

Company registration number 04164708 (England and Wales)

**GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**(AS REVISED)**  
**FOR THE YEAR ENDED 31 OCTOBER 2025**

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## COMPANY INFORMATION

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|--------------------------|-------------------------------------------------------------------------------------------------|
| <b>Directors</b>         | Mr L Rowswell<br>Mr N Rowswell                                                                  |
| <b>Company number</b>    | 04164708                                                                                        |
| <b>Registered office</b> | c/o Samuels LLP<br>3 Locks Yard<br>High Street<br>Sevenoaks<br>Kent<br>TN13 1LT                 |
| <b>Auditor</b>           | Samuels LLP<br>3 Locks Yard<br>High Street<br>Sevenoaks<br>Kent<br>TN13 1LT                     |
| <b>Accountants</b>       | Thain Osborne & Co<br>Chartered Accountants<br>94a High Street<br>Sevenoaks<br>Kent<br>TN13 1LP |

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# **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

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# **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

## **STRATEGIC REPORT**

### ***FOR THE YEAR ENDED 31 OCTOBER 2025***

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The directors present the strategic report for the year ended 31 October 2025.

#### **Review of the business**

In the year ended 31st October 2025, sales increased by 8.8% and there was a slight reduction in the gross profit percentage. Distribution costs increased at 17.4%, and the Group made a profit after tax of £7,230,760 (2024 - £7,337,594). The balance sheet remains strong with £31,808,521 of net assets and £12,540,154 of cash at bank. The directors are satisfied with the results.

The revenue for this financial year increased from target despite a sluggish 2025 in the UK construction sector. Construction output is forecasted to rise by 1.7% in 2026, however forecasted to only apply to certain sectors of construction including utilities infrastructure. The Group's strong pipeline will remain in 2026 servicing long established clients.

Distribution costs increased by 17.4% and more than the sales increase of 8.8% in the reporting period which led to the slight reduction in gross profit.

Purchase volume of new materials during 2025 remained low as seen in 2024 which allowed the business to optimise use of our own materials supply.

#### **Principal risks and uncertainties**

##### **Resource Management**

Improvements in both forecasting and operational planning continue to enable the business to optimise use of existing assets to minimise purchase of new materials during peak price increases.

Additionally, as the business directly employs the majority of its workforce, a structured retention and skills management strategy is in place to reduce churn and ensure operational skills are aligned to project requirements. This approach enables the Group to deploy the right skills to the right projects, improve efficiency, maintain high standards of supervision, and deliver consistent teams while also supporting cost-effective project delivery.

The Group has improved its in-house training provision under the GKR Academy and doubled the number of apprentices as its commitment to bringing more school/higher education leavers into the industry.

##### **Commercial Risk**

There is a commercial risk of non-payment of work and disputes arising from delays. However, the Group mainly works with Tier 1 contractors and have established good relationships with client commercial teams.

The Group's IMS System together with 3rd party credit check services ensures that checks are carried out on all new clients including assessing credit risk and credit limits and a selective tendering process to filter our projects of higher commercial risk.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## STRATEGIC REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 OCTOBER 2025**

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### Health & Safety Risk

Health and Safety is a significant risk to the business with both a commercial and reputational impact. The Group's strong safety record is a distinguishing factor when clients choose to work with it, and increasingly the investment in mental health and general wellbeing support is being valued.

The Group employs a competent internal team with its H&S Director being a Chartered Member of IOSH and sits on the H&S committee for the National Access and Scaffold Confederation (NASC). The H&S team continually monitor and measure the performance of all of the live projects to ensure the Group is achieving high performance.

All staff have industry recognised qualifications and are trained to be safe and competent in their role. They are also trained above industry standard through in-house training programmes within the GKR Academy which includes Risk Aversion Training in Virtual Reality.

The Group has also renewed its Professional Indemnity insurance at a value required by contractors.

### Key performance indicators

#### Financial key performance indicators

Key performance indicators for the Group are turnover and gross margins which are regularly reported on and reviewed.

|                     | <b>2025</b> | <b>2024</b> |
|---------------------|-------------|-------------|
|                     | <b>£</b>    | <b>£</b>    |
| Turnover            | 44,892,662  | 41,278,983  |
| Gross profit margin | 47.8%       | 49.2%       |
| Net profit margin   | 17.5%       | 17.9%       |

#### Key non-financial performance indicators

Energy usage targets are set as key non-financial performance indicators to ensure that there are continual improvements of the carbon footprint of the Group. This is measured by reviewing electricity, gas and fleet.

|          | <b>2025</b> | <b>2024</b> |
|----------|-------------|-------------|
|          | <b>kWh</b>  | <b>kWh</b>  |
| Electric | 109,217     | 96,559      |
| Gas      | 71,330      | 84,601      |
| Fleet    | 1,028,760   | 1,329,559   |

# **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

## **STRATEGIC REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 OCTOBER 2025***

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### **Directors' statement of compliance with duty to promote success of the Group**

The directors, in line with their duties under Section 172(1) of the Companies Act 2006, act individually and collectively in the way they consider, in good faith, would be most likely to promote the success of the Group for the benefit of its members as a whole, and in doing so have regard to the stakeholders and amongst other matters the:

- likely consequences of any decisions in the long-term;
- interests of the Group's employees;
- need to foster the Group's business relationships with suppliers, customers and others;
- impact of the Group's operations on the community and environment;
- desirability of the Group maintaining a reputation for high standards of business conduct; and
- need to act fairly as between members of the Group.

The Group's business strategy is focussed on achieving success for the Group in the long term. This strategy considers the impact of relevant factors and stakeholder interests. The directors promote a culture of upholding the highest standards of conduct and ensures its core values are communicated to its employees and are embedded in its policies and procedures.

The directors recognise that building strong long-term relationships with its stakeholders will help deliver its strategy. The directors consider the core stakeholders to be its employees, customers, suppliers and the local communities in which it operates.

Protecting the health, safety and wellbeing of its employees and everyone who comes into contact with the business is the main priority. Furthermore, the directors are committed to a diverse and inclusive working environment and ensuring all employees have the necessary skills and training required to carry out their roles and to develop.

The Group aims to develop long term mutually beneficial relationships with its customers. The Group engages with its customers on a continuous basis which allows it to better understand their needs thus ensuring its long-term success.

The suppliers and subcontractors are integral to its operations, and the Group aims to be fair in their dealings with them and to make payment within agreed terms.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## STRATEGIC REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 OCTOBER 2025**

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### **Sustainability information statement**

The Group remains committed to minimising its impact on the environment through continual investment in its Sustainability Programme and certified management systems and commits to reducing scope 1 and scope 2 GHG emissions 42% by 2030 from a 2022 base year, and to measure and reduce its scope 3 emissions across the value chain.

The Group commits to achieving Net Zero greenhouse gas emissions by 2045. As part of this commitment, the Group aims to reduce Scope 1, Scope 2 and Scope 3 emissions by at least 90% by 2045, from a 2022 base year, with any residual emissions managed in line with recognised best practice. These targets are aligned with science-based pathways consistent with a 1.5°C trajectory and are supported by the Group's participation in the Pledge to Net Zero initiative.

The Group manages environmental and energy performance through ISO 14001 Environmental Management and ISO 50001 Energy Management systems. In addition, the Group maintains PAS 2060 carbon neutrality for Scope 1 and Scope 2 emissions, supported by operational efficiency measures, low-carbon fuels, renewable electricity procurement, and the offsetting of residual emissions.

The Group meets Streamlined Energy and Carbon Reporting (SECR) qualification in the UK. The Group has opted to use the Operational Control boundary definition to define their carbon footprint boundary. The reporting period for the compliance is 1st November 2024 to 31st October 2025. Included within that boundary are Scope 1 & 2 emissions, together with Scope 3 emissions from gas, electricity and company fleet in the UK. The GHG Protocol Corporate Accounting & Reporting Standard and UK Governments GHG Conversion Factors for Company Reporting have been used as part of the carbon emissions calculation.

The results show that the Group's total energy use and total Greenhouse Gas (GHG) emissions amounted to 1,212,307.3 kwh and 54.7 tonnes of CO<sub>2</sub>e respectively in the 2025 financial year. The Group has selected 'tonnes of CO<sub>2</sub>e per £m turnover' as an appropriate intensity metric for the business. This metric is used to compare performance year on year and to monitor the effectiveness of emissions reduction initiatives.

## GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 OCTOBER 2025

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The intensity metric for the financial year 2025 was 1.2 tCO<sub>2</sub>e per million GBP revenue (m£), showing an improvement compared to 1.4 tCO<sub>2</sub>e /m£ in 2024. This reflects progress in reducing greenhouse gas emissions relative to business activity. Below is the energy consumption and GHG emissions summary outlining the year-on-year analysis:

|                                                                                                                               | 2025      | 2024      |
|-------------------------------------------------------------------------------------------------------------------------------|-----------|-----------|
| Scope 1 emissions/tCO <sub>2</sub> e                                                                                          | 35.4      | 36        |
| Scope 2 emissions (location-based)/tCO <sub>2</sub> e                                                                         | 19.3      | 20        |
| Total gross Scope 1 & Scope 2 emissions/tCO <sub>2</sub> e                                                                    | 54.7      | 56        |
| Total energy consumption used to calculate above emissions (kWh) (Scope 1 & 2)                                                | 1,212,307 | 1,510,722 |
| Turnover (£m) - G K R Scaffolding Limited                                                                                     | 44.84     | 41.2      |
| Intensity ratio: tCO <sub>2</sub> e (gross scope 1 & 2)/Turnover (£m)                                                         |           | 1.4       |
| Methodology is Tonnes of CO <sub>2</sub> equivalent dividend by Turnover in £m                                                | 1.2       |           |
| Emissions from employee business travel for which the group does not own or control (grey fleet) (Scope 2)/tCO <sub>2</sub> e | 0.0       | 0.0       |
| Total gross Scope 1, 2 & 3 emissions/tCO <sub>2</sub> (inc. grey fleet)                                                       | 54.7      | 56        |
| Energy consumption used to calculate above emissions: kWh (inc. grey fleet)                                                   | 1,212,307 | 1,510,722 |

#### Energy Efficiency Actions

The Group will continue to reduce environmental impacts through energy efficiency, low-carbon fleet solutions, renewable electricity, circular use of materials, and engagement with suppliers, supporting continual improvement and progress toward Net Zero.

The Group is ISO 50001 accredited. As part of this accreditation, the Group has a robust and effective framework for improving energy efficiency. Continual improvement remains paramount to the Group, with short, medium, and longer-term targets established as part of retaining the Standard and demonstrating its ongoing commitment to the environment.

During the reporting period, the Group has implemented a number of energy saving initiatives to reduce associated emissions. These initiatives are discussed further in the Strategic Report under the heading Sustainability & Environment.

## **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

### **STRATEGIC REPORT (CONTINUED)**

***FOR THE YEAR ENDED 31 OCTOBER 2025***

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Listed below are examples of activities the Group has undertaken to assist in these report reductions:

- Recycling of Scaffold sheeting reducing product to landfill.
- Introduction of Electric Forklifts to lower Scope 1 emissions further.
- Purchased 100% green electricity through Renewable Energy Guarantees of Origin (REGO).
- Certification of Carbon Neutrality in July 2023.
- ISO 50001: internationally recognised standard that provides a practical way to improve energy efficiency through the development of an energy management system (EnMs).
- Procurement of lower thickness steel scaffold tubes (~18% lighter) therefore contributing to significant Scope 3 emission savings. Furthermore, GKR have procured re-used steel tubes, helping to eliminate emissions related to extraction of additional raw materials and thus reduce the carbon impact.
- Recycled workwear and PPE items now being used across the business.

This report was approved by the board and signed on its behalf.

Mr L Rowswell  
**Director**

28 July 2026

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## DIRECTORS' REPORT

### FOR THE YEAR ENDED 31 OCTOBER 2025

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The directors present their annual report and financial statements for the year ended 31 October 2025.

#### Principal activities

The principal activity of the Company and Group continued to be that of the supply of scaffolding services.

#### Results and dividends

The profit for the year, after taxation, amounted to £7,230,760 (2024: £7,377,594).

Dividends totalling £425,938 (2024: £1,892,629) have been paid during the year.

#### Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Mr L Rowswell

Mr N Rowswell

#### Disabled persons

Applications for employment by disabled persons are always fully considered, bearing in mind the aptitudes of the applicant concerned. In the event of members of staff becoming disabled, every effort is made to ensure that their employment within the group continues and that the appropriate training is arranged. It is the policy of the group that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

#### Employee involvement

The Group's policy is to consult and discuss with employees, staff councils and at meetings, matters likely to affect employees' interests.

Clear and frequent communication has engaged employees during an unprecedented period of uncertainty.

At work, staff are regularly kept up to date with ToolBox Talks which are used to share updates on guidance for working safely and other information that impacts their work.

In typical years, bi-annual Strategy Update meetings are used for the Directors to update the whole company on business developments. These have now moved online.

The GKR Integrated Management System is also used for sharing general company information.

#### Business relationships

The Group has strong existing relationship with Tier 1 contractors in London and the South East. The strength of these relationships enables the Group to engage at pre-tender stage for key projects in the pipeline.

Account management processes ensure that processes and conversion rates are reviewed, and the engagement plan is adapted accordingly.

Based on market and internal analysis, the Group has grown a number of new key client relationships in new sectors in order to broaden the revenue base.

The Group is also an active member of Build UK, working alongside clients to address industry change initiatives and represent the specialists in the supply chain.

#### Post reporting date events

There have been no significant events affecting the Group since the year end.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## DIRECTORS' REPORT (CONTINUED)

**FOR THE YEAR ENDED 31 OCTOBER 2025**

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### Energy and carbon report

The full Streamlined Energy and Carbon Reporting (SECR) disclosure is included under the Sustainability Information Statement of the Strategic Report.

### Statement of directors' responsibilities

The directors are responsible for preparing the Group strategic report, the Directors' report and the consolidated financial statements in accordance with applicable law and regulations.

United Kingdom company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the group and parent company financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company, and of the profit or loss of the group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group and parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Group's and parent company's transactions and disclose with reasonable accuracy at any time the financial position of the Group and parent company, and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Group and parent company, and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the Company and the Group's auditors were unaware.

Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the Company and Group's auditors are aware of that information.

On behalf of the board

Mr L Rowswell  
**Director**

28 July 2026

# **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

## **INDEPENDENT AUDITOR'S REPORT**

### **TO THE MEMBERS OF GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

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#### **Opinion**

We have audited the revised financial statements of G K R Logistics Limited (the 'parent company') and its subsidiaries (the 'Group') for the year ended 31 October 2025 which comprise the group statement of comprehensive income, the group balance sheet, the company balance sheet, the group statement of changes in equity, the company statement of changes in equity, the group statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice). The revised financial statements have been prepared under the Companies (Revision of Defective Accounts and Reports) Regulations 2008 and accordingly do not take account of events which have taken place after the date the original financial statements were approved.

In our opinion the financial statements:

- give a true and fair view, seen as at the date the original financial statements were approved, of the state of the Group's and the parent company's affairs as at 31 October 2025 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice seen as at the date the original financial statements were approved; and
- have been prepared in accordance with the requirements of the Companies Act 2006 as they have effect under the Companies (Revision of Defective Accounts and Reports) Regulations 2008.

#### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Group and parent company in accordance with the ethical requirements that are relevant to our audit of the revised financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the revised financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Group's and parent company's ability to continue as a going concern for a period of at least twelve months from when the original financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

# **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

## **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

### **TO THE MEMBERS OF GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

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#### **Other information**

The other information comprises the information included in the annual report other than the revised financial statements and our auditor's report thereon. The directors are responsible for the other information contained within the annual report. Our opinion on the revised financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the revised financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the revised financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, the original financial statements for the year ended 31 October 2025 failed to comply with the requirements of the Companies Act 2006 in the respects identified by the directors in note 30 to the revised financial statements.

In our opinion, based on the work undertaken in the course of our audit:

- The information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the revised financial statements; and
- The strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the parent company and their environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company revised financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of directors**

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the revised financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of revised financial statements that are free from material misstatement, whether due to fraud or error. In preparing the revised financial statements, the directors are responsible for assessing the Group's and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the group or parent company or to cease operations, or have no realistic alternative but to do so.

## **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

### **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

#### **TO THE MEMBERS OF GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

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##### **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the revised financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

- As part of an audit in accordance with ISAs (UK), we exercise professional judgement and maintain professional scepticism throughout the audit. We also:
- Identify and assess the risks of material misstatement of the entity's financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation (i.e. gives a true and fair view).

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## INDEPENDENT AUDITOR'S REPORT (CONTINUED)

### TO THE MEMBERS OF GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

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#### **Extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud and non-compliance with laws and regulations. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

- The engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- We identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of the sector;
- We focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the company, including the Companies Act 2006, FRS102 and relevant tax compliance legislation;
- We identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit;
- The engagement partner ensured that the engagement team collectively understood the susceptibility of the entity's financial statements to material misstatement, including how fraud might occur;
- We made enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- We made enquiries of management as to actual and potential litigation and claims;
- We considered the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations;
- We performed analytical procedures to identify any unusual or unexpected relationships;
- We assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias;
- We reviewed accounting journal entries to identify potential irregularities or indicators of management bias;
- We investigated the rationale behind significant or unusual transactions;
- We agreed financial statement disclosures to underlying supporting documentation;
- We read the minutes of meetings of those charged with governance;

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

below.  
A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

## **GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

### **INDEPENDENT AUDITOR'S REPORT (CONTINUED)**

#### **TO THE MEMBERS OF GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES**

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##### **Use of our report**

This report is made solely to the parent company's members, as a body, in accordance with the Companies (Revision of Defective Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the parent company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the parent company and the parent company's members as a body, for our audit work, for this report, or for the opinions we have formed.

##### **Mr Sumail Narula (Senior Statutory Auditor)**

For and on behalf of Samuels LLP, Statutory Auditor

Chartered Accountants

3 Locks Yard

High Street

Sevenoaks

Kent

TN13 1LT

28 July 2026

## GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

### GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 OCTOBER 2025

|                                              | Notes     | 2025<br>£    | 2024<br>£    |
|----------------------------------------------|-----------|--------------|--------------|
| <b>Turnover</b>                              | <b>3</b>  | 44,892,661   | 41,278,983   |
| Cost of sales                                |           | (23,440,931) | (20,984,794) |
| <b>Gross profit</b>                          |           | 21,451,730   | 20,294,189   |
| Distribution costs                           |           | (1,172,118)  | (997,987)    |
| Administrative expenses                      |           | (10,126,441) | (9,396,567)  |
| Other operating income                       |           | 36,690       | 57,943       |
| <b>Operating profit</b>                      | <b>4</b>  | 10,189,861   | 9,957,578    |
| Other interest receivable and similar income | <b>8</b>  | 186,466      | 119,007      |
| Other interest payable and similar expenses  | <b>9</b>  | (40,873)     | (58,689)     |
| Amounts written off investments              | <b>10</b> | (260,000)    | -            |
| <b>Profit before taxation</b>                |           | 10,075,454   | 10,017,896   |
| Tax on profit                                | <b>11</b> | (2,844,694)  | (2,640,302)  |
| <b>Profit for the financial year</b>         | <b>23</b> | 7,230,760    | 7,377,594    |

Profit for the financial year is all attributable to the owners of the parent company.

Total comprehensive income for the year is all attributable to the owners of the parent company.

The notes on pages 20 to 37 form part of these financial statements.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## GROUP BALANCE SHEET

AS AT 31 OCTOBER 2025

|                                                       |       | 2025               |                   | 2024               |                   |
|-------------------------------------------------------|-------|--------------------|-------------------|--------------------|-------------------|
|                                                       | Notes | £                  | £                 | £                  | £                 |
| <b>Fixed assets</b>                                   |       |                    |                   |                    |                   |
| Tangible assets                                       | 13    |                    | 11,020,793        |                    | 12,325,385        |
| Investment property                                   | 14    |                    | 2,225,000         |                    | 2,485,000         |
| Investments                                           | 15    |                    | 10                |                    | 10                |
|                                                       |       |                    | <u>13,245,803</u> |                    | <u>14,810,395</u> |
| <b>Current assets</b>                                 |       |                    |                   |                    |                   |
| Stocks                                                | 17    | 11,029             |                   | 2,850              |                   |
| Debtors                                               | 18    | 12,769,750         |                   | 9,992,362          |                   |
| Cash at bank and in hand                              |       | 12,540,154         |                   | 6,126,940          |                   |
|                                                       |       | <u>25,320,933</u>  |                   | <u>16,122,152</u>  |                   |
| <b>Creditors: amounts falling due within one year</b> | 19    | <u>(5,129,112)</u> |                   | <u>(4,447,664)</u> |                   |
| <b>Net current assets</b>                             |       |                    | <u>20,191,821</u> |                    | <u>11,674,488</u> |
| <b>Total assets less current liabilities</b>          |       |                    | <u>33,437,624</u> |                    | <u>26,484,883</u> |
| <b>Provisions for liabilities</b>                     |       |                    |                   |                    |                   |
| Deferred tax liability                                | 20    | 1,629,103          |                   | 1,481,184          |                   |
|                                                       |       | <u>(1,629,103)</u> |                   | <u>(1,481,184)</u> |                   |
| <b>Net assets</b>                                     |       |                    | <u>31,808,521</u> |                    | <u>25,003,699</u> |
| <b>Capital and reserves</b>                           |       |                    |                   |                    |                   |
| Called up share capital                               | 22    |                    | 213               |                    | 213               |
| Revaluation reserve                                   | 23    |                    | 65,813            |                    | 65,813            |
| Profit and loss reserves                              | 23    |                    | 31,742,495        |                    | 24,937,673        |
| <b>Total equity</b>                                   |       |                    | <u>31,808,521</u> |                    | <u>25,003,699</u> |

The notes on pages 20 to 37 form part of these financial statements.

The financial statements were approved by the board of directors and authorised for issue on 28 July 2026 and are signed on its behalf by:

Mr L Rowswell  
Director

Company registration number 04164708 (England and Wales)

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## COMPANY BALANCE SHEET

AS AT 31 OCTOBER 2025

|                                                                |       | 2025             |                    | 2024       |                  |
|----------------------------------------------------------------|-------|------------------|--------------------|------------|------------------|
|                                                                | Notes | £                | £                  | £          | £                |
| <b>Fixed assets</b>                                            |       |                  |                    |            |                  |
| Investments                                                    | 15    |                  | 1,800,336          |            | 1,800,336        |
| <b>Current assets</b>                                          |       |                  |                    |            |                  |
| Debtors                                                        | 18    | 2,809,641        |                    | -          |                  |
| Cash at bank and in hand                                       |       | 24,697           |                    | 7          |                  |
|                                                                |       | <u>2,834,338</u> |                    | <u>7</u>   |                  |
| <b>Creditors: amounts falling due within one year</b>          | 19    | <u>(719,225)</u> |                    | <u>(4)</u> |                  |
| <b>Net current assets</b>                                      |       |                  | 2,115,113          |            | 3                |
| <b>Total assets less current liabilities</b>                   |       |                  | 3,915,449          |            | 1,800,339        |
| <b>Creditors: amounts falling due after more than one year</b> |       |                  | <u>(2,125,360)</u> |            | -                |
| <b>Net assets</b>                                              |       |                  | <u>1,790,089</u>   |            | <u>1,800,339</u> |
| <b>Capital and reserves</b>                                    |       |                  |                    |            |                  |
| Called up share capital                                        | 22    |                  | 213                |            | 213              |
| Profit and loss reserves                                       | 23    |                  | 1,789,876          |            | 1,800,126        |
| <b>Total equity</b>                                            |       |                  | <u>1,790,089</u>   |            | <u>1,800,339</u> |

The notes on pages 20 to 37 form part of these financial statements.

As permitted by section 408 of the Companies Act 2006, the company has not presented its own profit and loss account and related notes. The company's profit for the year was £415,688 (2024 - £1,892,629 profit).

The financial statements were approved by the board of directors and authorised for issue on 28 July 2026 and are signed on its behalf by:

Mr L Rowswell  
Director

Company registration number 04164708 (England and Wales)

## GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

### GROUP STATEMENT OF CHANGES IN EQUITY

**FOR THE YEAR ENDED 31 OCTOBER 2025**

|                                       |       | Share capital | Revaluation reserve | Profit and loss reserves | Total       |
|---------------------------------------|-------|---------------|---------------------|--------------------------|-------------|
|                                       | Notes | £             | £                   | £                        | £           |
| <b>Balance at 1 November 2023</b>     |       | 213           | 65,813              | 19,452,708               | 19,518,734  |
| <b>Year ended 31 October 2024:</b>    |       |               |                     |                          |             |
| Profit and total comprehensive income |       | -             | -                   | 7,377,594                | 7,377,594   |
| Dividends                             | 12    | -             | -                   | (1,892,629)              | (1,892,629) |
| <b>Balance at 31 October 2024</b>     |       | 213           | 65,813              | 24,937,673               | 25,003,699  |
| <b>Year ended 31 October 2025:</b>    |       |               |                     |                          |             |
| Profit and total comprehensive income |       | -             | -                   | 7,230,760                | 7,230,760   |
| Dividends                             | 12    | -             | -                   | (425,938)                | (425,938)   |
| <b>Balance at 31 October 2025</b>     |       | 213           | 65,813              | 31,742,495               | 31,808,521  |

The notes on pages 20 to 37 form part of these financial statements.

## GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

### COMPANY STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 OCTOBER 2025

|                                                    |       | Share capital | Profit and loss<br>reserves | Total       |
|----------------------------------------------------|-------|---------------|-----------------------------|-------------|
|                                                    | Notes | £             | £                           | £           |
| <b>Balance at 1 November 2023</b>                  |       | 213           | 1,800,126                   | 1,800,339   |
| <b>Year ended 31 October 2024:</b>                 |       |               |                             |             |
| Profit and total comprehensive income for the year |       | -             | 1,892,629                   | 1,892,629   |
| Dividends                                          | 12    | -             | (1,892,629)                 | (1,892,629) |
| <b>Balance at 31 October 2024</b>                  |       | 213           | 1,800,126                   | 1,800,339   |
| <b>Year ended 31 October 2025:</b>                 |       |               |                             |             |
| Profit and total comprehensive income              |       | -             | 415,688                     | 415,688     |
| Dividends                                          | 12    | -             | (425,938)                   | (425,938)   |
| <b>Balance at 31 October 2025</b>                  |       | 213           | 1,789,876                   | 1,790,089   |

The notes on pages 20 to 37 form part of these financial statements.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 OCTOBER 2025

|                                                  | Notes | 2025<br>£   | £ | 2024<br>£   | £ |
|--------------------------------------------------|-------|-------------|---|-------------|---|
| <b>Cash flows from operating activities</b>      |       |             |   |             |   |
| Cash generated from operations                   | 28    | 13,283,961  |   | 11,306,815  |   |
| Income taxes paid                                |       | (2,394,153) |   | (629,464)   |   |
| Net cash inflow from operating activities        |       | 10,889,808  |   | 10,677,351  |   |
| <b>Investing activities</b>                      |       |             |   |             |   |
| Purchase of tangible fixed assets                |       | (2,427,500) |   | (6,055,451) |   |
| Proceeds from disposal of tangible fixed assets  |       | 231,252     |   | 59,083      |   |
|                                                  |       |             |   | 1,486,882   |   |
| Repayment of loans                               |       | (2,000,000) |   | -           |   |
| Interest received                                |       | 186,466     |   | 119,007     |   |
| Net cash used in investing activities            |       | (4,009,782) |   | (4,390,479) |   |
| <b>Financing activities</b>                      |       |             |   |             |   |
| Repayment of bank loans                          |       | -           |   | (1,292,818) |   |
| Interest paid                                    |       | (40,873)    |   | (58,689)    |   |
| Dividends paid to equity shareholders            |       | (425,938)   |   | (1,892,629) |   |
| Net cash used in financing activities            |       | (466,811)   |   | (3,244,136) |   |
| <b>Net increase in cash and cash equivalents</b> |       | 6,413,215   |   | 3,042,736   |   |
| Cash and cash equivalents at beginning of year   |       | 6,126,940   |   | 4,571,086   |   |
| <b>Cash and cash equivalents at end of year</b>  |       | 12,540,154  |   | 6,126,940   |   |

The notes on pages 20 to 37 form part of these financial statements.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS

**FOR THE YEAR ENDED 31 OCTOBER 2025**

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### **1 Accounting policies**

#### **Company information**

G K R Logistics Limited ("the company") is a private limited company domiciled and incorporated in England and Wales . The registered office is .

The group consists of G K R Logistics Limited and all of its subsidiaries.

#### **1.1 Basis of preparation**

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention, modified to include the revaluation of freehold properties and to include investment properties and certain financial instruments at fair value. The principal accounting policies adopted are set out below.

The company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows': Presentation of a statement of cash flow and related notes and disclosures;
- Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instrument Issues: Interest income/expense and net gains/losses for financial instruments not measured at fair value; basis of determining fair values; details of collateral, loan defaults or breaches, details of hedges, hedging fair value changes recognised in profit or loss and in other comprehensive income;
- Section 26 'Share based Payment': Share-based payment expense charged to profit or loss, reconciliation of opening and closing number and weighted average exercise price of share options, how the fair value of options granted was measured, measurement and carrying amount of liabilities for cash-settled share-based payments, explanation of modifications to arrangements;
- Section 33 'Related Party Disclosures': Compensation for key management personnel.

#### **1.2 Business combinations**

In the parent company financial statements, the cost of a business combination is the fair value at the acquisition date of the assets given, equity instruments issued and liabilities incurred or assumed, plus costs directly attributable to the business combination. The excess of the cost of a business combination over the fair value of the identifiable assets, liabilities and contingent liabilities acquired is recognised as goodwill. The cost of the combination includes the estimated amount of contingent consideration that is probable and can be measured reliably, and is adjusted for changes in contingent consideration after the acquisition date. Provisional fair values recognised for business combinations in previous periods are adjusted retrospectively for final fair values determined in the 12 months following the acquisition date. Investments in subsidiaries, joint ventures and associates are accounted for at cost less impairment.

Deferred tax is recognised on differences between the value of assets (other than goodwill) and liabilities recognised in a business combination accounted for using the purchase method and the amounts that can be deducted or assessed for tax, considering the manner in which the carrying amount of the asset or liability is expected to be recovered or settled. The deferred tax recognised is adjusted against goodwill or negative goodwill.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

**FOR THE YEAR ENDED 31 OCTOBER 2025**

---

### **1 Accounting policies**

**(Continued)**

#### **1.3 Basis of consolidation**

The consolidated group financial statements consist of the financial statements of the parent company G K R Logistics Limited together with all entities controlled by the parent company (its subsidiaries) and the group's share of its interests in joint ventures and associates.

All financial statements are made up to 31 October 2025. Where necessary, adjustments are made to the financial statements of subsidiaries to bring the accounting policies used into line with those used by other members of the group.

All intra-group transactions, balances and unrealised gains on transactions between group companies are eliminated on consolidation. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred.

Subsidiaries are consolidated in the group's financial statements from the date that control commences until the date that control ceases.

Entities in which the group holds an interest and which are jointly controlled by the group and one or more other venturers under a contractual arrangement are treated as joint ventures. Entities other than subsidiary undertakings or joint ventures, in which the group has a participating interest and over whose operating and financial policies the group exercises a significant influence, are treated as associates.

Investments in joint ventures and associates are carried in the group balance sheet at cost plus post-acquisition changes in the group's share of the net assets of the entity, less any impairment in value. The carrying values of investments in joint ventures and associates include acquired goodwill.

If the group's share of losses in a joint venture or associate equals or exceeds its investment in the joint venture or associate, the group does not recognise further losses unless it has incurred obligations to do so or has made payments on behalf of the joint venture or associate.

Unrealised gains arising from transactions with joint ventures and associates are eliminated to the extent of the group's interest in the entity.

#### **1.4 Going concern**

At the time of approving the financial statements, the directors have a reasonable expectation that the group and parent company have adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 1 Accounting policies

(Continued)

#### 1.5 Revenue

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Group and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding trade discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

##### Rendering of services

Turnover from a contract to provide scaffolding services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of turnover can be measured reliably;
- it is probable that the Group will receive the consideration due under the contract;
- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

##### Rental income

Rental income from operating leases is recognised net of Value Added Tax and is credited to profit and loss on a straight-line basis over the lease term.

#### 1.6 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Investment property rented to other group entities and accounted for under the cost model is stated at historical cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

|                             |                      |
|-----------------------------|----------------------|
| Freehold land and buildings | 2% straightline      |
| Plant and equipment         | 20% straightline     |
| Fixtures and fittings       | 33% reducing balance |
| Computers                   | 33% reducing balance |
| Motor vehicles              | 25% reducing balance |

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

#### 1.7 Investment property

Investment property is carried at fair value determined annually by either the Directors or independent valuers and derived from the current market rents and investment property yields for comparable real estate, adjusted if necessary for any difference in the nature, location or condition of the specific asset. No depreciation is provided. Changes in fair value are recognised in the profit and loss account.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 1 Accounting policies

(Continued)

#### 1.8 Fixed asset investments

Equity investments are measured at fair value through profit or loss, except for those equity investments that are not publicly traded and whose fair value cannot otherwise be measured reliably, which are recognised at cost less impairment until a reliable measure of fair value becomes available.

In the parent company financial statements, investments in subsidiaries, associates and jointly controlled entities are initially measured at cost and subsequently measured at cost less any accumulated impairment losses.

A subsidiary is an entity controlled by the group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

An associate is an entity, being neither a subsidiary nor a joint venture, in which the company holds a long-term interest and where the company has significant influence. The group considers that it has significant influence where it has the power to participate in the financial and operating decisions of the associate.

Investments in associates are initially recognised at the transaction price (including transaction costs) and are subsequently adjusted to reflect the group's share of the profit or loss, other comprehensive income and equity of the associate using the equity method. Any difference between the cost of acquisition and the share of the fair value of the net identifiable assets of the associate on acquisition is recognised as goodwill. Any unamortised balance of goodwill is included in the carrying value of the investment in associates.

Losses in excess of the carrying amount of an investment in an associate are recorded as a provision only when the company has incurred legal or constructive obligations or has made payments on behalf of the associate.

In the parent company financial statements, investments in associates are accounted for at cost less impairment.

Entities in which the group has a long term interest and shares control under a contractual arrangement are classified as jointly controlled entities.

#### 1.9 Impairment of fixed assets

At each reporting period end date, the group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs. The carrying amount of the investments accounted for using the equity method is tested for impairment as a single asset. Any goodwill included in the carrying amount of the investment is not tested separately for impairment.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted. If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 1 Accounting policies

(Continued)

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.10 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at the lower of cost and replacement cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### 1.11 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.12 Financial instruments

The group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the group's balance sheet when the group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

##### **Basic financial assets**

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

##### **Other financial assets**

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 1 Accounting policies

(Continued)

#### **Impairment of financial assets**

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### **Derecognition of financial assets**

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### **Classification of financial liabilities**

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the group after deducting all of its liabilities.

#### **Basic financial liabilities**

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### **Other financial liabilities**

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 1 Accounting policies

(Continued)

#### ***Derecognition of financial liabilities***

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

#### **1.13 Equity instruments**

Equity instruments issued by the group are recorded at the proceeds received, net of transaction costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the group.

#### **1.14 Taxation**

The tax expense represents the sum of the tax currently payable and deferred tax.

##### ***Current tax***

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

##### ***Deferred tax***

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### **1.15 Employee benefits**

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### **1.16 Retirement benefits**

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

#### **1.17 Leases**

##### ***As lessee***

Rentals payable under operating leases, including any lease incentives received, are charged to profit or loss on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the leased asset are consumed.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 2 Judgements and key sources of estimation uncertainty

In the application of the group's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

#### Turnover from scaffolding services

Turnover from scaffolding services provided is recognised based on management's estimate of the stage of completion of the contract to provide such services. In preparing this estimate, management review the independent certification of work done, the progress of work against contracted timescales and the costs incurred against the budget, including reviews of the anticipated final result of the contracts. The Company has control and review procedures in place to monitor and evaluate the estimates being made to ensure that they are consistent and appropriate. These are included in accrued income which is £6,446,351 (2024: £6,784,313).

#### Doubtful debts and variations of scope

Accrued income from scaffolding services includes variations to the original scope of contracted work which are not always agreed in advance. As such, some of this work is not always recoverable and management only include an estimate of the value expected to be realised within accrued income. This is estimated by calculating the full turnover relating to the valuations and including a provision for the element that is not recoverable. Management apply judgement to this provision using their experience of similar variations completed in the past and their knowledge of ongoing relationships with their customers. The value of the holdback provision included within the accounts is £2,241,184 (2024: £944,000).

#### Useful economic life of plant and machinery

Plant and machinery includes scaffolding materials which are purchased in bulk and often are modified during their use. Due to this the useful economic life is constantly changing and therefore management apply their judgement to depreciate the remaining assets. Management apply an estimated useful life of 5 years, with a residual value of nil and consider that all scaffolding equipment would either have been destroyed or need to be replaced by the end of this 5 year period. The net book value of plant and machinery is £7,444,490 (2024: £8,724,870).

### 3 Turnover and other revenue

An analysis of turnover by class of business is as follows:

|                                               | 2025              | 2024              |
|-----------------------------------------------|-------------------|-------------------|
|                                               | £                 | £                 |
| <b>Turnover analysed by class of business</b> |                   |                   |
| Supply of scaffolding services                | 44,892,661        | 41,278,983        |
|                                               | <u>          </u> | <u>          </u> |
|                                               | 2025              | 2024              |
|                                               | £                 | £                 |
| <b>Other revenue</b>                          |                   |                   |
| Interest income                               | 186,466           | 119,007           |
| Government grants receivable                  | 36,690            | 57,943            |
|                                               | <u>          </u> | <u>          </u> |

All turnover arose within the United Kingdom.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 4 Operating profit

|                                                                     | 2025<br>£         | 2024<br>£         |
|---------------------------------------------------------------------|-------------------|-------------------|
| Operating profit for the year is stated after charging/(crediting): |                   |                   |
| Depreciation of tangible fixed assets                               | 3,716,051         | 3,579,886         |
| Profit on disposal of tangible fixed assets                         | (215,210)         | (57,539)          |
| Operating lease charges                                             | 1,188,917         | 1,378,844         |
| Cost of defined contribution scheme                                 | 294,572           | 218,273           |
|                                                                     | <u>          </u> | <u>          </u> |

### 5 Auditor's remuneration

|                                                                 | 2025<br>£         | 2024<br>£         |
|-----------------------------------------------------------------|-------------------|-------------------|
| Fees payable to the company's auditor and associates:           |                   |                   |
| <b>For audit services</b>                                       |                   |                   |
| Audit of the financial statements of the group and company      | 10,000            | -                 |
| Audit of the financial statements of the company's subsidiaries | 29,600            | 37,500            |
|                                                                 | <u>          </u> | <u>          </u> |
|                                                                 | 39,600            | 37,500            |
|                                                                 | <u>          </u> | <u>          </u> |
| <b>For other services</b>                                       |                   |                   |
| All other non-audit services                                    | 10,250            | 8,900             |
|                                                                 | <u>          </u> | <u>          </u> |

### 6 Employees

The average monthly number of persons (including directors) employed by the group and company during the year was:

|                         | Group<br>2025<br>Number | 2024<br>Number    | Company<br>2025<br>Number | 2024<br>Number    |
|-------------------------|-------------------------|-------------------|---------------------------|-------------------|
| Administration          | 32                      | 31                | 2                         | 2                 |
| Scaffolders and Drivers | 245                     | 224               | -                         | -                 |
|                         | <u>          </u>       | <u>          </u> | <u>          </u>         | <u>          </u> |
| Total                   | 277                     | 255               | 2                         | 2                 |
|                         | <u>          </u>       | <u>          </u> | <u>          </u>         | <u>          </u> |

Their aggregate remuneration comprised:

|                       | Group<br>2025<br>£ | 2024<br>£         | Company<br>2025<br>£ | 2024<br>£         |
|-----------------------|--------------------|-------------------|----------------------|-------------------|
| Wages and salaries    | 15,058,973         | 13,437,579        | -                    | -                 |
| Social security costs | 1,839,229          | 1,478,310         | -                    | -                 |
| Pension costs         | 294,572            | 218,273           | -                    | -                 |
|                       | <u>          </u>  | <u>          </u> | <u>          </u>    | <u>          </u> |
|                       | 17,192,774         | 15,134,162        | -                    | -                 |
|                       | <u>          </u>  | <u>          </u> | <u>          </u>    | <u>          </u> |

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 7 Directors' remuneration

|                                                               | 2025<br>£      | 2024<br>£      |
|---------------------------------------------------------------|----------------|----------------|
| Remuneration for qualifying services                          | 432,462        | 388,932        |
| Company pension contributions to defined contribution schemes | 3,524          | 3,524          |
|                                                               | <u>435,986</u> | <u>392,456</u> |

Remuneration disclosed above includes the following amounts paid to the highest paid director:

|                                                               | 2025<br>£      | 2024<br>£      |
|---------------------------------------------------------------|----------------|----------------|
| Remuneration for qualifying services                          | 247,125        | 216,477        |
| Company pension contributions to defined contribution schemes | 1,762          | 1,762          |
|                                                               | <u>248,887</u> | <u>218,239</u> |

### 8 Interest receivable and similar income

|                           | 2025<br>£      | 2024<br>£      |
|---------------------------|----------------|----------------|
| <b>Interest income</b>    |                |                |
| Interest on bank deposits | 98,420         | 44,545         |
| Other interest income     | 88,046         | 74,462         |
|                           | <u>186,466</u> | <u>119,007</u> |

Disclosed on the profit and loss account as follows:

|                                              |                |                |
|----------------------------------------------|----------------|----------------|
| Other interest receivable and similar income | <u>186,466</u> | <u>119,007</u> |
|----------------------------------------------|----------------|----------------|

### 9 Interest payable and similar expenses

|                                                             | 2025<br>£     | 2024<br>£     |
|-------------------------------------------------------------|---------------|---------------|
| Interest on bank overdrafts and loans                       | 2,803         | 18,349        |
| Other interest                                              | 38,070        | 40,340        |
|                                                             | <u>40,873</u> | <u>58,689</u> |
| <b>Disclosed on the profit and loss account as follows:</b> |               |               |
| Other interest payable and similar expenses                 | <u>40,873</u> | <u>58,689</u> |

### 10 Amounts written off investments

|                                                    | 2025<br>£        | 2024<br>£ |
|----------------------------------------------------|------------------|-----------|
| Changes in the fair value of investment properties | <u>(260,000)</u> | <u>-</u>  |

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 11 Taxation

|                                                      | 2025<br>£ | 2024<br>£ |
|------------------------------------------------------|-----------|-----------|
| <b>Current tax</b>                                   |           |           |
| UK corporation tax on profits for the current period | 2,706,950 | 1,820,656 |
| Adjustments in respect of prior periods              | (10,176)  | (913)     |
| Total current tax                                    | 2,696,774 | 1,819,743 |
| <b>Deferred tax</b>                                  |           |           |
| Origination and reversal of timing differences       | 147,920   | 820,559   |
| Total tax charge                                     | 2,844,694 | 2,640,302 |

The actual charge for the year can be reconciled to the expected charge for the year based on the profit or loss and the standard rate of tax as follows:

|                                                                                                       | 2025<br>£  | 2024<br>£  |
|-------------------------------------------------------------------------------------------------------|------------|------------|
| Profit before taxation                                                                                | 10,075,454 | 10,017,896 |
| <b>Expected tax charge based on the standard rate of corporation tax in the UK of 25% (2024: 25%)</b> | 2,518,864  | 2,504,474  |
| Effects of:                                                                                           |            |            |
| Expenses that are not deductible in determining taxable profit                                        | 195,454    | 171,934    |
| Income not taxable in determining taxable profit                                                      | (53,802)   | (49,601)   |
| Change in unrecognised deferred tax assets                                                            | 147,920    | 14,408     |
| Adjustments in respect of prior years                                                                 | (10,176)   | (913)      |
| Permanent capital allowances in excess of depreciation                                                | 46,434     | -          |
| <b>Taxation charge in the financial statements</b>                                                    | 2,844,694  | 2,640,302  |

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 12 Dividends

|                                                | 2025<br>Per share<br>£ | 2024<br>Per share<br>£ | 2025<br>Total<br>£ | 2024<br>Total<br>£ |
|------------------------------------------------|------------------------|------------------------|--------------------|--------------------|
| Recognised as distributions to equity holders: |                        |                        |                    |                    |
| <b>210 (2024: 210) Ordinary A shares</b>       |                        |                        |                    |                    |
| Final paid                                     | 1,010.00               | 7,960.00               | 212,134            | 1,671,616          |
| <b>2 (2024: 2) Ordinary B shares</b>           |                        |                        |                    |                    |
| Final paid                                     | 65,325.00              | 42,767.00              | 130,649            | 85,534             |
| <b>1 (2024: 1) Ordinary C shares</b>           |                        |                        |                    |                    |
| Final paid                                     | 83,155.00              | 135,479.00             | 83,155             | 135,479            |
| <b>Total dividends</b>                         |                        |                        |                    |                    |
| Final dividends paid                           |                        |                        | 425,938            | 1,892,629          |

### 13 Tangible fixed assets

| Group                              | Freehold land<br>and buildings<br>£ | Plant and<br>equipment<br>£ | Fixtures and<br>fittings<br>£ | Computers<br>£ | Motor vehicles<br>£ | Total<br>£  |
|------------------------------------|-------------------------------------|-----------------------------|-------------------------------|----------------|---------------------|-------------|
| <b>Cost</b>                        |                                     |                             |                               |                |                     |             |
| At 1 November 2024                 | 3,636,937                           | 17,210,649                  | 282,166                       | 188,947        | 338,008             | 21,656,707  |
| Additions                          | -                                   | 2,279,568                   | 836                           | 34,290         | 112,806             | 2,427,500   |
| Disposals                          | -                                   | (1,690,474)                 | (4,955)                       | (54,914)       | (22,479)            | (1,772,822) |
| At 31 October 2025                 | 3,636,937                           | 17,799,743                  | 278,047                       | 168,323        | 428,335             | 22,311,385  |
| <b>Depreciation and impairment</b> |                                     |                             |                               |                |                     |             |
| At 1 November 2024                 | 218,217                             | 8,485,779                   | 260,130                       | 143,829        | 223,367             | 9,331,322   |
| Depreciation charged in the year   | 72,739                              | 3,559,948                   | 7,616                         | 26,205         | 49,543              | 3,716,051   |
| Eliminated in respect of disposals | -                                   | (1,690,474)                 | (4,761)                       | (52,765)       | (8,781)             | (1,756,781) |
| At 31 October 2025                 | 290,956                             | 10,355,253                  | 262,985                       | 117,269        | 264,129             | 11,290,592  |
| <b>Carrying amount</b>             |                                     |                             |                               |                |                     |             |
| At 31 October 2025                 | 3,345,981                           | 7,444,490                   | 15,062                        | 51,054         | 164,206             | 11,020,793  |
| At 31 October 2024                 | 3,418,720                           | 8,724,870                   | 22,036                        | 45,118         | 114,641             | 12,325,385  |

The company had no tangible fixed assets at 31 October 2025 or 31 October 2024.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 14 Investment property

|                                                    | Group<br>2025<br>£ | Company<br>2025<br>£ |
|----------------------------------------------------|--------------------|----------------------|
| <b>Fair value</b>                                  |                    |                      |
| At 1 November 2024 and 31 October 2025             | 2,485,000          | -                    |
| Net gains or losses through fair value adjustments | (260,000)          | -                    |
| At 31 October 2025                                 | 2,225,000          | -                    |

The directors have valued the investment properties at an open market value based on their existing usage. An independent external valuation was obtained for the purposes of these financial statements.

If investment properties were stated on an historical cost basis rather than a fair value basis, the amounts would have been included as follows:

|                          | Group<br>2025<br>£ | 2024<br>£ | Company<br>2025<br>£ | 2024<br>£ |
|--------------------------|--------------------|-----------|----------------------|-----------|
| Cost                     | 2,397,250          | 2,397,250 | -                    | -         |
| Accumulated depreciation | (335,615)          | (287,670) | -                    | -         |
| Carrying amount          | 2,061,635          | 2,109,580 | -                    | -         |

### 15 Fixed asset investments

|                      | Group<br>2025<br>£ | 2024<br>£ | Company<br>2025<br>£ | 2024<br>£ |
|----------------------|--------------------|-----------|----------------------|-----------|
| Unlisted investments | 10                 | 10        | 1,800,336            | 1,800,336 |

#### Movements in fixed asset investments

| Group                                  | Investments<br>£ |
|----------------------------------------|------------------|
| <b>Cost or valuation</b>               |                  |
| At 1 November 2024 and 31 October 2025 | 10               |
| <b>Carrying amount</b>                 |                  |
| At 31 October 2025                     | 10               |
| At 31 October 2024                     | 10               |

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 15 Fixed asset investments (Continued)

| Movements in fixed asset investments   |  |                  |
|----------------------------------------|--|------------------|
| Company                                |  | Investments<br>£ |
| <b>Cost or valuation</b>               |  |                  |
| At 1 November 2024 and 31 October 2025 |  | 1,800,336        |
| <b>Carrying amount</b>                 |  |                  |
| At 31 October 2025                     |  | 1,800,336        |
| At 31 October 2024                     |  | 1,800,336        |

### 16 Subsidiaries

Details of the company's subsidiaries at 31 October 2025 are as follows:

| Name of undertaking           | Registered office                              | Class of<br>shares held | % Held |          |
|-------------------------------|------------------------------------------------|-------------------------|--------|----------|
|                               |                                                |                         | Direct | Indirect |
| G K R Scaffolding Limited     | 200 Tower Bridge Road, London, SE1 2UN         | Ordinary                | 100.00 | -        |
| Frindsbury Properties Limited | 3 Locks Yard, High Street, Sevenoaks, TN13 1LT | Ordinary                | 0      | 100.00   |

### 17 Stocks

|                                     | Group<br>2025<br>£ | 2024<br>£ | Company<br>2025<br>£ | 2024<br>£ |
|-------------------------------------|--------------------|-----------|----------------------|-----------|
| Finished goods and goods for resale | 11,029             | 2,850     | -                    | -         |

### 18 Debtors

|                                             | Group<br>2025<br>£ | 2024<br>£ | Company<br>2025<br>£ | 2024<br>£ |
|---------------------------------------------|--------------------|-----------|----------------------|-----------|
| <b>Amounts falling due within one year:</b> |                    |           |                      |           |
| Trade debtors                               | 1,904,637          | 1,849,052 | -                    | -         |
| Amounts owed by group undertakings          | -                  | 1         | -                    | -         |
| Other debtors                               | 3,838,097          | 632,676   | 2,809,641            | -         |
| Prepayments and accrued income              | 7,027,016          | 7,510,633 | -                    | -         |
|                                             | 12,769,750         | 9,992,362 | 2,809,641            | -         |

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 19 Creditors: amounts falling due within one year

|                                    | Group<br>2025<br>£ | 2024<br>£        | Company<br>2025<br>£ | 2024<br>£ |
|------------------------------------|--------------------|------------------|----------------------|-----------|
| Trade creditors                    | 1,468,377          | 1,587,382        | -                    | -         |
| Corporation tax payable            | 1,908,618          | 1,605,996        | 708,975              | -         |
| Other taxation and social security | 513,393            | 559,047          | -                    | -         |
| Other creditors                    | 53,473             | 51,362           | -                    | 4         |
| Accruals and deferred income       | 1,185,251          | 643,877          | 10,250               | -         |
|                                    | <u>5,129,112</u>   | <u>4,447,664</u> | <u>719,225</u>       | <u>4</u>  |

### 20 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the group and company:

| Group                           | Liabilities<br>2025<br>£ | Liabilities<br>2024<br>£ |
|---------------------------------|--------------------------|--------------------------|
| Accelerated capital allowances  | 1,694,103                | 1,481,184                |
| Investment property revaluation | (65,000)                 | -                        |
|                                 | <u>1,629,103</u>         | <u>1,481,184</u>         |

The company has no deferred tax assets or liabilities.

|                               | Group<br>2025<br>£ | Company<br>2025<br>£ |
|-------------------------------|--------------------|----------------------|
| <b>Movements in the year:</b> |                    |                      |
| Liability at 1 November 2024  | 1,481,184          | -                    |
| Charge to profit or loss      | 147,919            | -                    |
|                               | <u>1,629,103</u>   | <u>-</u>             |

### 21 Retirement benefit schemes

| Defined contribution schemes                                        | 2025<br>£      | 2024<br>£      |
|---------------------------------------------------------------------|----------------|----------------|
| Charge to profit or loss in respect of defined contribution schemes | <u>294,572</u> | <u>218,273</u> |

A defined contribution pension scheme is operated for all qualifying employees. The assets of the scheme are held separately from those of the group in an independently administered fund.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 22 Share capital

| Group and company                            | 2025       | 2024       | 2025       | 2024       |
|----------------------------------------------|------------|------------|------------|------------|
| Ordinary share capital                       | Number     | Number     | £          | £          |
| Issued and fully paid                        |            |            |            |            |
| 210 (2024: 210) Ordinary A shares of £1 each | 210        | 210        | 210        | 210        |
| 2 (2024: 2) Ordinary B shares of £1 each     | 2          | 2          | 2          | 2          |
| 1 (2024: 1) Ordinary C shares of £1 each     | 1          | 1          | 1          | 1          |
|                                              | <u>213</u> | <u>213</u> | <u>213</u> | <u>213</u> |

The Ordinary Class A shares have full voting, dividend and capital distribution rights. The Ordinary Class B and C shares have dividend rights only.

### 23 Reserves

#### Profit and loss reserves

##### Fair value reserve

The cumulative revaluations gains and losses in respect of investment properties.

##### Share capital

This represents the nominal value of shares that have been issued by the Company.

##### Profit and loss account

The profit and loss account comprises all current and prior period retained profits and losses.

### 24 Operating lease commitments

At the reporting end date the group had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

| As lessee                  | Group                 | 2024                  | Company         | 2024            |
|----------------------------|-----------------------|-----------------------|-----------------|-----------------|
|                            | 2025                  |                       | 2025            |                 |
|                            | £                     | £                     | £               | £               |
| Within 1 year              | 352,013               | 434,568               | -               | -               |
| Years 2-5                  | 176,811               | 499,420               | -               | -               |
|                            | <u>528,824</u>        | <u>933,988</u>        | <u>-</u>        | <u>-</u>        |
|                            | <u><u>528,824</u></u> | <u><u>933,988</u></u> | <u><u>-</u></u> | <u><u>-</u></u> |
| As lessor                  | Group                 | 2024                  | Company         | 2024            |
|                            | 2025                  |                       | 2025            |                 |
|                            | £                     | £                     | £               | £               |
| Future amounts receivable: |                       |                       |                 |                 |
| Within 1 year              | 15,000                | 45,000                | -               | -               |
| Years 2-5                  | -                     | 15,000                | -               | -               |
|                            | <u>15,000</u>         | <u>60,000</u>         | <u>-</u>        | <u>-</u>        |
|                            | <u><u>15,000</u></u>  | <u><u>60,000</u></u>  | <u><u>-</u></u> | <u><u>-</u></u> |

## GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

### NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

#### 25 Related party transactions

##### Remuneration of key management personnel

During the year the Group incurred management charges of £780,952 (2024: £504,216) plus VAT by G K & Y Rowswell Partnership, a partnership in which all the directors of the Company are partners. During the year the Group paid £480,000 (2024: £504,216) in respect of these costs.

In addition, the Group advanced loans and paid expenses on behalf of the partnership totalling £83,201 (2024: £103,876) and received £28,484 (2024: £76,491) in repayments. At the balance sheet date the Group was owed £117,715 (2024: £62,998) by the partnership and is included in other debtors.

The Group loaned £20,670 (2024: £0) to a related party in the year. At the balance sheet date £20,670 (2024: £0) was outstanding.

Key management personnel compensation was £1,147,330 (2024: £1,267,701) in total.

#### 26 Directors' transactions

Dividends totalling £125,938 (2024 - £1,892,629) were paid in the year in respect of shares held by the company's directors.

Interest free loans have been granted by the group to its directors as follows:

| Loans           | % Rate | Opening<br>balance<br>£ | Amounts<br>advanced<br>£ | Closing balance<br>£ |
|-----------------|--------|-------------------------|--------------------------|----------------------|
| Director 1 loan | -      | -                       | 1,000,000                | 1,000,000            |
| Director 2 Loan |        |                         | 1,000,000                | 1,000,000            |
|                 |        | -                       | 2,000,000                | 2,000,000            |

#### 27 Controlling party

The Company is under the ultimate control of L Rowswell and N Rowswell by virtue of their 94.29% holding of the voting rights.

# GKR LOGISTICS LIMITED AND ITS SUBSIDIARIES

## NOTES TO THE GROUP FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2025

### 28 Cash generated from group operations

|                                                      | 2025<br>£         | 2024<br>£         |
|------------------------------------------------------|-------------------|-------------------|
| Profit after taxation                                | 7,230,760         | 7,377,594         |
| <b>Adjustments for:</b>                              |                   |                   |
| Taxation charged                                     | 2,844,694         | 2,640,302         |
| Finance costs                                        | 40,873            | 58,689            |
| Investment income                                    | (186,466)         | (119,007)         |
| Gain on disposal of tangible fixed assets            | (215,210)         | (57,539)          |
| Fair value loss on investment properties             | 260,000           | -                 |
| Depreciation and impairment of tangible fixed assets | 3,716,051         | 3,579,887         |
| <b>Movements in working capital:</b>                 |                   |                   |
| (Increase)/decrease in stocks                        | (8,179)           | 5,267             |
| Increase in debtors                                  | (777,388)         | (1,277,287)       |
| Increase/(decrease) in creditors                     | 378,826           | (901,091)         |
| <b>Cash generated from operations</b>                | <b>13,283,961</b> | <b>11,306,815</b> |

### 29 Analysis of changes in net funds - group

|                          | 1 November<br>2024<br>£ | Cash flows<br>£ | 31 October 2025<br>£ |
|--------------------------|-------------------------|-----------------|----------------------|
| Cash at bank and in hand | 6,126,940               | 6,413,214       | 12,540,154           |

### 30 Revision of defective financial statements

#### Approval statement

With regard to this revision of the financial statements by supplementary note:

- This note revises in certain respects the original annual financial statements of the group and is to be treated as forming part of those financial statements; and
- The annual financial statements have been revised as at the date of the original annual financial statements and not as at the date of revision and accordingly do not deal with events between those dates.

The revised financial statements were approved by the board of directors and authorised for issue on 10 August 2026 and are signed on its behalf by:

Mr L Rowswell  
Director

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.