Registration number 649821

Malcolms Management Limited

Abbreviated accounts

for the year ended 31 March 2003



Independent auditors' report to Malcolms Management Limited under Section 247B of the Companies Act 1985

We have examined the abbreviated accounts set out on pages 2 to 5 together with the financial statements of Malcolms Management Limited for the year ended 31 March 2003 prepared under Section 226 of the Companies Act 1985.

Respective responsibilities of directors and auditors

The directors are responsible for preparing abbreviated accounts in accordance with Section 246 of the Companies Act 1985. It is our responsibility to form an independent opinion as to whether the company is entitled to deliver abbreviated accounts prepared in accordance with Sections 246(5) and (6) of the Act to the registrar of companies and whether the accounts to be delivered are properly prepared in accordance with those provisions and to report our opinion to you.

Basis of opinion

We have carried out the procedures we considered necessary to confirm, by reference to the financial statements, that the company is entitled to deliver abbreviated accounts and that the abbreviated accounts are properly prepared. The scope of our work for the purpose of this report did not include examining or dealing with events after the date of our report on the financial statements.

Opinion

In our opinion the company is entitled to deliver abbreviated accounts prepared in accordance with Sections 246(5) and (6) of the Companies Act 1985 in respect of the year ended 31 March 2003, and the abbreviated accounts on pages 2 to 5 are properly prepared in accordance with those provisions.



Muras Baker Jones & Co.
Chartered Accountants and
Registered Auditors

27 January 2004

Regent House
Bath Avenue
Wolverhampton
West Midlands
WV1 4EG

Malcolms Management Limited

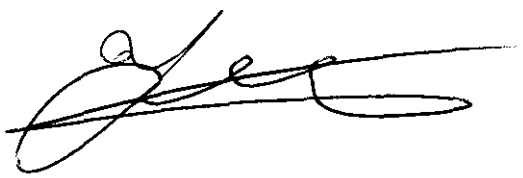
Abbreviated balance sheet
as at 31 March 2003

	Notes	2003 £	2003 £	2002 £	2002 £
Fixed assets					
Tangible assets	2		2,219,851		2,352,589
Investments	2		123,250		123,250
			2,343,101		2,475,839
Current assets					
Debtors		2,388,067		1,146,398	
Cash at bank and in hand		9,352		18,000	
		2,397,419		1,164,398	
Creditors: amounts falling due within one year	3	(2,806,245)		(1,992,569)	
Net current liabilities			(408,826)		(828,171)
Total assets less current liabilities			1,934,275		1,647,668
Provisions for liabilities and charges			(869)		-
Net assets			1,933,406		1,647,668
Capital and reserves					
Called up share capital	4		2,100		2,100
Other reserves			2,855		2,855
Profit and loss account			1,928,451		1,642,713
Shareholders' funds			1,933,406		1,647,668

The abbreviated accounts are prepared in accordance with the special provisions of Part VII of the Companies Act 1985 relating to small companies .

The abbreviated accounts were approved by the Board on 27 January 2004 and signed on its behalf by

John Quentin Malcolm
Director



The notes on pages 3 to 5 form an integral part of these financial statements.

Notes to the abbreviated financial statements for the year ended 31 March 2003

1. Accounting policies

1.1. Accounting convention

The accounts are prepared under the historical cost convention and in accordance with the Financial Reporting Standard for Smaller Entities (effective June 2002).

1.2. Turnover

Turnover represents the total invoice value, excluding value added tax, of sales made during the year.

1.3. Tangible fixed assets and depreciation

Depreciation is provided at rates calculated to write off the cost less residual value of each asset over its expected useful life, as follows:

Land and buildings	-	2% Straight Line
Plant and machinery	-	20% Reducing Balance
Fixtures, fittings and equipment	-	20% Reducing Balance
Motor vehicles	-	25% Reducing Balance

1.4. Investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.5. Pensions

The pension costs charged in the financial statements represent the contribution payable by the company during the year.

1.6. Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax, with the following exceptions:

Deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

1.7. Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange prevailing at the accounting date. Transactions in foreign currencies are recorded at the date of the transactions. All differences are taken to the Profit and Loss account.

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2. Fixed assets	Tangible fixed assets £	Investments £	Total £
Cost			
At 1 April 2002	4,155,625	123,250	4,278,875
Additions	185,249	-	185,249
Disposals	(161,013)	-	(161,013)
At 31 March 2003	4,179,861	123,250	4,303,111
Depreciation and			
At 1 April 2002	1,803,036	-	1,803,036
On disposals	(26,973)	-	(26,973)
Charge for year	183,947	-	183,947
At 31 March 2003	1,960,010	-	1,960,010
Net book values			
At 31 March 2003	2,219,851	123,250	2,343,101
At 31 March 2002	2,352,589	123,250	2,475,839

2.1. Investment details

Other investments comprise a classic motor cycle and motor cars which are held for their investment potential and for showroom display purposes. The directors are of the opinion that the market value of these assets, at the balance sheet date, is not materially different from net book value.

3. Creditors: amounts falling due within one year	2003 £	2002 £
Creditors include the following:		
Secured creditors	-	2,723

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4. Share capital	2003 £	2002 £
Authorised		
25,000 Ordinary shares of 1 each	25,000	25,000
Allotted, called up and fully paid		
2,100 Ordinary shares of 1 each	2,100	2,100

5. Transactions with directors

The following directors had interest free loans during the year. The movements on these loans are as follows:

	Amount owing		Maximum
	2003 £	2002 £	in year £
John Stanley Malcolm	147,931	125,346	159,159
John Quentin Malcolm	142,146	87,824	161,282
Tina Malcolm	-	29,287	29,287

The above loans were interest free and unsecured. The company is party to an interlocking bank cross guarantee in respect of the banking facilities of the following companies which were under the controls of the directors and in which the directors had material interests:- Malcolm Enamellers (Midlands) Ltd., JQC Ltd., Malcolm Enamellers (Developments) Ltd., Malcolm Enamellers ACP Ltd., Adjetek Ltd. and Malcolm Enamellers Ltd. The Maximum potential liability at the balance sheet date in respect of those other companies was £NIL (31 March 2002 - £225,165). Included in creditors falling due within one year is £2,161,378 (31 March 2002 -£1,189,664) in respect of the company's own bank borrowings which are included under this group arrangement.The company is controlled by Mr. J.S. Malcolm who is a director and owner of 52.3% of the share capital of the company. Mr. J.S. Malcolm and his son, Mr. J.Q. Malcolm, are also directors and majority shareholders of the following companies :- Malcolm Enamellers ACP Ltd., Malcolm Enamellers Ltd., Malcolm Enamellers (Developments) Ltd., Malcolm Enamellers (Midlands) Ltd. and Adjetek Ltd. During the year the aggregate values of transactions with these related companies which were conducted on normal commercial terms were:- sales of jigs and filters £12,236 (31 March 2002 - £15,000) and sale of management services £189,000 (31 March 2002 - £214,000). At the balance sheet date the aggregate amounts due to these companies was £395,160 (31 March 2002 - £730,989) and is included in other creditors due within one year and the aggregate amount due from these companies was £1,009,105 (31 March 2002 - £869,999) and is included in other debtors.