Registered number
02818821

Tottenham Community Sports Centre

Report and Accounts

31 March 2011

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Tottenham Community Sports Centre
A company limited by guarantee and not having a share capital
Registered number: 02818821

Report of the Trustees (Directors)

The trustees present their report and accounts for the year ended 31 March 2011

Trustees' (directors') responsibilities
The trustees are responsible for preparing the report and accounts in accordance with applicable law and regulations

Company and Charity law requires the trustees to prepare accounts for each financial year Under that law the trustees have elected to prepare the accounts in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law) The accounts are required by law to give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period In preparing these accounts, the trustees are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- prepare the accounts on the going concern basis unless it is inappropriate to presume that the

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the accounts comply with the Companies Act 2006 They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

Trustees (directors)
The following persons served as trustees during the year

Malcolm Springthorpe (chair)
Jean Brown
Derek Lewis

Secretary to the Trustees Kevin Lincoln

In addition to the Annual General Meeting, the Trustees met on four occasions during this financial year

Appointment of trustees
Trustees are appointed by members of the association A minimum of 3 trustees must be appointed Of those appointed, one must retire each year by rotation, although he/she may be re-elected at the Annual General Meeting

Jean Brown will retire at this year's AGM but will stand for re-election

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Report of the Trustees (Directors)

Objectives and principal activities

The company's principle activity continued to be the provision of a sports and social centre for the benefit of the public, particularly those resident in Tottenham, in premises leased from the local authority A subsidiary company, Tottenham Community Sports Centre 703 Club Limited, operates a social club and licensed bar, all profits being covenanted to this company All surpluses generated from all activities are applied to maintaining and improving the quality and range of facilities available

Organisation of the association

Day to day management is delegated to specified individuals who report to the Trustees on a regular basis

Major risks and reserves policy

Given the non-purpose built nature and age of the premises in which the Centre operates, the possibility of urgent, substantial repairs to the fabric of the property that the Centre may have to fund from reserves is ever present. While every reasonable effort is made to maintain the property to a high standard, the trustees consider it prudent to maintain a fairly high level of readily available reserves so that significant problems can be dealt with as they arise.

The trustees are also mindful of the possibility of substantial increases in rent and or business rates - despite agreement by the local authority's agreement to fund part of the rent and all business rate charges With local authority finances generally weak, the trustees believe that this threat must be kept firmly in mind, if not at the forefront of current concerns

The nature of the Centre's activities is such that users of its facilities may sustain injury for which the Centre could be held responsible The trustees believe that the Centre has sufficient relevant insurance cover to deal with any foreseeable claim

Within the constraints of prudence with regard to the maintenance of adequate reserves to confront the above risks, the trustees are committed to the principle of spending surplus funds on the expansion of facilities as genuine need arises

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Report of the Trustees (Directors)

Annual report 2010/11

Summary

In 2010/2011 we continued to forge new and build upon existing partnerships with the Tottenham Hotspur Football Club Foundation, local schools, community based projects and mental health service providers Our policy of encouraging minority sports by the provision of discounted hire fees enabled junior football, junior boxing, junior roller skating, junior and senior badminton, table tennis and basketball clubs to offer coaching to a wider section of the community. Additionally, we continued to help the 'slightly older' members of our community by the provision of Short Mat Bowls twice a week at a concessionary rate.

It is the view of the management committee that these concessionary fees help to allow clubs to survive, ensure that participants can afford to take part and therefore helps to achieve our aims to improve the health and well being of the residents of the immediate area, an area of Government stated deprivation

In addition to the Haringey Council and Metropolitan Police joint funded Haringey Boxing Club, we continued to provide sports and teaching facilities to The London Boxing Academy Community Project in connection with their learning support scheme Facilities were also provided to Mencap and Six-8-Four mental health service providers.

In addition to sporting pursuits the Centre is also the home to four evangelical church groups

We have also continued to engage with the local Somali Community via SUCAL to provide football, basketball and teaching facilities for this large and underprivileged local ethnic group

The floodlit, outdoor synthetic pitch continues to provide an alternative venue for senior and junior football and we have fostered relationships with and provided this facility to local football clubs, after school clubs and schools.

Repairs and improvements

Our ongoing commitment to improving facilities within our limited budget continued and in this respect the Centre made some significant improvements in the financial year including the replacement of lighting in the Annexe gyms, general redecoration and improvements to the heating system which we hope will see a significant reduction in our heating costs

We have also secured funding from the Playsport London (Mayor of London) scheme which will be matched with donations from the Metropolitan Police, Tony Bickford and the Boxing Academy and our own reserves to completely refurbish the Annexe Buildings in financial year 2011-2012

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Report of the Trustees (Directors)

Staffing

Both management and operation of the sports centre are dependant principally on volunteers who receive only out of pocket expenses, there currently being only 3 employees, the assistant caretaker, a cleaner and the part-time secretary of the trust

In addition, part time, manual and administrative labour is subcontracted from Community Action Sport

We are indebted to all those who volunteer and work in the centre, in particular, Kevin Lincoln, Wally Mills, Theresa Mills, Beryl Roberts, Keith, Kevin and Sharon Grinham, Tony Curtis, Andy Baker, John Beckles and Graeme Bartrop without whom, we would struggle to survive

Review of financial position

The trustees report a surplus for the year of £9,897 compared with a deficit last year of £11,154 Total income increased by approximately £5,100 to £148,516, predominantly due to recovering match day car parking income Total expenditure decreased by approximately £15,900 to £138,619 Savings in refurbishment, maintenance and energy costs totalling about £23,000 were offset principally by an increase of about £7,000 in employee and volunteer costs

The charity's trading subsidiary, Tottenham Community Sports Centre 703 Club Limited, suffered a 7% reduction in turnover and higher costs of sale, the combination of which was the principal reason for last year's operating profit of £3,034 turning into a loss of £979 Without any profit, this company is unable to make any contribution to the centre via covenanted profit

Although the trustees continue to believe that the absence of meaningful financial contribution from the trading subsidiary is less than the potential loss of revenue to the Centre should the subsidiary cease trading, they are ever mindful that the subsidiary cannot be allowed to incur further losses beyond its reserves - which were only £4,841 at March 2011

The trustees believe that the Association's financial resources are adequate to fulfil its objectives within the context of both planned expenditure, potential liabilities and their major risks and

Motto

Our motto remains, Sport For All at an Affordable Price

Small company provisions

This report has been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime

This report was approved by the trustees on 22 December 2011



M Springthorpe
Director

Tottenham Community Sports Centre
A company limited by guarantee and not having a share capital

Independent Examiner's report to the trustees (who are also the directors of the company for the purposes of company law) of Tottenham Community Sports Centre

I report on the accounts of the company for the year ended 31 March 2011, which are set out on pages 7 to 11

Respective responsibilities of trustees and examiner
The charity's trustees consider that an audit is not required for this year (under section 43(2) of the Charities Act 1993 (the Act)) and that an independent examination is needed

It is my responsibility to

- examine the accounts (under section 43 of the Act),
- to follow the procedures laid down in the General Directions given by the Charity Commission (under section 43(7)(b) of the Act), and
- to state whether particular matters have come to my attention

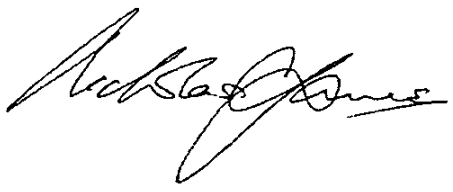
Basis of the independent examiner's report
My examination was carried out in accordance with the General Directions given by the Charity Commissioners An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters The procedures undertaken do not provide all the evidence that would be required in an audit and, consequently, I do not express an audit opinion on the view given by the accounts

Independent examiner's statement
In the course of my examination, no matter has come to my attention

(1) which gives me reasonable cause to believe that in, any material respect, the trustees have not met the requirements to ensure that

- proper accounting records are kept (in accordance with section 41 of the 1993 Act), and
- accounts are prepared which agree with the accounting records and comply with the accounting requirements of the Act, or

(2) to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached



Nicholas C James FCA
6 Blenheim Mews
Minehead
TA24 5QZ

22 December 2011

Tottenham Community Sports Centre
Statement of Financial Activities - Unrestricted Funds
for the year ended 31 March 2011

	Notes	2011 £	2010 £
Incoming resources			
Trading income			
Charges for use of facilities		148,487	143,413
Investment income		29	30
Total incoming resources		148,516	143,443
Resources expended			
Management and administration expenses		138,619	154,597
Total resources expended		138,619	154,597
Net incoming/(outgoing) resources	2	9,897	(11,154)
Covenanted from subsidiary company		-	2,879
Total funds at 1 April		109,244	117,519
Total funds at 31 March	9	119,141	109,244

Tottenham Community Sports Centre
Balance Sheet
as at 31 March 2011

	Notes	2011		2010	
		£	£	£	£
Fixed assets					
Tangible assets	3		16,743		20,656
Capital grants received	4		(12,000)		(14,200)
			4,743		6,456
Investment in subsidiary company	5		100		100
			4,843		6,556
Current assets					
Debtors	6	28,149		26,774	
Cash at bank and in hand		100,356		83,445	
		128,505		110,219	
Creditors: amounts falling due within one year	7	(14,207)		(7,531)	
Net current assets			114,298		102,688
Net assets			119,141		109,244
Reserves					
Unrestricted income funds	8		119,141		109,244

The directors are satisfied that the company is entitled to exemption from the requirement to obtain an audit under section 477 of the Companies Act 2006.

Members have not required the company to obtain an audit in accordance with section 476 of the Act

The directors acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and the preparation of accounts

The accounts have been prepared in accordance with the provisions in Part 15 of the Companies Act 2006 applicable to companies subject to the small companies regime

M Springthorpe
Director
Approved by the trustees on 22 December 2011

Tottenham Community Sports Centre
Notes to the Accounts
for the year ended 31 March 2011

1 Accounting policies

Basis of preparation

The accounts have been prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective April 2008) and following the recommendations in Accounting and Reporting by Charities Statement of Recommended Practice (SORP) issued in March 2005.

Consolidation

The charity's wholly-owned trading subsidiary, Tottenham Community Sports Centre 703 Club Limited, are not consolidated following the provisions of paragraph 383(b) of the SORP

Recognition of income

To the extent that use of facilities is billed, income is recognised when billed All other income is recognised when received

Depreciation

Depreciation has been provided at the following rates in order to write off the assets over their estimated useful lives

Facility improvements	6 67% straight line (15 years)
Fixtures and equipment	15% straight line

Grants receivable

Grants in respect of capital projects are written off over the useful life of the assets to which they relate Grants in respect of non-capital projects are credited to the profit and loss account in the same period as the expenditure to which they contribute

2 Net incoming/(outgoing) resources

	2011	2010
	£	£
This is stated after charging		
Depreciation of owned fixed assets	5,249	5,668
Amortisation of goodwill	(2,200)	(3,800)

Tottenham Community Sports Centre
Notes to the Accounts
for the year ended 31 March 2011

3 Tangible fixed assets

	Facility imp'nts	Fixtures and equip't	Total
	£	£	£
Cost			
At 1 April 2010	107,205	20,863	128,068
Additions	-	1,335	1,335
At 31 March 2011	107,205	22,198	129,403
Depreciation			
At 1 April 2010	93,894	13,518	107,412
Charge for the year	3,186	2,062	5,248
At 31 March 2011	97,080	15,580	112,660
Net book value			
At 31 March 2011	10,125	6,618	16,743
At 31 March 2010	13,311	7,345	20,656

4 Capital grants received

	£
Cost	
At 1 April 2010 and 31 March 2011	102,001
Amortisation	
At 1 April 2010	87,801
Charge for the year	2,200
At 31 March 2011	90,001
Net book value	
At 31 March 2011	12,000
At 31 March 2010	14,200

Tottenham Community Sports Centre
Notes to the Accounts
for the year ended 31 March 2011

5 Investment in subsidiary company

The company holds 20% or more of the share capital of the following company

Company	Country of registration or incorporation	Shares held Class	%
Tottenham Community Sports Centre 703 Club Limited	England and Wales	Ordinary	96

This company operates a social club and licensed bar in part of the premises leased by the Sports Centre, all taxable profits being covenanted to the Sports Centre

The remaining 4% of this company's issued ordinary share capital is held by its directors as nominees for the Sports Centre

6 Debtors

	2011 £	2010 £
Due from subsidiary company	17,131	17,131
Other debtors	11,018	9,643
	28,149	26,774

7 Creditors: amounts falling due within one year

	2011 £	2010 £
Other taxes and social security costs	749	236
Other creditors	13,458	7,295
	14,207	7,531

8 Unrestricted income funds

	General fund £	Repair fund £	Total £
At 1 April	73,044	36,200	109,244
Net outgoing resources for the year	9,897	-	9,897
At 31 March	82,941	36,200	119,141

Tottenham Community Sports Centre
Schedule to the Statement of Financial Activities
for the year ended 31 March 2011
for the information of the trustees only

	2011		2010	
	£	£	£	£
Charges for use of facilities				
Sports - members		73,065		83,794
Sports - non-members		7,222		8,880
Non-sports - members		27,299		18,655
Non-sports - non-members		4,281		3,939
Membership		510		290
Car park		27,710		20,205
Car boot sales		8,400		7,650
Grant received		-		-
		148,487		143,413
Interest receivable		29		30
Total incoming resources		148,516		143,443
Administrative expenses				
Employee and similar costs				
Payroll costs - cleaning	19,843		13,344	
Payroll costs - administration	8,493		8,438	
Duty officers' expenses	21,399		16,520	
Contribution to CAS payroll costs re cleaning	-		4,084	
		49,735		42,386
Premises costs				
Rent	12,000		12,000	
Rates, water and refuse disposal	4,300		4,135	
Refurbishment and improvement of facilities	11,844		26,522	
Light and heat	32,056		37,512	
Insurance	10,123		9,952	
		70,323		90,121
General administrative expenses				
Cleaning materials and hygiene supplies	2,279		1,938	
Stationery and postage	801		1,149	
Equipment maintenance	4,670		8,579	
Bank charges	-		10	
Sundry expenses	6,451		4,661	
Bad debts	-		2,601	
Depreciation	5,249		5,668	
Amortisation of grants receivable	(2,200)		(3,800)	
		17,250		20,806
Legal and professional costs				
Accountancy fees		1,311		1,284
Total resources expended		138,619		154,597