IPSWICH TOWN FOOTBALL CLUB COMPANY LIMITED

DIRECTORS' REPORT & FINANCIAL STATEMENTS
REGISTERED NUMBER 315421

30 JUNE 2015

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COMPANY INFORMATION

Directors	Mark Andrews Ian Milne Jonathan Symonds
Company Secretary	Mark Andrews
Manager	Mick McCarthy
Club Secretary	Sally Webb
Vice Presidents	Kevin Beeston Holly Bellingham Peter Cohen Roger Finbow John Kerr MBE DL Richard Moore David Rose David Sheepshanks CBE DL
Patron	Philip Hope-Cobbold DL
Registered Office	Portman Road Ipswich IP1 2DA
Company Registration Number	315421
Banker	Barclays Bank Plc 1 Princes Street Ipswich IP1 1PB
Auditor	KPMG LLP Botanic House 100 Hills Road Cambridge CB2 1AR
Main Sponsor	Marcus Evans Group

STRATEGIC REPORT

The directors present the strategic report for the year ended 30 June 2015.

Principal activity
The principal activity of the group is the operation of a professional football club, together with related ancillary activities.

Business Review
The group measures its performance using a number of key performance indicators, such as final position in the League, average League attendance and cash flow funding required.

Turnover increased by £2,864,000 to £16,414,000 due to an increase in commercial revenue, match receipts and TV fees. Our average home league attendance increased from 17,111 to 19,603.

It is a key objective of the Board to reduce ongoing losses in order to meet the Football League's Financial Fair Play rules.

Results and dividends
The results for the group are set out in the profit and loss account on page 9.

The consolidated profit for the year after taxation amounted to £5,481,000 (2014: loss of £7,324,000).

The company's profit for the year was £4,262,000 (2014: loss £7,054,000). The directors do not recommend the payment of a dividend (2014: £nil).

Principal risks and uncertainties
The directors consider that the principal risk facing both this company and the subsidiaries of Ipswich Town Football Club Limited ('the group') is the performance and the divisional status of Ipswich Town Football Club ("ITFC"). The implications that this has on the group's ability to generate revenue streams are significant. In light of this risk and the levels of debt that the group now carries it remains dependent upon ongoing financial support from its principal shareholder. The Club is regulated by the rules of the FA, Football League, UEFA and FIFA. Any changes to the regulations of these bodies could have an impact on the group as they cover areas such as competition format, distribution of media income, player eligibility and operation of the transfer market. The board ensures compliance with the relevant rules and regulations and monitors and considers the impact closely of any potential changes.

By order of the Board

I Milne
Director
Portman Road
Ipswich
8 January 2016

DIRECTORS' REPORT

The directors present their annual report and the audited consolidated financial statements for the year ended 30 June 2015.

Results and dividends
Details of the Company results and dividends are set out in the strategic report.

Going concern
Having reviewed the current financial position of the company, including current trading, budgets and future cash flow forecasts the directors have concluded the need for, and have received, ongoing financial support from the group's principal shareholder. Such ongoing support for at least 12 months from the date of these financial statements has been given, which will allow the company to continue in operational existence and meet their liabilities as they fall due for payment. Accordingly the directors consider it appropriate to continue to prepare these accounts on a going concern basis.

Directors
The directors who held office during the year were as follows:

Mark Andrews
Ian Milne
Jonathan Symonds

Employee involvement
Within the bounds of commercial confidentiality, staff at all levels are kept fully informed of matters that affect the progress of the group and are of interest to them as employees.

Disabled employees
The group gives every consideration to applications for employment from disabled persons where the requirements of the job may be adequately covered by a disabled person. If disablement were to occur whilst employed, the group would, wherever possible, make every effort to continue training and employing the person concerned.

Creditors' payment policy
It is the group's policy to agree the terms of payments with suppliers and pay in accordance with the agreed terms and legal obligations. Transfer fees and similar transactions are such that any calculation of the number of creditor days would prove meaningless.

Political and charitable donations
During the year the group made charitable donations of £2,000 (2014: £2,000) from the company's share of proceeds from the FA Community Shield.

Disclosure of information to auditor
The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware; and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

DIRECTORS' REPORT (continued)

AGM and Auditor
Pursuant to Section 487 of the Companies Act 2006, the auditor will be deemed to be reappointed and KPMG LLP will therefore continue in office.

By order of the Board



I Milne
Director
Portman Road
Ipswich

8 January 2016

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE STRATEGIC REPORT, DIRECTORS' REPORT AND THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Strategic Report, Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the group and parent company financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the group and the parent company and of their profit or loss for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group and the parent company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the parent company's transactions and disclose with reasonable accuracy at any time the financial position of the parent company and enable them to ensure that its financial statements comply with the Companies Act 2006. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the group and to prevent and detect fraud and other irregularities.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF IPSWICH TOWN FOOTBALL CLUB

We have audited the financial statements of Ipswich Town Football Club Company Limited for the year ended 30 June 2015 set out on pages 9 to 28. The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice).

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors
As explained more fully in the Directors' Responsibilities Statement set out on page 7, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (Financial Reporting Council's) Ethical Standards for Auditors.

Scope of the audit of the financial statements
A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's web-site at www.frc.org.uk/auditscopeukprivate

Opinion on financial statements
In our opinion the financial statements:

- give a true and fair view of the state of the group's and the parent company's affairs as at 30 June 2015 and of the group's profit for the year then ended;
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice; and
- have been properly prepared in accordance with the requirements of the Companies Act 2006.

Opinion on other matter prescribed by the Companies Act 2006
In our opinion the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

Matters on which we are required to report by exception
We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the parent company, or returns adequate for our audit have not been received from branches not visited by us; or
- the parent company financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Mark Prince (Senior Statutory Auditor)
for and on behalf of KPMG LLP, Statutory Auditor
Chartered Accountants
Botanic House
100 Hills Road
Cambridge
CB2 1AR

8 January 2016

CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year ended 30 June 2015

	Note	Operations (excluding player amortisation and trading) Year ended 30 June 2015	Player amortisation and trading Year ended 30 June 2015	Total Year ended 30 June 2015	Total Year ended 30 June2014
		£ 000s	£ 000s	£ 000s	£ 000s
Turnover	2	16,414	-	16,414	13,550
Cost of sales		(19,718)	(704)	(20,422)	(18,521)
Gross loss		(3,304)	(704)	(4,008)	(4,971)
Administrative expenses		(2,152)	-	(2,152)	(2,135)
Other operating income	3	153	-	153	163
Operating Loss		(5,303)	(704)	(6,007)	(6,943)
Profit on disposal of assets	4	3	12,147	12,150	494
(Loss)/profit before interest and taxation		(5,300)	11,443	6,143	(6,449)
Interest receivable and similar income	8			2	6
Interest payable and similar charges	9			(677)	(713)
Profit/(loss) on ordinary activities before taxation	5			5,468	(7,156)
Tax on profit/(loss) on ordinary activities	10			13	(168)
Profit/(loss) on ordinary Activities after taxation	20			5,481	(7,324)

The above results arose wholly from continuing operations.

There were no gains or losses in either year other than the loss for the year and accordingly, no statement of total recognised gains or losses is presented.

The notes on pages 13 to 28 form part of these financial statements.

CONSOLIDATED AND COMPANY BALANCE SHEETS

As at 30 June 2015

		Group		Company	
	Note	30 June 2015	30 June 2014	30 June 2015	30 June 2014
		£ 000s	£ 000s	£ 000s	£ 000s
Fixed assets					
Intangible assets	12	98	655	98	655
Tangible assets	13	22,362	23,005	1,955	1,983
Investments	14	-	-	516	516
		22,460	23,660	2,569	3,154
Current assets					
Stocks	15	419	457	419	457
Debtors	16	16,085	4,081	13,568	1,953
Cash at bank and in hand		987	164	987	164
		17,491	4,702	14,974	2,574
Creditors: amounts falling due within one year	17	(12,097)	(8,423)	(7,310)	(4,278)
Net current assets/(liabilities)		5,394	(3,721)	7,664	(1,704)
Total assets less current liabilities		27,854	19,939	10,233	1,450
Creditors: amounts falling due after more than one year	18	(94,227)	(93,396)	(70,377)	(67,472)
Provisions for liabilities and charges	10	(155)	(168)	-	-
Net liabilities		(66,528)	(73,625)	(60,144)	(66,022)
Capital and reserves					
Called up share capital	19	4,512	4,512	4,512	4,512
Share premium account	20	3,175	3,175	3,175	3,175
Other reserves	20	1,617	1	1,617	1
Profit and loss account	20	(75,832)	(81,313)	(69,448)	(73,710)
Equity shareholders' deficit		(66,528)	(73,625)	(60,144)	(66,022)

These financial statements were approved by the Board of Directors on 8 January 2016 and were signed on its behalf by:

I Milne
Director
Ipswich Town Football Club Company Limited
Company Registration number 315421

The notes on pages 13 to 28 form part of these financial statements.

CONSOLIDATED CASH FLOW STATEMENT

For the year ended 30 June 2015

	Note	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Net cash outflow from operating activities	24	(2,105)	(3,324)
Returns on investments and servicing of finance	25	2	(15)
Capital expenditure (net)	25	2,526	(400)
Cash inflow/(outflow) before financing		423	(3,739)
Financing (net)	25	400	3,840
Increase in cash in the year	26	823	101

RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT

For the year ended 30 June 2015

	Note	**Year ended 30 June 2015 £000s**	Year ended 30 June 2014 £000s
Increase in cash in the period		823	101
Loan received	25	(400)	(3,840)
Loans repaid	25	168	168
Change in net debt resulting from cash flows		591	(3,571)
Other non cash changes	26	(1,777)	-
Movement in net debt in the period		(1,186)	(3,571)
Net debt at the start of the period		(86,008)	(82,437)
Net debt at the end of the period	26	**(87,194)**	(86,008)

RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' DEFICIT

For the year ended 30 June 2015

	Group		Company	
	Year ended 30 June 2015	Year ended 30 June 2014	Year ended 30 June 2015	Year ended 30 June 2014
	£ 000s	£ 000s	£000s	£ 000s
Opening shareholders' deficit	(73,625)	(66,301)	(66,022)	(58,968)
Profit/(loss) for the financial year	5,481	(7,324)	4,262	(7,054)
Capital contribution	1,616	-	1,616	-
Closing shareholders' deficit	(66,528)	(73,625)	(60,144)	(66,022)

NOTES
(forming part of the financial statements)

1 ACCOUNTING POLICIES
The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the group's financial statements.

Basis of preparation
The financial statements have been prepared in accordance with applicable accounting standards, and under the historical cost accounting rules.

The financial statements have been prepared on a going concern basis for the following reason.

The company and its subsidiary undertakings remain reliant upon the group's principal shareholder for ongoing financial support. The principal shareholder has provided the directors with an undertaking that for at least 12 months from the date of approval of these financial statements that it will continue to make available such funds as are needed by the company and its subsidiary undertakings and in particular will not seek repayment of any of the amounts currently made available. This should enable the company and its subsidiary undertakings to continue in operational existence by meeting their liabilities as they fall due.

As with any company placing reliance upon another entity for financial support the directors acknowledge that there can be no certainty that this support will continue indefinitely.

Based on this undertaking the directors believe that it remains appropriate to prepare the financial statements on a going concern basis.

Basis of consolidation
The consolidated financial statements include the financial statements of the company and its subsidiary undertakings made up to 30 June 2015.

Under section 408 of the Companies Act 2006 the company is exempt from the requirement to present its own profit and loss account.

Intangible fixed assets and amortisation
Intangible fixed assets represent transfer fees and league levies associated with the acquisition of players' registrations which are capitalised as intangible fixed assets and amortised over the period of the player's contract. Provision for any impairment in value, such as through injury or loss of form, is made when it becomes apparent that the diminution in value is permanent.

Tangible fixed assets and depreciation
Depreciation is provided to write off the cost less the estimated residual value of tangible fixed assets by equal instalments over their estimated useful economic lives as follows:

Freehold buildings	-	over 50 years
Leasehold land and buildings	-	over 50 years
Computer equipment	-	over 3 years
Motor vehicles	-	over 4 to 5 years
Fixtures, fittings and equipment	-	over 4 to 10 years

No depreciation is provided on freehold land.

Grants
Grants receivable relating to capital expenditure are treated as deferred income in the balance sheet and released to the profit and loss account over the estimated useful economic lives of the assets to which they relate.

Grants of a revenue nature are credited to the profit and loss account in the period to which they relate.

NOTES (continued)

Signing on fees
Signing on fees are due to players if they are still in the service of the Club on future dates specified in their contacts. They are charged to the profit and loss account as they fall due. The element of such signing on fees not yet payable is disclosed as a commitment.

Leases and hire purchase contracts
Assets acquired under finance leases and hire purchase contracts are capitalised in the balance sheet and depreciated over their useful economic lives. The outstanding future lease obligations are included in creditors and the interest element is charged to the profit and loss account over the period of the lease. Operating lease rentals are charged to the profit and loss account on a straight line basis over the period of the lease.

Classification of financial instruments issued by the Group
Following the adoption of FRS 25, financial instruments issued by the group are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions:

a) they include no contractual obligations upon the company (or group as the case may be) to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the company (or group); and

b) where the instrument will or may be settled in the company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the company's own equity instruments or is a derivative that will be settled by the company's exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Pension costs
The group operates various defined contribution schemes. The assets of the schemes are held separately from those of the group in independently administered funds. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period. The group also continues to make contributions in respect of its share of the deficit on the defined benefit section of the Football League Limited Pension and Life Assurance Scheme (suspended in 1999). As one of a participating employers the group is advised only of its share of the Scheme deficit and accordingly recognises a liability in respect of this.

Stock
Stocks are stated at the lower of cost and net realisable value.

Taxation
The charge or credit for taxation is based on the result for the year and takes into account deferred taxation because of timing differences between the treatment of certain items for taxation and accounting purposes. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

Turnover
Turnover represents match receipts, executive box rentals, sponsorships, commercial and other income arising from the ordinary activities of the group and excludes transfer fees receivable and value added tax. Television income is recognised in the period in which the relevant matches are televised and gate receipt income is taken to profit and loss account when the matches are played. Advance season ticket sales are included within deferred income and released to turnover in the relevant season.

NOTES (continued)

2 TURNOVER

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Gate receipts	6,500	4,981
Commercial income	4,847	3,892
Television / radio	5,067	4,677
	16,414	13,550

3 OTHER OPERATING INCOME

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Donations from:		
East Anglian Sports Association (Ipswich)	18	28
Ipswich Town Development Association	135	135
	153	163

4 PROFIT ON DISPOSAL OF PLAYERS AND ASSETS

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Proceeds for players' registrations sold or cancelled	12,147	495
Less players' registrations sold not amortised to date	-	-
	12,147	495

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Proceeds for sale of assets	3	3
Less net book value of	(-)	(4)
	3	(1)

NOTES (continued)

5 PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION

	Year ended 30 June 2015	Year ended 30 June 2014
	£ 000s	£ 000s
Profit/(loss) on ordinary activities before taxation is stated		
after charging:		
Auditors' remuneration:		
Audit of the financial statements of the company pursuant to legislation	20	20
Audit of the subsidiary undertakings pursuant to legislation	7	7
Other services	12	12
Depreciation and other amounts written off tangible fixed assets:		
Owned	756	805
Leased	-	-
Amortisation of players' registrations	704	1,042
Amortisation of capital raising costs	38	38
Hire of plant and machinery - under operating leases	54	43
Hire of other assets - operating leases - ground rent	112	112
after crediting:		
Release of capital grant	(41)	(41)

6 REMUNERATION OF DIRECTORS

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Directors' emoluments	62	58
Company contributions to money purchase pension scheme	7	7
	69	65

The aggregate of the emoluments of the highest paid director in the year ended 30 June 2015 were £62,000 (2014: £58,000) and company pension contributions of £7,000 (2014: £7,000) were made to a money purchase scheme on his behalf.

The figures for 2015 include one executive director (2014: one).

NOTES (continued)

7 STAFF NUMBERS AND COSTS

The average number of persons employed by the group during the year, analysed by category, was as follows:

	Year ended 30 June 2015		Year ended 30 June 2014	
	Full time	Part time	Full time	Part time
Playing, training and football management	87	13	75	9
Administrative, commercial and stadium maintenance	55	18	57	16
	142	31	132	25

The above numbers do not include non-executive directors. The group used an average of 431 casual staff for matchdays (2014: 448) and an average of 34 for coaching sessions (2014: 26).

The aggregate payroll costs of these persons were as follows:

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Wages and salaries	14,332	12,514
Social security costs	1,559	1,317
Other pension costs	75	72
	15,966	13,903

The above figures include benefits in kind.

8 INTEREST RECEIVABLE AND SIMILAR INCOME

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Bank and other interest receivable	2	6

NOTES (continued)

9 INTEREST PAYABLE AND SIMILAR CHARGES

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
On loan notes	-	-
On other loans	113	149
Preference share dividend	564	564
	677	713

10 TAXATION

	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Corporation tax at 20.75% (2014: 22.5%):		
UK corporation tax on loss for the year	-	-
Deferred tax:		
For the year	(13)	(13)
Adjustments in respect of prior year	-	181
Total	(13)	168

Factors affecting the tax charge for the current period

The current tax charge for the year is higher (2014: higher) than the standard rate of corporation tax in the UK 20.75% (2014: 22.5%). Factors affecting the tax charge for the period, and which account for the difference between the actual rate and the standard rate, are explained below.

Current tax reconciliation	Year ended 30 June 2015 £ 000s	Year ended 30 June 2014 £ 000s
Profit/(loss) on ordinary activities before tax	5,468	(7,156)
Current tax charge/(credit) at 20.75% (2014: 22.5%)	1,135	(1,610)
Effects of:		
Expenses not deductible for tax purposes	142	127
Depreciation in excess of capital allowances for the period	46	(64)
Effect of tax losses	(1,308)	1,591
Movement in short term timing differences	(-)	(25)
Income not subject to taxation	(15)	(19)
Total current tax (see above)	-	-

NOTES (continued)

TAXATION (CONTINUED)

The amounts provided for deferred taxation at 30 June 2015 are as follows:

	Group Year ended 30 June 2015 £ 000s	Group Year ended 30 June 2014 £ 000s	Company Year ended 30 June 2015 £ 000s	Company Year ended 30 June 2014 £ 000s
Difference between accumulated depreciation and capital allowances	155	168	-	-
Other timing differences	-	-	-	-
	155	168	-	-

The group also has unrecognised deferred tax assets of £121,000 (2014: £121,000) in respect of general provisions and £9.0m (2014: £11.6m) in respect of unrelieved trading losses.

Factors affecting the future tax charge

Reduction in the UK corporation tax rate from 21% to 20% (effective from 1 April 2015) was substantively enacted on 2 July 2014. Further reductions to 19% (effective from 1 April 2017) and 18% (effective from 1 April 2020) were substantively enacted on 26 October 2015. This will reduce the company's future current tax charge in future periods. The deferred tax asset at 31 March 2015 has been calculated based on the rate of 20% substantively enacted at the balance sheet date.

11 PROFIT ATTRIBUTABLE TO MEMBERS OF THE PARENT COMPANY

As permitted by Section 408 of the Companies Act 2006, the profit and loss account of the parent Company is not presented as part of these financial statements. The parent Company's profit for the year amounted to £4,262,000 (2014: £7,054,000 loss).

12 INTANGIBLE FIXED ASSETS

Group and Company

	Total £ 000s
Cost	
At 1 July 2014	2,426
Additions	147
Disposals	(2,228)
At 30 June 2015	345
Amortisation	1,771
At 1 July 2014	
Charged in year	704
Disposals	(2,228)
At 30 June 2015	247
Net Book Value	
At 30 June 2015	98
At 30 June 2014	655

NOTES (continued)

13 TANGIBLE FIXED ASSETS

Group

	Freehold Land and Buildings	Long Leasehold Land and Buildings	Motor Vehicles	Fixtures, Fittings and Equipment	Total
	£ 000s	£ 000s	£ 000s	£ 000s	£ 000s
Cost					
At 1 July 2014	1,929	30,328	94	9,060	41,411
Additions	-	-	-	113	113
Disposals	-	-	(22)	(5)	(27)
At 30 June 2015	1,929	30,328	72	9,168	41,497
Deprecation					
At 1 July 2014	429	9,329	74	8,574	18,406
Charged in year	39	607	7	103	756
On disposals	-	-	(22)	(5)	(27)
At 30 June 2015	468	9,936	59	8,672	19,135
Net Book Value					
At 30 June 2015	1,461	20,392	13	496	22,362
At 30 June 2014	1,500	20,999	20	486	23,005

Freehold land is not depreciated.

Finance leases £nil.

NOTES (continued)

13 TANGIBLE FIXED ASSETS (CONTINUED)

Company

	Freehold Land and Buildings £ 000s	Motor Vehicles £ 000s	Fixtures Fittings and Equipment £ 000s	Total £ 000s
Cost				
At 1 July 2014	1,929	94	6,527	8,550
Additions	-	-	113	113
Disposals	-	(22)	(5)	(27)
At 30 June 2015	1,929	72	6,635	8,636
Depreciation				
At 1 July 2014	429	74	6,064	6,567
Charged in year	39	7	95	141
On disposals	-	(22)	(5)	(27)
At 30 June 2015	468	59	6,154	6,681
Net Book Value				
At 30 June 2015	1,461	13	481	1,955
At 30 June 2014	1,500	20	463	1,983

Freehold land is not depreciated.

Finance leases £nil.

NOTES (continued)

14 FIXED ASSET INVESTMENTS

Company – investment in group undertakings

The Company has the following subsidiary companies, all of which are registered in England and Wales.

Name of Company	% owned	Nature of Business	Shares held
Ipswich Town Stadium Company Limited	100%	Provision of stadium facilities	1 ordinary share of £1
Ipswich Town Finance Company Limited	100%	Issuer of loan notes	515,620 ordinary shares of £1
Ipswich Town Property Company Limited	100%	Property holding company	1 ordinary share of £1

Investment in subsidiaries:	Shares 000s	Total cost of investment £ 000s
At 30 June 2014	516	516
Movements in year	-	-
At 30 June 2015	516	516

15 STOCKS

	Group		Company	
	2015 £ 000s	2014 £ 000s	2015 £ 000s	2014 £ 000s
Goods for sale	419	457	419	457

16 DEBTORS

	Group		Company	
	2015 £ 000s	2014 £ 000s	2015 £ 000s	2014 £ 000s
Trade debtors	10,689	1,006	10,689	1,006
Other debtors	3,200	2,820	216	227
Amounts due from subsidiaries	-	-	467	465
Amounts due from Marcus Evans BV	1,616	-	1,616	-
Amounts due from Marcus Evans (Guernsey)	233	-	233	-
Prepayments and accrued income	347	255	347	255
	16,085	4,081	13,568	1,953

Included in trade debtors are amounts totalling £10,089,000 (2014: £298,000) in respect of transfer fees receivable.

NOTES (continued)

17 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group		Company	
	2015 £ 000s	2014 £ 000s	2015 £ 000s	2014 £ 000s
Trade creditors	1,317	1,371	1,317	1,371
Transfer fees payable	402	250	402	250
Other taxation and social security	3,488	1,334	3,488	1,334
Other creditors	446	549	446	549
Accruals and deferred income	6,444	4,919	1,657	774
	12,097	8,423	7,310	4,278

18 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group		Company	
	2015 £ 000s	2014 £000s	2015 £ 000s	2014 £ 000s
Amounts due to Marcus Evans International KFT				
- Loan Notes 2026, net of issue costs	38,068	38,030	-	-
- Loan interest	-	-	-	-
- Other Loans	4,975	4,975	4,975	4,975
Amounts due to Marcus Evans Investments Limited				
- Preference share dividend	4,247	3,683	4,247	3,683
- Loan	-	240	-	240
Loan from Marcus Evans BV	-	31,730	-	31,730
Loan from Marcus Evans Worldwide Holdings (IOM)	33,942	-	33,942	-
Loan from Marcus Evans Group Services Ltd	1,425	1,220	1,425	1,220
Amounts due to Marcus Evans (Guernsey) Ltd	-	193	-	193
Amounts due to Marcus Evans Europe Ltd	-	105	-	105
Amounts due to Linguarama Ltd	-	130	-	130
Amounts due to Marcus Evans UK Ltd	7	1,289	7	1,289
Amounts due to Ipswich Town plc	1,345	1,515	1,297	1,465
Accruals and deferred income	1,533	1,642	-	-
Other creditors	633	592	441	291
Preference shares	8,052	8,052	8,052	8,052
Amounts owed to subsidiaries	-	-	15,991	14,099
	94,227	93,396	70,377	67,472

Issue costs of £921,000 incurred in respect of the original issue of the Loan Notes 2026 have been capitalised as part of the Loan Note balance. This is being amortised over the expected life of the Loan Notes 2026. The charge for the current period was £38,000 (2014: £38,000) leaving an unamortised amount of £422,000.

NOTES (continued)

19 CALLED UP SHARE CAPITAL

2015: Ipswich Town Football Club Company Limited	Number of shares	£
Authorised		
Equity: Ordinary shares of 25p each	19,000,000	4,750,000
Debt: Preference shares of 25p each	35,000,000	8,750,000
Allotted, called up and fully paid		
Equity: Ordinary shares of 25p each	18,047,872	4,511,968
Debt: Preference shares of 25p each	32,208,112	8,052,028

2014: Ipswich Town Football Club Company Limited	Number of shares	£
Authorised		
Equity: Ordinary shares of 25p each	19,000,000	4,750,000
Debt: Preference shares of 25p each	35,000,000	8,750,000
Allotted, called up and fully paid		
Equity: Ordinary shares of 25p each	18,047,872	4,511,968
Debt: Preference shares of 25p each	32,208,112	8,052,028

The redeemable Preference Shares of 25p each have the following rights:-

- a fixed cumulative dividend at the rate of 7.0 per cent per annum (net) on capital provided there are profits available for distribution. The dividend accrues on daily basis and shall be payable on 31 July in respect of each 12 month period ended 30 June.

- redemption of all or some of the Preference Shares outstanding at any time after the expiration of a period of five consecutive seasons of the Premier League during which time the company remains in the Premier League. The Preference Shares shall rank on such a return of capital in priority to all other shares of the Company from time to time in issue.

The Preference Shares are non-voting unless the business of the meeting includes consideration of a resolution which varies the rights attached to the Preference Shares.

NOTES (continued)

20 RESERVES

Group	Share premium account	Other reserve	Profit and loss account
	£ 000s	£ 000s	£ 000s
At 1 July 2014	3,175	1	(81,313)
Retained profit for the year	-	-	5,481
Capital contribution	-	1,616	-
At 30 June 2015	3,175	1,617	(75,832)

Company	Share premium account £ 000s	Other reserve £ 000	Profit and loss account £ 000
At 1 July 2014	3,175	1	(73,710)
Retained profit for the year	-	-	4,262
Capital contribution	-	1,616	-
At 30 June 2015	3,175	1,617	(69,448)

On 30 November 2014 Marcus Evans BV irrevocably and unconditionally waived £1,616,000 of loans provided to the Company by way of a capital contribution.

21 CONTINGENT LIABILITIES

(a) Player Transfers
The Club is contractually bound to pay additional amounts in respect of transferred players should certain criteria be met. The maximum amount of this contingent liability is £30,000 (2014: £215,000) excluding amounts which have been provided for.

(b) Obligations on promotion to the Premier League
Should the Club be promoted to the Premier League at the end of the 2015-16 season, it is required to make additional payments to players, coaches, staff, players' former clubs, season ticket holders and certain Convertible Loan Note holders.

(c) Players Contracts
Signing on fees of up to a maximum of £314,000 (2014: £10,000) will become due to certain players if they are still under contract with the Club on specific future dates. In addition the Club is committed to pay bonuses to certain players up to £372,000 (2014: £50,000) which are conditional upon one or more future events.

NOTES (continued)

22 COMMITMENTS

a) Annual commitments under non-cancellable operating leases are as follows:

	30 June 2015		30 June 2014	
Group	Land and buildings £ 000s	Other £ 000s	Land and buildings £ 000s	Other £ 000s
Operating leases which expire:				
Within one year	-	7	-	7
In the second to fifth years inclusive	-	24	-	24
Over five years	172	-	112	-
	172	31	112	31

Company – Nil

b) There are no capital commitments at the end of the financial year, therefore no provision has been made.

23 PENSION COMMITMENTS

Certain staff of the group are members of either the Football League Limited Pension and Life Assurance Scheme ('FLLPLAS'), comprising both defined benefit (suspended from 31 August 1999) and defined contribution sections, or the Football League and FA Premier League Group Pension Plan, a defined contribution scheme.
Ipswich Town Football Club Company Limited is one of a number of participating employers in the FLLPLAS. It is not possible to allocate any actuarial surplus or deficit and consequently contributions are expensed in the profit and loss account as they become payable. The assets of the schemes are held separately from those of the group, being invested with insurance companies.

Following a review of the Minimum Funding Requirement (MFR) of the FLLPLAS, accrual of benefits of the final salary section of the scheme was suspended as at 31 August 1999. In light of the exceptional circumstances affecting the scheme, the trustees of the scheme commissioned an independent actuary's report on the MFR position and a substantial deficit was identified. Under the Pensions Act 1985 participating employers will be required to contribute to the deficiency. The group was advised by the Premier League that a basis of apportionment of the deficit had been approved by the trustees and their advisors, although in practice there are a number of important issues which remain to be resolved that could impact on the final qualification of this liability. The remaining amount payable on the provisional allocation notified to Ipswich Town Football Club is £519,966 (2014: £399,081) and accordingly provision for this amount has been made in the financial statements. Contributions of £81,348 (2014: £81,348) were paid to the scheme during the year.
Contributions paid to individuals' money purchase pension schemes were £75,238 (2014: £72,067). At the year end, contributions totaling £6,595 (2014: £7,432) were outstanding.

24 RECONCILIATION OF OPERATING LOSS TO NET CASH FLOW FROM OPERATING ACTIVITIES

	Year ended 30 June 2015	Year ended 30 June 2014
	£ 000s	£ 000s
Operating profit/(loss)	(6,007)	(6,943)
Amortisation of players' registrations	704	1,042
Depreciation	756	805
Release of capital grant	(41)	(41)
Amortisation of capital raising costs	38	38
Decrease/(increase) in stocks	38	(247)
Increase in debtors	(622)	(150)
Increase in creditors	3,029	2,172
Net cash outflow from operating activities	(2,105)	(3,324)

NOTES (continued)

25 ANALYSIS OF CASH FLOWS

	30 June 2015		30 June 2014	
	£ 000s	£ 000s	£ 000s	£ 000s
Return on investments and servicing of finance:				
Interest received	2		6	
Interest paid	(-)		(21)	
		2		(15)
Capital expenditure:				
Payment to acquire tangible fixed assets	(113)		(58)	
Receipts from sale of tangible fixed assets	3		3	
Payments to acquire players registrations	(536)		(1,061)	
Receipts from transfer of players registrations	3,172		716	
		2,526		(400)
Financing:				
Loans received	400		3,840	
Loans repaid	(168)		168	
		232		3,672

26 ANALYSIS OF DEBT

	At 1 July 2014 £ 000s	Cash flow £ 000s	Other non cash changes £ 000s	At 30 June 2015 £ 000s
Cash at bank	(164)	(823)	-	(987)
Loan Notes 2026 Gross	38,490	-	-	38,490
Other loans	38,165	400	1,777	40,342
Convertible Loan Notes	1,465	(168)	-	1,297
Preference shares	8,052	-	-	8,052
Net debt	86,008	(591)	1,777	87,194

27 RELATED PARTY TRANSACTIONS

At the year end £43.4m (2014: £43.4m) was due to Marcus Evans International Kft in respect of acquisition debt and subsequent interest charges incurred but not paid. Interest has not been charged on the Loan Notes 2026 from 1 July 2014.

Additionally the company owed Marcus Evans Worldwide Holdings £33.9m (2014: £nil) following the transfer of debt balances from other group companies during the year and Marcus Evans Group Services £1.4m (2014: £1.2m), for interest-free loans provided since acquisition. A cumulative preference share dividend of £4.25m (2014: £3.68m) in favour of MEIL has been accrued in accordance with the share rights rep resenting 7% per annum on capital invested (see note 19).

27 RELATED PARTY TRANSACTIONS (continued)

In November 2011 the freehold land at the Club's training ground was sold to Marcus Evans (Guernsey) Limited for £1.32m. The Club leases the training ground from Marcus Evans (Guernsey) Limited.

The above related party transactions have been conducted on normal commercial terms.

28 POST BALANCE SHEET EVENTS

Player movements
Since the year end the group has acquired the registrations of Joshua Yorwerth, Jonas Knudsen, Larsen Toure, Giles Coke, Jonathan Douglas, James Alibi, Myles Kenlock, Jonathan Henly, Piotr Malarczyk, Tommy Oar and Harry Wright.

29 ULTIMATE CONTROL OF THE COMPANY

At 30 June 2015 Mr M Evans by virtue of his ownership of Marcus Evans Worldwide Holdings (IOM) (registered in the Isle of Man), the group's immediate parent company which holds 87.5% of the issued share capital of the company, is considered to be the ultimate controller of the Company.

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