

HOULIHAN AND CO (EXCAVATIONS) LIMITED

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
31 AUGUST 2012**

**The MGroup Partnership
Registered Auditors
Cranbrook House
287-291 Banbury Road, Oxford
OX2 7JQ**

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Company Registration Number: 1065430

HOULIHAN AND CO (EXCAVATIONS) LIMITED

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012**

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HOULIHAN AND CO (EXCAVATIONS) LIMITED

**COMPANY INFORMATION
FOR THE YEAR ENDED 31 AUGUST 2012**

DIRECTORS

K Winney
M T Doohan
K J Root
P R Withers
Mrs L H Hallson
R M Knight
S W Betts
J A Pike

SECRETARY

M T Doohan

REGISTERED OFFICE

Ashford House
Littleton Road
Ashford
Middlesex
TW15 1UQ

COMPANY REGISTRATION NUMBER

1065430 England and Wales

AUDITORS

The MGroup Partnership
Registered Auditors
Cranbrook House
287-291 Banbury Road
Oxford
OX2 7JQ

HOULIHAN AND CO (EXCAVATIONS) LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2012

The directors present their annual report with the financial statements of the company for the year ended 31 August 2012

PRINCIPAL ACTIVITY

The principal activity of the company in the year under review continued to be that of groundwork contractors to the building and civil engineering industry

RESULTS AND DIVIDENDS

The results of the year's trading, the financial position of the company and the transfer to reserves are shown in the annexed financial statements

The net profit for the year, before taxation, amounted to £221,521 (2011 = £215,961) The directors recommend the payment of a dividend of £4 80 (2011 = £4 40) per share for the year under review Net assets at the year end were £2,171,436 (2011 - £2,280,206)

REVIEW OF THE BUSINESS AND FUTURE DEVELOPMENTS

The directors intend to improve the overall trading performance in the forthcoming year and to further develop its trade and consolidate its financial position

RISKS AND UNCERTAINTIES

As with many businesses, the company's operations expose it to a variety of financial risks and macro economic factors of an uncertain nature such as changes in inflation and interest rates which have had a significant bearing on the company's results for the year under review

DIRECTORS

The following directors held office during the year

K Winney
M T Doohan
K J Root
P R Withers
Mrs L H Hallson
R M Knight
S W Betts
J A Pike

RETIRING DIRECTORS

The directors retiring by rotation at the next Annual General Meeting in accordance with the Articles of Association are M T Doohan and K J Root who being eligible offer themselves for re-election

HOULIHAN AND CO (EXCAVATIONS) LIMITED

DIRECTORS' REPORT FOR THE YEAR ENDED 31 AUGUST 2012

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law, the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- Select suitable accounting policies and then apply them consistently,
- Make judgements and accounting estimates that are reasonable and prudent,
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors confirm that so far as they are aware, there is no relevant audit information of which the auditors are unaware. The directors have taken all the steps that they ought to have taken in order to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

AUDITORS

The auditors, The MGroup Partnership, have expressed their willingness to continue in office, and in accordance with section 485 of the Companies Act 2006 a resolution proposing their reappointment will be submitted at a General Meeting of the company.

BY ORDER OF THE BOARD


M T Doohan
Secretary

Date approved by the board 30/5/2013

HOULIHAN AND CO (EXCAVATIONS) LIMITED

INDEPENDENT AUDITOR'S REPORT FOR THE YEAR ENDED 31 AUGUST 2012

TO THE SHAREHOLDERS OF HOULIHAN AND CO (EXCAVATIONS) LIMITED

We have audited the financial statements of Houlihan and Co (Excavations) Limited for the year ended 31 August 2012 on pages 6 to 18 which comprise the Profit and Loss Account, the Balance Sheet, the Cash Flow Statement and the related notes. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume any responsibility to anyone other than the company's members as a body, for our audit work, for this report, or for the opinion we have formed.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITOR

As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the directors' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

OPINION ON FINANCIAL STATEMENTS

In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 August 2012 and of its profit for the year then ended,
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice,
- have been properly prepared in accordance with the requirements of the Companies Act 2006

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HOULIHAN AND CO (EXCAVATIONS) LIMITED

**INDEPENDENT AUDITOR'S REPORT - continued
FOR THE YEAR ENDED 31 AUGUST 2012**

OPINION ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit



PM Casterton (Senior Statutory Auditor)

For and on behalf of

THE MGROUP PARTNERSHIP

STATUTORY AUDITOR

Cranbrook House

287-291 Banbury Road

Oxford

OX2 7JQ

30 May 2013

HOULIHAN AND CO (EXCAVATIONS) LIMITED**PROFIT AND LOSS ACCOUNT
FOR THE YEAR ENDED 31 AUGUST 2012**

	Notes	2012 £	2011 £
TURNOVER	2	24,244,580	23,675,475
Cost of sales		21,831,097	21,318,438
GROSS PROFIT		2,413,483	2,357,037
Administrative expenses		2,231,414	2,204,540
		182,069	152,497
Other operating income		38,184	35,131
OPERATING PROFIT	3	220,253	187,628
Other interest receivable and similar income		3,444	29,885
		223,697	217,513
Interest payable and similar charges	6	2,176	1,552
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		221,521	215,961
Taxation on ordinary activities	7	90,291	95,890
PROFIT FOR THE FINANCIAL YEAR	18	131,230	120,071

There were no acquisitions and no discontinued operations in either of the periods

The only recognised gains or losses for both periods are the profits reported above

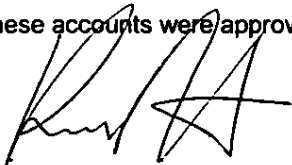
HOULIHAN AND CO (EXCAVATIONS) LIMITED

BALANCE SHEET AS AT 31 AUGUST 2012

	Notes	2012 £	2011 £
FIXED ASSETS			
Tangible assets	9	323,771	282,839
Investments	10	19,800	19,800
		<u>343,571</u>	<u>302,639</u>
CURRENT ASSETS			
Stock	11	273,781	102,404
Debtors	12	7,203,289	6,004,124
Cash at bank and in hand		8,050	7,000
		<u>7,485,120</u>	<u>6,113,528</u>
CREDITORS Amounts falling due within one year	13	5,600,308	4,075,408
		<u></u>	<u></u>
NET CURRENT ASSETS		<u>1,884,812</u>	<u>2,038,120</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>2,228,383</u>	<u>2,340,759</u>
CREDITORS: Amounts falling due after more than one year	14	12,129	10,907
Provisions for liabilities and charges	15	44,818	49,646
		<u></u>	<u></u>
NET ASSETS		<u><u>2,171,436</u></u>	<u><u>2,280,206</u></u>
CAPITAL AND RESERVES			
Called up share capital	17	50,000	50,000
Profit and loss account	18	2,121,436	2,230,206
		<u></u>	<u></u>
SHAREHOLDERS' FUNDS	19	<u><u>2,171,436</u></u>	<u><u>2,280,206</u></u>

These accounts were approved by the board on 30/5/2013

and signed on its behalf by the following


K J Root
Director


M T Doohan
Director

HOULIHAN AND CO (EXCAVATIONS) LIMITED

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2012**

RECONCILIATION OF OPERATING PROFIT TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Notes	2012 £	2011 £
Operating profit		220,253	187,628
Depreciation		88,593	75,753
Loss on disposal of fixed assets		4,589	3,553
Stock movement		(171,377)	81,231
Debtors movement		(1,199,165)	451,005
Creditors movement		782,420	260,371
Net cash flow from operating activities		(274,687)	1,059,541

CASH FLOW STATEMENT

		2012 £	2011 £
Net cash flow from operating activities		(274,687)	1,059,541
Returns on investments and servicing of finance	21	1,268	28,333
Taxation		(77,173)	(50,070)
Capital expenditure and financial investment	22	(134,114)	(144,246)
		(484,706)	893,558
Equity dividends paid		(240,000)	(220,000)
		(724,706)	673,558
Financing	23	15,727	29,605
(Decrease) / increase in cash		(708,979)	703,163

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS

		2012 £	2011 £
(Decrease) / increase in cash		(708,979)	703,163
New funds advanced net of amounts repaid		(15,727)	(29,605)
(Decrease) / increase in net funds		(724,706)	673,558
Net debt brought forward		(37,481)	(711,039)
Net debt carried forward	24	(762,187)	(37,481)

HOULIHAN AND CO (EXCAVATIONS) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2012

1 STATEMENT OF ACCOUNTING POLICIES

Accounting convention

These accounts have been prepared under the historical cost convention and in accordance with applicable UK accounting standards

The following is a summary of the significant accounting policies adopted by the company in the preparation of the financial statements

Turnover

Turnover represents the value of groundwork contracts completed and externally certified during the year, stated net of value added tax

Tangible fixed assets

Fixed assets are stated at cost, less accumulated depreciation and less amounts recognised in respect of impairment

Depreciation and amortisation has been provided at the following rates so as to write off the cost less residual value of the assets over their estimated useful lives

Leasehold improvements	10% straight line
Office equipment	25% per annum reducing balance
Motor vehicles	25% per annum reducing balance

Investments

Fixed asset investments are shown at cost less provision for permanent diminution in value

Leases

Assets under finance leases which confer rights and obligations similar to those attached to owned assets are capitalised as tangible fixed assets and are depreciated over the shorter of the lease terms and their useful lives. The capital elements of future lease obligations are recorded as liabilities, while the interest elements are charged to the profit and loss account on a straight line basis, to produce an approximately constant rate of charge on the balance of capital repayments outstanding. Hire purchase transactions are dealt with similarly except that assets are depreciated over their useful lives

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profit on a straight line basis over the lease term

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities

HOULIHAN AND CO (EXCAVATIONS) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2012

1 STATEMENT OF ACCOUNTING POLICIES - continued

Stock and work in progress

Stock and work in progress has been valued at the lower of cost and net realisable value

Long-term contracts have been assessed on a contract by contract basis and reflected in the profit and loss account by recording turnover and related costs as contract activity progresses. Turnover is ascertained in a manner appropriate to the stage of completion of the contract calculated by reference to the costs incurred at the balance sheet date. Profit is taken on long term contracts on a prudent basis and only when the final outcome of the project is reasonably certain

Deferred taxation

Deferred taxation is the taxation attributable to timing differences between profits computed for taxation purposes and profits as stated in the financial statements and is fully provided for, except in circumstances where losses are deemed irrecoverable, at the average tax rates that are expected to apply when the timing differences reverse, based on current tax rates and laws

Pensions

The company operates a defined contribution pension scheme. The amount charged to the profit and loss account in respect of pension costs and other post-retirement benefits is the amount paid in the year

2 TURNOVER

None of the company's turnover is attributable to geographical markets outside the United Kingdom

3 OPERATING PROFIT

	2012 £	2011 £
The operating profit is stated after charging:		
Directors' remuneration (Note 4)	473,026	378,341
Company contributions to employee pension schemes	36,053	55,531
Auditor's remuneration - audit fees	12,000	12,000
Auditor's remuneration - non audit fees	16,690	14,805
Depreciation and amortisation	88,593	75,753
Loss on sale of tangible fixed assets	4,589	3,553
Operating lease rentals - land and buildings	38,188	50,104

HOULIHAN AND CO (EXCAVATIONS) LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012****4 DIRECTORS' REMUNERATION**

	2012	2011
	£	£
The remuneration of the directors was as follows		
Emoluments	235,068	146,250
Company contributions to pension schemes	207,090	207,090
Benefits in kind	30,868	25,001
	<u>473,026</u>	<u>378,341</u>

The remuneration of the highest paid director was as follows

Emoluments	24,000	24,000
Company contributions to pension schemes	50,000	50,000
Benefits in kind	17,510	18,183
	<u>91,510</u>	<u>92,183</u>

Seven of the directors (2011 - seven) are members of a pension scheme

5 STAFF COSTS

	2012	2011
	Number	Number
Average number of persons employed by the company, including directors, during the year		
Production	78	82
Administration	17	17
	<u>95</u>	<u>99</u>

	2012	2011
	£	£
Staff costs incurred during the year in respect of these employees were		
Wages and salaries	3,059,234	3,460,310
Social security costs	344,624	359,922
Other pension costs	243,143	262,621
	<u>3,647,001</u>	<u>4,082,853</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012****6 INTEREST PAYABLE AND SIMILAR CHARGES**

	2012	2011
	£	£
Hire purchase interest and finance lease charges	2,107	909
Interest on overdue taxation	69	643
	<u>2,176</u>	<u>1,552</u>

7 TAXATION ON ORDINARY ACTIVITIES

	2012	2011
	£	£
Corporation tax charge	94,365	76,419
Corporation tax adjustment regarding prior year	754	-
Deferred taxation (Note 15)	(4,828)	19,471
	<u>90,291</u>	<u>95,890</u>

The taxation charge for the year has been calculated at 24% (2011 - 24.8%)

Reconciliation of current tax charge

	2012	2011
	£	£
Profit on ordinary activities before taxation	<u>221,521</u>	<u>215,961</u>
Profit on ordinary activities by rate of tax	53,150	53,563
Expenses not deductible for tax purposes	40,256	35,793
Depreciation in period in excess of capital allowances	959	(12,937)
Total current tax	<u>94,365</u>	<u>76,419</u>

8 DIVIDENDS

	2012	2011
	£	£
Paid dividend	<u>240,000</u>	<u>220,000</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012**

9 TANGIBLE ASSETS

	Leasehold improvements £	Office equipment £	Motor vehicles £	Total £
Cost				
At 1 September 2011	43,168	135,777	778,418	957,363
Additions	-	2,590	157,524	160,114
Disposals	-	-	(47,718)	(47,718)
At 31 August 2012	<u>43,168</u>	<u>138,367</u>	<u>888,224</u>	<u>1,069,759</u>
Accumulated depreciation				
At 1 September 2011	42,738	88,380	543,406	674,524
Charge for year	430	12,496	75,667	88,593
Disposals	-	-	(17,129)	(17,129)
At 31 August 2012	<u>43,168</u>	<u>100,876</u>	<u>601,944</u>	<u>745,988</u>
Net book value				
At 1 September 2011	<u>430</u>	<u>47,397</u>	<u>235,012</u>	<u>282,839</u>
At 31 August 2012	<u>-</u>	<u>37,491</u>	<u>286,280</u>	<u>323,771</u>

Included in the above are assets held under finance leases and hire purchase contracts as follows

	Leasehold improvements £	Office equipment £	Motor vehicles £	Total £
Depreciation charge for year	<u>-</u>	<u>-</u>	<u>10,635</u>	<u>10,635</u>
Net book value				
At 1 September 2011	<u>-</u>	<u>-</u>	<u>36,407</u>	<u>36,407</u>
At 31 August 2012	<u>-</u>	<u>-</u>	<u>56,827</u>	<u>56,827</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012**

10 FIXED ASSET INVESTMENTS

	Listed £
Cost	
At 1 September 2011	19,800
At 31 August 2012	<u>19,800</u>
Net book value	
At 1 September 2011	19,800
At 31 August 2012	<u>19,800</u>

11 STOCK

	2012 £	2011 £
Long term contract balances	273,781	102,404

12 DEBTORS

	2012 £	2011 £
Trade debtors	553,749	292,746
Amounts recoverable on long term contracts	5,003,838	4,400,544
Amounts owed by group undertaking	754,152	301,659
Other debtors	846,274	947,017
Prepayments and accrued income	45,276	62,158
	<u>7,203,289</u>	<u>6,004,124</u>

Included in other debtors are advances to the directors (Note 20) totalling £118,003 (2011 - £329,031) Interest has been charged on these advances at the Beneficial Loan Arrangement Official Rate as prescribed by HM Revenue and Customs. The advances have no fixed date of repayment.

HOULIHAN AND CO (EXCAVATIONS) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2012

13 CREDITORS amounts falling due within one year

	2012	2011
	£	£
Bank loans and overdrafts	724,905	14,876
Trade creditors	1,726,447	1,190,663
Provision for future costs on contracts	1,486,881	1,386,790
Corporation tax	94,365	76,419
Other taxation and social security	135,741	193,745
H P contracts and finance leases	25,098	18,698
Other creditors	84,497	83,099
Accruals and deferred income	1,322,374	1,111,118
	<u>5,600,308</u>	<u>4,075,408</u>

Included within trade creditors are amounts which may be the subject of retention of title clauses

Included in other creditors is an advance from a director (Note 20) of £8,105 (2011 = £Nil) This advance is interest free and has no fixed date of repayment

The company has an unused £400,000 overdraft facility with Lloyds TSB Bank Plc This facility is secured by way of a debenture over the company's assets

14 CREDITORS: amounts falling due after more than one year

	2012	2011
	£	£
H P contracts and finance leases	<u>12,129</u>	<u>10,907</u>

15 PROVISIONS FOR LIABILITIES

	Provided	
	2012	2011
	£	£
Deferred Taxation		
Accelerated capital allowances	<u>44,818</u>	<u>49,646</u>

All deferred taxation has been fully provided

	2012	2011
	£	£
Movements on deferred taxation provision		
Balance brought forward	49,646	30,175
Transfer during the year (Note 7)	(4,828)	19,471
Balance carried forward	<u>44,818</u>	<u>49,646</u>

16 OPERATING LEASES

	2012	2011
	£	£
Amounts falling due next year under operating leases		
Expiring in more than five years	<u>-</u>	<u>48,750</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2012****17 SHARE CAPITAL**

	2012	2011
	£	£
Allotted, called up and fully paid:		
50,000 Ordinary shares of £1 each	<u>50,000</u>	<u>50,000</u>

18 PROFIT AND LOSS ACCOUNT

	2012	2011
	£	£
Balance brought forward	2,230,206	2,330,135
Profit for the financial year	131,230	120,071
Dividends	<u>(240,000)</u>	<u>(220,000)</u>
Balance carried forward	<u>2,121,436</u>	<u>2,230,206</u>

19 RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	2012	2011
	£	£
Profit for the financial year	131,230	120,071
Dividends	<u>240,000</u>	<u>220,000</u>
Net reduction in shareholders' funds	<u>(108,770)</u>	<u>(99,929)</u>
Opening shareholders' funds	<u>2,280,206</u>	<u>2,380,135</u>
Closing shareholders' funds	<u>2,171,436</u>	<u>2,280,206</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2012

20 RELATED PARTY TRANSACTIONS

During the year, the following transactions with related parties took place

The company paid dividends to the parent company, Houlihan and Co Limited totalling £240,000 (2011 = £220,000)

The company purchased plant and equipment totalling £847,344 (2011 = £448,669) on behalf of the parent company during the year under review

The company purchased goods and services to the value of £641,437 (2011 = £573,642) in respect of plant hire charges from the parent company company, Houlihan and Co Limited These purchases were made on a normal trading basis

The company also recharged expenses to the value of £351,183 (2011 = £317,912) to the parent company company, Houlihan and Co Limited

The company was owed £754,152 by the parent company at 31 August 2012 (2011 = £301,659)

The company paid rent of £13,000 (2011 = £Nil) to the Houlihan Executive Pension Scheme for the use of premises owned by the pension scheme

The company paid consultancy fees of £83,300 (2011 = £38,475) to Knightsbury Construction Limited, a company registered in England and Wales, in which R M Knight is a director and shareholder

R M Knight made an advance of £8,105 to the company during the year ended 31 August 2012 (2011 = £Nil)

The company charged P R Withers £75,000 for work carried out on a property owned by the director This transaction was carried out on a normal trading basis

The company made advances to the following directors during the year The following amounts were due to the company at the year end

	2012 £	2011 £
P R Withers	103,966	267,747
M T Doohan	2,529	20,428
K J Root	10,744	20,428
K Winney	764	20,428
	<u>118,003</u>	<u>329,031</u>

The maximum amounts due to the company from the directors during the year was as follows

	2012 £	2011 £
P R Withers	374,208	354,400
M T Doohan	36,639	20,428
K J Root	44,939	20,428
K Winney	34,845	20,428
	<u>490,631</u>	<u>415,684</u>

HOULIHAN AND CO (EXCAVATIONS) LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2012

21 CASHFLOWS RELATING TO RETURNS ON INVESTMENTS AND SERVICING OF FINANCE

	2012 £	2011 £
Interest received	3,444	29,885
Interest paid	(2,176)	(1,552)
Net cash inflow	1,268	28,333

22 CASHFLOWS RELATING TO CAPITAL EXPENDITURE AND FINANCIAL INVESTMENT

	2012 £	2011 £
Purchase of tangible fixed assets	(160,114)	(163,588)
Sale of tangible fixed assets	26,000	19,342
Net cash outflow	(134,114)	(144,246)

23 CASHFLOWS RELATING TO FINANCE

	2012 £	2011 £
New finance leases	28,381	37,396
Repayment of finance lease balances	(20,759)	(7,791)
Advances from directors	8,105	-
Net cash inflow	15,727	29,605

24 ANALYSIS OF CHANGES IN NET FUNDS

	At 1 September 2011 £	Cash flows £	Other changes £	At 31 August 2012 £
Cash at bank and in hand	7,000	1,050	-	8,050
Overdrafts	(14,876)	(710,029)	-	(724,905)
Debt due within one year	-	(8,105)	-	(8,105)
Hire purchase due < one year	(18,698)	18,698	(25,098)	(25,098)
Hire purchase due > one year	(10,907)	(26,320)	25,098	(12,129)
	(37,481)	(724,706)	-	(762,187)

25 ULTIMATE CONTROLLING PARTY

The company's ultimate controlling party is Houlihan and Co Limited by virtue of its 100% shareholding in Houlihan and Co (Excavations) Limited. Houlihan and Co Limited is incorporated in the United Kingdom and its registered office is Ashford House, Littleton Road, Ashford, Middlesex, TW15 1UQ. Four directors of Houlihan and Co (Excavations) Limited each own one quarter of the issued ordinary share capital of Houlihan and Co Limited. Four other directors of Houlihan and Co (Excavations) Limited each own one quarter of the issued ordinary 'A' share capital of Houlihan and Co Limited.