

Registration number: 00988708

Warwick Ward (Machinery) Limited

Annual Report and Financial Statements

for the Year Ended 30 September 2015



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Warwick Ward (Machinery) Limited
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Warwick Ward (Machinery) Limited
Company Information

Directors A Ward
 M Ward

Company secretary A Ward

Registered office Blacker Hill Sidings
 Blacker Hill
 Barnsley
 S74 0RE

Auditors Hawsons Chartered Accountants
 and Registered Auditors
 Pegasus House
 463a Glossop Road
 Sheffield
 S10 2QD

Warwick Ward (Machinery) Limited
Strategic Report for the Year Ended 30 September 2015

The directors present their Strategic Report for the year ended 30 September 2015.

Review of the business

Fair review of the business

The directors consider the results for the year and the financial position at the end of the year as set out in these financial statements to be satisfactory.

Trading conditions throughout the year were once again favourable, as shown by the results and level of sales, which were record-breaking in terms of volume and it was pleasing that we managed to maintain a healthy profit margin as well. The construction and recycling sectors of our domestic market both appear to be performing strongly. That said, we continue to operate in a very competitive market place.

We are hopeful that if the economy remains stable, trading conditions should remain positive and there will be opportunities as a result. Once again, we are hopeful that our diverse range of products and markets and our knowledge of the market place will keep us competitive. Exchange rates will again be key to the overseas side of the business and, given some of our franchised products are manufactured overseas, exchange rates will also have an effect on our buying. The willingness of banks to lend money to our customers will also continue to be critical to maintaining the trading levels of last year. The forthcoming EU referendum could also have implications in trading conditions for the year ahead.

Our CASE franchise continues to perform well and our other franchise, TANA, has once again performed well. The waste recycling sector as a whole is a volatile sector to operate in and changes in legislation can have significant effects on trading. In addition to the two franchises aforementioned, we are now also a UK representative for the full Terex Environmental Equipment range and also the Ecohog range of products, making our overall product offering the broadest and most diverse it has ever been. We are hopeful that the strength of these brands, teamed with the reputation that we ourselves have as a dealer and service provider, will stand us in good stead going forward.

The hire side of the company's business continues to develop, although collection of outstanding monies in this field is not without calculated risk.

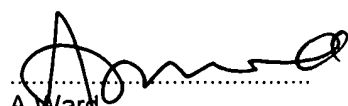
Principal risks and uncertainties

The management of the business and the execution of the company's strategy are subject to a number of risks.

The key business risks and uncertainties affecting the company are considered to be: the economic climate within the construction industry, which impacts on the demand for the company's products; legislation surrounding the recycling sector; and exchange rate fluctuations, as would be the case for most businesses involved in importing and exporting in a price-driven market place.

Given the straightforward nature of the business, the directors are of the opinion that analysis using key performance indicators is not necessary for the reader of the accounts to gain an understanding of the development, performance or position of the business.

Approved by the Board on 10 March 2016 and signed on its behalf by:


A Ward
Company secretary

Warwick Ward (Machinery) Limited
Directors' Report for the Year Ended 30 September 2015

The directors present their report and the financial statements for the year ended 30 September 2015.

Directors of the company

The directors who held office during the year were as follows:

A Ward

M Ward

B Ward (resigned 7 July 2015)

Principal activity

The principal activity of the company is dealing in plant and machinery.

Purchase of own shares

During the year the company purchased 1 of its own ordinary shares at a nominal value of £1. The ordinary shares were purchased for a consideration of £1 and represent 0.01% of the called up share capital of that class of share.

Disclosure of information to the auditors

The directors of the company who held office at the date of the approval of this Annual Report as set out above each confirm that:

- so far as they are aware, there is no relevant audit information (information needed by the company's auditors in connection with preparing their report) of which the company's auditors are unaware, and
- they have taken all the steps that they ought to have taken as directors in order to make themselves aware of any relevant audit information and to establish that the company's auditors are aware of that information.

Reappointment of auditors

The auditors Hawsons Chartered Accountants are deemed to be reappointed under section 487(2) of the Companies Act 2006.

Approved by the Board on 10 March 2016 and signed on its behalf by:



A Ward
Company secretary

Warwick Ward (Machinery) Limited

Statement of Directors' Responsibilities

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent Auditor's Report to the Members of Warwick Ward (Machinery) Limited

We have audited the financial statements of Warwick Ward (Machinery) Limited for the year ended 30 September 2015, set out on pages 7 to 19. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities (set out on page 4), the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' Report and Strategic Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Opinion on the financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

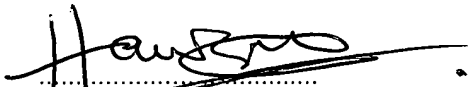
**Independent Auditor's Report to the Members of
Warwick Ward (Machinery) Limited**

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Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Maryn Weatherall (Senior Statutory Auditor)

For and on behalf of Hawsons Chartered Accountants, Statutory Auditor

Pegasus House
463a Glossop Road
Sheffield
S10 2QD

10 March 2016

Warwick Ward (Machinery) Limited
Profit and Loss Account for the Year Ended 30 September 2015

	Note	2015 £	2014 £
Turnover	2	27,399,141	20,493,913
Cost of sales		<u>(23,192,794)</u>	<u>(16,960,194)</u>
Gross profit		4,206,347	3,533,719
Administrative expenses		(2,471,666)	(2,082,271)
Other operating income		<u>-</u>	<u>267</u>
Operating profit	3	1,734,681	1,451,715
Other interest receivable and similar income		1,223	1,315
Interest payable and similar charges	6	<u>(27,177)</u>	<u>(13,900)</u>
Profit on ordinary activities before taxation		1,708,727	1,439,130
Tax on profit on ordinary activities	7	<u>(332,320)</u>	<u>(334,031)</u>
Profit for the financial year	15	<u><u>1,376,407</u></u>	<u><u>1,105,099</u></u>

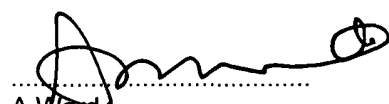
Turnover and operating profit derive wholly from continuing operations.

The company has no recognised gains or losses for the year other than the results above.

Warwick Ward (Machinery) Limited
(Registration number: 00988708)
Balance Sheet at 30 September 2015

	Note	2015 £	2014 £
Fixed assets			
Tangible fixed assets	8	<u>1,430,330</u>	<u>1,233,380</u>
Current assets			
Stocks	9	8,415,220	5,985,728
Debtors	10	3,784,329	2,953,994
Cash at bank and in hand		<u>491,740</u>	<u>1,536,121</u>
		12,691,289	10,475,843
Creditors: Amounts falling due within one year	11	<u>(7,542,038)</u>	<u>(6,333,124)</u>
Net current assets		<u>5,149,251</u>	<u>4,142,719</u>
Total assets less current liabilities		6,579,581	5,376,099
Creditors: Amounts falling due after more than one year	12	(1,421,262)	(734,186)
Provisions for liabilities	13	<u>(200,000)</u>	<u>(170,000)</u>
Net assets		<u>4,958,319</u>	<u>4,471,913</u>
Capital and reserves			
Called up share capital	14	9,999	10,000
Capital redemption reserve	15	1	-
Profit and loss account	15	<u>4,948,319</u>	<u>4,461,913</u>
Shareholders' funds	16	<u>4,958,319</u>	<u>4,471,913</u>

These financial statements were approved and authorised for issue by the Board on 10 March 2016 and signed on its behalf by:



 A Ward
 Director

Warwick Ward (Machinery) Limited
Cash Flow Statement for the Year Ended 30 September 2015

	Note	2015 £	2014 £
Net cash (outflow)/inflow from operating activities	19	(153,767)	1,894,007
Returns on investments and servicing of finance			
Interest received		1,223	1,315
HP and finance lease interest		(27,177)	(13,900)
		(25,954)	(12,585)
Taxation paid		(249,320)	(193,031)
Capital expenditure and financial investment			
Purchase of tangible fixed assets		(164,298)	(670,310)
Sale of tangible fixed assets		522,458	467,944
		358,160	(202,366)
Equity dividends paid		(890,000)	(375,015)
Net cash (outflow)/inflow before management of liquid resources and financing		(960,881)	1,111,010
Financing			
New finance obtained		614,614	-
Purchase of own shares		(1)	-
Repayment of capital element of finance leases and HP contracts		(698,113)	(266,850)
		(83,500)	(266,850)
(Decrease)/increase in cash	20	(1,044,381)	844,160

Reconciliation of net cash flow to movement in net debt

	Note	2015 £	2014 £
(Decrease)/increase in cash		(1,044,381)	844,160
Cash outflow from repayment of capital element of finance leases and hire purchase contracts		83,499	266,850
Change in net debt resulting from cash flows	20	(960,882)	1,111,010
New finance leases		(826,938)	(92,439)
Movement in net debt	20	(1,787,820)	1,018,571
Net funds at 1 October	20	1,334,618	316,047
Net (debt)/funds at 30 September	20	(453,202)	1,334,618

The notes on pages 10 to 19 form an integral part of these financial statements.

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

1 Accounting policies

Basis of preparation

The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents amounts chargeable, net of value added tax, in respect of the sale of goods and services to customers.

Depreciation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Freehold property	2% straight line
Plant and machinery	20% straight line
Fixtures and fittings	20% straight line
Motor vehicles	20% - 33% straight line
Hire machinery	33% straight line

Stock

Stock is valued at the lower of cost and net realisable value, after due regard for obsolete and slow moving stocks.

Deferred tax

Deferred tax is recognised, without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes, which have arisen but not reversed by the balance sheet date, except as required by FRS19.

Deferred tax is measured at the rates that are expected to apply in the periods when the timing differences are expected to reverse, based on the tax rates and law enacted at the balance sheet date.

Foreign currency

Transactions in foreign currencies are recorded at the exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the closing rates at the balance sheet date. All exchange differences are included in the profit and loss account.

Hire purchase and leasing

Rentals payable under operating leases are charged in the profit and loss account on a straight line basis over the lease term.

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

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Assets held under finance leases, which are leases where substantially all the risks and rewards of ownership of the asset have passed to the company, are capitalised in the balance sheet as tangible fixed assets and are depreciated over the shorter of the lease term and their useful lives. The capital elements of future obligations under the leases are included as liabilities in the balance sheet. The interest element of the rental obligation is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of capital repayments outstanding.

Assets held under hire purchase agreements are capitalised as tangible fixed assets and are depreciated over their useful lives. The capital element of future finance payments is included within creditors. Finance charges are allocated to accounting periods over the length of the contract and represent a constant proportion of the balance of capital repayments outstanding.

Financial instruments

Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities. Where shares are issued, any component that creates a financial liability of the company is presented as a liability in the balance sheet. The corresponding dividends relating to the liability component are charged as interest expense in the profit and loss account.

Pensions

The company operates a defined contribution pension scheme. Contributions are recognised in the profit and loss account in the period in which they become payable in accordance with the rules of the scheme.

2 Turnover

An analysis of turnover by geographical location is given below:

	2015 £	2014 £
Sales - UK	25,515,643	18,236,491
Sales - Europe	1,188,225	1,899,789
Sales - Rest of world	695,273	357,633
	<u>27,399,141</u>	<u>20,493,913</u>

3 Operating profit

Operating profit is stated after charging:

	2015 £	2014 £
Audit fees	6,400	6,100
Foreign currency (gains)/losses	(33,672)	20,456
Profit on sale of tangible fixed assets	(114,549)	(99,028)
Depreciation of owned assets	54,699	52,286
Depreciation of assets held under finance lease and hire purchase contracts	<u>331,678</u>	<u>134,024</u>

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

4 Particulars of employees

The average number of persons employed by the company (including directors) during the year, analysed by category was as follows:

	2015 No.	2014 No.
Administration and support	31	28
Production	36	30
	<u>67</u>	<u>58</u>

The aggregate payroll costs were as follows:

	2015 £	2014 £
Wages and salaries	2,493,624	1,988,421
Social security costs	264,336	222,638
Staff pensions	152,663	73,053
	<u>2,910,623</u>	<u>2,284,112</u>

5 Directors' remuneration

The directors' remuneration for the year was as follows:

	2015 £	2014 £
Remuneration (including benefits in kind)	347,683	332,530
Company contributions paid to money purchase schemes	121,086	45,366
	<u>468,769</u>	<u>377,896</u>

During the year the number of directors who were accruing benefits and share incentives was as follows:

	2015 No.	2014 No.
Accruing benefits under money purchase pension scheme	<u>2</u>	<u>2</u>

In respect of the highest paid director:

	2015 £	2014 £
Remuneration	179,340	174,674
Company contributions to money purchase pension schemes	60,543	22,683
	<u>239,883</u>	<u>197,357</u>

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

6 Interest payable and similar charges

	2015 £	2014 £
Finance lease interest	<u>27,177</u>	<u>13,900</u>

7 Taxation

Tax on profit on ordinary activities

	2015 £	2014 £
Current tax		
Corporation tax charge	303,000	250,000
Adjustments in respect of previous years	<u>(680)</u>	<u>29,031</u>
UK Corporation tax	302,320	279,031
Deferred tax		
Origination and reversal of timing differences	<u>30,000</u>	<u>55,000</u>
Total tax on profit on ordinary activities	<u>332,320</u>	<u>334,031</u>

Factors affecting current tax charge for the year

Tax on profit on ordinary activities for the year is lower than (2014 - lower than) the standard rate of corporation tax in the UK of 20.5% (2014 - 22%).

The differences are reconciled below:

	2015 £	2014 £
Profit on ordinary activities before taxation	<u>1,708,727</u>	<u>1,439,130</u>
Corporation tax at standard rate	350,289	316,609
Accelerated capital allowances	(51,247)	(67,941)
Marginal relief	(24)	(1,794)
Other timing differences	(457)	1,343
Expenses not deductible for tax purposes	4,439	1,783
Prior period adjustment	<u>(680)</u>	<u>29,031</u>
Total current tax	<u>302,320</u>	<u>279,031</u>

Warwick Ward (Machinery) Limited
Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

8 Tangible fixed assets

	Freehold land and buildings £	Plant and machinery £	Fixtures and fittings £	Motor vehicles £	Hire machinery £	Total £
Cost or valuation						
At 1 October 2014	565,160	93,908	159,473	198,997	749,672	1,767,210
Additions	14,502	15,450	3,342	300,108	657,834	991,236
Disposals	-	-	-	(128,402)	(418,673)	(547,075)
At 30 September 2015	579,662	109,358	162,815	370,703	988,833	2,211,371
Depreciation						
At 1 October 2014	179,748	86,576	150,919	106,135	10,452	533,830
Charge for the year	12,338	3,706	4,633	109,571	256,129	386,377
Eliminated on disposals	-	-	-	(86,512)	(52,654)	(139,166)
At 30 September 2015	192,086	90,282	155,552	129,194	213,927	781,041
Net book value						
At 30 September 2015	387,576	19,076	7,263	241,509	774,906	1,430,330
At 30 September 2014	385,412	7,332	8,554	92,862	739,220	1,233,380

Leased assets

Included within the net book value of tangible fixed assets is £946,607 (2014 - £92,258) in respect of assets held under finance leases and similar hire purchase contracts. Depreciation for the year on these assets was £331,678 (2014 - £134,024).

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

9 Stocks

	2015 £	2014 £
Goods for resale	<u>8,415,220</u>	<u>5,985,728</u>

10 Debtors

	2015 £	2014 £
Trade debtors	1,473,351	1,351,785
Other debtors	1,117,033	761,016
Prepayments and accrued income	<u>1,193,945</u>	<u>841,193</u>
	<u>3,784,329</u>	<u>2,953,994</u>

Debtors includes £858,000 (2014 - £710,500) receivable after more than one year.

This can be analysed as follows:

	2015 £	2014 £
Other debtors	<u>858,000</u>	<u>710,500</u>

11 Creditors: Amounts falling due within one year

	2015 £	2014 £
Trade creditors	4,952,564	4,680,125
Obligations under finance lease and hire purchase contracts	381,680	177,817
Amounts owed to group undertakings	755	-
Corporation tax	303,000	250,000
Other taxes and social security	540,869	321,697
Other creditors	352,103	159,358
Directors' current accounts	81,000	-
Accruals and deferred income	<u>930,067</u>	<u>744,127</u>
	<u>7,542,038</u>	<u>6,333,124</u>

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

12 Creditors: Amounts falling due after more than one year

	2015 £	2014 £
Obligations under finance lease and hire purchase contracts	563,262	23,686
Other creditors	858,000	710,500
	<u>1,421,262</u>	<u>734,186</u>

Obligations under finance leases and hire purchase contracts are secured on the assets concerned.

13 Provisions

	Deferred tax £
At 1 October 2014	170,000
Charged to the profit and loss account	<u>30,000</u>
At 30 September 2015	<u>200,000</u>

14 Share capital

Allotted, called up and fully paid shares

	No.	2015 £	No.	2014 £
Ordinary shares of £1 each	<u>9,999</u>	<u>9,999</u>	<u>10,000</u>	<u>10,000</u>

Purchase of own shares

During the year the company purchased 1 of its own ordinary shares at a nominal value of £1. The ordinary shares were purchased for a consideration of £1 and represent 0.01% of the called up share capital of that class of share.

15 Reserves

	Capital redemption reserve £	Profit and loss account £	Total £
At 1 October 2014	-	4,461,913	4,461,913
Profit for the year	-	1,376,407	1,376,407
Dividends	-	(890,000)	(890,000)
Purchase of own shares	<u>1</u>	<u>(1)</u>	<u>-</u>
At 30 September 2015	<u>1</u>	<u>4,948,319</u>	<u>4,948,320</u>

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

16 Reconciliation of movement in shareholders' funds

	2015 £	2014 £
Profit attributable to the members of the company	1,376,407	1,105,099
Dividends	(890,000)	(375,015)
Purchase of own share capital	(1)	-
Net addition to shareholders' funds	486,406	730,084
Shareholders' funds at 1 October	4,471,913	3,741,829
Shareholders' funds at 30 September	<u>4,958,319</u>	<u>4,471,913</u>

17 Pension schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £152,663 (2014 - £73,053).

Contributions totalling £1,971 (2014 - £4,468) were payable to the scheme at the end of the year and are included in creditors.

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... *continued*

18 Commitments

Operating lease commitments

As at 30 September 2015 the company had annual commitments under non-cancellable operating leases as follows:

Operating leases which expire:

	2015 £	2014 £
Other		
Within one year	14,008	8,708
Within two and five years	<u>83,095</u>	<u>56,520</u>
	<u>97,103</u>	<u>65,228</u>

Other commitments

The company has sold goods and entered into contractual commitments to repurchase them in substantially depreciated form, at an agreed price, at some future date to be determined under the contract. At the year end, as a result of these contracts, the company has recognised liabilities of £201,000 (2014: £40,000) within other creditors due within one year and £858,000 (2014: £710,500) within other creditors due after more than one year. The company has recognised the residual interests in goods of £1,059,000 (2014: £750,500) within other debtors.

19 Reconciliation of operating profit to operating cash flows

	2015 £	2014 £
Operating profit	1,734,681	1,451,715
Depreciation, amortisation and impairment charges	386,377	186,310
Profit on disposal of fixed assets	(114,549)	(99,028)
Increase in stocks	(2,429,492)	(2,304,057)
Increase in debtors	(830,335)	(1,085,917)
Increase in creditors	<u>1,099,551</u>	<u>3,744,984</u>
Net cash (outflow)/inflow from operating activities	<u>(153,767)</u>	<u>1,894,007</u>

Warwick Ward (Machinery) Limited

Notes to the Financial Statements for the Year Ended 30 September 2015

..... continued

20 Analysis of net debt

	At 1 October 2014 £	Cash flow £	Other non-cash changes £	At 30 September 2015 £
Cash at bank and in hand	1,536,121	(1,044,381)	-	491,740
Finance leases and hire purchase contracts	(201,503)	83,499	(826,938)	(944,942)
Net debt	<u>1,334,618</u>	<u>(960,882)</u>	<u>(826,938)</u>	<u>(453,202)</u>

21 Related party transactions

During the year, dividends were paid to the directors as follows:

	2015 £	2014 £
A Ward	9,999	174,983
M Ward	<u>10,002</u>	<u>175,035</u>

During the year, the directors made loans to the company. At the year end, the company owed £80,000 (2014: £nil) to M Ward and £1,000 (2014: £nil) to A Ward.

22 Control

The company is controlled by its parent undertaking, Warwick Ward (Holdings) Limited, a company incorporated in England and Wales. The company has no ultimate controlling party.