

COMPANY REGISTRATION NUMBER: 01064310
CHARITY REGISTRATION NUMBER: 267986

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
UNAUDITED FINANCIAL STATEMENTS
31 AUGUST 2025

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PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2025

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PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' ANNUAL REPORT (INCORPORATING THE DIRECTOR'S REPORT)
YEAR ENDED 31 AUGUST 2025

The trustees, who are also the directors for the purposes of company law, present their report and the unaudited financial statements of the charity for the year ended 31 August 2025.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered charity name	Parsha Limited
Charity registration number	267986
Company registration number	01064310
Principal office and registered office	New Burlington House 1075 Finchley Road London NW11 0PU
The trustees	Pardes House and Beis Yaacov Primary Schools Foundation Mr A Strom Mr BSE Freshwater
Company secretary	Mr EH Feingold
Accountants	Cohen Arnold Chartered accountants New Burlington House 1075 Finchley Road LONDON NW11 0PU

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' ANNUAL REPORT (INCORPORATING THE DIRECTOR'S REPORT)
(continued)
YEAR ENDED 31 AUGUST 2025

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing documents

The charity is constituted as a company limited by guarantee and as such, its governing documents are its Memorandum and Articles of Association.

Its registered charity number is 267986 and its company registration number is 01064310.

Appointment, training and recruitment of trustees

The trustees (as directors for company law purposes) may at any time co-opt any individual who is qualified to be appointed as a trustee to fill a vacancy in their number or as an additional trustee.

New trustees are subject to trustee induction training which includes an understanding of the content of the Memorandum and Articles of Association, their legal obligations under Charity Act and Company Law, the organisational structure of Parsha Limited and the recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events which enhance their knowledge and skill thereby improving the performance of their role.

Management of the charity

The charity is administered by its trustees. The trustees who provide their services to help run the day-to-day activities of the charity, make no charge for their time and effort.

Related parties and co-operations with other organisations

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee of the charity with a supplier company must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

OBJECTIVES AND ACTIVITIES

The charity was set up to establish, provide and carry on, in the United Kingdom or elsewhere, a school or schools and to provide religious instruction and training therein in accordance with the doctrines and principles of traditional Judaism.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the Trust's aims and objectives and in planning future activities.

ACHIEVEMENTS AND PERFORMANCE

During the year, the charity's principal activity continues to be that of providing accommodation free of charge to the Beis Yaakov Primary School.

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
TRUSTEES' ANNUAL REPORT (INCORPORATING THE DIRECTOR'S REPORT)
(continued)
YEAR ENDED 31 AUGUST 2025

FINANCIAL REVIEW

Reserves policy

At the year-end £3,337,074 was held as unrestricted funds and £2,607,122 was held as restricted funds. It is the policy of the charity to maintain funds at a level which enables it to pay its liabilities as they fall due. This provides sufficient funds to cover management and administration expenses as they fall due.

Risk Management

The trustees have a risk management strategy which comprises:

- An annual review of the principal risks and uncertainties that the charity face;
- the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that financial sustainability is the major financial risk for the charity. A key element in the management of financial risk is a regular review of available liquid funds to satisfy grant requests and settle debt as they fall due to ensure sufficient working capital by the charity. The trustees are satisfied that these systems and procedures mitigate any perceived risks.

SMALL COMPANY PROVISIONS

This report has been prepared in accordance with the provisions applicable to companies entitled to the small companies exemption.

The trustees' annual report was approved on 18 May 2026 and signed on behalf of the board of trustees by:



Mr BSE Freshwater
Trustee

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)
YEAR ENDED 31 AUGUST 2025

		2025	2024
		Unrestricted funds	Restricted funds
	Note	£	£
		Total funds	Total funds
		£	£
Income and endowments			
Donations and legacies	5	2,622	—
Total income		2,622	—
Expenditure			
Expenditure on charitable activities	6,7	(2,786)	—
Total expenditure		(2,786)	—
Net losses on investments	8	—	—
Net expenditure and net movement in funds		(164)	—
Reconciliation of funds			
Total funds brought forward		3,337,238	2,607,122
Total funds carried forward		3,337,074	2,607,122

The statement of financial activities includes all gains and losses recognised in the year.
All income and expenditure derive from continuing activities.

The notes on pages 6 to 11 form part of these financial statements.

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
STATEMENT OF FINANCIAL POSITION
31 AUGUST 2025

	Note	2025 £	2024 £
FIXED ASSETS			
Tangible fixed assets	10	6,000,000	6,000,000
CURRENT ASSETS			
Cash at bank and in hand		186	260
CREDITORS: amounts falling due within one year	11	(990)	(900)
NET CURRENT LIABILITIES		(804)	(640)
TOTAL ASSETS LESS CURRENT LIABILITIES		5,999,196	5,999,360
CREDITORS: amounts falling due after more than one year	12	(55,000)	(55,000)
NET ASSETS		<u>5,944,196</u>	<u>5,944,360</u>
FUNDS OF THE CHARITY			
Restricted funds		2,607,122	2,607,122
Unrestricted funds		3,337,074	3,337,238
Total charity funds	13	<u>5,944,196</u>	<u>5,944,360</u>

For the year ending 31 August 2025 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its financial statements for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of financial statements.

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

These financial statements were approved by the board of trustees and authorised for issue on 18 May 2026, and are signed on behalf of the board by:


Mr BSE Freshwater
Trustee

The notes on pages 6 to 11 form part of these financial statements.

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS
YEAR ENDED 31 AUGUST 2025

1. GENERAL INFORMATION

The charity is a public benefit entity and a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is New Burlington House, 1075 Finchley Road, London, NW11 0PU.

2. STATEMENT OF COMPLIANCE

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

3. ACCOUNTING POLICIES

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The charity meets the definition of a public benefit entity under FRS 102. The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

The financial statements have been prepared in accordance with accounting principles appropriate to going concern, notwithstanding the charity's net current liabilities. The trustees consider this to be appropriate given the continued support of the charity trustees and creditors. As such, the trustees believe it is appropriate to prepare the financial statements on a going concern basis because the charity is in a position to meet all its obligations in the foreseeable future.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 15.

Fund accounting

Unrestricted funds

General unrestricted funds comprise the accumulated surplus or deficit on income and expenditure account. They are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds

Restricted funds are the accumulation of all donations given to the charity. These may be subject to wishes requested by the donor when they make these gifts.

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS *(continued)*
YEAR ENDED 31 AUGUST 2025

3. ACCOUNTING POLICIES *(continued)*

Incoming resources

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably;
- interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Land and building are initially recognised at cost, being the fair value of consideration given, including transaction costs associated with the land and building.

After initial recognition, the land and building whose fair value can be measured reliably without undue cost or effort are held at fair value. Any gains or losses arising from changes in the fair value are recognised in the income and expenditure account in the year that they arise.

No depreciation is provided in respect of land and building applying the fair value model.

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS *(continued)*
YEAR ENDED 31 AUGUST 2025

3. ACCOUNTING POLICIES *(continued)*

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Trade and other debtors

Trade and other debtors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition, trade and other debtors that are classified as receivable within one year are measured at the undiscounted amount of the cash or other consideration expected to be received net of impairment.

Trade and other creditors

Trade and other creditors are recognised initially at transaction price less attributable transaction costs. Subsequent to initial recognition trade and other creditors that are classified as payable within one year are measured at the discounted amount of the cash or other consideration expected to be paid.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank.

4. COMPANY LIMITED BY GUARANTEE

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

5. DONATIONS AND LEGACIES

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
DONATIONS				
Donations	<u>2,622</u>	<u>2,622</u>	<u>2,791</u>	<u>2,791</u>

6. EXPENDITURE ON CHARITABLE ACTIVITIES BY FUND TYPE

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Support costs	<u>2,786</u>	<u>2,786</u>	<u>2,910</u>	<u>2,910</u>

7. EXPENDITURE ON CHARITABLE ACTIVITIES BY ACTIVITY TYPE

		Total funds 2025 £	Total fund 2024 £
	Support costs		
		<u>2,786</u>	<u>2,910</u>
Governance costs			

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS *(continued)*
YEAR ENDED 31 AUGUST 2025

8. NET LOSSES ON INVESTMENTS

	Unrestricted Funds £	Total Funds 2025 £	Unrestricted Funds £	Total Funds 2024 £
Revaluation of Fixed assets	—	—	(31,734)	(31,734)

9. TRUSTEE REMUNERATION AND EXPENSES

No remuneration or other benefits from employment with the charity were received by the trustees.

10. TANGIBLE FIXED ASSETS

	Land and buildings £
Cost	
At 1 September 2024 and 31 August 2025	<u>6,000,000</u>
Depreciation	
At 1 September 2024 and 31 August 2025	<u>—</u>
Carrying amount	
At 31 August 2025	<u>6,000,000</u>
At 31 August 2024	<u>6,000,000</u>

The freehold land and building is valued at market value by the Trustees of Parsha Limited.

11. CREDITORS: amounts falling due within one year

	2025 £	2024 £
Accruals and deferred income	<u>990</u>	<u>900</u>

12. CREDITORS: amounts falling due after more than one year

	2025 £	2024 £
Other creditors	<u>55,000</u>	<u>55,000</u>

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS *(continued)*
YEAR ENDED 31 AUGUST 2025

13. ANALYSIS OF CHARITABLE FUNDS

Unrestricted funds

	At 1 September 2024	Income £	Expenditure £	Gains and losses £	At 31 August 2025 £
Unrestricted Fund	<u>3,337,238</u>	<u>2,622</u>	<u>(2,786)</u>	<u>—</u>	<u>3,337,074</u>

	At 1 September 2023	Income £	Expenditure £	Gains and losses £	At 31 August 2024 £
Unrestricted Fund	<u>3,369,091</u>	<u>2,791</u>	<u>(2,910)</u>	<u>(31,734)</u>	<u>3,337,238</u>

Restricted funds

	At 1 September 2024	Income £	Expenditure £	Gains and losses £	At 31 August 2025 £
Restricted Fund	<u>2,607,122</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>2,607,122</u>

	At 1 September 2023	Income £	Expenditure £	Gains and losses £	At 31 August 2024 £
Restricted Fund	<u>2,607,122</u>	<u>—</u>	<u>—</u>	<u>—</u>	<u>2,607,122</u>

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds £	Restricted Funds £	Total Funds 2025 £
Tangible fixed assets	3,392,878	2,607,122	6,000,000
Current assets	186	—	186
Creditors less than 1 year	(990)	—	(990)
Creditors greater than 1 year	(55,000)	—	(55,000)
Net assets	<u>3,337,074</u>	<u>2,607,122</u>	<u>5,944,196</u>

	Unrestricted Funds £	Restricted Funds £	Total Funds 2024 £
Tangible fixed assets	3,392,878	2,607,122	6,000,000
Current assets	260	—	260
Creditors less than 1 year	(900)	—	(900)
Creditors greater than 1 year	(55,000)	—	(55,000)
Net assets	<u>3,337,238</u>	<u>2,607,122</u>	<u>5,944,360</u>

PARSHA LIMITED
COMPANY LIMITED BY GUARANTEE
NOTES TO THE FINANCIAL STATEMENTS *(continued)*
YEAR ENDED 31 AUGUST 2025

15. ACCOUNTING ESTIMATES AND JUDGEMENTS

Revaluation of land and building

The charity carries its land and building at fair value, with changes in fair value being recognised in the statement of financial activities. The trustees revalued the charity's land and building as at 31 August 2025 using techniques detailed below together with their knowledge of the UK property market.

Valuation techniques and key inputs

The charity's land and building were valued by the charity's trustees based on their experience in the property market and having regard to many factors including the individual nature of the property, its location, market yields and comparable market transactions.

16. CONTROLLING PARTY

The charity was under the control of the Board of Trustees throughout the year.