Registered number
02818821

Tottenham Community Sports Centre

Report and Accounts

31 March 2016

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COMPANIES HOUSE

Tottenham Community Sports Centre
A company limited by guarantee and not having a share capital
Registered number: 02818821

Report of the Trustees (Directors)

The trustees present their report and accounts for the year ended 31 March 2016.

Trustees' (directors') responsibilities
The trustees are responsible for preparing the report and accounts in accordance with applicable law and regulations.

Company and Charity law requires the trustees to prepare accounts for each financial year. Under that law the trustees have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). The accounts are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these accounts, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Trustees (directors)
The following persons served as trustees during the year:

Malcolm Springthorpe (chair)
Jean Brown (deceased)
Clayre Bennett
Derek Lewis

Secretary to the Trustees: Kevin Lincoln

In addition to the Annual General Meeting, the Trustees met on four occasions during this financial year.

Appointment of trustees
Trustees are appointed by members of the association. A minimum of 3 trustees must be appointed. Of those appointed, one must retire each year by rotation, although he/she may be re-elected at the Annual General Meeting.

Derek Lewis will retire at this year's AGM but will stand for re-election

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Report of the Trustees (Directors)

Objectives and principal activities

The company's principle activity continued to be the provision of a sports and social centre for the benefit of the public, particularly those resident in Tottenham, in premises leased from the local authority. A subsidiary company, Tottenham Community Sports Centre 703 Club Limited, operates a social club and licensed bar, all profits being covenanted to this company. All surpluses generated from all activities are applied to maintaining and improving the quality and range of facilities available.

Organisation of the association

Day to day management is delegated to specified individuals who report to the Trustees on a regular basis.

Major risks and reserves policy

Given the non-purpose built nature and age of the premises in which the Centre operates, the possibility of urgent, substantial repairs to the fabric of the property that the Centre may have to fund from reserves is ever present. While every reasonable effort is made to maintain the property to a high standard, the trustees consider it prudent to maintain a fairly high level of readily available reserves so that significant problems can be dealt with as they arise.

The trustees are also mindful of the possibility of substantial increases in rent and or business rates - despite agreement by the local authority's agreement to fund part of the rent and all business rate charges. With local authority finances generally weak, the trustees believe that this threat must be kept firmly in mind, if not at the forefront of current concerns.

The nature of the Centre's activities is such that users of its facilities may sustain injury for which the Centre could be held responsible. The trustees believe that the Centre has sufficient relevant insurance cover to deal with any foreseeable claim.

Within the constraints of prudence with regard to the maintenance of adequate reserves to confront the above risks, the trustees are committed to the principle of spending surplus funds on the expansion of facilities as genuine need arises.

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Report of the Trustees (Directors)

Annual report 2015/2016

Summary

2015/2016 was a year of celebration and sadness.

It is with great sadness that we report the deaths of our trustee, Jean Brown and long serving volunteer Wally Mills. Both Jean and Wally had been connected with the Sports Centre for well in excess of 20 years.

Jean joined our Board of Trustees in 2000 and continued to provide her expertise and steadying influence, despite her failing health, up to her death in September 2015.

Wally was one of our first volunteers from the inception of our trust in 1989 to his untimely death in October 2015. He provided his time helping with cleaning and latterly as Duty Officer on Tuesday and Wednesday evenings and could always be relied upon to help out in an emergency.

Both Jean and Wally are sadly missed and our condolences are with their respective family and friends.

It was also sad to learn of the death of Molly Beeson, aged 94, who was one of our founding members in 1969 and played a major role in establishing and ensuring the survival of the Centre. Molly, who also established and ran the tea bar, remained interested in the Sports Centre following her retirement to Witham in the late 1970's.

In October, our Secretary, Kevin Lincoln celebrated the London Mayors Special Achievement Award for his unstinting service to Tottenham Community Sports Centre. The presentation took place at City Hall and was made by Mayor, Boris Johnson and former Tottenham Hotspur Captain Ledley King. The following day, Kevin was interviewed on London Live TV.

Clayre Bennett, a long time sports member of the Centre and local school governor was elected to the Board in January 2016 to replace one of two vacant positions. We are delighted that Clayre agreed to stand for election and she brings a new sense of purpose and younger, fresher, ideas to our decision making. Welcome Clayre.

Our position and importance at the heart of the community of North Tottenham continues to strengthen and grow. We continued to forge new and build upon existing partnerships with Haringey Councils Leisure Services, the GLA Freesport Programme, Tottenham Hotspur Football Club Foundation, Tottenham UTC, local schools, community based projects and mental health service providers. Our policy of encouraging minority sports by the provision of discounted hire fees enabled junior football, junior boxing, junior roller skating, junior and senior badminton, mixed Tai Chi classes, table tennis and basketball clubs to offer coaching to a wider section of the community. Additionally, we continued to help the 'slightly older' members of our community by the provision of Short Mat Bowls and a 50+ fitness session twice a week at concessionary rates. Some of these programmes were delivered with funding assistance from the Greater London Authority under their FreeSport initiative and the Big Lottery – Awards for All scheme who awarded us £9784 to deliver a martial arts style fitness programme challenging antisocial behavior effects of ill health to people of all ages, in conjunction with Martial Way Training.

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Report of the Trustees (Directors)

It is the view of the management committee that our low cost hire fees and concessionary rates help assist clubs to survive, ensure that participants can afford to take part and therefore helps to achieve our aims to improve the health and well being of the residents of North Tottenham, an area of Government stated deprivation, and the wider areas of Haringey, Enfield and Waltham Forest.

We continue to strengthen our value to the community by better advertising, canvassing opinions and the provision of classes and facilities as requested and required.

As well as being accepted on the London Sport 'Club Works Scheme' we are also supported by the Better Futures-Access Sport Team. Both initiatives provide valuable assistance with training, organizational skills, social media and staffing. Dawn Georgeson of the Access Sport Team has been particularly helpful in this aspect and we thank her for her unstinting support.

We continue to be the 'home'of the Haringey Council and Metropolitan Police joint funded Haringey Boxing Club as well as the base for in excess of 90 local sports clubs and community groups including SUCAL, the local Somali community organization and Martial Way Training.

Despite the recession, the majority of our 90 plus member clubs continued to thrive and there continues to be a noticeable increase in sports participation.

The floodlit, outdoor synthetic pitch provides an alternative venue for senior and junior football and we have fostered relationships with and provided this facility to the Tottenham Hotspur Foundation, local football clubs, after school clubs and schools.

The pitch was replaced with a quality 3G artificial surface in July 2015, thanks, once again, to the help of the London Marathon Trust who provided £20,000 towards the £32,500 cost of the improvements.

As well as our core business of sports facility provision we are also the home to nine evangelical church / prayer groups and a number of local community groups.

Repairs and improvements

Our ongoing commitment to improving facilities within our limited budget continued and in this respect the Centre made further improvements in the financial year including replacement of the All Weather Pitch, replacement of the hot water boiler with an energy efficient boiler and internal

As well as our core business of sports facility provision we are also the home to nine evangelical church / prayer groups and a number of local community groups.

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£400 was received from the Sainsbury's Community Fund towards the cost of new panoramic mirrors in the Small Hall.

Other significant expenditure included roof repairs, central heating repairs, electrical PAT test, external redecoration and Performing Rights Society & PPL music licenses.

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Report of the Trustees (Directors)

Staffing

The Centre operates on a part voluntary / part salaried basis with 9 part time and 2 full time staff who also provide additional voluntary hours along with our 10 unpaid volunteers.

The Secretary to the Trustees received a salary of £16,490.

We again assisted local secondary schools by providing 10 work experience placements throughout the year.

We are indebted to our band of volunteers, in particular, Kevin Lincoln, Beryl Roberts, Keith & Kevin Grinham, Tony Curtis, John Beckles, Esmond Francis, Pauline Edwards, Suzanne Cuthbertson, Glenn Eley and Graeme Bartrop without whom, we would struggle to survive.

Review of financial position

The trustees report a deficit on unrestricted funds for the year of f £2,133 compared with a surplus of £19,188 last year. Total charges for use of our facilities increased by 1%, or £2,760, to £218,356. Grant and other income increased by about £14,000; without that extra income, replacing the all weather pitch would have depleted our unrestricted reserves significantly. Total expenditure increased by about £32,000 to £240,972, due principally spending the £20,000 grant, further significant expenditure on refurbishing the property and upgrading facilities and equipment and increased payroll costs.

Unrestricted funds, ie those over whose use the trustees have complete control, amounted to £132,917 at the end of the year. THFC's forthcoming move to Wembley for two seasons will cause a significant loss of an important source of income, match day parking that this year contributed £47,000 towards our total income from use of facilities. The loss of potential income totalling about £100,000 over the next two years will require careful management if both current activities and the financial integrity of the charity are to be maintained.

The charity's trading subsidiary, Tottenham Community Sports Centre 703 Club Limited, suffered a further small decrease in turnover but measures taken during the year to reduce overheads achieved their objective sufficiently well that the company made an operating profit of £3,104 compared to last year's loss of £348. Due to the low level of retained earnings, nothing has been covenanted to the Charity this year.

The trustees continue to believe that the absence of meaningful financial contribution from the trading subsidiary is less than the potential loss of revenue to the Centre should the subsidiary cease trading. Mindful of the absence of match day income when THFC move to Wembley over the next two football seasons, there is a provisional intention to close the bar to anything other than private parties until football returns to White Hart Lane.

The trustees believe that the Association's financial resources are adequate to fulfil its objectives within the context of both planned expenditure, potential liabilities and their major risks and reserves policy.

Motto

Our motto remains, Sport For All ....at an Affordable Price.

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Report of the Trustees (Directors)

Small company provisions

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

This report was approved by the trustees on 19 December 2016.

Malcolm Springthorpe

M Springthorpe

Trustee

Tottenham Community Sports Centre
A company limited by guarantee and not having a share capital

Independent Examiner's report to the trustees (who are also the directors of the company for the purposes of company law) of Tottenham Community Sports Centre

I report on the accounts of the company for the year ended 31 March 2015, which are set out on pages 6 to 10.

Respective responsibilities of trustees and examiner
The charity's trustees consider that an audit is not required for this year (under section 43(2) of the Charities Act 1993 (the Act)) and that an independent examination is needed.

It is my responsibility to:

- examine the accounts (under section 43 of the Act);
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 43(7)(b) of the Act); and
- to state whether particular matters have come to my attention.

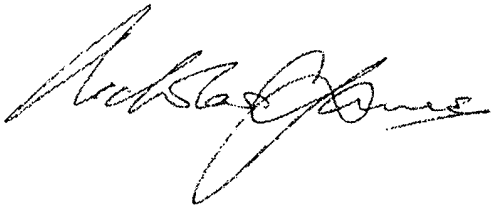
Basis of the independent examiner's report
My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit and, consequently, I do not express an audit opinion on the view given by the accounts.

Independent examiner's statement
In the course of my examination, no matter has come to my attention:

(1) which gives me reasonable cause to believe that in, any material respect, the trustees have not met the requirements to ensure that:

- proper accounting records are kept (in accordance with section 41 of the 1993 Act); and
- accounts are prepared which agree with the accounting records and comply with the accounting requirements of the Act; or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.



Nicholas C James FCA
6 Blenheim Mews
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19 December 2016

Tottenham Community Sports Centre
Statement of Financial Activities - Unrestricted Funds
for the year ended 31 March 2016

	Notes	2016 £	2015 £
Incoming resources			
Trading income			
Charges for use of facilities		218,357	215,116
Grants received		20,000	5,330
Donations and miscellaneous income received		453	1,000
Investment income		30	29
Total incoming resources		238,840	221,475
Resources expended			
Management and administration expenses		240,973	192,287
Total resources expended		240,973	192,287
Net incoming/(outgoing) resources	2	(2,133)	29,188
Total unrestricted funds at 1 April		135,050	105,862
Total unrestricted funds at 31 March	8	132,917	135,050

Statement of Financial Activities - Restricted Funds
for the year ended 31 March 2016

Awards for all			
Incoming resources			
Grant received		9,874	-
Resources expended			
Expenditure		(6,688)	-
Unexpended funds at 31 March		3,186	-
GLA Freesport			
Incoming resources			
Grant received		980	-
Resources expended			
Expenditure		(788)	-
Unexpended funds at 31 March		192	-
Total restricted funds at 31 March	9	3,378	-

Tottenham Community Sports Centre
Balance Sheet
as at 31 March 2016

	Notes	2016		2015	
		£	£	£	£
Fixed assets					
Tangible assets	3		6,458		13,596
Capital grants received	4		-		-
			6,458		13,596
Investment in subsidiary company	5		100		100
			6,558		13,696
Current assets					
Debtors	6	17,710		17,637	
Cash at bank and in hand		130,866		117,432	
		148,576		135,069	
Creditors: amounts falling due within one year	7	(18,839)		(13,715)	
Net current assets			129,737		121,354
Net assets			136,295		135,050
Unrestricted income funds	8		132,917		135,050
Restricted income funds	9		3,378		-
Total funds			136,295		135,050

The directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006.

Members have not required the company to obtain an audit in accordance with section 476 of the Act.

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts.

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime.

Malcolm Springthorpe

M Springthorpe
Director
Approved by the trustees on 19 December 2016

Tottenham Community Sports Centre
Notes to the Accounts
for the year ended 31 March 2016

1 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008) and following the recommendations in Accounting and Reporting by Charities: Statement of Recommended Practice (SORP) issued in March 2005.

Consolidation

The financial statements of the charity's wholly-owned trading subsidiary, Tottenham Community Sports Centre 703 Club Limited, are not consolidated following the provisions of paragraph 383(b) of the SORP.

Recognition of income

To the extent that use of facilities is billed, income is recognised when billed. All other income is recognised when received.

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives.

Facility improvements	6.67% straight line (15 years)
Fixtures and equipment	15% straight line

Grants receivable

Grants in respect of capital projects are written off over the useful life of the assets to which they relate. Grants in respect of non-capital projects are reflected in the relevant statement of financial activities in the same period as the expenditure to which they contribute.

2 Net incoming/(outgoing) resources

	2016	2015
	£	£
This is stated after charging:		
Depreciation of owned fixed assets	8,135	2,255
Amortisation of goodwill	-	(3,000)

Tottenham Community Sports Centre
Notes to the Accounts
for the year ended 31 March 2016

3 Tangible fixed assets

	Facility imp'nts	Fixtures and equip't	Total
	£	£	£
Cost			
At 1 April 2015	107,205	25,213	132,418
Additions	-	998	998
Disposals	(102,273)	-	(102,273)
At 31 March 2016	4,932	26,211	31,143
Depreciation			
At 1 April 2015	100,652	18,170	118,822
Charge for the year	6,042	2,094	8,136
On disposals	(102,273)	-	(102,273)
At 31 March 2016	4,421	20,264	24,685
Net book value			
At 31 March 2016	511	5,947	6,458
At 31 March 2015	6,553	7,043	13,596

4 Capital grants received

	£
Cost	
At 1 April 2015 and 31 March 2016	102,001
Disposals	(102,001)
At 31 March 2016	-
Amortisation	
At 1 April 2015	102,001
Disposals	(102,001)
At 31 March 2016	-
Net book value	
At 31 March 2016	-
At 31 March 2015	-

5 Investment in subsidiary company

The company holds 20% or more of the share capital of the following company:

Company	Country of registration or incorporation	Shares held Class	%
Tottenham Community Sports Centre 703 Club Limited	England and Wales	Ordinary	96

This company operates a social club and licensed bar in part of the premises leased by the Sports Centre, all taxable profits being covenanted to the Sports Centre.

The remaining 4% of this company's issued ordinary share capital is held by its directors as nominees for the Sports Centre.

6 Debtors

	2016 £	2015 £
Due from subsidiary company	12,831	12,831
Other debtors	4,879	4,806
	17,710	17,637

7 Creditors: amounts falling due within one year

	2016 £	2015 £
Other creditors	18,839	13,715

8 Unrestricted income funds

	General fund £	Repair fund £	Total £
At 1 April	98,850	36,200	135,050
Net incoming/(outgoing) resources	(2,133)	-	(2,133)
At 31 March	96,717	36,200	132,917

9 Restricted income funds

	Awards for All	GLA Freesport	Total
Net incoming resources for the year	3,186	192	3,378
At 31 March	3,186	192	3,378

The balance of these funds has been spent, and fully accounted for to the satisfaction of the providers, in the year ending 31 March 2017.