

Company number: 1064310

## **PARSHA LIMITED**

**Trustees' report and financial statements  
for the year ended 31 August 2005**



# **PARSHA LIMITED**

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## **PARSHA LIMITED**

### **Legal and administrative information**

Trustees                                      Pardes House & Beis Yaacov Primary School Foundation

Company number                              1064310

Charity number                                267986

Registered office                              4 Quex Road  
London NW6 4PJ

Auditors                                        Sugarwhite Associates  
Chartered Accountants  
5 Windus Road  
London N16 6UT

Bankers                                         Barclays Bank Plc  
126 Station Road  
Edgware  
Middlesex HA8 7RY

Bank of Wales  
21 Prince Street  
Bristol BS99 7JG

## **PARSHA LIMITED**

### **Trustees' report for the year ended 31 August 2005**

#### **Objects of the Charity and Principal Activities**

The charity is constituted as a company limited by guarantee and is, therefore, governed by its Memorandum and Articles of Association.

The charity's object and its principal activity continues to be that of providing support for and financial assistance to the Beis Yaakov Primary School.

The charity is organised so that the trustee and delegated management sub-committee meet regularly to manage its affairs.

#### **Development, Activities and Achievements This Year**

The trustee considers that, thanks to the continuing efforts of the Chairman and members of the management sub-committee, the performance of the charity this year has been satisfactory

The charity's support has enabled the school to continue to achieve above average educational results in the Key Stage 1 and Key Stage 2 tests in 2005, in an environment where the social, emotional and academic wellbeing of the pupils is paramount.

#### **Transactions and Financial Position**

Voluntary contributions raised from parents decreased by about £23,000 in the year and general donations and net fundraising income decreased by about 27%. The charity received billboard rental in the year of £20,000, but no grants at all.

As regards resources expended in the year, the overall teaching, school running and administration expenses defrayed decreased by approximately £32,000, reflected, particularly, in the grants to the secular education department of the school, which were reduced to approximately £50,000.

Nevertheless, a small surplus has resulted for the year, which has enabled the accumulated deficit on profit and loss account to be reduced by some £6,000.

#### **Funds Available and Future Developments**

The trustee hopes to be able to increase income levels to strengthen the company's financial position and maximise the scope of its activities in future years.

Grants were obtained in the following year to renew the boiler and roof of the school building

#### **Tangible Fixed Assets Owned by the Charity**

The only fixed asset owned by the Charity is the property at Colindale House, 373 Edgware Road, London, NW9 6NQ, used solely by the various departments of the Beis Yaakov Primary School and kindergarten.

No revaluation of the company's freehold land and buildings has taken place during the year

Upon the repayment of loans to Mayfair Charities Limited and Raphael Freshwater Memorial Fund as agreed, the second charge over the Charity's property held by Mayfair Charities Limited was released.

## **PARSHA LIMITED**

### **Trustees' report for the year ended 31 August 2005**

#### **Director and Trustee**

The director of the company was also the trustee of the charity and there were no other trustees. The director and trustee at 31st August 2005, which served throughout the year, was Pardes House and Beis Yaakov Primary Schools Foundation.

#### **Reserve policy**

The charity does not have a specific reserve policy.

#### **Risk review**

The trustees have confirmed that there are no major risks to which the charity is exposed.

#### **Statement of trustees' responsibilities**

Company and charity law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the surplus or deficit of the charity for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees have overall responsibility for ensuring that the charity has appropriate system of controls, financial and otherwise. They are also responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report, which has been prepared taking advantage of the special provisions applicable to small companies conferred by Part VII of the Companies Act 1985, was approved by the Board of Directors on 23 June 2006 and signed on its behalf by



BSE Freshwater Esq

Chairman

Pardes House & Beis Yaakov Primary School Foundation

## **PARSHA LIMITED**

### **Independent auditors' report to the members of PARSHA LIMITED**

We have audited the financial statements of PARSHA LIMITED for the year ended 31 August 2005 which comprise the statement of financial activities, the balance sheet, the cash flow statement and the related notes. These financial statements have been prepared in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002), under the historical cost convention and the accounting policies set out therein.

This report is made solely to the charity's Members, as a body, in accordance with Section 44 of the Charities Act 1993. Our audit work has been undertaken so that we might state to the charity's Members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's Members as a body, for our audit work, for this report, or for the opinions we have formed.

#### **Respective responsibilities of the trustees and auditors**

As described in the statement of trustees' responsibilities the charity's trustees are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the trustees report is not consistent with the financial statements, if the charitable company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding trustees' remuneration and transactions with the charitable company is not disclosed.

We read the trustees report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### **Basis of audit opinion**

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the trustees in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

## **PARSHA LIMITED**

### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the charitable company's affairs as at 31 August 2005 and of its gain for the year then ended and have been properly prepared in accordance with the Companies Act 1985.



**Sugarwhite Associates**  
**Chartered Accountants and**  
**Registered Auditors**  
**23 June 2006**

**5 Windus Road**  
**London N16 6UT**

# PARSHA LIMITED

## Statement of financial activities

For the year ended 31 August 2005

|                                                                        | Notes | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | 2005<br>Total<br>£ | 2004<br>Total<br>£ |
|------------------------------------------------------------------------|-------|----------------------------|--------------------------|--------------------|--------------------|
| <b>Incoming resources</b>                                              |       |                            |                          |                    |                    |
| Voluntary contributions                                                |       | 626,585                    | -                        | 626,585            | 649,842            |
| Grants                                                                 |       | -                          | -                        | -                  | 17,146             |
| Activities for generating funds:                                       |       |                            |                          |                    |                    |
| Billboard rental                                                       |       | 20,000                     | -                        | 20,000             | 20,000             |
| Fundraising events                                                     |       | 216,653                    | -                        | 216,653            | 297,521            |
| Interest receivable                                                    |       | 424                        | -                        | 424                | 311                |
| <b>Total incoming resources</b>                                        |       | <u>863,662</u>             | <u>-</u>                 | <u>863,662</u>     | <u>984,820</u>     |
| <b>Less: Cost of generating funds</b>                                  |       |                            |                          |                    |                    |
| Fundraising and publicity                                              |       | (21,569)                   | -                        | (21,569)           | (23,034)           |
|                                                                        |       | <u>(21,569)</u>            | <u>-</u>                 | <u>(21,569)</u>    | <u>(23,034)</u>    |
| <b>Net incoming resources available<br/>for charitable application</b> |       | <u>842,093</u>             | <u>-</u>                 | <u>842,093</u>     | <u>961,786</u>     |
| <b>Charitable expenditure</b>                                          |       |                            |                          |                    |                    |
| Grant to voluntary aided department                                    |       | (50,066)                   | -                        | (50,066)           | (84,430)           |
| Cost of activities in furtherance of<br>the charity's objects:         | 2     |                            |                          |                    |                    |
| Teaching                                                               |       | (663,089)                  | -                        | (663,089)          | (672,370)          |
| School running expenses                                                | 3     | (119,757)                  | -                        | (119,757)          | (93,886)           |
| Management and administration                                          | 4     | (2,880)                    | -                        | (2,880)            | (17,456)           |
| <b>Total charitable expenditure</b>                                    |       | <u>(835,792)</u>           | <u>-</u>                 | <u>(835,792)</u>   | <u>(868,142)</u>   |
| <b>Total resources expended</b>                                        |       | <u>(857,361)</u>           | <u>-</u>                 | <u>(857,361)</u>   | <u>(891,176)</u>   |
| <b>Net movement in funds</b>                                           |       | 6,301                      | -                        | 6,301              | 93,644             |
| <b>Total funds brought forward</b>                                     |       | <u>(190,703)</u>           | <u>2,582,122</u>         | <u>2,391,419</u>   | <u>2,297,774</u>   |
| <b>Total funds carried forward</b>                                     |       | <u>(184,402)</u>           | <u>2,582,122</u>         | <u>2,397,720</u>   | <u>2,391,418</u>   |

The notes on pages 8 to 11 form an integral part of these financial statements.

# PARSHA LIMITED

## Balance sheet as at 31 August 2005

|                                                                | Notes | 2005<br>£          | 2004<br>£          |
|----------------------------------------------------------------|-------|--------------------|--------------------|
| <b>Fixed assets</b>                                            |       |                    |                    |
| Tangible assets                                                | 8     | 4,155,922          | 4,148,995          |
| <b>Current assets</b>                                          |       |                    |                    |
| Cash at bank and in hand                                       |       | 35,981             | 14,235             |
|                                                                |       | <u>35,981</u>      | <u>14,235</u>      |
| <b>Creditors: amounts falling due within one year</b>          | 9     | <u>(339,323)</u>   | <u>(277,952)</u>   |
| <b>Net current liabilities</b>                                 |       | <u>(303,342)</u>   | <u>(263,717)</u>   |
| <b>Total assets less current liabilities</b>                   |       | 3,852,580          | 3,885,278          |
| <b>Creditors: amounts falling due after more than one year</b> | 10    | <u>(1,454,860)</u> | <u>(1,493,860)</u> |
| <b>Net assets</b>                                              |       | <u>2,397,720</u>   | <u>2,391,418</u>   |
| <b>Funds</b>                                                   |       |                    |                    |
| Unrestricted funds                                             |       | (184,402)          | (190,702)          |
| Restricted funds                                               |       | 2,582,122          | 2,582,120          |
|                                                                |       | <u>2,397,720</u>   | <u>2,391,418</u>   |

The financial statements are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002)

The financial statements were approved by the Board on 23 June 2006 and signed on its behalf by



B.S.E. Freshwater, Esq  
Chairman,  
Pardes House & Beis Yaacov Primary School Foundation

The notes on pages 8 to 11 form an integral part of these financial statements.

## **PARSHA LIMITED**

### **Notes to the financial statements for the year ended 31 August 2005**

#### **1. Accounting policies**

##### **1.1. Accounting convention**

The financial statements are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

*In preparing the financial statements the charity follows best practice as laid down in the Statement of Recommended Practice 'Accounting and Reporting by Charities' issued in October 2000.*

##### **1.2. Incoming resources**

Voluntary income is received by way of donations and gifts and is included in full in the Statement of Financial Activities when receivable.

Grants, including grants for the purchase of fixed assets, are recognised in full in the Statement of Financial Activities in the year in which they are receivable.

Income from investments is included in the year in which it is receivable.

##### **1.3. Resources expended**

Resources expended are recognised in the year in which they are incurred.

Fundraising costs are those incurred in seeking voluntary contributions and do not include the costs of disseminating information in support of the charitable activities.

Support costs are those costs incurred directly in support of expenditure on the objects of the charity and include project management.

Management and administration costs are those incurred in connection with administration of the charity and compliance with constitutional and statutory requirements.

##### **1.4. Tangible fixed assets and depreciation**

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

|                                     |                        |
|-------------------------------------|------------------------|
| Fixtures, fittings<br>and equipment | - 25% reducing balance |
|-------------------------------------|------------------------|

## **PARSHA LIMITED**

### **Notes to the financial statements for the year ended 31 August 2005**

#### **2. Costs of activities in furtherance of the objects of the charity**

##### **Teaching**

|                                    | <b>2005</b>    | <b>2004</b>    |
|------------------------------------|----------------|----------------|
|                                    | <b>£</b>       | <b>£</b>       |
| Staff costs                        | 617,542        | 630,404        |
| Books toys & educational equipment | 30,846         | 21,266         |
| Outings & activities               | 7,441          | 12,385         |
| Travelling                         | 776            | 1,500          |
| Consultancy fees                   | 2,385          | 1,350          |
| Depreciation                       | 4,099          | 5,465          |
|                                    | <u>663,089</u> | <u>672,370</u> |

#### **3. School running expenses**

|                                  |                |               |
|----------------------------------|----------------|---------------|
| Insurance                        | 14,231         | 4,950         |
| Repairs maintenance & security   | 12,538         | 13,765        |
| Postage stationery & advertising | 605            | 5,323         |
| Telephone                        | 343            | 1,178         |
| Legal and professional           | 12,094         | -             |
| Secretarial & book keeping       | 9,218          | 8,275         |
| Bank interest and charges        | 70,728         | 70,295        |
|                                  | <u>119,757</u> | <u>93,886</u> |

#### **4. Management and administration**

|                              |              |               |
|------------------------------|--------------|---------------|
| Legal and professional       | 177          | 3,176         |
| Audit fees                   | 2,703        | 2,585         |
| General expenses             | -            | 1,695         |
| Option to purchase forfeited | -            | 10,000        |
|                              | <u>2,880</u> | <u>17,456</u> |

#### **5. Operating gain**

Operating gain is stated after charging:

|                        |         |         |
|------------------------|---------|---------|
| Depreciation           | 4,099   | 5,465   |
| Auditors' remuneration | 2,703   | 2,585   |
|                        | <u></u> | <u></u> |

# PARSHA LIMITED

## Notes to the financial statements for the year ended 31 August 2005

### 6. Employees

#### Number of employees

The average monthly numbers of employees  
(including the trustees) during the year were:

|          | 2005<br>£ | 2004<br>£ |
|----------|-----------|-----------|
| Teaching | 38        | 42        |

### 7. Trustees' emoluments

No trustee received remuneration or reimbursement of expenses.

### 8. Tangible fixed assets

|                        | Land and<br>buildings<br>freehold<br>£ | Fixtures,<br>fittings and<br>equipment<br>£ | Total<br>£ |
|------------------------|----------------------------------------|---------------------------------------------|------------|
| <b>Cost</b>            |                                        |                                             |            |
| At 1 September 2004    | 4,132,599                              | 129,198                                     | 4,261,797  |
| Additions              | 11,026                                 | -                                           | 11,026     |
| At 31 August 2005      | 4,143,625                              | 129,198                                     | 4,272,823  |
| <b>Depreciation</b>    |                                        |                                             |            |
| At 1 September 2004    | -                                      | 112,802                                     | 112,802    |
| Charge for the year    | -                                      | 4,099                                       | 4,099      |
| At 31 August 2005      | -                                      | 116,901                                     | 116,901    |
| <b>Net book values</b> |                                        |                                             |            |
| At 31 August 2005      | 4,143,625                              | 12,297                                      | 4,155,922  |
| At 31 August 2004      | 4,132,599                              | 16,396                                      | 4,148,995  |

### 9. Creditors: amounts falling due within one year

|                                       | 2005<br>£ | 2004<br>£ |
|---------------------------------------|-----------|-----------|
| Bank overdraft                        | 97,461    | 79,551    |
| Other taxes and social security costs | 137,537   | 94,061    |
| Other creditors                       | 88,362    | 86,500    |
| Accruals and deferred income          | 15,963    | 17,840    |
|                                       | 339,323   | 277,952   |

# PARSHA LIMITED

## Notes to the financial statements for the year ended 31 August 2005

### 10. Creditors: amounts falling due after more than one year

|                   | 2005<br>£        | 2004<br>£        |
|-------------------|------------------|------------------|
| Bank loan secured | 1,074,000        | 1,101,000        |
| Other loans       | 380,860          | 220,708          |
|                   | <u>1,454,860</u> | <u>1,493,860</u> |

An agreement has been reached with Mayfair Charities Limited (£160,152 secured) and Raphael Freshwater Memorial Fund (£220,708 unsecured) whereby upon repayment of £136,000 - in instalments of £2,000 per month for 24 months, £3,000 per month for the ensuring 29 months and final payment of £1,000 in the 54th month - Mayfair Charities Limited and Raphael Freshwater Memorial Fund will cancel the balance of the book debt appearing in Parsha's accounts and Mayfair will release its second mortgage on the Colindale School Premises

The monthly repayments commenced in July 1999. At the balance sheet date £120,000 had been repaid. At the date of signing these accounts the outstanding amount has been settled and the mortgage has now been released.

### 11. Analysis of net assets between funds

|                                                    | Unrestricted<br>funds<br>£ | Restricted<br>funds<br>£ | Total<br>funds<br>£ |
|----------------------------------------------------|----------------------------|--------------------------|---------------------|
| Fund balances at 31 August 2005 as represented by: |                            |                          |                     |
| Tangible fixed assets                              | 1,573,800                  | 2,582,122                | 4,155,922           |
| Current assets                                     | 35,982                     | -                        | 35,982              |
| Current liabilities                                | (339,323)                  | -                        | (339,323)           |
| Long-term liabilities                              | (1,454,860)                | -                        | (1,454,860)         |
|                                                    | <u>(184,401)</u>           | <u>2,582,122</u>         | <u>2,397,721</u>    |

### 12. Ultimate parent undertaking

The ultimate holding company is Pardes House & Beis Yaacov Foundation, a charity incorporated in England.