on ordinary activities before taxation	<u>21,984</u>	<u>60,003</u>
Profit on ordinary activities by rate of tax	6,595	18,001
Expenses not deductible for tax purposes	1,125	658
Underprovision in prior years	719	-
Tax chargeable at lower rates	<u>(2,659)</u>	<u>(4,164)</u>
Total current tax (note 3(a))	<u>5,780</u>	<u>14,495</u>

4. Dividends

Equity dividends

	2007 £	2006 £
Paid		
Equity dividends on ordinary shares	<u>16,204</u>	<u>45,508</u>

5. Debtors

	2007 £	2006 £
Amounts owed by group undertakings	419,825	374,579
VAT recoverable	7,960	1,960
Other debtors	<u>13,795</u>	<u>13,131</u>
	<u>441,580</u>	<u>389,670</u>

Cavanna Group Management Services Limited

Notes to the Financial Statements

Year Ended 30 November 2007

6. Creditors: Amounts falling due within one year

	2007	2006
	£	£
Overdrafts	51,355	28,125
Trade creditors	7,028	246
Corporation tax	5,061	14,495
Other taxation and social security	87,036	82,411
Other creditors	290,100	263,393
	<u>440,580</u>	<u>388,670</u>

7. Contingencies

The company has entered into cross guarantees in respect of bank borrowings of other group companies

8. Related party transactions

As a wholly owned subsidiary undertaking of Cavanna Group Limited, the company has taken advantage of the exemption in Financial Reporting Standard for Smaller Entities "Related party disclosures" from disclosing transactions with other members of the group headed by Cavanna Group Limited. No other related party transactions have occurred during the year that are required to be reported in accordance with FRSSE.

9. Share capital

Authorised share capital:

	2007	2006
	£	£
1,000 Ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>

Allotted, called up and fully paid:

	2007		2006	
	No	£	No	£
Ordinary shares of £1 each	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>

10. Profit and loss account

	2007	2006
	£	£
Profit for the financial year	16,204	45,508
Equity dividends	<u>(16,204)</u>	<u>(45,508)</u>
Balance carried forward	<u>—</u>	<u>—</u>

11. Ultimate parent company

The holding company is Cavanna Group Limited, a company incorporated in England and Wales. Copies of the group financial statements can be obtained from the holding company's registered office Cavanna House, Riviera Park, Nicholson Road, Torquay, Devon.