VirtualSignature Transaction Ref XX6W R5F9 7NG5 02 Dec 2025 10 00 22 GMT (UTC +0) D 2/7 P 1/13

Registered number: 03658310

FLEX7 LIMITED

UNAUDITED

FINANCIAL STATEMENTS

INFORMATION FOR FILING WITH THE REGISTRAR

FOR THE YEAR ENDED 31 JULY 2025

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FLEX7 LIMITED
REGISTERED NUMBER: 03658310

BALANCE SHEET
AS AT 31 JULY 2025

	Note		2025 £		2024 £
Fixed assets					
Intangible assets	4		**292,304**		435,351
Tangible assets	5		**300,718**		344,928
			593,022		780,279
Current assets					
Stocks	7	**1,059,132**		946,959	
Debtors amounts falling due after more than one year	8	**-**		655,305	
Debtors amounts falling due within one year	8	**1,421,696**		1,586,774	
Cash at bank and in hand	9	**1,699,291**		1,444,276	
		4,180,119		4,633,314	
Creditors amounts falling due within one year	10	**(1,106,896)**		(1,324,936)	
Net current assets			**3,073,223**		3,308,378
Total assets less current liabilities			**3,666,245**		4,088,657
Creditors amounts falling due after more than one year	11		**(38,852)**		(104,988)
Provisions for liabilities					
Deferred tax	13	**(63,783)**		(123,394)	
			(63,783)		(123,394)
Net assets			**3,563,610**		3,860,275
Capital and reserves					
Called up share capital			**97,400**		97,400
Share premium account			**9,000**		9,000
Capital redemption reserve			**35,600**		35,600
Profit and loss account			**3,421,610**		3,718,275
			3,563,610		3,860,275

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FLEX7 LIMITED
REGISTERED NUMBER. 03658310

BALANCE SHEET (CONTINUED)
AS AT 31 JULY 2025

The directors consider that the Company is entitled to exemption from audit under section 479A of the Companies Act 2006 and members have not required the Company to obtain an audit for the year in question in accordance with section 476 of the Companies Act 2006

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of financial statements

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime and in accordance with the provisions of FRS 102 Section 1A - small entities

The financial statements have been delivered in accordance with the provisions applicable to companies subject to the small companies regime

The Company has opted not to file the statement of comprehensive income in accordance with provisions applicable to companies subject to the small companies' regime

The financial statements were approved and authorised for issue by the board and were signed on its behalf by

Steve Garton 02 Dec 2025 10:00:20 GMT (UTC +0)

S Garton
Director
Date 02 December 2025

The notes on pages 4 to 12 form part of these financial statements

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FLEX7 LIMITED

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 JULY 2025

	Called up share capital	Share premium account	Capital redemption reserve	Profit and loss account	Total equity
	£	£	£	£	£
At 1 August 2023	**97,400**	**9,000**	**35,600**	**3,708,791**	**3,850,791**
Profit for the year	-	-	-	1,139,324	1,139,324
Dividends Equity capital	-	-	-	(1,129,840)	(1,129,840)
At 1 August 2024	**97,400**	**9,000**	**35,600**	**3,718,275**	**3,860,275**
Profit for the year	-	-	-	1,190,633	1,190,633
Dividends Equity capital	-	-	-	(1,487,298)	(1,487,298)
At 31 July 2025	**97,400**	**9,000**	**35,600**	**3,421,610**	**3,563,610**

The notes on pages 4 to 12 form part of these financial statements

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025

1 General information

Flex7 Limited is a private company limited by share capital and incorporated in England and Wales The registered office and principal place of business is disclosed on the company information page

2 Accounting policies

2 1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention unless otherwise specified within these accounting policies and in accordance with *FRS 102 'The Financial Reporting* Standard applicable in the UK and the Republic of Ireland' and the requirements of the Companies Act 2006 The disclosure requirements of Section 1A of FRS 102 have been applied other than where additional disclosure is required to show a true and fair view

The following principal accounting policies have been applied

2 2 *Revenue*

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes The following criteria must also be met before revenue is recognised

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied

- the Company has transferred the significant risks and rewards of ownership to the buyer,
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold,
- the amount of revenue can be measured reliably,
- it is probable that the Company will receive the consideration due under the transaction, and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably

2 3 Research and development

In the research phase of an internal project it is not possible to demonstrate that the project will generate future economic benefits and hence all expenditure on research shall be recognised as an expense when it is incurred Intangible assets are recognised from the development phase of a project if and only if certain specific criteria are met in order to demonstrate the asset will generate probable future economic benefits and that its cost can be reliably measured The capitalised development costs are subsequently amortised on a straight-line basis over their useful economic lives, which range from 3 to 6 years

If it is not possible to distinguish between the research phase and the development phase of an internal project, the expenditure is treated as if it were all incurred in the research phase only

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2 Accounting policies (continued)

2 4 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity Once the contributions have been paid the Company has no further payment obligations

The contributions are recognised as an expense in profit or loss when they fall due Amounts not paid are shown in accruals as a liability in the Balance Sheet The assets of the plan are held separately from the Company in independently administered funds

2 5 Current and deferred taxation

The tax expense for the year comprises current and deferred tax Tax is recognised in profit or loss except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the balance sheet date, except that

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits, and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date

2 6 Intangible assets

Intangible assets are initially recognised at cost After recognition, under the cost model, intangible assets are measured at cost less any accumulated amortisation and any accumulated impairment losses

All intangible assets are considered to have a finite useful life If a reliable estimate of the useful life cannot be made, the useful life shall not exceed ten years

Amortisation is provided on the following bases

Development expenditure	-	25 % straight-line method

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2 Accounting policies (continued)

2 7 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, using the following methods

Depreciation is provided on the following basis

Plant and machinery	-	10% straight-line method
Fixtures and fittings	-	25% straight-line method
Computer equipment	-	25% straight-line method

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in profit or loss

2 8 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment

2 9 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell Cost is based on the cost of purchase on a weighted average basis Work in progress and finished goods include labour and attributable overheads

At each balance sheet date, stocks are assessed for impairment If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell The impairment loss is recognised immediately in profit or loss

2 10 Debtors

Short-term debtors are measured at transaction price, less any impairment Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment

2 11 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value

2 12 Creditors

Short-term creditors are measured at the transaction price Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method

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2 Accounting policies (continued)

2 13 Provisions for liabilities

Provisions are recognised when an event has taken place that gives rise to a legal or constructive obligation, a transfer of economic benefits is probable and a reliable estimate can be made

Provisions are measured as the best estimate of the amount required to settle the obligation, taking into account the related risks and uncertainties

Increases in provisions are generally charged as an expense to profit or loss

2 14 Dividends

Equity dividends are recognised when they become legally payable Interim equity dividends are recognised when paid Final equity dividends are recognised when approved by the shareholders at an annual general meeting

3 Employees

The average monthly number of employees, including directors, during the year was 43 (2024 - 42)

4 Intangible assets

	Other intangible assets £
Cost	
At 1 August 2024	**2,513,803**
Additions	**96,614**
At 31 July 2025	**2,610,417**
Amortisation	
At 1 August 2024	**2,078,452**
Charge for the year	**239,661**
At 31 July 2025	**2,318,113**
Net book value	
At 31 July 2025	**292,304**
At 31 July 2024	435,351

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025

5 Tangible fixed assets

	Plant and machinery £	Fixtures and fittings £	Total £
Cost or valuation			
At 1 August 2024	**1,056,579**	**315,484**	**1,372,063**
Additions	**21,540**	**6,643**	**28,183**
At 31 July 2025	**1,078,119**	**322,127**	**1,400,246**
Depreciation			
At 1 August 2024	**744,666**	**282,469**	**1,027,135**
Charge for the year	**55,779**	**16,614**	**72,393**
At 31 July 2025	**800,445**	**299,083**	**1,099,528**
Net book value			
At 31 July 2025	**277,674**	**23,044**	**300,718**
At 31 July 2024	311,913	33,015	344,928

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6 Fixed asset investments

	Other investments £
At 1 August 2024	81,685
Disposals	(81,685)
At 31 July 2025	-
At 1 August 2024	81,685
Impairment on disposals	(81,685)
At 31 July 2025	-
Net book value	
At 31 July 2025	-
At 31 July 2024	-

7 Stocks

	2025 £	2024 £
Finished goods and goods for resale	1,059,132	946,959

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025

8 Debtors

	2025 £	2024 £
Due after more than one year		
Amounts owed by group undertakings	-	655,305

	2025 £	2024 £
Due within one year		
Trade debtors	**1,299,186**	1,479,533
Other debtors	**-**	1,750
Prepayments and accrued income	**122,510**	105,491
	1,421,696	1,586,774

9 Cash and cash equivalents

	2025 £	2024 £
Cash at bank and in hand	**1,699,291**	1,444,276

10 Creditors Amounts falling due within one year

	2025 £	2024 £
Trade creditors	**426,740**	509,407
Amounts owed to group undertakings	**57,718**	-
Corporation tax	**241,330**	268,843
Other taxation and social security	**313,495**	341,470
Other creditors	**21,271**	22,330
Accruals and deferred income	**46,342**	182,886
	1,106,896	1,324,936

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11 Creditors Amounts falling due after more than one year

	2025 £	2024 £
Other loans	**26,088**	26,088
Amounts owed to group undertakings	**12,764**	78,900
	38,852	104,988

12 Secured creditors

Payments received on account are advances provided by a factoring company which are secured on the trade debts of the company Bank loans are secured by a fixed and floating charge over the assets of the company, and a legal charge has been made over the group's freehold property

13 Deferred taxation

	2025 £
At beginning of year	**(123,394)**
Charged to profit or loss	**59,611**
At end of year	**(63,783)**

The provision for deferred taxation is made up as follows

	2025 £	2024 £
Fixed asset timing differences	**(67,990)**	(128,032)
Short term timing differences	**4,207**	4,638
	(63,783)	(123,394)

14 Pension commitments

The Company operates a defined contributions pension scheme The assets of the scheme are held separately from those of the Company in an independently administered fund The pension cost charge represents contributions payable by the Company to the fund and amounted to £309,030 (2024 - £256,748) Contributions totalling £16,829 (2024 - £18,553) were payable to the fund at the balance sheet date and are included in creditors

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 JULY 2025

15 Commitments under operating leases

At 31 July 2025 the Company had future minimum lease payments due under non-cancellable operating leases for each of the following periods

	2025 £	2024 £
Not later than 1 year	**11,362**	11,362
Later than 1 year and not later than 5 years	**7,298**	18,660
	18,660	30,022

16 Related party transactions

At the year end the company was owed £2,559,552 (2024 £1,560,360) from Quickwire Limited, a fellow subsidiary The amount is interest free and repayable on demand but not for at least 12 months from the balance sheet date A provision of £2,559,552 (2024 £905,055) has been made against this loan

At the year end the company owed £57,718 (2024 £Nil) to Quickwire Limited, a fellow subsidiary The amount is interest free and repayable on demand but not for at least 12 months from the balance sheet date

At the year end the company owed £12,764 (2024 £78,900) to Flex Connectors Holdings Limited, its parent company The amount is interest free and repayable on demand but not for at least 12 months from the balance sheet date

17 Controlling party

The ultimate controlling party is the parent company, Flex Connector Holdings Limited Flex Connectors Holdings Limited is controlled by S Garton and A Garton by virtue of their joint shareholding