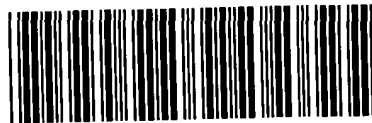


Company Registration No. 03912708 (England and Wales)

SERVICES SUPPORT (SEL) HOLDINGS LIMITED
ANNUAL REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2018

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SERVICES SUPPORT (SEL) HOLDINGS LIMITED

COMPANY INFORMATION

Directors	E G Wegener J Heath L Murphy S Gordon	(Appointed 4 September 2018) (Appointed 30 April 2019) (Appointed 30 April 2019)
Secretary	HCP Management Services Limited	(Appointed 17 September 2018)
Company number	03912708	
Registered office	8 White Oak Square London Road Swanley Kent BR8 7AG	
Auditor	KPMG LLP 3 Assembly Square Britannia Quay Cardiff CF10 4AX	
Banker	Commerzbank AG London Branch PO Box 52715 London EC2P 2XY	

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

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SERVICES SUPPORT (SEL) HOLDINGS LIMITED

DIRECTORS' REPORT

FOR THE YEAR ENDED 31 DECEMBER 2018

The Directors present their annual report and audited financial statements for the year ended 31 December 2018.

Principal activities

The Company principally operates as a holding company and was formed to hold the equity investment in Services Support (SEL) Limited.

The principal activity of the Group is to design, build, finance and operate three sector police stations and a divisional headquarters in South East London in accordance with an agreement with the Mayor's Office for Policing and Crime.

Financial close was achieved on 26 October 2001. The concession period is 27 years. The completion certificate for the initial construction works was received on 29 November 2002 (Deptford station).

Directors

The Directors who held office during the year and up to the date of signature of the financial statements were as follows:

E G Wegener	
J Heath	(Resigned 30 April 2018)
A E Kinghorn	(Resigned 7 May 2018)
R J Newton	(Resigned 7 May 2018)
D R Bradbury	(Resigned 30 April 2019)
G Quaife	(Resigned 12 September 2018)
F Barekati	(Appointed 30 April 2018 and resigned 30 April 2019)
J Heath	(Appointed 4 September 2018)
L Murphy	(Appointed 30 April 2019)
S Gordon	(Appointed 30 April 2019)

Results and dividends

The results for the year are set out on page 7.

No ordinary dividends were paid (2017: £Nil). The Directors do not recommend payments of a final dividend.

Political contributions

Neither the Company nor any of its subsidiaries made any disclosable political donations or incurred any disclosable political expenditure during the year.

Qualifying third party indemnity provisions

The Group has made qualifying third party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

Financial instruments

Brexit Risk

The Group is exposed to Brexit risk as a result of the inherent uncertainty around the UK's exit from the European Union. Whilst the Group itself is not considered to be significantly exposed, subcontractors which it engages with are considered to have exposure in relation to labour and the cost of supplies. Performance risk under the Project Agreement and related contracts are passed on to the service providers and to the building contractor. The obligations of these subcontractors are underwritten either by performance guarantees issued by banks or by parent company guarantees. Due to the evolving nature of the risk, the Board continue to actively monitor developments.

Liquidity risk

The Group manages its cash and borrowing requirements in order to maximise interest income and minimise interest expense, whilst ensuring the Group has sufficient liquid resources to meet the operating needs of the business. At the start of the PFI contract, the Group negotiated debt facilities with an external party to ensure that the Group has sufficient funds over the life of the PFI concession.

Interest rate risk

The Group's borrowings expose it to cash flow risk primarily due to the financial risks of changes in interest rates. The Group uses interest rate derivatives to manage the risk and reduce its exposure to changes in interest rates.

Credit risk

The Group's principal financial assets are cash, financial assets and trade and other receivables. The Group's credit risk is primarily attributable to its trade receivables which are with one counterparty, although in the opinion of the board of directors this risk is limited as the receivables are with a local government authority.

Lifecycle risk

Lifecycle expenditure is the main risk to the Group. The risk being that the allowance for lifecycle costs factored into the financial model is insufficient to cover future lifecycle expenditure, thus resulting in lower profitability and reduced distributions. This is mitigated by regular lifecycle reviews undertaken by the management services provider and a detailed lifecycle review performed every five years.

Future developments

The Directors are not aware, at the date of this report, of any major changes in the Group's activities in the next year.

Change of Facilities Manager

On 15 January 2018 the Facilities Manager for the Company, Carillion Integrated Services Limited ("CIS") and its Performance Guarantor, Carillion Plc ("Carillion") entered into compulsory liquidation. PricewaterhouseCoopers ("PwC") were appointed as Special Managers to ensure services continued whilst an alternative service provider was procured. At 23:59 on 28 March 2018, CIS was terminated as Facilities Management provider and Bouygues E&S FM UK Limited was appointed as Interim Managers to deliver the Facilities Management Services. As of 12 October 2018 Bouygues E&S FM UK Limited was formally appointed as new Facilities Management provider. Following the appointment of a new Facilities Management provider the Company is no longer in event of default.

Auditor

The auditor, KPMG LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

Disclosure of information to auditor

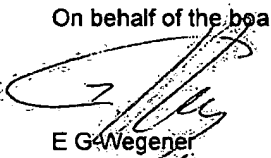
The directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware; and each Director has taken all the steps that he/ she ought to have taken as a Director to make himself/ herself aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

DIRECTORS' REPORT (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

On behalf of the board


E G Wegener
Director

..... 6 June 2019

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

DIRECTORS' RESPONSIBILITIES STATEMENT

FOR THE YEAR ENDED 31 DECEMBER 2018

The Directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law they have elected to prepare the group and parent company financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and parent company and of their profit or loss for that period. In preparing each of the group and parent company financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF SERVICES SUPPORT (SEL) HOLDINGS LIMITED

Opinion

We have audited the financial statements of Services Support (SEL) Holdings Limited ("the company") for the year ended 31 December 2018 which comprise the group statement of comprehensive income, group balance sheet, company balance sheet, group statement of changes in equity, company statement of changes in equity, group statement of cash flows and related notes, including the accounting policies in note 1.

In our opinion the financial statements:

- give a true and fair view of the state of the group's and of the parent company's affairs as at 31 December 2018 and of the group's profit for the year then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland*; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the group in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

Going concern

The directors have prepared the financial statements on the going concern basis as they do not intend to liquidate the group or the company or to cease their operations, and as they have concluded that the group and the company's financial position means that this is realistic. They have also concluded that there are no material uncertainties that could have cast significant doubt over their ability to continue as a going concern for at least a year from the date of approval of the financial statements ("the going concern period").

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least a year from the date of approval of the financial statements. In our evaluation of the directors' conclusions, we considered the inherent risks to the group's business model, including the impact of Brexit, and analysed how those risks might affect the group and company's financial resources or ability to continue operations over the going concern period. We have nothing to report in these respects.

However, as we cannot predict all future events or conditions and as subsequent events may result in outcomes that are inconsistent with judgements that were reasonable at the time they were made, the absence of reference to a material uncertainty in this auditor's report is not a guarantee that the group or the company will continue in operation.

Directors' report

The directors are responsible for the directors' report. Our opinion on the financial statements does not cover that report and we do not express an audit opinion thereon.

Our responsibility is to read the directors' report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work:

- we have not identified material misstatements in the directors' report;
- in our opinion the information given in that report for the financial year is consistent with the financial statements; and
- in our opinion that report has been prepared in accordance with the Companies Act 2006.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

INDEPENDENT AUDITOR'S REPORT (CONTINUED)

TO THE MEMBERS OF SERVICES SUPPORT (SEL) HOLDINGS LIMITED

Matters on which we are required to report by exception

Under the Companies Act 2006, we are required to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the directors were not entitled to take advantage of the small companies exemption in preparing the directors' report and take advantage of the small companies exemption from the requirement to prepare a strategic report.

We have nothing to report in these respects.

Directors' responsibilities

As explained more fully in their statement set out on page 4, the directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the group and parent company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the group or the parent company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at www.frc.org.uk/auditorsresponsibilities

The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



Richard Lomax (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor

Chartered Accountants

3 Assembly Square

Britannia Quay

Cardiff

CF10 4AX

5 June 2019

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

GROUP STATEMENT OF COMPREHENSIVE INCOME

FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	2018 £'000	2017 £'000
Turnover	3	9,898	9,088
Cost of sales		(8,219)	(7,536)
Gross profit		1,679	1,552
Interest receivable and similar income	7	5,167	5,340
Interest payable and similar expenses	8	(4,266)	(4,477)
Profit before taxation		2,580	2,415
Taxation	9	(736)	(872)
Profit for the financial year		1,844	1,543
Other comprehensive income			
Fair value gain arising on cash flow hedges in the year	13	2,726	2,464
Deferred tax relating to other comprehensive income	9	(463)	(420)
Total comprehensive income for the year		4,107	3,587

The statement of comprehensive income has been prepared on the basis that all operations are continuing operations.

The accompanying notes form part of the financial statements.

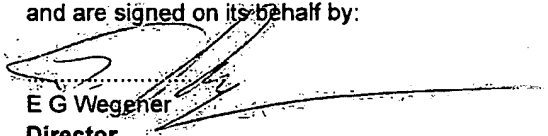
SERVICES SUPPORT (SEL) HOLDINGS LIMITED

GROUP BALANCE SHEET

AS AT 31 DECEMBER 2018

		2018	2017
	Notes	£'000	£'000
Current assets			
Debtors falling due after one year	14	58,273	63,127
Debtors falling due within one year	14	11,052	11,096
Cash at bank and in hand		10,818	3,230
		<u>80,143</u>	<u>77,453</u>
Creditors: amounts falling due within one year	15	(16,832)	(11,106)
Net current assets		63,311	66,347
Creditors: amounts falling due after more than one year	17	(60,986)	(68,337)
Provisions for liabilities	18	(3,008)	(2,800)
Net liabilities		<u>(683)</u>	<u>(4,790)</u>
Capital and reserves			
Called up share capital	20	25	25
Hedging reserve	20	(8,555)	(10,818)
Profit and loss reserves	20	7,847	6,003
Total deficit		<u>(683)</u>	<u>(4,790)</u>

The financial statements were approved by the board of directors and authorised for issue on 4 June 2019 and are signed on its behalf by:


E G Wegener
Director

The accompanying notes form part of the financial statements.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

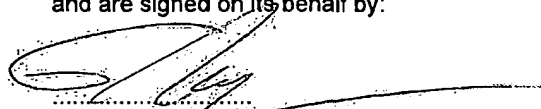
COMPANY BALANCE SHEET

AS AT 31 DECEMBER 2018

	Notes	2018 £'000	2017 £'000
Fixed assets			
Investments	11	25	25
Current assets			
Debtors falling due after one year	14	6,296	6,296
Debtors falling due within one year	14	1,507	751
		7,803	7,047
Creditors: amounts falling due within one year	15	(1,507)	(751)
Net current assets		6,296	6,296
Total assets less current liabilities		6,321	6,321
Creditors: amounts falling due after more than one year	17	(6,296)	(6,296)
Net assets		25	25
Capital and reserves			
Called up share capital	20	25	25
Total equity		25	25

As permitted by s408 Companies Act 2006, the Company has not presented its own profit and loss account and related notes. The Company's profit for the year was £- (2017: £2,724,000).

The financial statements were approved by the board of directors and authorised for issue on 4 June 2019 and are signed on its behalf by:


E G Wegener
Director

Company Registration No. 03912708

The accompanying notes form part of the financial statements.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

GROUP STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	Share capital £'000	Hedging reserve £'000	Profit and loss reserves £'000	Total £'000
Balance at 1 January 2017		25	(12,862)	7,184	(5,653)
Year ended 31 December 2017:					
Profit for the year		-	-	1,543	1,543
Other comprehensive income:					
Fair value gain arising on cash flow hedges in the year		-	2,464	-	2,464
Deferred tax relating to other comprehensive income		-	(420)	-	(420)
Total comprehensive income for the year		-	2,044	1,543	3,587
Dividends	10	-	-	(2,724)	(2,724)
Balance at 31 December 2017		25	(10,818)	6,003	(4,790)
Year ended 31 December 2018:					
Profit for the year		-	-	1,844	1,844
Other comprehensive income:					
Fair value loss arising on cash flow hedges in the year		-	2,726	-	2,726
Deferred tax relating to other comprehensive income		-	(463)	-	(463)
Total comprehensive income for the year		-	2,263	1,844	4,107
Balance at 31 December 2018		25	(8,555)	7,847	(683)

The accompanying notes form part of the financial statements.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

COMPANY STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 31 DECEMBER 2018

	Notes	Share capital £'000	Profit and loss reserves £'000	Total £'000
Balance at 1 January 2017		25	-	25
Year ended 31 December 2017:				
Profit and total comprehensive income for the year		-	2,724	2,724
Dividends	10	-	(2,724)	(2,724)
Balance at 31 December 2017		25	-	25
Year ended 31 December 2018:				
Profit and total comprehensive income for the year		-	-	-
Balance at 31 December 2018		25	-	25

The accompanying notes form part of the financial statements.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

GROUP STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 DECEMBER 2018

		2018		2017	
	Notes	£'000	£'000	£'000	£'000
Cash flows from operating activities					
Cash generated from operations	23		15,941		9,353
Income taxes paid			(476)		(40)
Net cash inflow from operating activities			15,465		9,313
Investing activities					
Interest received		-		4	
Net cash (used in)/generated from investing activities			-		4
Financing activities					
Investments in long-term deposits		-		408	
Interest paid		(4,213)		(4,422)	
Repayment of bank loans		(3,664)		(2,799)	
Dividends paid		-		(2,724)	
Net cash used in financing activities			(7,877)		(9,539)
Net increase/(decrease) in cash and cash equivalents			7,588		(222)
Cash and cash equivalents at beginning of year			3,230		3,452
Cash and cash equivalents at end of year			10,818		3,230

The accompanying notes form part of the financial statements.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

Company information

Services Support (SEL) Holdings Limited is a private company limited by shares domiciled in the United Kingdom, incorporated in Great Britain and registered in England and Wales. The registered office is 8 White Oak Square, London Road, Swanley, Kent BR8 7AG.

The Group consists of Services Support (SEL) Holdings Limited and all of its subsidiaries.

1.1 Accounting convention

These financial statements were prepared in accordance with Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland ("FRS 102") as issued in August 2014. The amendments to FRS 102 issued in July 2015 have been applied.

The financial statements are prepared in pounds sterling, which is the functional currency of the Company. Monetary amounts in these financial statements are rounded to the nearest £'000.

The financial statements have been prepared under the historical cost convention, modified to include certain financial instruments at fair value, and in accordance with FRS 102. The principal accounting policies adopted are set out below.

The Company is a qualifying entity for the purposes of FRS 102, being a member of a group where the parent of that group prepares publicly available consolidated financial statements, including this Company, which are intended to give a true and fair view of the assets, liabilities, financial position and profit or loss of the group. The Company has therefore taken advantage of exemptions from the following disclosure requirements for parent company information presented within the consolidated financial statements:

- Section 7 'Statement of Cash Flows' – Presentation of a statement of cash flow and related notes and disclosures;

1.2 Basis of consolidation

The Group financial statements consolidate the financial statements of the Company and its subsidiary undertaking drawn up to 31 December each year.

1.3 Going concern

The directors acknowledge that the Company is in net liabilities, however this is primarily a result of the swap instruments, which are significantly out of the money. It is not the intention to close out these instruments before their maturity date, therefore there is no impact on the Company's ability to meet its liabilities as they fall due. The Company is guaranteed an annual unitary charge over the life of the project and can reasonably predict the costs to be incurred. As a result after reviewing the Company's forecasts and projections, the directors have a reasonable expectation that the Company has adequate resources to continue in the operational existence for the foreseeable future.

1.4 Turnover

Turnover is measured at the fair value of the consideration received or receivable and represents amounts receivable for goods and services provided in the normal course of business, net of discounts, VAT and other sales related taxes.

Income received in respect of the service concession is allocated between revenue and capital repayment of, and interest income on, the PFI financial asset using the effective interest rate method. Service revenue is recognised as a margin on non-pass-through operating and maintenance costs.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

Pass through income represents the direct pass through of recoverable costs, as specified in the Project Agreement.

Variation income relates to the recharge of costs incurred for the alteration of the facilities or the services provided, requested by the Authority.

1.5 Fixed asset investments

A subsidiary is an entity controlled by the Group. Control is the power to govern the financial and operating policies of the entity so as to obtain benefits from its activities.

Investments are held at cost less impairment.

1.6 Cash and cash equivalents

Cash and cash equivalents are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

The total restricted cash at 31 December 2018 amounted to £4,742,000 (2017: £4,454,000).

1.7 Financial instruments

The Group has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the Group's balance sheet when the Group becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the balance sheet, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Loans and receivables

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publicly traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Service Concession

The Group has been established to provide services under certain private finance agreements with The Metropolitan Police Authority (the Authority). Under the terms of these Agreements, the Authority (as grantor) controls the services to be provided by the Group over the contract term. Based on the contractual arrangements the Group has classified the project as a service concession arrangement, and has accounted for the principal assets of, and income streams from, the project in accordance with FRS 102, Section 34.12 Service Concession Arrangements.

The Group has chosen to adopt the transitional arrangements available within FRS 102, Section 35.10 (i) and as such the service concession arrangement has continued to be accounted for using the same accounting policies being applied prior to the date of transition to FRS 102 (1 January 2014). The nature of the asset has therefore not changed; however, there was a change in the description from Finance Debtor to Financial Asset.

Under the terms of the arrangement, the Group has the right to receive a baseline contractual payment stream for the provision of the services from or at the direction of the grantor (the Authority), and as such the asset is accounted for as a financial asset. The financial asset has initially been recognised at the fair value of the consideration received, based on the fair value of the construction (or upgrade) services, plus any directly attributable transaction costs, provided in line with FRS 102.

Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the Group transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Group after deducting all of its liabilities.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Other financial liabilities

Derivatives, including interest rate swaps, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless hedge accounting is applied and the hedge is a cash flow hedge.

Debt instruments that do not meet the conditions in FRS 102 paragraph 11.9 are subsequently measured at fair value through profit or loss. Debt instruments may be designated as being measured at fair value through profit or loss to eliminate or reduce an accounting mismatch or if the instruments are measured and their performance evaluated on a fair value basis in accordance with a documented risk management or investment strategy.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the Company after deducting all of its liabilities.

Derecognition of financial liabilities

Financial liabilities are derecognised when the group's contractual obligations expire or are discharged or cancelled.

1.8 Equity instruments

Equity instruments issued by the Group are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the Group.

1.9 Derivatives

Derivatives are initially recognised at fair value at the date a derivative contract is entered into and are subsequently remeasured to fair value at each reporting end date. The resulting gain or loss is recognised in profit or loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in profit or loss depends on the nature of the hedge relationship.

A derivative with a positive fair value is recognised as a financial asset, whereas a derivative with a negative fair value is recognised as a financial liability.

The Group does not hold or issue derivative financial instruments for speculative purposes.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

Hedge accounting

The Group designates certain hedging instruments, including derivatives, embedded derivatives and non-derivatives, as either fair value hedges or cash flow hedges.

At the inception of the hedge relationship, the Group documents the relationship between the hedging instrument and the hedged item along with risk management objectives and strategy for undertaking various hedge transactions. At the inception of the hedge and on an ongoing basis, the Group documents whether the hedging instrument is highly effective in offsetting changes in fair values or cash flows of the hedged item.

Cash flow hedges

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income.

The gain or loss relating to the ineffective portion is recognised immediately in profit or loss, and is included in the 'other gains and losses' line in this item.

Amounts previously recognised in other comprehensive income and accumulated in equity are reclassified to profit or loss in the periods when the hedged item is recognised in the profit or loss in the same line as the recognised hedged item. However when the forecast transaction that is hedged results in the recognition of a non-financial asset or liability, the gains and losses previously accumulated in equity are transferred from equity and included in the initial measurement of the cost of the asset or liability concerned.

1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The Group's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset if, and only if, there is a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

1 Accounting policies

(Continued)

1.11 Interest receivable and interest payable

Interest payable and similar charges include interest payable on borrowings and associated ongoing financing fees.

Other interest receivable and similar income include interest receivable on funds invested and interest recognised on the finance debtor based upon the finance debtor accounting policy above.

2 Critical accounting judgements and key sources of estimation uncertainty

The preparation of financial statements in conformity with FRS102 requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets, liabilities, income and expenses. The estimates and associated assumptions are based upon historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements about carrying values of assets and liabilities that are not readily available from other sources. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of revision and future periods if the revision affects both current and future periods.

Certain critical accounting judgements in applying the Company's accounting policies are described below:

Hedge accounting

The Directors consider the Group to have met the criteria for hedge accounting and the Group has therefore recognised fair value movements on derivatives in effective hedging relationships through other comprehensive income as well as the deferred tax thereon.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

2 Critical accounting judgements and key sources of estimation uncertainty

(Continued)

Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

Valuation of derivative financial instruments

The Directors use their judgement in selecting a suitable valuation technique for derivative financial instruments. All derivative financial instruments are valued at the mark to market valuation provided by the derivative counterparty. In these cases, the Group uses valuation techniques to assess the reasonableness of the valuation provided by the derivative counterparty. These techniques use a discounted cash flow analysis based on market observable inputs derived from similar instruments in similar and active markets. The fair value of derivative financial instruments at the balance sheet date was a liability of £10,305,000 (2017: £13,031,000 liability). The Directors do not consider the impact of own credit risk to be material.

Service concession arrangement

Accounting for the service concession contract and finance debtor requires an estimation of service margins, finance debtor interest rates and associated amortisation profile which is based on forecasted results of the service concession contract. Lifecycle costs are a significant proportion of future expenditure. Given the length of the Group's service concession contract, the forecast of lifecycle costs is subject to significant estimation uncertainty and changes in the amount and timing of expenditure could have material impacts. As a result, there is a significant level of judgement applied in estimating future lifecycle costs. To reduce the risk of misstatement, future estimates of lifecycle expenditure are prepared by maintenance experts on an asset by asset basis and periodic technical evaluations of the physical condition of the facilities are undertaken. In addition, comparisons of actual expenditure are compared to the lifecycle forecast. If lifecycle costs cumulatively over the remainder of concession increase by 5% the impact on revenue and loss in the year would be a decrease in revenue of £72,494 and an increase in the loss of £58,720.

3 Turnover and other revenue

An analysis of the Group's turnover is as follows:

	2018 £'000	2017 £'000
Turnover		
Service fee income	9,894	9,021
Variation and passthrough income	4	67
	<u>9,898</u>	<u>9,088</u>

Turnover analysed by geographical market

	2018 £'000	2017 £'000
United Kingdom	<u>9,898</u>	<u>9,088</u>

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

4 Auditor's remuneration

	2018 £'000	2017 £'000
Fees payable to the Company's auditor and associates:		
For audit services		
Audit of the financial statements of the Company	3	1
Audit of the Company's subsidiary	13	9
	<u>16</u>	<u>10</u>
For other services		
Taxation compliance services	3	3
	<u>3</u>	<u>3</u>

5 Employees

The Group had no employees during the current or prior year.

6 Directors' remuneration

The Group is managed by secondees from the shareholders under a management services contract.

£141,000 was paid for director's services (not paid to directors' individually) by the Group during the year (2017 - £137,000).

7 Interest receivable and similar income

	2018 £'000	2017 £'000
Interest income		
Other interest income	5,167	5,340
	<u>5,167</u>	<u>5,340</u>

8 Interest payable and similar expenses

	2018 £'000	2017 £'000
Interest on financial liabilities measured at amortised cost:		
Interest on bank overdrafts and loans	3,510	3,724
Interest payable to group undertakings	756	753
	<u>4,266</u>	<u>4,477</u>
Total interest expense	4,266	4,477

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

9 Taxation

	2018 £'000	2017 £'000
Current tax		
UK corporation tax on profits for the current period	1,050	1,022
Adjustments in respect of prior periods	(59)	-
Total current tax	991	1,022
Origination and reversal of timing differences	(216)	(150)
Adjustment in respect of prior periods	(39)	-
Total deferred tax	(255)	(150)
Total tax charge	736	872

For the year ended 31 December 2018, the UK rate of 19.00% (2017: 19.25%) is applied.

The Finance (No 2) Act 2015, which provides for reductions in the main rate of corporation tax from 20% to 19% effective 1 April 2017 and to 18% effective 1 April 2020, was substantively enacted on 26 October 2015. Subsequently, the Finance Act 2016, which provided a further reduction in the main rate of corporation tax to 17% effective 1 April 2020, was substantively enacted on 6 September 2016. These rate reductions have been reflected in the calculation of deferred tax at the balance sheet date.

The actual charge for the year can be reconciled to the expected charge based on the profit or loss and the standard rate of tax as follows:

	2018 £'000	2017 £'000
Profit before taxation	2,580	2,415
Expected tax charge based on a corporation tax rate of 19.00% (2017: 19.25%)	490	465
Tax effect of expenses that are not deductible in determining taxable profit	322	390
Adjustments in respect of prior years	(59)	-
Effect of change in corporation tax rate	22	17
Deferred tax adjustments in respect of prior years	(39)	-
Tax expense for the year	736	872

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

9 Taxation

(Continued)

In addition to the amount charged to the profit and loss account, the following amounts relating to tax have been recognised directly in other comprehensive income:

	2018 £'000	2017 £'000
Deferred tax arising on:		
Deferred tax on interest rate swap fair value	463	420
Total tax recognised in other comprehensive income	<u>463</u>	<u>420</u>

10 Dividends

	2018 £'000	2017 £'000
Interim paid	-	2,724
	<u>-</u>	<u>2,724</u>

Interim dividend of £nil (2017 - £108.96) paid per £1 share.

11 Fixed asset investments

	Notes	Group 2018 £'000	2017 £'000	Company 2018 £'000	2017 £'000
Investments in subsidiaries	12	-	-	25	25

12 Subsidiaries

Details of the Company's subsidiaries at 31 December 2018 are as follows:

Name of undertaking	Registered office	Nature of business	Class of shares held	% Held Direct
Services Support (SEL) Limited	8 White Oak Square, London Road, Swanley, Kent, UK BR8 7AG	Design, build and operate three sector police stations and a divisional headquarters in South East London	Ordinary Shares	100.00

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

13 Financial instruments

	Group 2018 £'000	2017 £'000	Company 2018 £'000	2017 £'000
Carrying amount of financial assets				
Debt instruments measured at amortised cost	69,125	74,190	7,803	7,047
Equity instruments measured at cost less impairment	-	-	25	25
Carrying amount of financial liabilities				
Measured at fair value and designated in an effective hedging relationship	10,305	13,031	-	-
Measured at amortised cost	58,462	57,339	7,803	7,047

Derivative Financial Instruments

The swaps have a fixed interest rate of 5.5025% and expire on 30 June 2027. The interest rate swaps settle on a semi-annual basis. The floating rate on the interest rate swaps is six months' Libor. The Group will settle the difference between the fixed and floating interest rate on a net basis.

All interest rate swap contracts are designated as hedges of variable interest rate risk of the Group's floating rate borrowings. The hedged cash flows are expected to occur and to affect profit or loss over the period to maturity of the interest rate swaps.

The fair value of the derivative financial instrument above comprise the fair value of the interest rate swap designed in the effective hedging relationship. The decrease in fair value of the interest rate swap that was recognised in other comprehensive income in the period was £2,726,000 (2017 a decrease of £2,464,000).

The following table indicates the periods in which the cash flow associated with the interest rate swap are expected to occur as required by FRS102.29(a) for the cash flow hedge accounting models and also the associated cash flow hedging instruments are expected to affect profit and loss:

	2018			
	Within 1 year £'000	Between 1 - 2 years £'000	Between 2 - 5 years £'000	5 years and over £'000
Interest rate swap	2,137	1,868	4,455	2,356
	2017			
	Within 1 year £'000	Between 1 - 2 years £'000	Between 2 - 5 years £'000	5 years and over £'000
Interest rate swap	2,725	2,664	6,611	5,023

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

14 Debtors

		Group 2018	2017	Company 2018	2017
	Notes	£'000	£'000	£'000	£'000
Amounts falling due within one year:					
Trade debtors		1,956	3,880	-	-
Financial asset		4,154	2,728	-	-
Other financial assets		4,742	4,454	-	-
Amounts owed from group undertakings		165	-	1,507	751
Prepayments and accrued income		35	34	-	-
		<u>11,052</u>	<u>11,096</u>	<u>1,507</u>	<u>751</u>
Amounts falling due after more than one year:					
Amounts owed from group undertakings		-	-	6,296	6,296
Financial asset		<u>58,273</u>	<u>63,127</u>	<u>-</u>	<u>-</u>
Total debtors		<u>69,325</u>	<u>74,223</u>	<u>7,803</u>	<u>7,047</u>

Other financial assets include amounts held within deposit accounts with a maturity of not less than three months from the initial deposit.

15 Creditors: amounts falling due within one year

		Group 2018	2017	Company 2018	2017
	Notes	£'000	£'000	£'000	£'000
Bank loans and overdrafts	16	4,680	3,668	-	-
Trade creditors		2,236	802	-	-
Amounts due to parent undertakings	16	1,507	751	1,507	751
Corporation tax payable		2,755	2,240	-	-
Other taxation		-	537	-	-
Senior debt accrued interest		-	24	-	-
Accruals and deferred income		5,654	3,084	-	-
		<u>16,832</u>	<u>11,106</u>	<u>1,507</u>	<u>751</u>

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

16 Loans and overdrafts

	Group		Company	
	2018	2017	2018	2017
	£'000	£'000	£'000	£'000
Bank loans	49,065	52,678	-	-
Loans due to parent undertakings	6,296	6,296	6,296	6,296
	<u>55,361</u>	<u>58,974</u>	<u>6,296</u>	<u>6,296</u>
Payable within one year	4,680	3,668	-	-
Payable after one year	50,681	55,306	6,296	6,296
	<u>55,361</u>	<u>58,974</u>	<u>6,296</u>	<u>6,296</u>

The loans are secured by a fixed and floating charge over all the assets of the Group and a charge over the shares of the Group.

17 Creditors: amounts falling due after more than one year

		Group		Company	
		2018	2017	2018	2017
	Notes	£'000	£'000	£'000	£'000
Bank loans and overdrafts	16	44,385	49,010	-	-
Amounts due to parent undertakings	16	6,296	6,296	6,296	6,296
Derivative financial instruments		10,305	13,031	-	-
		<u>60,986</u>	<u>68,337</u>	<u>6,296</u>	<u>6,296</u>

Bank loans

The Group has a £101 million facility provided by a syndicate of banks in order to finance the construction of the project. The loan is repayable in instalments based on an agreed percentage amount of the total facility per annum until the final repayment date on 30 June 2027. Interest on the facilities is charged at rates linked to LIBOR plus a margin of 0.95% and a Mandatory Cost Rate of 0.003%. The Group has entered into a fixed rate swap to mitigate its interest rate exposure. The fixed interest rate on the facility during the operational phase, after taking into consideration the swap, is 6.455%.

Subordinated debt

Amounts owed to parent undertaking comprises of loans of £6,296,000 (2017: £6,296,000). The loans are subject to interest rates at an agreed arms length rate of 12% per annum and are repayable by 2027 in line with agreed repayment schedules.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

18 Provisions for liabilities

	Notes	Group 2018 £'000	2017 £'000	Company 2018 £'000	2017 £'000
Deferred tax liabilities	19	3,008	2,800	-	-

19 Deferred taxation

Deferred tax assets and liabilities are offset where the group or company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Liabilities 2018 £'000	Liabilities 2017 £'000
Group		
Accelerated Capital Allowances	5,223	5,536
Tax losses	(463)	(521)
Deferred tax on interest rate swap fair value	(1,752)	(2,215)
	<u>3,008</u>	<u>2,800</u>

The Company has no deferred tax assets or liabilities.

	Group 2018 £'000	Company 2018 £'000
Movements in the year:		
Liability at 1 January 2018	2,800	-
Credit to profit or loss	(255)	-
Charge to other comprehensive income	463	-
Liability at 31 December 2018	<u>3,008</u>	<u>-</u>

The deferred tax asset in relation to the interest rate swap liability is expected to affect profit or loss over the period to maturity of the interest rate swap.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

20 Share capital

	Group and Company	
	2018	2017
	£'000	£'000
Ordinary share capital		
Issued and fully paid		
25,000 Ordinary shares of £1 each	25	25

The holders of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

Other Reserves

The Company's other reserves are as follows:

The profit and loss reserve represents cumulative profits or losses.

The hedging reserve represents the cumulative portion of gains and losses on hedging instruments deemed effective in hedging variable interest rate risk of recognised financial instruments. Amounts accumulated in this reserve are reclassified to profit or loss in the periods in which the hedged item affects profit or loss or when the hedging relationship ends.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

21 Related party transactions

Transactions with related parties

During the year the Group entered into the following transactions with related parties:

	Services received	
	2018 £'000	2017 £'000
Group		
Amalie PFI (UK) Limited - Loan note interest	378	377
Infrastructure Investments Limited Partnership - Directors fees	70	68
Laing Investment Management - Directors fees	70	68
JLIF Holdings (Justice and Emergency Services) Limited - Loan note interest	378	377
	<u>896</u>	<u>890</u>

The following amounts were outstanding at the reporting end date:

	Amounts owed to related parties	
	2018 £'000	2017 £'000
Group		
Amalie PFI (UK) Limited - Loan note principal	3,148	3,148
Amalie PFI (UK) Limited - Loan note interest	753	376
Infrastructure Investments Limited Partnership - Directors fees	139	68
JLIF Holdings (Justice and Emergency Services) Limited - Loan note principal	3,148	3,148
JLIF Holdings (Justice and Emergency Services) Limited - Loan note interest	753	376
Laing Investment Management Services Limited - Directors fees	70	-
	<u>8,011</u>	<u>7,116</u>

No guarantees have been given or received.

Amalie PFI (UK) Limited and JLIF Holdings (Justice and Emergency Services) Limited jointly control Service Support (SEL) Holdings Limited. JLIF Holdings (Justice and Emergency Services) Limited is a subsidiary of John Laing Infrastructure Fund Limited and Amalie PFI (UK) Limited is an indirect subsidiary of Infrastructure Investments Limited Partnership.

John Laing Infrastructure Fund Limited was taken over on 28 September 2018 by Jura Acquisition Limited, a subsidiary of Jura Holdings Limited owned by a consortium jointly led by a fund managed by Dalmore Capital Limited and Equitix Investment Management Limited. On 12 October 2018, John Laing Infrastructure Fund Limited was renamed Jura Infrastructure Limited.

SERVICES SUPPORT (SEL) HOLDINGS LIMITED

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 DECEMBER 2018

22 Controlling party

The Company is a joint venture between JLIF Holdings (Justice and Emergency Services) Limited (50%) and Amalie PFI (UK) Limited (50%). The companies are incorporated in Great Britain and registered in England and Wales. JLIF Holdings (Justice and Emergency Services) Limited registered address is 1 Kingsway, London, WC2B 6AN. Amalie PFI (UK) Limited registered address is 12 Charles II Street, London, SW1Y 4QU. The financial statements are available to the public and can be obtained from Companies House, Crown Way, Cardiff, CF14 3UZ.

The Directors consider there to be no ultimate controlling party or ultimate parent company.

23 Cash generated from group operations

	2018 £'000	2017 £'000
Profit for the year after tax	1,844	1,543
Adjustments for:		
Taxation charged	736	872
Finance costs	4,266	4,477
Investment income	(5,167)	(5,340)
Movements in working capital:		
Decrease in debtors	10,361	6,445
Increase in creditors	3,901	1,356
Cash generated from operations	15,941	9,353