

Registered number: 04164708

G K R LOGISTICS LIMITED
DIRECTORS' REPORT AND FINANCIAL
STATEMENTS
FOR THE YEAR ENDED
31 OCTOBER 2020

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G K R LOGISTICS LIMITED

COMPANY INFORMATION

Directors	G Rowswell L Rowswell N Rowswell
Registered number	04164708
Registered office	94a High Street Sevenoaks Kent TN13 1LP
Independent auditors	Creaseys Group Limited Chartered Accountants and Statutory Auditors Brockbourne House 77 Mount Ephraim Tunbridge Wells Kent TN4 8BS
Accountants	Thain Osborne & Co Chartered Accountants 94a High Stret Sevenoaks Kent TN13 1LP

G K R LOGISTICS LIMITED

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G K R LOGISTICS LIMITED

GROUP STRATEGIC REPORT

FOR THE YEAR ENDED 31 OCTOBER 2020

Introduction

The directors present their Group strategic report and the financial statements for the year ended 31 October 2020.

Business review

The previous year saw the completion of several significant long term contracts. In the year ended 31 October 2020, sales decreased by 17%, which was an improvement on what had been predicted and is considered to be a sustainable basis. Gross profit margins reduced slightly and the Group made a profit after tax of £2,553,771 (2019 - £2,617,511). The balance sheet remains strong with £21.6m of net assets and £8.7m of cash at bank. The directors are satisfied with the results.

The Group's revenue target for the financial year was set lower than in previous years in response to market analysis that forecasted the beginning of a downturn in the run up to a No Deal Brexit.

The overall construction market was predicted by the Construction Products Association and Construction Leadership Council to show a decline in 2019 and 2020. The only two industry sectors predicting potential growth were infrastructure and industrial, with commercial and private residential sectors predicted to decline in forecasted growth.

In order to mitigate the impact of this, GKR focused on broadening its client base and has won business from a number of new clients. GKR also entered the infrastructure sector winning a significant rail project.

Planning for an anticipated downturn meant the business was in a strong position due to additional cost and resource management processes.

COVID-19 Response

Despite the COVID-19 Pandemic being an unforeseen and therefore an unplanned for event during the reporting period, the Group's current work and interests were protected.

In February 2020, business continuity plans were quickly adapted to ensure the Group could react to a national lockdown. The Group made use of the Coronavirus Job Retention Scheme to protect jobs when building sites temporarily closed to put in place new Site Operating Procedures. The majority of office-based roles could continue as normal remotely.

Staff were quickly mobilised back into work as sites re-opened due to the creation of new GKR auditing procedures to ensure working environments were in line with Public Health England and industry guidance.

Employees were consulted and protected throughout the process, acting quickly to furlough site staff to reassure them that the business was protecting jobs. GKR later initiated a remobilisation strategy to prepare them for returning to work safely under new processes.

GKR was represented at industry level as a member of Build UK, actively contributing to new industry guidance, and was consulted through Construction Leadership Council and Government workstreams.

Brexit Planning

Significant analysis has been conducted to assess the impact of Brexit on the Group. GKR has also proactively worked with all Principal Contractors who have evaluated their supply chain for resilience post-Brexit.

G K R LOGISTICS LIMITED

GROUP STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2020

Materials

The majority of materials used are assets not consumables, with 75% sourced from outside the EU. Consumables such as netting, and sheeting can be sourced within the UK. System scaffolding suppliers from within the EU are holding stock and have robust plans in place to meet demand.

Timber is the only material purchased in bulk from the EU. During the accounting period, suppliers were stock piling and although prices were not at the time increasing, this was anticipated due to demand and a drop in the value of Sterling. Sawn timber is not subject to tariffs and will not be under new customs rules either.

Labour

GKR employ the majority of their workforce directly so are not impacted by availability of temporary workers to fulfil contracted work.

Only 6.5% of the current workforce are EU nationals all of whom have settled status.

Future impact on demand for materials

GKR anticipate demand for materials to impact on cost and supply. Increases in the price of steel and timber will impact the scaffolding materials market.

GKR has sufficient scaffold materials to fulfil future pipeline and will be working with their supply chain to ensure continued supply of all materials.

Evaluation

Due to the impact on materials and labour being limited and managed, the Group does not foresee a direct impact on their obligations to fulfil contracted work.

However, being a trade that reacts to the demands of the overall construction programme and access needs of other trades, there may be a secondary impact if delays are created by other members of the supply chain.

Principal risks and uncertainties

Risks are defined as issues that affect the achievement of business objectives or the reputation of the Group. Regular review of risks and actions to address risks takes place at all levels of the Group.

Commercial and financial risks:

The market faces a level of volatility due to the impact of the pandemic and Brexit on investor confidence, and project start dates being delayed.

There is a commercial risk of non-payment of work and disputes arising from delays. However, GKR only work with Tier 1 contractors and have established good relationships with client commercial teams.

Thorough checks are carried out on all new clients including assessing credit risk and credit limits. GKR have a selective tendering process to filter out projects of higher commercial risk.

Health and Safety is a significant risk to the Group with both a commercial and reputational impact. GKR's strong safety record is a distinguishing factor when clients choose to work with GKR, and increasingly the investment in mental health and general wellbeing support is being valued.

G K R LOGISTICS LIMITED

GROUP STRATEGIC REPORT (CONTINUED)

FOR THE YEAR ENDED 31 OCTOBER 2020

All staff have industry recognised qualifications and are trained to be safe and competent in their role. They are also trained above industry standard through in-house training programmes within the GKR Academy which includes Risk Aversion Training in Virtual Reality.

GKR has also renewed its Professional Indemnity Insurance at a value required by contractors.

Future developments

During the Pandemic the construction Leadership Council published their Roadmap to Recovery to guide the industry back to pre-pandemic levels of productivity over the next 2 years.

GKR has responded to this by reshaping the business strategy around Catalyst for Change workstreams which will see the business invest in six key areas to drive business improvement. There are:

- Digital transformation
- Skills, training and succession planning
- Sustainability and Net Zero Carbon
- Occupational health, wellbeing and safety
- Productivity and lean management

Financial key performance indicators

Key performance indicators for the Group are turnover and gross margins which are regularly reported on and reviewed.

	2020	2019
	£	£
Turnover	25,767,823	31,051,166
Gross profit margin	38.4%	38.9%

Directors' statement of compliance with duty to promote the success of the Group

The directors, in line with their duties under Section 172 of the Companies Act 2006, act individually and collectively in the way they consider, in good faith, would be most likely to promote the success of the Group for the benefit of its members as a whole, and in doing so have regard to the stakeholders and amongst other matters, the:

- likely consequences of any decisions in the long-term;
- interests of the Group's employees;
- need to foster the Group's business relationships with suppliers, customers and others;
- impact of the Group's operations on the community and environment;
- desirability of the Group maintaining a reputation for high standards of business conduct; and
- need to act fairly as between members of the Group.

The Group's business strategy is focussed on achieving success for the Group in the long term. This strategy considers the impact of relevant factors and stakeholder interests. The directors promote a culture of upholding the highest standards of conduct and ensures its core values are communicated to its employees and are embedded in its policies and procedures.

The directors recognise that building strong long-term relationships with its stakeholders will help deliver its strategy. The directors consider the core stakeholders to be its employees, customers, suppliers and the local communities in which it operates.

G K R LOGISTICS LIMITED

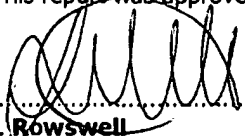
GROUP STRATEGIC REPORT (CONTINUED) **FOR THE YEAR ENDED 31 OCTOBER 2020**

Protecting the health, safety and wellbeing of its employees and everyone who comes into contact with the business is the main priority. Furthermore, the directors are committed to a diverse and inclusive working environment and ensuring all employees have the necessary skills and training required to carry out their roles and to develop.

The Group aims to develop long term mutually beneficial relationships with its customers. The Group engages with its customers on a continuous basis which allows it to better understand their needs thus ensuring its long-term success.

The suppliers and subcontractors are integral to its operations and the Group aims to be fair in their dealings with them and to make payment within agreed terms.

This report was approved by the board and signed on its behalf.


.....
L. Rowsell

Director

Date: 13.07.21

G K R LOGISTICS LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 OCTOBER 2020

The directors present their report and the financial statements for the year ended 31 October 2020.

Directors' responsibilities statement

The directors are responsible for preparing the Group strategic report, the Directors' report and the consolidated financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and the Group and of the profit or loss of the Group for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Group's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Group will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and the Group and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and the Group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Results and dividends

The profit for the year, after taxation, amounted to £2,553,771 (2019 - £2,617,511).

The directors paid an ordinary dividend of £5,302 (2019: £6,363) per ordinary 'A' share, an ordinary dividend of £30,649 (2019: £31,000) per ordinary 'B' share in the period, and an ordinary dividend of £73,855 (2019: £63,000) per 'ordinary 'C' share.

Directors

The directors who served during the year were:

G Rowswell
L Rowswell
N Rowswell

Future developments

Future developments are discussed in the Strategic Report.

G K R LOGISTICS LIMITED
DIRECTORS' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 OCTOBER 2020

Engagement with employees

Clear and frequent communication has engaged employees during an unprecedented period of uncertainty.

During furlough, staff received regular email updates on the status of their site or office reopening, the latest Government guidance, and support for mental health, wellbeing and personal finances.

At work, staff are regularly kept up to date with ToolBox Talks which are used to share updates on guidance for working safely and other information that impacts their work.

COVID updates are circulated at least weekly, and Leadership Team Communications visits to sites are used to inform, get feedback and answer questions directly from staff.

In typical years, bi-annual Strategy Update meetings are used for the Directors to update the whole company on business developments. These have now moved online.

The GKR Integrated Management System is also used for sharing general company information.

Engagement with suppliers, customers and others

Statement of business relationships:

GKR Scaffolding has strong existing relationship with Tier 1 contractors in London and the South East. The strength of these relationships enables GKR to engage at pre-tender stage for key projects in the pipeline.

Account management processes ensure that processes and conversion rates are reviewed, and the engagement plan is adapted accordingly.

Based on market and internal analysis, GKR has grown a number of new key client relationships in new sectors in order to broaden the revenue base.

GKR is also an active member of Build UK, working alongside clients to address industry change initiatives and represent the specialists in the supply chain.

G K R LOGISTICS LIMITED

DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 OCTOBER 2020

Greenhouse gas emissions, energy consumption and energy efficiency action

GKR Scaffolding Ltd meet Streamlined Energy and Carbon Reporting (SECR) qualification criteria in the UK. GKR Scaffolding Ltd have opted to use the Operational Control boundary definition to define their carbon footprint boundary. Included within that boundary are Scope 1 & 2 emissions from gas and electricity, as well as Scope 3 emissions from company fleet and grey fleet in the UK. The GHG Protocol Corporate Accounting & Reporting Standard and UK Government's GHG Conversion Factors for Company Reporting have been used as part of carbon emissions calculation.

The results show that GKR's total energy use and total gross Greenhouse Gas (GHG) emissions amounted to 1,308,090kWh and 312 tonnes of CO₂e respectively in the reporting period. GKR have chosen 'Tonnes of CO₂e per £000's turnover as an intensity metric as this is an appropriate metric for the business. The Group will compare their performance over time with this metric.

The Group's greenhouse gas emissions and energy consumption are as follows:

	2020
Scope 1 emissions/tCO ₂ e	276
Scope 2 emissions (location-based)/tCO ₂ e	26
Total gross Scope 1 & Scope 2 emissions/tCO ₂ e	302
Total Energy Consumption used to calculate above emissions (kWh) (Scope 1 + 2)	1,265,771
Turnover (£ 000's)	25,768
Intensity ratio: tCO ₂ e (gross Scope 1 + 2) / Turnover (£ 000's)	0.012
Methodology is Tonnes of CO ₂ equivalent divided by Turnover in £'000s.	
Emissions from employee business travel for which the group does not own or control (grey fleet) (Scope 2)/tCO ₂ e	10
Total gross Scope 1, 2 & 3 emissions/tCO ₂ e (inc. grey fleet)	312
Energy consumption used to calculate above emissions: kWh (inc. grey fleet)	1,308,090

Energy Efficiency Actions

GKR are ISO 50001 accredited. As part of this accreditation, the Group has a robust and effective framework for improving energy efficiency. Continual improvement is paramount to GKR, with short, medium, and longer-term targets set as part of the retaining the Standard and their commitment to the environment.

During the reporting period, the Group has implemented a number of energy saving initiatives to reduce their associated emissions, including:

- Replacement of fluorescent lighting with more efficient LED equivalents;
- Fitting of PIR sensors in public conveniences and building corridors;
- Procurement of more energy efficient domestic appliances;
- Investment in more energy efficient IT equipment; and
- Rolling out of behavioural energy saving measures and training, such as evening PC switch-offs and other electrical appliances.

Additionally, the Kent site has replaced aging double and single exterior windows with more efficient counterparts.

As part of the Group's commitment to continual improvement, they have several energy saving projects planned to be implemented during the next reporting cycle. This includes investigating the potential divestment from fossil fuels for the forklifts and HGV's, exploring the possibility of installing additional PIR's in lower footfall areas, as well as considering upgrading their heating to a smart system.

G K R LOGISTICS LIMITED

DIRECTORS' REPORT (CONTINUED) **FOR THE YEAR ENDED 31 OCTOBER 2020**

Disclosure of information to auditors

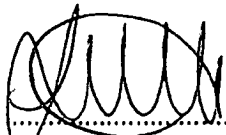
Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company and the Group's auditors are unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company and the Group's auditors are aware of that information.

Post balance sheet events

There have been no significant events affecting the Group since the year end.

This report was approved by the board and signed on its behalf.


.....
L. Rowsell
Director

Date: 13.02.21

G K R LOGISTICS LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF G K R LOGISTICS LIMITED

Opinion

We have audited the financial statements of G K R Logistics Limited (the 'parent Company') and its subsidiaries (the 'Group') for the year ended 31 October 2020, which comprise the Group Statement of income and retained earnings, the Group and Company Balance sheets, the Group Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent Company's affairs as at 31 October 2020 and of the Group's profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Group's or the parent Company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

G K R LOGISTICS LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF G K R LOGISTICS LIMITED (CONTINUED)

Other information

The directors are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Group strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Group strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Group and the parent Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Group strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent Company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent Company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Group's and the parent Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group or the parent Company or to cease operations, or have no realistic alternative but to do so.

G K R LOGISTICS LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF G K R LOGISTICS LIMITED (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

In line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below:

We obtained an understanding of the legal and regulatory frameworks applicable to the Group and the industry in which it operates, and considered the risk of acts by the Group which were contrary to applicable laws and regulations, including fraud. These included, but were not limited to, compliance with FRS102 (UK GAAP), the Companies Act 2006 and relevant UK taxation laws. We discussed amongst the audit engagement team the identified laws and regulations, and remained alert to any indications of non-compliance.

We understood how the Group is complying with those legal and regulatory frameworks by making enquiries of management and those responsible for legal and compliance procedures. We corroborated our enquiries through our review of Board minutes and supporting papers. We assessed the susceptibility of the Group's financial statements to material misstatement, including how fraud might occur. Audit procedures performed by the engagement team included, but were not limited to:

- identifying and reviewing the controls in place to prevent and detect fraud;
- enquiries of management as to whether they have knowledge of any actual, suspected or alleged fraud;
- discussion amongst the engagement team regarding the risk of fraud, such as opportunities and incentives for fraudulent manipulation of the financial statements;
- understanding how those charged with governance considered and addressed the potential for override of controls or other inappropriate influence over the financial reporting process;
- challenging assumptions and judgements made by management in its significant accounting estimates and revenue recognition policy;
- identifying and testing journal entries, with a focus on manual journals and journals which indicated large or unusual transactions (based on our understanding of the business), and any journal entries posted with unusual timestamps;
- assessing the extent of compliance with the relevant laws and regulations as part of our procedures on the financial statement item.

The primary responsibility for the prevention and detection of irregularities, including fraud, rests with both those charged with governance and management. As with any audit, there remained a higher risk of nondetection of irregularities, as these may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls. There are inherent limitations in the audit procedures described above, and the more removed from the financial transactions, the less likely it is that we would become aware of non-compliance with laws and regulations. We are not responsible for prevention of non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

We did not identify any irregularities, including fraud, leading to a material misstatement.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

G K R LOGISTICS LIMITED

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF G K R LOGISTICS LIMITED (CONTINUED)

Use of our report

This report is made solely to the Company's members in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members for our audit work, for this report, or for the opinions we have formed.

Creaseys Group Limited

James Pearce BA (Hons) FCA (Senior statutory auditor)

for and on behalf of

Creaseys Group Limited

Chartered Accountants and Statutory Auditors

Brockbourne House
77 Mount Ephraim
Tunbridge Wells
Kent
TN4 8BS

Date: 15 July 2021

G K R LOGISTICS LIMITED

CONSOLIDATED STATEMENT OF INCOME AND RETAINED EARNINGS FOR THE YEAR ENDED 31 OCTOBER 2020

	Note	2020 £	2019 £
Turnover	4	25,767,823	31,051,166
Cost of sales		(15,865,210)	(18,952,580)
Gross profit		9,902,613	12,098,586
Distribution costs		(503,310)	(615,403)
Administrative expenses		(7,345,796)	(7,929,461)
Other operating income	5	1,171,143	-
Loss from changes in fair value of investment property		-	(100,000)
Operating profit	6	3,224,650	3,453,722
Interest receivable and similar income	10	15,526	12,296
Interest payable and expenses	11	(84,523)	(85,773)
Profit before tax		3,155,653	3,380,245
Tax on profit	12	(601,882)	(762,734)
Profit after tax		2,553,771	2,617,511
Retained earnings at the beginning of the year		20,390,886	19,310,925
		20,390,886	19,310,925
Profit for the year attributable to the owners of the parent		2,553,771	2,617,511
Dividends declared and paid		(1,312,276)	(1,537,550)
Retained earnings at the end of the year		21,632,381	20,390,886

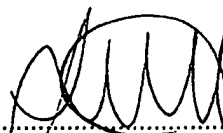
There were no recognised gains and losses for 2020 or 2019 other than those included in the consolidated statement of income and retained earnings.

The notes on pages 18 to 32 form part of these financial statements.

G K R LOGISTICS LIMITED
REGISTERED NUMBER:04164708
CONSOLIDATED BALANCE SHEET
AS AT 31 OCTOBER 2020

	Note	2020 £	2019 £
Fixed assets			
Tangible fixed assets	13	9,052,866	10,090,378
Investment property	15	2,297,250	2,297,250
		<u>11,350,116</u>	<u>12,387,628</u>
Current assets			
Stocks	16	2,684	2,090
Debtors	17	7,938,795	9,546,801
Cash at bank and in hand		8,656,067	4,729,100
		<u>16,597,546</u>	<u>14,277,991</u>
Creditors: amounts falling due within one year	18	(3,473,899)	(3,407,443)
Net current assets		<u>13,123,647</u>	<u>10,870,548</u>
Total assets less current liabilities		<u>24,473,763</u>	<u>23,258,176</u>
Creditors: amounts falling due after more than one year	19	(2,841,157)	(2,867,065)
Provisions for liabilities			
Net assets		<u>21,632,606</u>	<u>20,391,111</u>
Capital and reserves			
Called up share capital	23	225	225
Profit and loss account	25	21,632,381	20,390,886
		<u>21,632,606</u>	<u>20,391,111</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:


.....
L Rowswell
Director

Date:  13.07.21

The notes on pages 18 to 32 form part of these financial statements.

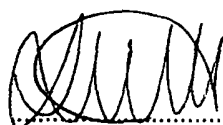
G K R LOGISTICS LIMITED
REGISTERED NUMBER:04164708

COMPANY BALANCE SHEET
AS AT 31 OCTOBER 2020

	Note	2020 £	2019 £
Fixed assets			
Investments	14	1,800,336	1,800,336
Current assets			
Cash at bank and in hand	7	7	
Creditors: amounts falling due within one year	18	(4)	(4)
Net current assets		3	3
Total assets less current liabilities		1,800,339	1,800,339
Net assets		1,800,339	1,800,339
Capital and reserves			
Called up share capital	23	225	225
Profit and loss account	25	1,800,114	1,800,114
		1,800,339	1,800,339

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own profit and loss statement in these financial statements. The profit after tax of the parent company is £1,312,276 (2019: £1,537,550).

The financial statements were approved and authorised for issue by the board and were signed on its behalf by:



L Rowsell
 Director

Date: 13.02.21

The notes on pages 18 to 32 form part of these financial statements.

G K R LOGISTICS LIMITED**CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 OCTOBER 2020**

	2020	2019
	£	£
Cash flows from operating activities		
Profit for the financial year	2,553,771	2,617,511
Adjustments for:		
Depreciation of tangible assets	2,745,307	3,046,934
Loss on disposal of tangible assets	(166,036)	(138,560)
Government grants	(1,171,143)	-
Interest paid	84,523	97,114
Interest received	(15,526)	(23,637)
Taxation charge	601,882	762,734
(Increase) in stocks	(594)	(1,365)
Decrease in debtors	2,323,660	620,208
Increase/(decrease) in creditors	96,429	(434,404)
Net fair value losses recognised in P&L	-	100,000
Corporation tax (paid)	(1,286,952)	(1,482,701)
Net cash generated from operating activities	<u>5,765,321</u>	<u>5,163,834</u>
Cash flows from investing activities		
Purchase of tangible fixed assets	(1,709,080)	(2,800,325)
Sale of tangible fixed assets	167,321	142,597
Purchase of investment properties	-	(2,397,250)
Government grants received	1,171,143	-
Interest received	15,526	23,637
Net cash from investing activities	<u>(355,090)</u>	<u>(5,031,341)</u>

G K R LOGISTICS LIMITED**CONSOLIDATED STATEMENT OF CASH FLOWS (CONTINUED)
FOR THE YEAR ENDED 31 OCTOBER 2020**

	2020 £	2019 £
Cash flows from financing activities		
Issue of ordinary shares	-	1
New secured loans	-	1,505,571
Repayment of loans	(68,234)	-
Repayment of/new finance leases	(18,231)	62,596
Dividends paid	(1,312,276)	(1,537,550)
Interest paid	(84,523)	(97,114)
Net cash used in financing activities	(1,483,264)	(66,496)
Net increase in cash and cash equivalents	3,926,967	65,997
Cash and cash equivalents at beginning of year	4,729,100	4,663,103
Cash and cash equivalents at the end of year	8,656,067	4,729,100
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	8,656,067	4,729,100
	<u>8,656,067</u>	<u>4,729,100</u>

The notes on pages 18 to 32 form part of these financial statements.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

1. General information

G K R Logistics Limited is a private company, limited by shares, which is registered and domiciled in England and Wales. The registered office is 94a High Street, Sevenoaks, Kent, TN13 1LP. The principal place of business is Independent House, Arnolde Close, Medway City Estate, Rochester, Kent, ME2 4QW. The principal activity of the Company is that of a holding company.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and the Republic of Ireland and the Companies Act 2006.

The preparation of financial statements in compliance with FRS 102 requires the use of certain critical accounting estimates. It also requires Group management to exercise judgement in applying the Group's accounting policies (see note 3).

The Company has taken advantage of the exemption allowed under section 408 of the Companies Act 2006 and has not presented its own Statement of income and retained earnings in these financial statements.

The following principal accounting policies have been applied:

2.2 Basis of consolidation

The consolidated financial statements present the results of the Company and its own subsidiaries ("the Group") as if they form a single entity. Intercompany transactions and balances between group companies are therefore eliminated in full.

2.3 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the Group has adequate resources to continue in operational existence for the foreseeable future. The directors continue to adopt the going concern basis of accounting in preparing the financial statements.

In arriving at this assumption, the directors have considered a number of factors. Firstly, the Group has traded profitably during the year despite the impact of the pandemic and restrictions across the industry. Post year-end the Group has continued to trade profitably and current forecasts, based on the pipeline of secured and potential projects, show the Group is expected to continue to trade profitably in the next 12 months and beyond. Further to this, the Group's balance sheet continues to show a positive net asset position and retains a strong level of working capital sufficient to support the ongoing business.

2.4 Turnover

Turnover is recognised to the extent that it is probable that the economic benefits will flow to the Group and the turnover can be reliably measured. Turnover is measured as the fair value of the consideration received or receivable, excluding trade discounts, rebates, value added tax, and other sales taxes. Turnover comprises revenue recognised by the Group in respect of services relating to the erection and dismantling of scaffolding.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

2. Accounting policies (continued)

2.5 Tangible fixed assets and depreciation

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives.

Depreciation is provided on the following basis:

Plant and machinery	-	20% straight line
Motor vehicles	-	25% reducing balance
Fixtures and fittings	-	33% reducing balance

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss.

2.6 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

2.7 Operating leases: the Group as lessor

Rentals income from operating leases is credited to profit or loss on a straight line basis over the term of the relevant lease.

2.8 Operating leases

Rentals paid under operating leases are charged to profit or loss on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

2.9 Government grants

Grants are accounted under the accruals model as permitted by FRS 102.

Grants of a revenue nature are recognised in the Consolidated statement of income and retained earnings in the same period as the related expenditure.

2.10 Interest income

Interest income is recognised in profit or loss using the effective interest method.

G K R LOGISTICS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

2. Accounting policies (continued)

2.11 Stocks

Stocks are valued at the lower of cost and net realisable value.

2.12 Finance costs

Finance costs are charged to profit or loss over the term of the debt using the effective interest method so that the amount charged is at a constant rate on the carrying amount. Issue costs are initially recognised as a reduction in the proceeds of the associated capital instrument.

2.13 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company and the Group operate and generate income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

2.14 Pensions

The Group operates a defined contribution pension scheme and the pension charge represents the amounts payable by the group to the fund in respect of the year.

2.15 Debtors

Short term debtors are measured at transaction price, less any impairment.

2.16 Financial instruments

The Group only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors and loans from banks.

2.17 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

3. Judgements in applying accounting policies and key sources of estimation uncertainty

In the application of the Group's accounting policies, which are described in Note 2, the directors are required to make judgements, estimates and assumptions which affect the reported amounts of assets, liabilities, revenues and expenses. The directors base their judgements, estimates and assumptions on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates under different judgements or assumptions.

One key area of estimates and judgements is that of the measurement and recognition of outstanding applications. The Group has control and review procedures in place to monitor and evaluate the estimates being made to ensure they are consistent and appropriate. This includes reviewing independent certification of work done, the progress of work against contracted timescales and the costs incurred against the budget.

4. Turnover

The whole of the turnover for the Group is attributable to its principal activity of scaffold supplies.

All turnover arose within the United Kingdom.

5. Other operating income

	2020	2019
	£	£
Government grants receivable	1,171,143	-

6. Operating profit

The operating profit is stated after charging:

	2020	2019
	£	£
Other operating lease rentals	137,025	137,276

7. Auditors' remuneration

	2020	2019
	£	£
Fees payable to the Group's auditor for the audit of the Group's annual financial statements	22,350	22,400

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

8. Employees

Staff costs, including directors' remuneration, were as follows:

	Group 2020	Group 2019	Company 2020	Company 2019
	£	£	£	£
Wages and salaries	11,817,132	13,579,810	-	-
Social security costs	1,343,555	1,541,047	-	-
Cost of defined contribution scheme	250,040	236,147	-	-
	<u>13,410,727</u>	<u>15,357,004</u>	<u>-</u>	<u>-</u>

The average monthly number of employees, including the directors, during the year was as follows:

	Group 2020 No.	Group 2019 No.	Company 2020 No.	Company 2019 No.
Administration	30	29	3	3
Scaffolders and Drivers	243	267	-	-
	<u>273</u>	<u>296</u>	<u>3</u>	<u>3</u>

9. Directors' remuneration

The highest paid director received remuneration of £149,917 (2019 - £145,711).

10. Interest receivable

	2020	As restated 2019
	£	£
Other interest receivable	<u>15,526</u>	<u>12,296</u>

11. Interest payable and similar expenses

	2020	As restated 2019
	£	£
Mortgage interest payable	84,318	85,764
Other interest payable	205	9
	<u>84,523</u>	<u>85,773</u>

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

12. Taxation

	2020 £	2019 £
Corporation tax		
Current tax on profits for the year	653,391	817,905
Adjustments in respect of previous periods	(19,581)	347
Total current tax	<u>633,810</u>	<u>818,252</u>
Deferred tax		
Origination and reversal of timing differences	(31,928)	(55,518)
Taxation on profit on ordinary activities	<u>601,882</u>	<u>762,734</u>

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2019 - higher than) the standard rate of corporation tax in the UK of 19% (2019 - 19%). The differences are explained below:

	2020 £	2019 £
Profit on ordinary activities before tax	<u>3,155,653</u>	<u>3,380,245</u>
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2019 - 19%)	599,574	642,247
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	573,954	707,379
Capital allowances for year in excess of depreciation	(487,280)	(504,604)
Adjustments to tax charge in respect of prior periods	(19,581)	347
Deferred tax adjustments	(31,928)	(55,518)
Non-taxable income	(32,857)	(27,117)
Total tax charge for the year	<u>601,882</u>	<u>762,734</u>

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

13. Tangible fixed assets

Group

	Freehold property £	Plant and machinery £	Motor vehicles £	Fixtures and fittings £	Office equipment £
Cost or valuation					
At 1 November 2019	3,636,937	14,630,122	208,939	285,659	149,617
Additions	-	1,690,475	5,430	-	13,175
Disposals	-	(3,032,760)	-	(29,445)	(12,351)
At 31 October 2020	3,636,937	13,287,837	214,369	256,214	150,441
Depreciation					
At 1 November 2019	-	8,451,311	111,308	171,313	86,964
Charge for the year on owned assets	-	2,657,568	8,904	38,077	25,254
Charge for the year on financed assets	-	-	15,504	-	-
Disposals	-	(3,032,759)	-	(29,248)	(11,264)
At 31 October 2020	-	8,076,120	135,716	180,142	100,954
Net book value					
At 31 October 2020	3,636,937	5,211,717	78,653	76,072	49,487
At 31 October 2019	3,636,937	6,178,811	97,631	114,346	62,653

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

13. Tangible fixed assets (continued)

	Total £
Cost or valuation	
At 1 November 2019	18,911,274
Additions	1,709,080
Disposals	(3,074,556)
At 31 October 2020	<u>17,545,798</u>
Depreciation	
At 1 November 2019	8,820,896
Charge for the year on owned assets	2,729,803
Charge for the year on financed assets	15,504
Disposals	(3,073,271)
At 31 October 2020	<u>8,492,932</u>
Net book value	
At 31 October 2020	<u>9,052,866</u>
At 31 October 2019	<u>10,090,378</u>

The net book value of land and buildings may be further analysed as follows:

	2020 £	2019 £
Freehold	<u>3,636,937</u>	<u>3,636,937</u>

The net book value of assets held under finance leases or hire purchase contracts, included above, are as follows:

	2020 £	2019 £
Motor vehicles	<u>46,513</u>	<u>62,017</u>

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

14. Fixed asset investments

Company

**Investments
in subsidiary
companies**
£

Cost

At 1 November 2019 and 31 October 2020

1,800,336

Subsidiary undertakings

The following were subsidiary undertakings of the Company:

Name	Registered office	Class of shares	Holding
G K R Scaffolding Limited	200 Tower Bridge Road, London, SE1 2UN	Ordinary	100%
Frindsbury Properties Limited	94a High Street, Sevenoaks, Kent, TN13 1LP	Ordinary	100%

15. Investment property

Group

**Freehold
investment
property**
£

Valuation

At 1 November 2019 and 31 October 2020

2,297,250

The 2020 valuations were made by the directors, on an open market value for existing use basis.

If the Investment properties had been accounted for under the historic cost accounting rules, the properties would have been measured as follows:

	2020 £	2019 £
Historic cost	<u>2,397,250</u>	<u>2,397,250</u>

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

16. Stocks

	Group 2020 £	Group 2019 £
Raw materials and consumables	2,684	2,090

17. Debtors

	Group 2020 £	Group 2019 £
Trade debtors	5,714,436	8,111,916
Other debtors	131,792	149,895
Prepayments and accrued income	389,106	297,183
Tax recoverable	1,345,119	661,393
Deferred taxation	358,342	326,414
	<u>7,938,795</u>	<u>9,546,801</u>

18. Creditors: Amounts falling due within one year

	Group 2020 £	Group 2019 £	Company 2020 £	Company 2019 £
Bank loans	104,273	164,272	-	-
Trade creditors	813,873	1,056,975	-	-
Corporation tax	62,342	31,758	-	-
Other taxation and social security	1,916,268	1,137,128	-	-
Obligations under finance lease and hire purchase contracts	19,639	20,197	-	-
Other creditors	253,254	237,765	4	4
Accruals and deferred income	304,250	759,348	-	-
	<u>3,473,899</u>	<u>3,407,443</u>	<u>4</u>	<u>4</u>

The following liabilities were secured:

	Group 2020 £	Group 2019 £
Bank loans	104,273	164,272

Details of security provided:

Barclays Bank plc holds a charge over the Group's properties at Independent House, Rochester and the ground floor, first floor and apartment at 200 Tower Bridge Road, London as security for the loan.

G K R LOGISTICS LIMITED
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 OCTOBER 2020

19. Creditors: Amounts falling due after more than one year

	Group 2020	Group 2019
	£	£
Bank loans	2,809,733	2,817,968
Net obligations under finance leases and hire purchase contracts	31,424	49,097
	<u>2,841,157</u>	<u>2,867,065</u>

The following liabilities were secured:

	Group 2020	Group 2019
	£	£
Bank loans	<u>2,809,733</u>	<u>2,982,240</u>

Details of security provided:

Barclays Bank plc holds a charge over the Group's properties at Independent House, Rochester and the ground floor, first floor and apartment at 200 Tower Bridge Road, London as security for the loan.

The bank loan is for a fixed term of five years, during which interest is fixed at 3.49% per annum.

20. Loans

	Group 2020	Group 2019
	£	£
Amounts falling due within one year		
Bank loans	104,273	164,272
Amounts falling due 1-2 years		
Bank loans	1,323,625	164,832
Amounts falling due 2-5 years		
Bank loans	1,486,108	2,653,136
	<u>2,914,006</u>	<u>2,982,240</u>

Details of security provided:

Barclays Bank plc holds a charge over the Group's properties at Independent House, Rochester and the ground floor, first floor and apartment at 200 Tower Bridge Road, London as security for the loan.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

21. Financial instruments

	Group 2020 £	Group As restated 2019 £	Company 2020 £	Company As restated 2019 £
Financial assets				
Financial assets measured at fair value through profit or loss	2,297,250	2,297,250	-	-
Financial assets that are debt instruments measured at amortised cost	7,191,347	8,923,205	7	7
Financial assets that are equity instruments measured at cost less impairment	-	-	1,800,336	1,800,336
	<u>9,488,597</u>	<u>11,220,455</u>	<u>1,800,343</u>	<u>1,800,343</u>
Financial liabilities				
Financial liabilities measured at amortised cost	<u>(5,979,381)</u>	<u>(5,466,065)</u>	<u>(4)</u>	<u>(4)</u>

Financial assets measured at fair value through profit or loss comprise investment properties.

Financial assets measured at amortised cost comprise trade debtors and other debtors.

Financial assets that are equity instruments measured at cost less impairment comprise investments.

Financial liabilities measured at amortised cost comprise trade creditors, bank loans, HP liabilities and other creditors.

22. Deferred taxation

Group

	2020 £	2019 £
At beginning of year	326,414	270,896
Charged to profit or loss	31,928	55,518
At end of year	<u>358,342</u>	<u>326,414</u>
	Group 2020 £	Group 2019 £
Accelerated capital allowances	<u>358,342</u>	<u>326,414</u>

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

23. Share capital

	2020 £	2019 £
Allotted, called up and fully paid		
222 (2019 - 222) Ordinary A shares of £1.00 each	222	222
2 (2019 - 2) Ordinary B shares of £1.00 each	2	2
1 (2019 - 1) Ordinary C share of £1.00	1	1
	<u>225</u>	<u>225</u>

The Ordinary Class A shares have full voting, dividend and capital distribution rights. The Ordinary Class B and C shares have dividend rights only.

The Company has taken advantage of the exemption contained within section 408 of the Companies Act 2006 not to present its own profit and loss account.

The profit for the year dealt within the accounts of the Company was £1,312,276 (2019: £1,537,550)

24. Dividends

	2020 £	2019 £
Dividend - Ordinary Class A - £5,302 (2019: £6,363) per share	1,177,124	1,412,550
Dividend - Ordinary Class B - £30,648 (2019: £31,000) per share	61,297	62,000
Dividend - Ordinary Class C - £73,855 (2019: £63,000) per share	73,855	63,000
	<u>1,312,276</u>	<u>1,537,550</u>

25. Reserves

Share Capital

This represents the nominal value of shares that have been issued by the Company.

Profit and loss account

The profit and loss account comprises all current and prior period retained profits and losses.

26. Contingent liabilities

Barclays Bank plc holds cross-guarantees in respect of all accounts held in the names of the companies within the Group, and has the right to the set-off of debit and credit balances on all accounts. The amounts owed by group companies under this guarantee at 31 October 2020 amounted to £nil (2019: £nil) in respect of overdrafts.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

27. Pension commitments

The Group operates a defined contributions pension scheme for three (2019: three) employees. The assets of the scheme are held separately from those of the Group in an independently administered fund. The pension cost charge represents contributions payable by the Group to the fund and amounted to £14,808 (2019: £14,808).

In addition, the Group's contributions to NEST in the year amounted to £235,232 (2019: £221,339). At the year end £57,998 (2019: £23,712) remained unpaid and this amount is included within creditors.

28. Commitments under operating leases

At 31 October 2020 the Group and the Company had future minimum lease payments and receipts under non-cancellable operating leases as follows:

	Group 2020 £	Group 2019 £
Payments		
Not later than 1 year	231,376	306,330
Later than 1 year and not later than 5 years	341,392	487,503
Later than 5 years	124,000	186,000
	<u>696,768</u>	<u>979,833</u>
	Group 2020 £	Group 2019 £
Receipts		
Not later than 1 year		48,000
Later than 1 year and not later than 5 years		68,000
		<u>116,000</u>

29. Related party transactions

During the year the Group was charged management charges of £385,000 (2019: £455,000) plus VAT by G K & Y Rowswell Partnership, a partnership in which all the directors of the company are partners. During the year the Group paid £385,000 (2019: £455,000) in respect of these costs.

In addition, the Group paid expenses on behalf of the partnership totalling £21,292 (2019: £73,988) and received £13,820 (2019: £69,074) in repayments. At the balance sheet date the Group was owed £97,956 (2019: £90,484) by the partnership and is included in other debtors.

Key management personnel compensation was £1,005,301 in total.

G K R LOGISTICS LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 OCTOBER 2020

30. Transactions with directors

In the current year, included within other debtors, are loans to the directors of the Group. The loans are repayable on demand. The movements during the year were as follows:

	Directors' loans £
Balance brought forward at 1 November 2018	79,648
Amounts advanced	63,337
Amounts repaid	(120,101)
Balance carried forward at 31 October 2019	22,884
Balance brought forward at 1 November 2019	22,884
Amounts advanced	33,402
Amounts repaid	(40,550)
Balance carried forward at 31 October 2020	15,736

31. Controlling party

The Company is under the ultimate control of L Rowswell and N Rowswell by virtue of their 89.2% shareholding.